

MIGUEL A. SANTANA
CITY ADMINISTRATIVE OFFICER

CITY OF LOS ANGELES

CALIFORNIA



ERIC GARCETTI
MAYOR

ASSISTANT
CITY ADMINISTRATIVE OFFICERS

PATRICIA J. HUBER
BEN CEJA

Homeless Strategy Committee

Thursday, February 25, 2016

11:00 AM

CAO Large Conference Room, 15th Floor, City Hall East

200 N. Main St.

Los Angeles, CA 90012

MEMBERS

Miguel A. Santana, City Administrative Officer

Sharon M. Tso, Chief Legislative Analyst

Marqueece Harris-Dawson, Councilmember and Chair of the Homelessness and Poverty
Committee

Wendy Greuel, Commissioner, Office of the Mayor

AGENDA

1. Call to Order
2. Public Comment
3. Overview of Comprehensive Homeless Strategy
 - a. Timeline Leading Us to Today
 - b. Overview of Comprehensive Homeless Strategy
 - c. Council and Mayor Priorities for Strategies
 - d. Mapping Shared Responsibility
 - e. Agency and Department Involvement
4. Homeless Coordinator
5. El Nino and Emergency Response

6. Next Meeting
 - a. Potential Agenda Items
 - b. Vote on Regular Date, Time, Location

7. Adjournment

PUBLIC INPUT AT MEETINGS

The public may comment on any matter that is within the jurisdiction of the Homeless Strategy Committee during public comment. Members of the public are invited to address the Committee on any Agenda item prior to action by the Committee on a specific item.

SERVICES

Sign language interpreters, assistive listening devices or other auxiliary aids and/or services may be provided upon request. To ensure availability, you are advised to make your request at least 72 hours prior to the meeting you wish to attend. For additional information, please contact Dylan Lawrence at (213) 473-7542.

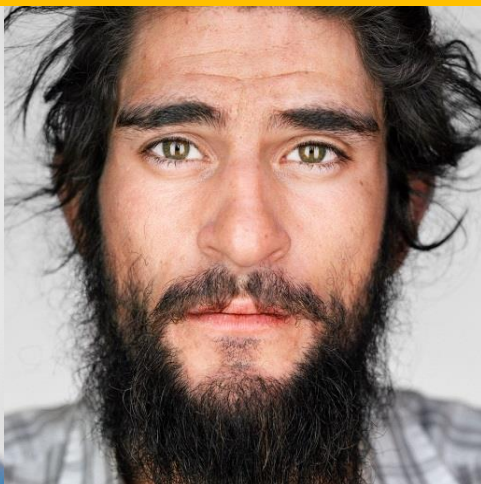
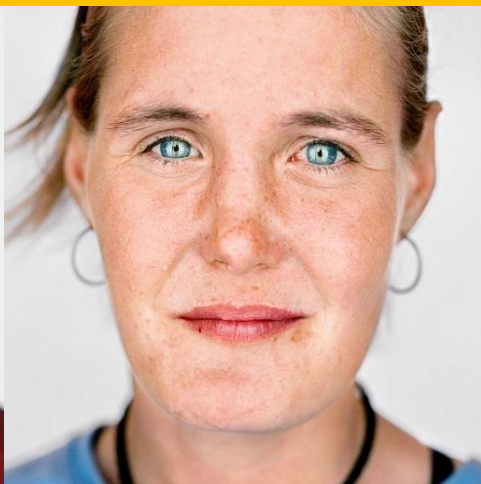
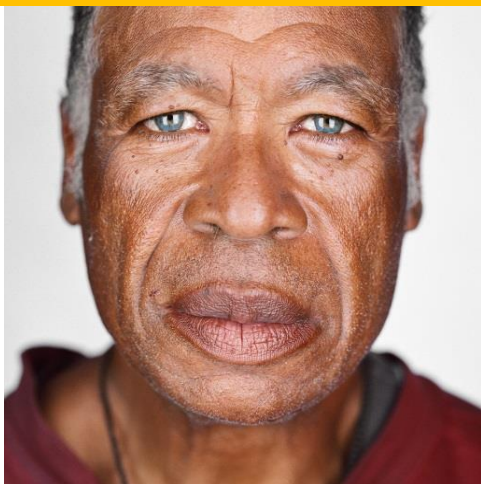
CLOSED SESSION

The Committee may meet in Closed Session on any subject permitted by law for Closed Session purposes.



COMPREHENSIVE HOMELESS STRATEGY

Homeless Strategy Committee – Meeting 1, 2.25.2016



CITY OF LOS ANGELES
HOMELESS STRATEGY COMMITTEE

Agenda

- Timeline Leading Us To Today
- Overview of Comprehensive Homeless Strategy
- Council & Mayoral Priorities for Strategies
- Mapping Shared Responsibility
- Agency & Department Involvement
- Homeless Coordinator
- El Niño & Emergency Response
- What's Next



Timeline Leading Us Here

Apr '15
CAO Report
on
Homelessness

Oct '15
Homeless
Housing Gap
Analysis
Released

Jan 7
Comprehensive
Homeless
Strategy (CHS)
Released

Aug '15
Council
Creates
Standing
H&P
Committee

Nov '15
Homeless
Governance
Report
Released

Feb 9
CHS Formally
Adopted by
Council as
guiding
framework



Overview of CHS

- 64 Strategies for the City to systemically address homelessness over a decade
- Strong integration & partnership with County plans and services (DHS, DMH, DCFS, etc.)
- Short, medium and long-term approach
- Council & Mayoral Priorities Identified
- Budget priorities being identified currently through Mayoral process
- Report available here:
http://clkrep.lacity.org/onlinedocs/2015/15-1138-SI_misc_02-05-2016.pdf



3 - No Wrong Door
3A - Standardize First Responder Training for Homeless
3B - Develop Encampment Engagement Protocol
3C - Widen Access to First Responder Teams for Homeless
3D - Expansion of Jail In-Reach
3E - Integration with County Health Sobering Centers

4 - Coordinated Entry System
4A - Strengthen CES Technology, Staffing & Standardization
4B - Strengthen Departmental Support for Homeless Case Managers
4C - Strengthen CES Data Sharing and Tracking
4D - Discharge Data Tracking System & Planning Guidelines
4E - Supportive Services Standards for Subsidized Housing
4F - Integration and Strengthening of the Family and Transition Age Youth CES Systems

5 - Governance
5A - Establish Homelessness Coordinator
5B - Establish Homeless Strategy Committee
5C - Establish Regional Intergovernmental Coordination
5D - Evaluate LAHSA JPA & Composition of Commission
5E - Create Regional Homelessness Advisory Council; Joint County-City Implementation Group
5F - Coordinate Homeless Support with LAUSD

6 - Facilities
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities
6B - Establish Citywide Safe Parking Program
6C - Establish Citywide Mobile Shower and Public Restroom System
6D - Identify Public Land for Homeless Facilities
6E - Evaluate Homeless Navigation Centers
6F - Expand Access to Public Restrooms

7 - Housing
7A - Shelter System Personnel Need for Bridge Housing Conversion
7B - Expand Rapid Re-Housing
7C - Expand Adaptive Reuse for Homeless Housing
7D - Using Public Land for Affordable and Homeless Housing
7E - Annualize Joint Affordable & Homeless Housing Reports
7F - Linkage Fee Nexus Study
7G - Implement Existing & Recommend New CEQA Zoning Reforms
7H - Facilitate Utilization of Federal Housing Subsidies
7I - Regional Coordination of LA City & County Housing Authorities
7J - Housing Choice Vouchers for Permanent Supportive Housing
7K - Development of Second Dwelling Units Pilot Program
7L - Establish Planning and Zoning Policy on Homeless Micro Units
7M - Reform Site Plan Review Ordinance for Homeless Housing
7N - Evaluate Youth Housing Needs
7O - Expanding Emergency Shelter and Improving Access
7P - Study Shared Housing Programs
7Q - Support House LA Initiative
7R - Expand Access to Flexible Housing Programs
7S - Preservation of Affordability Covenants
7T - Homeless Prevention and Diversion Programs

8 - Land Use
8A - Analyze City-Wide Zoning for Homeless Housing
8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing
8D - Reestablish Mello Act Guidance

9 - Additional Strategies
9A - Employ Homeless Adults by Supporting Social Enterprise
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless
9C - Employment Development Programs for Homeless Youth
9D - Centralized Homeless Donation Coordination
9E - Homelessness Prevention for Former Foster Care Youth
9F - Expand Youth Homeless Services
9G - Emergency Shelter for Homeless Individuals with Pets
9H - Proposals to Assist Homeless Individuals and Their Pets
9I - Employment Development for Homeless Individuals with Pets
9J - Social Impact Financing/Pay for Success
9K - Women's Homelessness - Domestic Violence
9L - Women's Homelessness - Employment Development

10 - Budget
10A - Full Funding for Affordable Housing Trust Fund to Finance Construction of Permanent Supportive Housing
10B - Establish the Homeless Services Trust Fund
10C - Augment Supportive Housing Loan Fund & New Generation Fund
10D - New Funding Programs and Guidelines
10E - CAO and CLA Report on Desired Strategies



Council & Mayoral Priorities - FY '15-'16

3A - Standardize First Responder Training for Homeless
3B - Develop Encampment Engagement Protocol
3C - Widen Access to First Responder Teams for Homeless
4A - Strengthen CES Technology, Staffing & Standardization
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities
6C - Establish Citywide Mobile Shower and Public Restroom System
6E - Evaluate Homeless Navigation Centers
6F - Expand Access to Public Restrooms
7A - Shelter System Personnel Need for Bridge Housing Conversion
7F - Linkage Fee Nexus Study
7Q - Support House LA Initiative
7R - Expand Access to Flexible Housing Programs
10B - Establish the Homeless Services Trust Fund



Council & Mayoral Priorities - FY '16-'17

3C - Widen Access to First Responder Teams for Homeless

3D - Expansion of Jail In-Reach

4A - Strengthen CES Technology, Staffing & Standardization

5A - Establish Homelessness Coordinator

6B - Establish Citywide Safe Parking Program

6C - Establish Citywide Mobile Shower and Public Restroom System

6D - Identify Public Land for Homeless Facilities

7A - Shelter System Personnel Need for Bridge Housing Conversion

7B - Expand Rapid Re-Housing

7D - Using Public Land for Affordable and Homeless Housing

7H - Facilitate Utilization of Federal Housing Subsidies

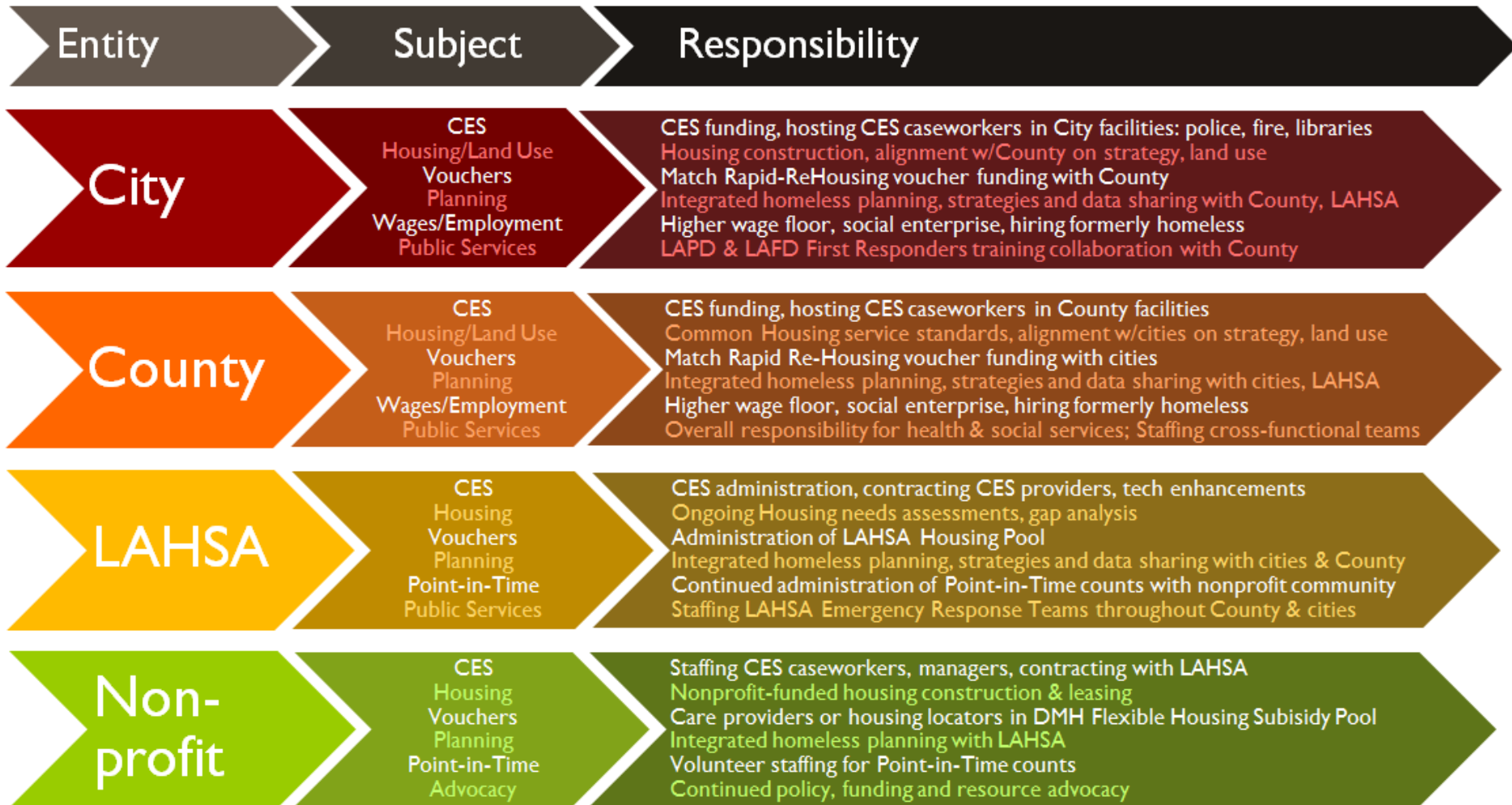
9K - Women's Homelessness & Domestic Violence

I0C - Augment Supportive Housing Loan Fund & New Generation Fund

I0D - New Funding Programs and Guidelines



Mapping Shared Responsibility



Agency & Department Involvement

CHS IMPLEMENTATION ROADMAP



Department/Agency: Los Angeles Police Department

Named in Strategies as Lead:

3A	Standardize First Responder Training for the Homeless
3C	Widen Access to First Responder Teams for Homeless
3D	Expansion of Jail In-Reach
3E	Integration With County Health Sobering Centers
9C	Employment Development Programs for Homeless Youth

Named in Strategies as Assist:

3B	Develop Encampment Engagement Protocols
4A	Strengthen CFS Technology, Staffing and Standardization

CHS Implementation Roadmaps (Sample Distributed) will be provided to each department/agency

These Roadmaps will help your departments to prioritize roll-outs of the departments your departments are named in

CAO Homeless Coordinator will work to implement with your departments



Homeless Coordinators

Department	Name	Title	Phone	Email
Aging	James Don	Assistant GM	(213) 202-5612	james.don@lacity.org
Animal Services	Dana Brown	Assistant GM	(213) 482-9507	dana.brownlacity.org
Building & Safety	Ken Gill	Asst Dep Sup of Bldg II	KG: (213) 482-6708	ken.gill@lacity.org
	Ifa Kashefi	Deputy Supt of Bldg I	IF: (213) 482-0440	ifa.kashefi@lacity.org
	Frank Bush	Deputy Supt of Bldg II	FB: (213) 482-6800	frank.bush@lacity.org
City Administrative Officer (CAO)	Geoff Kees Thompson	FUSE Fellow (Homeless Coordinator)	GT: (213) 473-7546	geoff.thompson@lacity.org
	Jason Killeen	Sr Admin Analyst II	JK: (213) 473-7574	jason.killeen@lacity.org
Chief Legislative Analyst (CLA)	Roberto Mejia		RM: (213) 473-5748	roberto.mejia@lacity.org
	Steve Luu		SL: (213) 473-5720	steve.luu@lacity.org
City Attorney	Adrienne Khorasaneh	Deputy City Atty IV (El Niño Coordr)	(213) 978-8246	adrienne.khorasaneh@lacity.org
	Gustavo Plascencia	City Atty Admin Crd III	(213) 978-2239	gustavo.plascencia@lacity.org
City Clerk	John Chavez	Chief Mgmt Analyst	(213) 978-3132	john.chavez@lacity.org
Controller	Jovonne Lavender	Chief Mgmt Analyst	(213) 978-7257 (213) 978-7250	jovonne.lavender@lacity.org
Convention & Tourism Development	Tigran Avetisyan	Management Analyst II	(213) 741-1151	tigran.avetisyan@lacity.org
Cultural Affairs	Alma Gibson	Sr Mgmt Analyst II	(213) 202-5530	alma.gibson@lacity.org
Disability (DOD)	John S. Rodriguez	Project Coordinator	(213) 202-2774	john.s.rodriguez@lacity.org
Economic Workforce & Development (EWDD)	Jaime Pacheco-Orozco	Sr. Mgmt Analyst	(213) 744-7124	jaime.pacheco-orozco@lacity.org
El Pueblo	Chris Espinosa	General Manager	(213) 485-8222	chris.espinosa@lacity.org
Emergency Management	Larry Meyerhofer	(Homeless Coordinator), EM Coord II	LM: (213) 484-4814	larry.meyerhofer@lacity.org
	Rob Freeman	(El Niño Coordinator), EM Coord II	RF: (213) 484-4804	rob.freeman@lacity.org
Finance	Matt Szabo	Interim Director/City Treasurer	(213) 978-1774	matthew.szabo@lacity.org
Fire (LAFD)	Matthew Gatewood	Captain II		
	Hani Malki	Sr. Fire Protection Engineer	HM: (213) 482-6936	hani.malki@lacity.org
General Services	Eric Robles	Sr Mgmt Analyst II	(213) 928-9572	eric.robles@lacity.org
Housing Authority (HACLA)	Carlos Van Natter	Director of Section 8	(213) 252-2570	carlos.vannatter@hacla.org
	Ryan Mulligan	Assistant Director of Special Programs		ryan.mulligan@hacla.org
Housing & Community Investment (HCID)	Suzette Flynn Trigger	Chief Mgmt Analyst	(213) 808-8580	suzette.flynn@lacity.org
Information Technology Agency (ITA)	Omotayo Ige	Director of Communication Svcs (El Niño Coordinator)	(213) 978-1515	omotayo.ige@lacity.org

This Homeless Strategy Committee is a working group of Homeless Coordinators in each department/agency

CAO Homeless Coordinator will work with your department and use this meeting to discuss status of implementation



El Niño & Emergency Response

- County & City aligned strategically for opening of Emergency Shelters in inclement weather
- Many of your departments have identified El Niño Coordinators
- 5 City Emergency Shelters will open if/when County facilities fill up
- Pick up points established to transport homeless to shelters



What's Next – Project Managing

- CAO will distribute CHS Implementation Roadmaps to your departments
- Interim Homeless Coordinator (Geoff Thompson) will be working with your coordinators to begin strategy implementation
- Regular status will be requested and Geoff is your resource to help foster collaboration/work through obstacles implementing Strategies



What's Next – Project Managing

- 9 Strategy Briefs could potentially be absorbed into existing budgets: 3A, 3B, 3D, 7A, 7H, 7Q, 10B, 10C, 10D
- Remaining 12 need funding sources identified for full implementation, though work on some has already begun: 3C, 4A, 5A, 6A, 6B, 6C, 6D, 6E, 6F, 7D, 7R, 9K



What's Next – Full Report & Budget

FULL REPORT

- An updated version of the CHS should be complete and distributed by our next meeting
- This will be a formal bound copy much like the budget and distributed to your departments

BUDGET

- CAO, Departments and Mayor are aligning budgets to fulfill the goals of the CHS
- Mayor will release budget on 4/20



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Aging	James Don	Assistant GM	(213) 202-5612	james.don@lacity.org
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Information Technology Agency (ITA)	Omotayo Ige	Director of Communication Svcs (El Niño Coordinator)	(213) 978-1515	omotayo.ige@lacity.org
Library (LAPL)	Madeleine Rackley	Chief Mgmt Analyst	(213) 228-7465	mrackley@lapl.org
Neighborhood Empowerment	Mike Fong	Sr Project Coordinator	(213) 978-1551	mike.fong@lacity.org
Personnel	Wendy Macy	General Manager	(213) 473-3470	wendy.macy@lacity.org
Planning (DCP)	Matt Glesne	City Planning Assoc	MG: (213) 978-2666	matthew.glesne@lacity.org
	Claire Bowin	Sr City Planner	CB: (213) 978-1213	claire.bowin@lacity.org
	Jan Zatorski	Deputy Director of Planning	JZ: (213) 978-1273	jan.zatorski@lacity.org
Police (LAPD)	Todd Chamberlain	Commander, Captain III (Homeless Coordinator)	TC: (818) 838-9800	todd.chamberlain@lapd.lacity.org
	Phil Fontanetta	Captain, Commander Officer, Captain III (El Niño Coordinator)	PF: (213) 485-2582	philip.fontanetta@lapd.lacity.org
Public Works	Fernando Campos	Executive Officer	(213) 978-0250	fernando.campos@lacity.org
Board of Public Works	Kevin James	Commission President	(213) 978-0251	kevin.james@lacity.org
Contract Administration	John L. Reamer, Jr.	Director	(213) 847-2688	john.reamer@lacity.org
Engineering	Gary Lee Moore	City Engineer	(213) 485-4935	gary.lee.moore@lacity.org
Sanitation (LASAN)	Enrique C. Zaldivar	Director	(213) 485-2210	enrique.zaldivar@lacity.org
Street Lighting	Ed Ebrahimian	Director	(213) 847-2020	ed.ebrahimian@lacity.org
Street Services	Aida Valencia	St Svcs Supt I (Homeless & El Niño)	(213) 847-6026	aida.valencia@lacity.org

Department	Name	Title	Phone	Email
Transportation (LADOT)	Christine Mata	Parking Enforcement Mgr II	CM: (213) 972-4937	christine.mata@lacity.org
	Tom Carranza	Sr. Transportation Engineer	TC: (213) 972-8476	tomas.carranza@lacity.org
Recreation and Parks (RAP)	Kevin Regan	Assistant GM	KR: (213) 202-2633	kevin.regan@lacity.org
	Jimmy Kim	Emergency Management Coordinator	JK: (213) 312-7967	jimmy.kim@lacity.org
	Joe Salaices	Superintendent of RAP	JS: (323) 61-9465	joe.salaices@lacity.org
Los Angeles Homeless Services Authority (LAHSA)	Stephen Sotomayor	Sr. Policy & Legislative Analyst		ssotomayor@lahsa.org
	Jessica Reed	Policy & Planning Analyst	JR: (213) 683-4094	jreed@lahsa.org
	Chris Callandrillo	Director of Programs		ccallandrillo@lahsa.org

Department/Agency: Los Angeles Police Department

Named in Strategies as Lead:

3A	Standardize First Responder Training for the Homeless
3C	Widen Access to First Responder Teams for Homeless
3D	Expansion of Jail In-Reach
3E	Integration With County Health Sobering Centers
9C	Employment Development Programs for Homeless Youth

Named in Strategies as Assist:

3B	Develop Encampment Engagement Protocols
4A	Strengthen CES Technology, Staffing and Standardization
6C	Establish Citywide Mobile Shower and Public Restroom System
4B	Strengthen Departmental Homeless Case Managers
4C	Strengthen CES Data Sharing and Tracking
4D	Discharge Data Tracking System and Planning Guidelines
5E	Create Regional Homelessness Advisory Council; Joint County-City Implementation Group
6B	Establish Citywide Safe Parking Program
7T	Homeless Prevention and Diversion Program
9B	City Recruitment, Training and Hiring Process for Homeless/Recently Homeless

Implementation Status: Not Started Internally Reviewed Resource Assigned
 Implementation Underway Complete

Assisting Agencies/Departments Noted in Strategy Brief:

3A	LAFD LA County Sheriff LAHSA
3C	LAFD (co-lead) Department of Health Services (County) Mental Health (County) Community-based homeless service and housing providers Los Angeles Homeless Services Authority (LAHSA) City Attorney Neighborhood Prosecutor Recreation and Parks (RAP) City Council
3D	LA County Sheriff Alternate Public Defender Health Services Mental Health Probation Public Defender City Attorney
3E	LAFD (co-lead) LAHSA (co-lead) County Health
9C	Economic and Workforce Development Department (co-lead)

Role/Responsibility

The Los Angeles Police Department is designated as the lead department/agency for five strategies adopted in the City's Comprehensive Homeless Strategy, two of which have been prioritized by the City Council for the current fiscal year. As the lead department, it is the responsibility of the LAPD to ensure constant communication between itself and any departments assisting in the implementation of assigned strategies. It will be incumbent upon the LAPD to hold assisting departments and agencies accountable for the roles they have been designated to play in bringing an end to homelessness.

Additional Funding Required: Yes No

Actions Taken to Date

Next Steps

Issues/Roadblocks

Additional Points of Contact/SMEs