

**REPORT FROM**

**OFFICE OF THE CITY ADMINISTRATIVE OFFICER**

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Date: June 21, 2024

CAO File No. 0220-06083-0026

Council File No. 22-1545

Council District: All Districts

To: The City Council

From: Matthew W. Szabo, City Administrative Officer



Reference: Homelessness Emergency Account

Subject: **HOMELESSNESS EMERGENCY ACCOUNT - GENERAL CITY PURPOSES  
FUND SIXTEENTH STATUS REPORT (C.F 22-1545) AS OF FRIDAY, MAY 31,  
2024 AND FUNDING RECOMMENDATIONS**

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**SUMMARY**

On January 18, 2023, the City Council and Mayor approved the motion (C.F. 23-0033) to establish the Homelessness Emergency Account (HEA) to address the City's homelessness crisis. As part of the FY 2023-24 budget, approved funding for the Inside Safe Program was divided into two separate accounts: the HEA and the Inside Safe Reserve Account. Regular reporting is required to authorize spending from the HEA and expanded reporting requirements, as approved during the FY 2024-25 budget, is necessary to transfer funds from the Inside Safe Reserve Account to the HEA. This is the sixteenth status report and first report under the new report format.

As of May 31, 2024, the expected reappropriation of current FY 2023-24 funding is \$3.9 million in the HEA and \$109.3 million in the Inside Safe Reserve for a total of \$113.2 million. The annual reappropriation process, which is completed by the Controller's Office, is anticipated to take six to eight weeks to complete. Due to the timing of the reappropriation, and to ensure that there is available funding in the HEA to reimburse and continue contractual obligations (i.e. nightly motels, services to occupants, etc.), this Office recommends the transfer of \$55,841,145.04 from the Inside Safe Reserve Account to the HEA. Of this total, \$52,322,470.04 was previously budgeted for in the FY 2023-2024 funding allocation: \$32,618,050.99 to reimburse FY 2023-24 LAHSA service provider costs and \$19,704,419.05 is related to FY 2024-25 obligations for short term motel costs, LAHSA service provider costs, Mayfair Hotel services, and LA Grand Hotel's lease. The remaining \$3,518,675, not previously budgeted for, is to support personal property storage at motels and Homelessness & Housing Solutions support at the Mayor's Office.

**RECOMMENDATION**

That the City Council, subject to approval by the Mayor:

1. APPROVE \$55,841,145.04 from Fund No. 100/56, Account No. 000A15, Inside Safe

Reserve to the Fund No. 100/56, Account No. 000959, Homelessness Emergency Account for the following with additional details in the Attachment 1 Table, "FY 2024-25 Quarter 1 Projected Liabilities/Expenses":

- a. \$7,437,638.80 for short term motel invoices;
  - b. \$3,796,012.00 for LAHSA Service Provider FY 2024-25 first quarter advance;
  - c. \$3,009,287.00 for service costs at the Mayfair Hotel by Weingart;
  - d. \$1,595,787.00 for the final month (July) of lease costs at LA Grand;
  - e. \$1,659,652.50 for 300 slots of Housing Navigation from April 1, 2024 through March 31, 2025;
  - f. \$2,206,041.75 for 330 slots of Time Limited subsidies for FY 2024-25 first quarter;
  - g. \$18,675.00 for personal property storage bins at motels;
  - h. \$3,500,000.00 for Homelessness and Housing Solutions Support for the Mayor's Office
  - i. \$32,618,050.99 for LAHSA Service Provider FY 2023-24 reimbursement costs:
    - i. Up to \$13,520,517.37 for FY 2023-24 third quarter;
    - ii. Up to \$19,097,533.62 FY 2023-24 fourth quarter;
2. INSTRUCT the City Clerk to place on the agenda of the first regular Council meeting on July 1, 2024, or shortly thereafter, the following instructions:
- a. Transfer \$55,841,145.04 from Fund No. 100/56, Account No. 000A15, Inside Safe Reserve to the Fund No. 100/56, Account No. 000959, Homelessness Emergency Account for the following with additional details in the Attachment 1 Table, "FY 2024-25 Quarter 1 Projected Liabilities/Expenses":
    - i. \$7,437,638.80 for short term motel invoices;
    - ii. \$3,796,012.00 for LAHSA Service Provider FY 2024-25 first quarter advance;
    - iii. \$3,009,287.00 for service costs at the Mayfair Hotel by Weingart;
    - iv. \$1,595,787.00 for the final month (July) of lease costs at LA Grand;
    - v. \$1,659,652.50 for 300 slots of Housing Navigation from April 1, 2024 through March 31, 2025;
    - vi. \$2,206,041.75 for 330 slots of Time Limited subsidies for FY 2024-25 first quarter;
    - vii. \$18,675.00 for personal property storage bins at motels;
    - viii. \$3,500,000.00 for Homelessness and Housing Solutions Support for the Mayor's Office;
    - ix. \$32,618,050.99 for LAHSA Service Provider FY 2023-24 reimbursement costs:
      1. Up to \$13,520,517.37 for FY 2023-24 third quarter;
      2. Up to \$19,097,533.62 FY 2023-24 fourth quarter;
3. INSTRUCT and AUTHORIZE the General Manager of LAHD, or their designee, to execute a new, or amend the existing City's General Fund contract (C-140706), with LAHSA to:
- a. Increase the Inside Safe Service Provider Contract amount by \$60,225,000 for an initial up-to contract amount for FY 2024-25 services;
  - b. Increase Housing Navigation by \$1,273,635 for Inside Safe participants through

- March 31, 2025 for 300 slots as follows:
- i. \$1,157,850 for 300 Housing Navigation slots
  - ii. \$115,785 for LAHSA administrative support;
- c. Increase Time Limited Subsidies by \$15,442,292 for Inside Safe participants through March 31, 2026 to support 330 slots as follows:
- i. \$14,038,448 for 330 Time Limited Subsidies slots
  - ii. \$1,403,844 for LAHSA administrative support;
4. AUTHORIZE the CAO to:
- a. Prepare Controller instructions or make necessary technical adjustments, including to the names of the Special Fund accounts recommended for this report, to implement the intent of these transactions, and authorize the Controller to implement these instructions; and
  - b. Prepare any additional Controller instructions to reimburse City Departments for their accrued labor, material or permit costs related to projects in this report, to implement the intent of these transactions, and authorize the Controller to implement these instructions.

## **BACKGROUND**

On January 18, 2023, the City Council and Mayor approved the motion (C.F. 23-0033) to establish the Homelessness Emergency Account (HEA) to address the City's homelessness crisis and approved the transfer of \$23,462,698.25 from the COVID-19 Emergency Response account and \$26,537,301.75 from the Additional Homeless Services - General City Purposes account for a total of \$50,000,000. The City Council and Mayor also authorized the City Administrative Officer to spend the funds as directed by the Mayor, and to provide reports to Council on the expenses incurred and purposes for which the funds were used.

During the annual budget process for FY 2023-24, the Council and Mayor approved a \$1.3 billion budget for homeless-related expenditures, of which \$250 million in funding was allocated to continue implementation of the Inside Safe Initiative. An initial allocation of \$65.7 million was appropriated at the beginning of the fiscal year to the HEA with the remaining balance appropriated to the Inside Safe Reserve Fund account. If the available uncommitted balance in the HEA is below \$25 million during the fiscal year, the CAO is instructed to provide a memo to the Mayor, Council, and Controller requesting the Controller to effectuate a transfer within 10 calendar days of receipt. A transfer of \$25 million from the Inside Safe Reserve Fund account will be completed until the \$184.3 million has been allocated to the HEA. The Council may change this transfer instruction with a majority vote, subject to the Mayor's veto. Regular reporting is required to continue the automatic transfer of funds from the Inside Safe Reserve Fund account for this fiscal year.

On January 25, 2024, a motion (Blumenfield/Raman, Krekorian/Rodriguez) was approved by Council and Mayor to amend the budget instructions to direct that the City Administrative Officer (CAO) will provide written notification to the Mayor, Council and Controller any time the balance of the Homelessness Emergency Account is anticipated to be reduced to below \$25 million. The CAO

will provide notice 14 days prior to the request to the Controller to effectuate the transfer. The Council was able to change this transfer instruction with a simple majority vote, subject to the Mayor's veto. Three such transfers were completed in FY 2023-24.

During the annual budget process for FY 2024-25, the Council and Mayor approved \$80 million in new funding to continue implementation of the Inside Safe Initiative and the reappropriation of unencumbered balance remaining in the account. The City Council and Mayor also authorized the City Administrative Officer to spend the funds as directed by the Mayor, pursuant to monthly expenditure reports and funding allocations to be approved by Council. This new report format is to be inclusive of the requested data from the adopted budget instructions. The FY 2024-25 controlling fund language replaces the language in the 2023-24 Adopted Budget.

## **DISCUSSION**

The total available funding for the Mayor's Office of Housing and Homelessness Solutions (MOHHS) to address the homelessness emergency and continue the implementation of Inside Safe for FY 2023-24 is \$315,381,054. This includes \$250 million from the FY 2023-24 adopted budget, \$22,501,784 from FY 2022-23 reappropriated funding, and \$42,879,270 in loan reimbursements for the acquisition of the Mayfair Hotel. Of this available funding, there is \$313,891,249 obligated for existing commitments, with \$1,489,806 remaining that has not been earmarked. Attachment 2 provides details of these obligations. From July 1, 2023, through May 31, 2024, a total of \$148,742,063 has been expended for FY 2023-24 and \$9,091,947 for prior fiscal year costs. An additional \$18,392,664 is projected to be expended by June 30, 2024 (Attachment 1). The estimated reappropriation of current FY 2023-24 funding is \$3,900,347.64 in the Homelessness Emergency Account and \$109,300,000 in the Inside Safe Reserve, for a total of \$113,200,348.

The paid FY 2023-24 costs primarily fall within three budget categories: Acquisition, Interim Housing, and Service Provider Support Services. The Acquisition expenses of \$78,984,170 are associated with Project Homekey 3.0 Matching Funds (\$20,471,800) and the Mayfair Hotel's capital costs related to acquisition, renovation, and operation (\$58,512,370). Of this amount for the Mayfair Hotel, \$42,879,270 was in cash flow loans which have been fully reimbursed to the HEA. The Interim Housing expenses of \$43,038,494 consist of hotel and motel invoices encompassing 51 hotels and LA Grand lease costs inclusive of approximately 1,702 rooms that serve as interim housing for Inside Safe participants. In addition, Service Provider Support Services costs (\$19,201,130) encompasses case management, resident monitoring, food, storage, and administration to clients within nightly hotels and the LA Grand. Attachment 1 provides a summary of actual and projected balances through June 30, 2024, for the Homelessness Emergency Account.

In January 2023, the Mayor's Office approved an initial contract amount for the Los Angeles Homeless Services Authority (LAHSA) in an up-to amount of \$50 million. This initial up-to contract amount allows the flexibility for funding to be quickly added for service providers as operations are planned and budgets are approved by the Mayor's Office. Currently, extensions and additional funding for LAHSA and service providers have been approved for services through June 30, 2024.

An initial up-to contract amount of \$60,225,000 is requested for FY 2024-25, with further explanation included in the section entitled, "LAHSA Service Provider Contracts."

### **Transfers from the Inside Safe Reserve Account**

As previously reported, there have been three transfers completed from the Inside Safe Reserve Fund to the HEA in FY 2023-24. The CAO is not recommending any further transfers under the previously approved guidelines prior to the end of the fiscal year. In adherence with the newly approved transfer instructions as outlined in the approved FY 2024-25 budget, this report requests a transfer from the Inside Safe Reserve Fund on, or soon after, July 1, 2024.

Based on known obligations to date, included in Attachment 1 table entitled, "Projected Cash and Liabilities/Expenses through June 30, 2024," the HEA is anticipated to have an unencumbered balance at the end of the fiscal year of \$3.9 million. It is important to note that the cash balance and projections are based only on information provided to the CAO as of May 31, 2024, and is subject to change due to actual expenditures. The CAO will continue to monitor the HEA to ensure sufficient cash flow for MOHHS citywide homelessness and housing obligations outlined in Attachment 2.

The annual reappropriation process for the estimated \$113,200,348 (\$3,900,348 in the HEA and \$109,300,000 in the Inside Safe Reserve) is anticipated to take six to eight weeks to complete. For the General Fund, if funds are not spent or encumbered within the fiscal year in which they are appropriated, they are subject to reversion to the Reserve Fund. In the reappropriation process, the uncommitted balance in the HEA and the Inside Safe Reserve will revert to the Reserve Fund and then be reappropriated to their respective accounts, allowing the rollover of the initial appropriation into the new fiscal year. Our office recommends the transfer of \$55,841,145.04 from the Inside Safe Reserve Account to the HEA to ensure there is available funding in the HEA come July 1, 2024. Of this total, \$52,322,470.04 was previously budgeted for in the FY 2023-2024 funding allocation: \$32,618,050.99 to reimburse FY 2023-24 LAHSA service provider costs and \$19,704,419.05 is related to FY 2024-25 obligations for short term motel costs, LAHSA service provider costs, Mayfair Hotel services, and LA Grand Hotel's lease. The remaining \$3,518,675, not previously budgeted for, is to support personal property storage at motels and Homelessness & Housing Solutions support at the Mayor's Office. . Attachment 1 and 5 provides further information such as a breakdown of this funding request.

Attachment 2 provides a summary of FY 2022-23 expenditures, budgeted categories for the \$250 million approved in the FY 2023-24 budget, interim budget increases as well as incurred and projected costs through June 30, 2024, future year cost options such as those related to the invoice management platform, and budgeted categories for the FY 2024-25 budget.

### **Inside Safe - Program, Encampment Resolution, and Metrics**

On December 21, 2022, the Mayor issued Executive Directive No. 2, launching the Inside Safe Initiative with the aim of rapidly moving people living in encampments indoors and connecting them with services and housing. The Mayor's Office works with different departments during each Inside

Safe operation, depending on the needs of the particular encampment including, but not limited to: Department of Sanitation (LASAN), Transportation (LADOT), the Police Department (LAPD), and Animal Services. The Mayor's Office Inside Safe Field Intervention Team (FIT) provides community engagement through virtual town hall-style meetings, connects with service providers, and after an operation, monitors the original location for repopulation and engages with Inside Safe participants.

The Mayor's Office reports (Attachment 5) that a variety of reasons can affect Inside Safe operations such as council district priorities, voluntary participation, encampment-specific needs (e.g., RVs, number of residents, size of encampment, safety/hazard issues, multiple jurisdictions), availability of interim housing, and service provider capacity. Since January 2024, FIT has assessed 60 out of 62 encampment priorities submitted by Council Offices. Based on these submissions, the Mayor's Office anticipates conducting 9-12 new encampment resolution operations and serving approximately 1,500-1,600 people experiencing homelessness during the first quarter of FY 2024-25.

Regular reporting on the outcomes achieved through the use of funds related to housing individuals is required and is included in this report. The Los Angeles Homeless Services Authority (LAHSA) has developed a data module within the Homelessness Management Information System (HMIS) to track key metrics for Inside Safe. Attachment 4 includes a one-page summary of Inside Safe outcomes as of May 31, 2024, prepared by LAHSA as well as additional breakdowns of the participant status by Council Districts and other pertinent metrics. Since the beginning of the program, a total of 52 Inside Safe operations were completed and 2,767 individuals voluntarily accepted to move into safe interim housing and connect to services. This number includes all occupants residing at the LA Grand and operations that have been carried out to address repopulation of encampments. The current housing retention rate of the program is estimated to be 71 percent. These numbers may change as LAHSA continues to work on further reconciling service provider data with HMIS entries to resolve duplicate placements and other discrepancies as well as refining the Inside Safe data module. Additional information regarding the new operations that occurred during the reporting period are available in Attachment 5.

The Mayor's Office reports that during the reporting period from May 18, 2024, to May 31, 2024, two Inside Safe operations were completed and the number of Inside Safe participants who transitioned from interim to permanent housing solutions since the beginning of the program is 539. This reflects an increase of 33 since the last report. The Mayor's Office also reports that as of May 31, 2024 they have held 16 town hall-style meetings to provide local neighbors, stakeholders and businesses with information and support around encampments. Attachment 5 provides additional information.

### **Inside Safe Motel/Hotel Invoicing and Contracting**

As of May 31, 2024, the motel invoices received to date include 1,932 invoices from 52 total individual hotels, totaling 342,930 hotel room nights since the beginning of the program. The current number of interim housing hotel rooms available based on invoices received for booking agreements and occupancy agreements through May 31, 2024, is 1,104 rooms, which is inclusive

of rooms for service providers' offices and security. It does not account for two or more occupants sharing a room. A total of ten hotels have been demobilized and are no longer in use since the beginning of the program. There are currently 1,879 hotel interim housing rooms located at hotels, inclusive of the 481 rooms in the LA Grand and 294 rooms in the Mayfair Hotel. Per LAHSA, there are currently 1,265 people residing in hotels (Attachment 4), which includes LA Grand occupants. The total amount billed for nightly room stays since July 1, 2023, through the cut off date of this report, is \$33,696,884, with an average nightly rate of \$118.27, with the exception for the LA Grand, which has a nightly rate of \$125 plus \$29 per person for meals (total \$154 for single occupancy and \$183 for double occupancy, inclusive of food costs).

The invoice process for motels (excluding LA Grand, which is managed by the General Services Department) involves sites submitting invoices to the CAO's Office for review by both service providers and CAO staff. Once the review is complete, the CAO submits the invoice to the Mayor's Office for payment approval and subsequently to the City Clerk for payment processing. If payments exceed a certain amount, the City Attorney's Office will review as well; however, this step is not necessary if there is a booking agreement or occupancy agreement (i.e. contract) with the hotel location. Once an agreement is executed with a hotel owner, payment processing is completed quicker than when an agreement is not in place. The Mayor's Office and the General Services Department (GSD) are the leads for executing agreements and exercising options to extend with the City Clerk's Office completing the entries into the City's Financial Management System (FMS). Finally, the Controller's Office remits payment to the motel owners. The CAO continues to utilize its internal approval system to help streamline submissions for payment approval and processing.

As of May 31, 2024, there are 36 executed booking agreements with active motels and nine executed occupancy agreements. A booking agreement is executed with a hotel that confirms a fixed nightly rate, but hotel rooms may fluctuate given the number of participants at a location and room availability at a given time. An occupancy agreement includes a fixed nightly rate as well as a guaranteed number of rooms regardless if they are filled or not. The nine occupancy agreements represent a 367 room capacity with nightly costs ranging from \$110 to \$165 per night, with one service provider 2-bedroom office room cost at \$220 per night. These rates are similar to comparable motels in the same geographic locations throughout the City. The term of the occupancy agreements range from one to two years, with up to one one-year extension options. The total leasing costs for the multi-year occupancy agreements is estimated to be \$32,106,501. If the extension options are executed, there would be an additional projected cost of \$16,882,867 for a total cost of \$48,989,368. This strategy provides stable units in high-need areas to support Inside Safe Operations, including multi-district regional operations. The Mayor's Office is working with service providers and hotels/motels to ensure that rooms are consistently filled and closely monitored to ensure that vacant rooms are minimal and rapidly filled. Additionally, the Mayor's Office is in the process of renegotiating select nightly booking and occupancy agreements to reduce costs and extend contracts for a period that will count toward the LA Alliance Settlement milestones, allowing the City to receive reimbursement for service costs at these motels per the Memorandum of Understanding between the County of Los Angeles and the City of Los Angeles relative to the Alliance Settlement Agreement. Contracts with cumulative terms (i.e. original term and options to

extend) that exceed 3 years will be submitted to Council for approval, as outlined in Charter Section 10.5 Limitation and Power to make Contracts.

Facility expenses incurred since the beginning of the program total \$264,295. These costs include property improvements, repairs/damages, and valuation reports.

### **Payment Enablement Services Platform**

Our office was advised by the City Attorney that the City should release a request for proposals (RFP) to meet the high demand of reconciliation of 147 monthly invoices from Inside Safe motels. The RFP for a custom solution to streamline the motel invoicing and verification process associated with the Inside Safe Program was released on April 29, 2024. The deadline for submissions was May 13, 2024, by 5:00pm, and the received proposals have been evaluated. Final recommendations, funding approval, and further updates will be provided in future reports.

One of the challenges with the current process is that motel sites and service providers have their own individual forms and procedures for submission and verification for room stays related to Inside Safe participants, which can cause delays in the initial review of motel invoices. Although several efficiencies have been implemented, standardized submissions are still a challenge across the nightly motel room portfolio. Once a contractor is selected, the expectation is that a new platform will provide a comprehensive solution through centralizing housing management and care delivery, ensuring data accuracy, expediting motel payments, and providing real-time data dashboards and reports. The proposed platform should also integrate into LAHSA's new and legacy systems, including HMIS. The estimated annual cost of this platform is expected not to exceed \$2,580,000. The contract term is expected to be one year with a one year option to extend.

The selected contractor will be expected to reconcile motel invoices with Service Provider verifications, provide customer service and training, and remit payment once the City has approved. By further standardizing invoice submissions and providing dedicated resources for this process, accuracy and speed of payments should increase. This is expected to significantly decrease the workload to City staff by not only decreasing the number of vendors the City is obligated to pay, but also removing the initial verification for over one thousand rooms on a weekly basis. In addition, through this platform, participating service providers may be able to create a more uniform motel intake process with daily check-ins with motel clients to eliminate data gaps and inaccuracies.

### **LA Grand Hotel**

On February 24, 2023, the CAO released the Revised Sixteenth Roadmap Report (C.F. 20-0841-S31), which authorized the extension of the LA Grand Hotel lease from February 1, 2023, through February 1, 2024, for use as interim housing. Subsequently, on December 1, 2023, the CAO released the Twenty-First Roadmap Report (C.F. 20-0841-S40), which authorized the extension of the LA Grand lease from February 1, 2024, through July 31, 2024. This secondary lease extension will allow for a seamless transition for those participants that are going to be relocated from the Grand to the Mayfair once GSD completes the initial move-in phases (Phase 0, Phase 1A and



Phase 1B) of the Mayfair renovation plans. Additional information regarding the Mayfair's renovation phases is provided in this report's next section entitled, "Mayfair Hotel." Regular reporting on the demobilization plan that ensures all residents continue on their housing solution path are to be provided to Council in a separate report.

The lease covers a total of 481 rooms with a rate of \$154/night, which includes meals. Lease costs billed through April 30, 2024, are \$28,775,007. The estimated lease cost, considering current occupancy, anticipated ramp down, and lease term for the secondary extension of LA Grand from February 1, 2024, through July 31, 2024, is \$11,327,910. As of May 31, 2024, the LA Grand is at approximately 35 percent occupancy, consisting of 167 rooms, which includes 159 rooms with participants and 8 rooms used by staff. According to the service provider, Weingart, as of May 31, 2024, there were 164 individuals at LA Grand. Prior to the demobilization process, the City was obligated to pay a minimum monthly cost based on an occupancy rate of 85 percent, which is equivalent to approximately 409 rooms or 12,266 room nights per month. During the demobilization process, the City is obligated to pay for a minimum of 10,000 room nights for the final two months, which averages around a 70 percent occupancy during this time frame and is less than the standard minimum.

## **Mayfair Hotel**

On August 18, 2023, Council approved the acquisition and rehabilitation of the Mayfair Hotel for use as interim housing for Inside Safe. The site, which opened and started accepting clients on May 1, 2024, has 294 rooms with a three-level 183 parking space garage and is located in Council District 1. It was previously used as a part of Project RoomKey (PRK). According to Weingart, as of May 31, 2024, Mayfair was at approximately 81 percent occupancy with 237 participants. A cash flow loan of \$42,879,270 was authorized from the HEA to be reimbursed from the Community Development Block Grant (CDBG) Fund (\$27,687,000), Proposition HHH Fund (\$5,192,270), and the Municipal Housing Finance Fund (MHFF) (\$10,000,000). As of November 10, 2023, \$15,192,270 of the Proposition HHH and MHFF fund loans have been transferred back into the HEA. As of April 25, 2024, \$27,687,000 of the CDBG fund loan was transferred back into the HEA. Non-reimbursable costs from the HEA total \$15,633,100 and include costs transferred to the General Services Department (GSD) for escrow (\$1,000,000), CBRE contracted costs for due diligence and project management (\$266,100), first year of operations costs, which includes utilities, facility management, and other associated expenses for building upkeep (\$5,067,000), and rehab costs and associated project management (\$9,300,000). Currently, all of these expenses have been transferred to the appropriate department for spending.

In a Municipal Facilities Committee Report released on January 29, 2024 (C.F. 23-0792-S2), GSD provided supplemental information regarding the rehabilitation of the Mayfair Hotel. Renovation will be done in multiple phases. The goal of the initial move-in (Phase 0, Phase 1A and Phase 1B) is to complete major construction such as 294 room renovation, case management spaces, intake area build-out medical services area, and other code compliance items. Phase 2, which will start later in 2024 after participants move-in and last about 10 to 12 months, will include seismic strengthening, elevator modernization, façade repair, and roof repair. The previous report noted

that \$8,942,270 in additional costs are needed to complete the Phase 2 rehabilitation of the Mayfair, of which \$5,793,470 will be supported by the HEA. The Bureau of Engineering (BOE) will be submitting a transfer request for the Phase 2 shortfall. Additionally, GSD recently submitted a transfer request for HACLA's second year of Mayfair operations costs, which includes utilities, facility management, and other associated expenses for building upkeep (\$5,067,000).

### **Project HomeKey-3 Match**

On June 30, 2023, the City Council and Mayor approved the CAO report relative to the Recommendations Related to the State of California Department of Housing and Community Development HomeKey Program, Round 3 Report (C.F. 21-0112-S3), which authorized the City to obligate City match and funding for three housing sites to be used as interim housing. Within this report, it is noted that an up to amount of \$31,567,800 of match funding would be used, subject to the approval of the Mayor's Office. A recent transfer of \$20,471,800 was authorized to the Los Angeles Housing Department (LAHD), as approved by the Mayor's Office, for capital costs associated with the Cheviot Hills - Shelby project. This project is expected to provide 75 interim housing units and one manager's unit. This funding is also leveraged for the Motel 6 - North Hills project, which is expected to provide 110 interim housing units and one manager's unit. An up-to amount of \$11,096,000 for Cheviot Hills - Shelby operating costs are expected to be transferred at a later date, upon approval of the Mayor's Office.

### **LAHSA Service Provider Contracts**

The Inside Safe initiative relies upon the work of the Los Angeles Homeless Services Authority (LAHSA) and service providers in conducting assessments, providing services which include case management services, housing navigation, street engagement, food programming, and resident monitors. The Mayor's Office finalized budget approvals for services between January 1, 2024, through June 30, 2024, and will continue to work with LAHSA to assess costs associated with work performed. The current budget provides authority for up to \$86,120,941 for service provider reimbursements (including Weingart and previous LA Grand contractors) tied to the Inside Safe initiative as well as LAHSA administrative oversight. Beginning the second quarter of FY 2023-2024, the service provider budget is based on a daily bed rate of up to \$110/person served by the current 10 service providers. To date, five supportive services-specific invoices have been submitted to the City for reimbursement and paid from the Homelessness Emergency Account. The Mayor's Office and LAHSA continue to meet regularly to understand the needs associated with Inside Safe specific services and the corresponding finalized Scope of Required Services (SRS). Attachment 5 outlines services within the Inside Safe Service Provider Scope of Required Services. Fourteen new qualified service providers were identified as a result of the procurement LAHSA released that closed November 22, 2023, which is expected to increase service levels. Service provider budgets are currently approved on a per-encampment, by service provider basis. Based on this current methodology, this report requests authority for an up-to amount of \$60,225,000 for Service Providers to serve an estimated 1,500 people experiencing homelessness (PEH) in FY 2024-25. The Mayor's Office is exploring a slot based payment structure with LAHSA that is expected to enhance room utilization, reduce contract amendments and improve program

oversight. The Mayor's Office also authorized LAHSA to provide 330 time-limited subsidies and 300 housing navigation slots to Inside Safe participants, which is anticipated to roll out over the next two quarters. (Attachment 5) Additional information will be provided in future reports.

Since June 1, 2023, Weingart has been providing services at the LA Grand, with an initial service period through January 31, 2024. The negotiated amount for this period was \$9,019,449. Weingart has been selected to continue providing services during the six month extension of the LA Grand lease, continuing through July 31, 2024. The updated Weingart services budget of \$6,109,283 for the LA Grand extension has been approved. This approved amount takes into consideration the demobilization and ramp down of the LA Grand.

On May 1, 2024, Weingart began providing services at the Mayfair Hotel for occupants transitioning from the LA Grand. The proposed first year budget includes \$111,451 for ramp up costs and \$11,925,697 for 12 months of services for a total amount of \$12,037,148. Weingart is anticipated to provide services for two years to coincide with the City and County's joint award from the State's Encampment Resolution Funding Program. Attachment 2 accounts for one year of funding within this fiscal year's allocation of the HEA.

The Inside Safe program model began with housing fairs, which provide staffing, necessary materials, and Uber rides to clients to visit different housing options. A total of \$20,000 was approved by the Mayor's Office for the 17 housing fairs to date. Currently, the County-City co-host Service Connection Days one or two weeks after Inside Safe operations to get people document-ready and provide participants an opportunity to connect with County services directly to initiate additional care. Participating departments include: Department of Motor Vehicles, Housing for Health Mobile Clinics, Department of Mental Health, Department of Public Social Services, Office of Immigrant Affairs and Department of Military and Veterans Affairs.

LAHSA continues to work with providers to ensure all exit data is entered into HMIS and is up to date and has committed to providing reconciled and verifiable exit data for Inside Safe regular reporting.

The Mayor's Office is also coordinating with LAHSA and service providers to address the cost of storing participant's personal items for up to 30 days upon exiting interim housing through implementing storage bins (measuring 10' x 8' x 8' in size) at motel sites, at a cost of approximately \$80 per month. The Mayor's Office will coordinate the delivery, pay the initial delivery cost (\$175) and front fund the first three months (Attachment 5). This Office estimates that this may cost \$18,675 for 45 motels, but the actual costs will depend on the number of storage bins deployed.

## **RV Storage Lot**

In Attachment 5, the Mayor's Office reports that a 48,838 square feet, Metro-owned lot that can be leased and converted into storage for relinquished RV's during resolution efforts led by City entities, including Inside Safe, has been identified. The lot will function similarly to an Official Police Garage and will be operated by LAPD with their department's funding. However, HEA is anticipated to

provide Metro with \$250,000, approximately \$5.12 per square feet, per year to support their own homelessness programs. The contract term is three years.

In the fourth Construction Projects Report of Fiscal Year (FY) 2022-23 (C.F. 22-0847-S3), a total of \$359,000 was approved for design and site pre-development, which includes \$200,000 of Additional Homeless Service - General City Purpose funds and \$159,000 of Capital and Technology Improvement Expenditure Program (CTIEP) funds. In the FY 2023-24 adopted budget, CTIEP funding in the amount of \$2,393,388 was approved for construction of the site. The total cost of construction for this site is \$2,752,388.

### **City Department Costs**

The Los Angeles Police Department (LAPD) has submitted for reimbursement a total of \$67,452, for costs related to 675.2 overtime hours associated with Inside Safe operations since the beginning of the fiscal year through March 31, 2024. The remaining projected costs are expected to be \$20,801, which are based on submissions to date. This would equal a total of \$88,254 paid from the HEA for LAPD overtime. Primarily, LAPD has been providing support for, and ensuring the safety of, City staff and Inside Safe participants. To date, there have been zero arrests during the initial phase of operations.

Additionally, the Mayor's Office has approved LAPD's requested amount of \$250,000 to support the initial phase of the new Vehicle Recycling Program (VRP) with the provider, SA Recycling. The funding will be used to authorize the dismantling and recycling of Recreational Vehicles that have been impounded and are unclaimed, in grave disrepair, or are an environmental hazard. Initial funding will allow Official Police Garages (OPGs) to recycle vehicles awaiting salvage so that space can be created for implementation of the Mayor's Inside Safe initiative to address unsafe and unsanitary vehicle dwellings and move displaced Angelenos into housing.

CAO staff (approximately 6.5 FTE) is tasked with processing invoices (as outlined in various sections of this report), monitoring the HEA's balance and commitments, tracking expenditures, and providing monthly reports summarizing expenses incurred and purposes for which the funds were used. Staff is funded by either the Homeless Housing, Assistance and Prevention (HHAP) Grant or by General Funds, with HHAP being the main funding source.

### **FISCAL IMPACT STATEMENT**

There is no additional General Fund impact as a result of the recommendations in this report. The recommendations in this report utilize the City's General Fund that was previously budgeted and approved for homelessness interventions.

### **FINANCIAL POLICIES STATEMENT**

The recommendations in this report comply with the City Financial Policies in that budgeted funds are being used to fund recommended actions.

Attachments:

1. Homeless Emergency Account Actual and Projected Balances through June 30, 2024, and July 31, 2024
2. Inside Safe Summaries by Fiscal Year, Budget Categories, and Future Projections
3. Inside Safe Operations and Associated Service Provider and Hotel Costs
4. Inside Safe Program Metrics as of May 31, 2024
5. Appendix from Mayor's Office of Housing & Homelessness Solutions

*MWS:ECG:KML:SBL:16240160*

Attachment 1: Homeless Emergency Account Actual and Projected Balances through June 30, 2024, and July 31, 2024

<b>2023-24 Funding Authority &amp; Reserve Balance</b>		
<b>2023-24 Adopted Budget</b>	<b>\$250,000,000.00</b>	
	<b>Homelessness Emergency Account</b>	<b>Inside Safe Reserve Account</b>
Initial Appropriation (as of July 1, 2023)	\$65,700,000.00	\$184,300,000.00
Transfer #1 to Homelessness Emergency Account from Inside Safe Reserve Account (November 30, 2023)	\$25,000,000.00	(\$25,000,000.00)
Transfer #2 to Homelessness Emergency Account from Inside Safe Reserve Account (February 27, 2024)	\$25,000,000.00	(\$25,000,000.00)
Transfer #3 to Homelessness Emergency Account from Inside Safe Reserve Account (March 28, 2024)	\$25,000,000.00	(\$25,000,000.00)
<b>Available Balances</b>	<b>\$140,700,000.00</b>	<b>\$109,300,000.00</b>

<b>2024-25 Funding Authority &amp; Reserve Balance</b>		
<b>2024-25 Adopted Budget - New Appropriation</b>	<b>\$80,000,000.00</b>	
	<b>Homelessness Emergency Account</b>	<b>Inside Safe Reserve Account</b>
Initial Appropriation (as of July 1, 2024)	\$0.00	\$80,000,000.00
FY 2023-24 Reappropriation (est.) (Aug-Sept 2024)	\$3,900,347.64	\$109,300,000.00
<b>Available Balances</b>	<b>\$3,900,347.64</b>	<b>\$189,300,000.00</b>

Attachment 1: Homeless Emergency Account Actual and Projected Balances through June 30, 2024, and July 31, 2024

<b>Available Cash - Homelessness Emergency Account</b>	
Initial Appropriation of Current Year (2023-24) Funds	\$65,700,000.00
Reappropriation of Cash Balance Remaining from Prior-Year (2022-23) Inside Safe Program Funds	\$31,856,857.11
Prop HHH <sup>1</sup> Reimbursement (for Mayfair Acquisition Loan)	\$5,192,270.00
MHFF <sup>2</sup> Reimbursement (for Mayfair Acquisition Loan)	\$10,000,000.00
Transfer #1 from Inside Safe Reserve Account (November 30, 2023)	\$25,000,000.00
Transfer #2 from Inside Safe Reserve Account (February 27, 2024)	\$25,000,000.00
Transfer #3 from Inside Safe Reserve Account (March 28, 2024)	\$25,000,000.00
CDBG Reimbursement <sup>3</sup> (for Mayfair Acquisition Loan)	\$27,687,000.00
<b>Total Transfers- In: (current and prior-year funding)</b>	<b>\$215,436,127.11</b>
<b>Less Total Current Year Expenditures (see Table 1 for details)</b>	<b>(\$193,143,115.08)</b>
<b>Adjusted Cash Balance as of May 31, 2024:</b>	<b>\$22,293,012.03</b>

<sup>1</sup> Proposition HHH Fund

<sup>2</sup> Municipal Housing Finance Fund

<sup>3</sup> Community Development Block Grant

Attachment 1: Homeless Emergency Account Actual and Projected Balances through June 30, 2024, and July 31, 2024

<b>Table 1: Detailed Current Year Expenditures</b>	<b>May 31, 2024</b>
Mayfair Acquisition Loan (for Prop HHH <sup>1</sup> )	\$5,192,270.00
Mayfair Acquisition Loan (for MHFF <sup>2</sup> )	\$10,000,000.00
Mayfair Acquisition Loan (for CDBG <sup>3</sup> )	\$27,687,000.00
Mayfair Escrow (for GSD)	\$1,000,000.00
Mayfair Operation Costs (for GSD)	\$5,067,000.00
Mayfair CBRE (for GSD)	\$266,100.00
Mayfair Rehabilitation Costs (for BOE)	\$9,300,000.00
2022-23 Motel Invoices Paid	\$3,497,950.88
2023-24 Motel Invoices Paid	\$23,013,167.78
2022-23 Facility Expenses	\$842.00
2023-24 Facility Expenses	\$14,503.52
LA Grand Lease Paid	\$20,025,326.00
LAPD RV Dismantler	\$250,000.00
2022-23 LAPD Overtime	\$19,644.71
2023-24 LAPD Overtime	\$53,765.59
2022-23 LAHSA Service Provider Costs	\$5,573,509.60
2023-24 LAHSA Service Provider Costs	\$19,201,129.62
Project Homekey3 Matching Funds	\$20,471,800.00
Homelessness & Housing Solutions Support (Mayor's Office)	\$7,200,000.00
Long Term Motel Obligations (Encumbered) <sup>4</sup>	\$24,485,109.60
Short Term Motel Nightly (Encumbered)	\$10,823,995.78
<b>Total</b>	<b>\$193,143,115.08</b>

<sup>1</sup> Proposition HHH Fund

<sup>2</sup> Municipal Housing Finance Fund

<sup>3</sup> Community Development Block Grant

<sup>4</sup> Long Term Motel Obligations (Encumbered) decreased from last report due to payments made and is reflected as part of the increase in 2023-24 Motel Invoices Paid.



Attachment 1: Homeless Emergency Account Actual and Projected Balances through June 30, 2024, and July 31, 2024

<b>Projected Cash and Liabilities/Expenses through June 30, 2024</b>	
<b>Anticipated Deposit(s)</b>	
<i>Subtotal</i>	<i>\$0.00</i>
<b>Adjusted Cash Available</b>	<b>\$22,293,012.03</b>
<b>Less Projected Liabilities/Expenses</b>	<b>June 30, 2024</b>
LA Grand Lease (est.)	\$3,397,043.00
LAPD Overtime (est.)	\$13,686.88
2023-24 Facility Expenses	\$90,000.00
Mayfair - Renovation Shortfall	\$5,793,470.00
Mayfair - FY 2024-25 Operations & Management Costs	\$5,067,000.00
LAHSA Service Provider Costs (est)	\$4,031,464.51
<i>Subtotal</i>	<i>\$18,392,664.39</i>
<b>Projected Cash Available <sup>6</sup></b>	<b>\$3,900,347.64</b>

<sup>6</sup> This is an estimate, which is subject to change due to actual expenses. The CAO will continue to monitor the HEA uncommitted balance.

Attachment 1: Homeless Emergency Account Actual and Projected Balances through June 30, 2024, and July 31, 2024

<b>FY 2024-25 Quarter 1 Projected Liabilities/Expenses</b>	
<b>FY 2024-25 Liabilities/Expenses</b>	
<b>Continuing Current Obligations</b>	
2024-25 Q1 Short Term Motel Invoices <sup>1</sup>	\$7,437,638.80
2024-25 LAHSA Service Provider Costs (Q1 25% Advance) <sup>2</sup>	\$3,796,012.00
Mayfair Hotel - Weingart - Service Costs (Q1)	\$3,009,287.00
LA Grand Lease (est.) <sup>3</sup>	\$1,595,787.00
<i>Subtotal</i>	<i>\$15,838,724.80</i>
<b>Permanent Housing Support <sup>4</sup></b>	
Housing Navigation (300 Slots) - 1 year (April 1, 2024 - March 31, 2025)	\$1,659,652.50
Time-Limited Subsidy (330 Slots) - Q1	\$2,206,041.75
<i>Subtotal</i>	<i>\$3,865,694.25</i>
<b>Services</b>	
Personal Property Storage <sup>5</sup>	\$18,675.00
<i>Subtotal</i>	<i>\$18,675.00</i>
<b>City Department</b>	
Homelessness & Housing Solutions Support (Mayor's Office)	\$3,500,000.00
<i>Subtotal</i>	<i>\$3,500,000.00</i>
<b><i>FY 2024-25 Subtotal</i></b>	<b><i>\$23,223,094.05</i></b>

Attachment 1: Homeless Emergency Account Actual and Projected Balances through June 30, 2024, and July 31, 2024

<b>FY 2023-24 Liabilities/Expenses</b>	
<b>Expected LAHSA Funding Requests</b>	
2023-24 LAHSA Service Provider Costs (Q3 Remaining Balance) <sup>6</sup>	\$13,520,517.37
2023-24 LAHSA Service Provider Costs (Q4 Remaining Balance) <sup>6</sup>	\$19,097,533.62
<i>Subtotal</i>	\$32,618,050.99
<b><i>FY 2023-24 Subtotal</i></b>	<b><i>\$32,618,050.99</i></b>

<b>Total Projected Liabilities/Expenses</b>	<b>\$55,841,145.04</b>
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- <sup>1</sup> Projected costs for three months for booking agreements only for 737 rooms at varying nightly rates. Funds for Occupancy Agreements were encumbered in the FY 24 account.
- <sup>2</sup> Projection based on 1,364 participants, which is the same number as the FY 24, Q4 Budget, at a daily rate of \$110.
- <sup>3</sup> Projection for final month of lease costs.
- <sup>4</sup> Housing Navigation FY 2023-24 rate is \$4,679 and FY 2024-25 rate is \$5,146. Time Limited Subsidy FY 2024-25 rate is \$24,309.
- <sup>5</sup> Storage bins at 45 motel sites, with an initial \$175 delivery fee each and 3 months funding at \$80/month.
- <sup>6</sup> Remaining balance after a 25% advance, which was paid on May 16, 2024.

Attachment 2: Inside Safe Summaries by Fiscal Year, Budget Categories, and Future Projections

**FY 2022 - 23 Expenditure Breakdown**

<b>FY 2022 - 23 Expenditure Breakdown</b>			FY 2022-23 Budget	<b>\$50,000,000.00</b>
<b>Expense Type</b>	<b>FY 2022-23 Expenses Paid by June 30, 2023</b>	<b>FY 2022-23 Expenses Paid after July 1, 2023</b>	<b>FY 2022-23 Incurred Expenses: Pending Payment</b>	<b>Total Expenses</b>
<b>Interim Housing</b>				
Private Motels	\$2,985,459.16	\$3,497,950.88	\$0.00	\$6,483,410.04
Contracted Motel (LA Grand)	\$8,749,680.83	\$0.00	\$0.00	\$8,749,680.83
Facility Expenses	\$25,586.00	\$842.00	\$4,775.00	\$31,203.00
<i>subtotal</i>	<i>\$11,760,725.99</i>	<i>\$3,498,792.88</i>	<i>\$4,775.00</i>	<i>\$15,264,293.87</i>
<b>Service Provider Support Services</b>				
LAHSA Service Providers <sup>1</sup>	\$5,195,789.50	\$5,573,509.60	\$258,350.90	\$11,027,650.00
<i>subtotal</i>	<i>\$5,195,789.50</i>	<i>\$5,573,509.60</i>	<i>\$258,350.90</i>	<i>\$11,027,650.00</i>
<b>City Departments</b>				
LADOT <sup>2</sup>	\$54,921.57	\$0.00	\$0.00	\$54,921.57
Personnel	\$976,591.29	\$0.00	\$0.00	\$976,591.29
LAPD	\$127,945.28	\$19,644.71	\$0.00	\$147,589.99
City Clerk - DSW Oversight	\$27,169.26	\$0.00	\$0.00	\$27,169.26
<i>subtotal</i>	<i>\$1,186,627.40</i>	<i>\$19,644.71</i>	<i>\$0.00</i>	<i>\$1,206,272.11</i>
<b>FY 2022 - 2023 Expenses Paid by June 30, 2023</b>		<b>\$18,143,143</b>		
<b>FY 2022 - 2023 Reappropriation to FY 2023 - 2024</b>		<b>\$31,856,857</b>		
<b>FY 2022 - 2023 Expenses after July 1, 2023 (Paid/To be Paid from Reappropriation Amount)</b>		<b>\$9,091,947</b>	<b>\$263,126</b>	
			<b>FY 2022 - 2023 Total Expenses</b>	<b>\$27,498,216</b>
			<b>Remaining Cash Available</b>	<b>\$22,501,784</b>

<sup>1</sup> FY 2022-23 LAHSA Service Providers costs based on recently received YTD actual expenditures. Incurred expenses represent billed costs still under review.  
<sup>2</sup> Due to the timing of invoice payments, LADOT's outstanding costs of \$26,863.67 for FY 2022-23 transportation expenses will be absorbed by its FY 2023-24 allocation for Inside Safe Transportation.

# Attachment 2: Inside Safe Summaries by Fiscal Year, Budget Categories, and Future Projections

## FY 2023 - 24: \$250 Million Budget and Expenditure Breakdown

Budget Category	Comments	FY 2023-24 Budget	Interim Budget Adjustments	FY 2023-24 Expenses Paid	FY 2023-24 Incurred Expenses Pending Payment	FY 2023-24 Projected Expenses	FY 2023-24 Total Expenses (Paid, Pending Payment, Projected)	Future Fiscal Years Obligations under HEA	Total Expenses	Difference between Budget and Total Expenses
<b>Grand Totals by Column</b>		<b>\$250,000,000</b>	<b>\$65,381,054</b>	<b>\$148,742,063</b>	<b>\$26,088,250</b>	<b>\$46,870,976</b>	<b>\$221,701,289</b>	<b>\$92,189,960</b>	<b>\$313,891,249</b>	<b>\$6,556,806</b>
<b>FY 2023-24 Funding Authority</b>										
Homelessness Emergency Account		\$65,700,000	\$75,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$140,700,000
Inside Safe Reserve		\$184,300,000	-\$75,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$109,300,000
<i>subtotal</i>		<i>\$250,000,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$250,000,000</i>
<b>FY 2022-23 Reappropriation</b>										
Reappropriation of FY 2022-23 available Cash		\$0	\$22,501,784	\$0	\$0	\$0	\$0	\$0	\$0	\$22,501,784
<i>subtotal</i>		<i>\$0</i>	<i>\$22,501,784</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$22,501,784</i>
<b>Interim Housing</b>										
	Booking Agreements <sup>1, 2</sup>		\$0	\$15,391,776	\$7,138,253	\$3,529,162	\$26,059,191	\$7,437,639	\$33,496,830	
	Occupancy Agreements <sup>3</sup>		\$0	\$7,621,392	\$3,545,463	\$1,979,316	\$13,146,170	\$18,960,331	\$32,106,501	
Motel Nightly Rentals	LA Grand monthly lease costs through February 1, 2024, and six month renewal through July 31, 2024. <sup>4</sup>	\$92,000,000	\$0	\$20,025,326	\$0	\$3,397,043	\$23,422,369	\$1,595,787	\$25,018,156	\$1,378,513
Operating Expenses	Includes insurance, damage mitigation, incidental, furnishings.	\$18,000,000	\$0	\$14,504	\$218,588	\$13,008	\$246,100	\$0	\$246,100	\$17,753,900
Payment Enablement Services	Platform to streamline the administrative workflow associated with motel nightly rental through support in data processing, dashboards, and payment support. Contractual costs estimated for two years.	\$0	\$0	\$0	\$0	\$0	\$0	\$5,160,000	\$5,160,000	-\$5,160,000
<i>subtotal</i>		<i>\$110,000,000</i>	<i>\$0</i>	<i>\$43,052,997</i>	<i>\$10,902,305</i>	<i>\$8,918,528</i>	<i>\$62,873,830</i>	<i>\$33,153,757</i>	<i>\$96,027,587</i>	<i>\$13,972,413</i>
<b>Service Provider Support Services</b>										
Street Engagement	Staff costs: long-term, on-going/pre-operation outreach efforts to build relationships with PEH prior to coming indoors	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000,000
Case Management <sup>2, 5</sup>	Staff costs: includes individual case management in motels as well as housing navigators	\$16,000,000	\$0	\$941,580	\$561,710	\$2,117,359	\$3,620,649	\$1,130,521.39	\$4,751,171	\$11,248,829.36
Indirect (LAHSA and Service Providers) <sup>2, 5</sup>	Overhead to include support staff, facility costs (rent, utilities)	\$16,000,000	\$0	\$5,004,721	\$4,128,174	\$10,601,091	\$19,733,986	\$6,247,545.57	\$25,981,532	-\$9,981,531.76
Resident Monitors <sup>2, 5</sup>	Each motel has resident monitor to support PEH and liaise with motel staff	\$10,000,000	\$0	\$2,723,570	\$1,624,775	\$6,124,572	\$10,472,916	\$3,270,091.79	\$13,743,008	-\$3,743,007.64
Food <sup>2, 5</sup>	\$21 per person, per day (meal delivery services, grocery store gift cards)	\$13,000,000	\$0	\$3,731,831	\$2,226,264	\$8,391,878	\$14,349,972	\$4,480,674.53	\$18,830,647	-\$5,830,647.02
Storage <sup>2, 5</sup>	Includes storage rental for PEH to surrender belongings	\$1,000,000	\$0	\$45,987	\$27,434	\$103,412	\$176,833	\$55,214.72	\$232,047	\$767,952.59
Housing Fairs		\$0	\$0	\$0	\$20,000.00	\$0.00	\$20,000	\$0.00	\$20,000	-\$20,000.00
LA Grand - Services Cost <sup>5, 6</sup>	Service costs provided by Weingart for the LA Grand extensions from July 1, 2023 to January 31, 2024, and February 1, 2024 to July 31, 2024.	\$0	\$0	\$6,227,313	\$790,432.75	\$6,623,448.43	\$13,641,194	\$1,040,592.24	\$14,681,786	-\$14,681,786
Mayfair - Services Cost <sup>6</sup>	Service costs provided by Weingart for the Mayfair from May 1, 2024 to April 30, 2025	\$0	\$0	\$526,128	\$0	\$1,578,384.55	\$2,104,513	\$9,932,635.31	\$12,037,148	-\$12,037,148.05
Mayfair - Operations <sup>6</sup>	Operation and Maintenance costs provided by HACLA for the Mayfair for FY 2024-25	\$0	\$0	\$0	\$0	\$0	\$0	\$5,067,000.00	\$5,067,000	-\$5,067,000.00
<i>subtotal</i>		<i>\$62,000,000</i>	<i>\$0</i>	<i>\$19,201,130</i>	<i>\$9,378,789</i>	<i>\$35,540,145</i>	<i>\$64,120,063</i>	<i>\$31,224,275.55</i>	<i>\$95,344,339.00</i>	<i>-\$28,277,339.00</i>
<b>Permanent Stay</b>										

# Attachment 2: Inside Safe Summaries by Fiscal Year, Budget Categories, and Future Projections

## FY 2023 - 24: \$250 Million Budget and Expenditure Breakdown

Budget Category	Comments	FY 2023-24 Budget	Interim Budget Adjustments	FY 2023-24 Expenses Paid	FY 2023-24 Incurred Expenses Pending Payment	FY 2023-24 Projected Expenses	FY 2023-24 Total Expenses (Paid, Pending Payment, Projected)	Future Fiscal Years Obligations under HEA	Total Expenses	Difference between Budget and Total Expenses
<b>Grand Totals by Column</b>		<b>\$250,000,000</b>	<b>\$65,381,054</b>	<b>\$148,742,063</b>	<b>\$26,088,250</b>	<b>\$46,870,976</b>	<b>\$221,701,289</b>	<b>\$92,189,960</b>	<b>\$313,891,249</b>	<b>\$6,556,806</b>
Move-In Support	Includes landlord incentive, security deposit, furnishing, utility deposit, and other move-in costs	\$13,000,000	\$0	\$0	\$0	\$386,018	\$386,018	\$1,273,635	\$1,659,653	\$11,340,348
Rental Assistance	2-year Time-limited subsidies (\$1,833 per month) for 400 people transitioning from motels to PSH pipeline	\$18,000,000	\$0	\$0	\$0	\$2,005,484	\$2,005,484	\$15,442,292	\$17,447,777	\$552,224
<i>subtotal</i>		<i>\$31,000,000</i>	<i>\$0</i>	<i>\$0</i>	<i>\$0</i>	<i>\$2,391,502</i>	<i>\$2,391,502</i>	<i>\$16,715,927</i>	<i>\$19,107,429</i>	<i>\$11,892,571</i>
<b>Acquisition</b>										
Motel Acquisition	The \$47M supports a portion of the acquisition and renovation costs for the Mayfair Hotel (\$10.3M) for 294 rooms and provides \$31M as matching funds to leverage Project HomeKey3 (PHK3) funding for the acquisition of 2 motels <sup>7</sup> totaling 185 IH units.	\$47,000,000	\$0	\$36,104,900	\$0	\$0	\$36,104,900	\$11,096,000	\$47,200,900	-\$200,900
Mayfair - Fund Loans	A cash flow loan was authorized from the HEA for reimbursement from the Community Development Block Grant (CDBG) Fund (\$27,687,000), Proposition HHH Fund (\$5,192,270), and the Municipal Housing Finance Fund (MHFF) (\$10,000,000).	\$0	\$0	\$42,879,270	\$0	\$0	\$42,879,270	\$0	\$42,879,270	-\$42,879,270
Mayfair - Loan Reimbursement	Repayment of cash flow loan	\$0	\$42,879,270	\$0	\$0	\$0	\$0	\$0	\$0	\$42,879,270
Mayfair - Renovation Shortfall <sup>6</sup>		\$0	\$0	\$0	\$5,793,470	\$0	\$5,793,470	\$0	\$5,793,470	-\$5,793,470
<i>subtotal</i>		<i>\$47,000,000</i>	<i>\$42,879,270</i>	<i>\$78,984,170</i>	<i>\$5,793,470</i>	<i>\$0</i>	<i>\$84,777,640</i>	<i>\$11,096,000</i>	<i>\$95,873,640</i>	<i>-\$5,994,370</i>
<b>City Departments</b>										
Los Angeles Police Department Overtime	Support for, and ensuring the safety of, City staff and Inside Safe participants.	\$0	\$0	\$53,766	\$13,687	\$20,801.04	\$88,254	\$0	\$88,254	-\$88,254
Homelessness & Housing Solutions Support (Mayor's Office) <sup>8</sup>	Includes the City's response to the emergency declaration on homelessness, executive directives to lead a citywide increase in affordable housing production, and the Inside Safe Initiative. Also allows for the direct hiring of 13 outreach teams to be trained and deployed in support of the Inside Safe Initiative.	\$0	\$0	\$7,200,000	\$0	\$0	\$7,200,000	\$0	\$7,200,000	-\$7,200,000
Los Angeles Police Department - Vehicle Recycling Program	Support for the dismantling and recycling of RVs that have been impounded and are unclaimed, in grave disrepair, or are an environmental hazard.	\$0	\$0	\$250,000	\$0	\$0	\$250,000	\$0	\$250,000	-\$250,000
<i>subtotal</i>		<i>\$0</i>	<i>\$0</i>	<i>\$7,503,766</i>	<i>\$13,687</i>	<i>\$20,801</i>	<i>\$7,538,254</i>	<i>\$0</i>	<i>\$7,538,254</i>	<i>-\$7,538,254</i>
<b>Grand Totals by Column</b>		<b>\$250,000,000</b>	<b>\$65,381,054</b>	<b>\$148,742,063</b>	<b>\$26,088,250</b>	<b>\$46,870,976</b>	<b>\$221,701,289</b>	<b>\$92,189,960</b>	<b>\$313,891,249</b>	<b>\$6,556,806</b>
	<b>Total Cash Available</b>	<b>\$315,381,054</b>								
						<b>FY 2023 - 24 Year End Projected Balance</b>	<b>\$93,679,765</b>	<b>Projected Balance with Future Fiscal Year Obligations</b>		<b>\$1,489,806</b>

<sup>1</sup> FY 2023-24 Booking Agreement costs calculations have been adjusted due to actual expenses.

<sup>2</sup> Future Fiscal Years Obligations includes cost projections for Booking Agreements and Service Provider Costs for the first quarter of FY 2024-25.

<sup>3</sup> This does not include projected costs for Occupancy Agreement extension options. If the extension options are executed, there would be an additional projected cost of \$16,882,866.50 for a total cost of \$48,989,367.80.

<sup>4</sup> Projections for the six month renewal through July 31, 2024 reflect LA Grand demobilization and ramp down.

<sup>5</sup> Service Provider costs reflect actuals reported by LAHSA as of March 15, 2024.

<sup>6</sup> Updated as reported by the Mayor's Office, pending final budget.

<sup>7</sup> Multiple funding sources support the PHK3 Matching Funds: \$31,567,800 from HEA, \$15,000,000 from HHAP Round 3, and \$12,940 in HOME-ARP funds. The level of support has been revised based on award letters that have been issued for projects. This funding will provide 185 units of interim housing and two manager units.

<sup>8</sup> Per the Nondepartmental Footnotes of the adopted FY24 Budget Resolution, \$7.2M was transferred to the Mayor's Office for homelessness and housing support. As reported by the Mayor's Office, an estimated \$4,320,000 will be carried over as part of the Mayor's Fund 100 operating accounts in the upcoming year.

Attachment 2: Inside Safe Summaries by Fiscal Year, Budget Categories, and Future Projections

**FY 2024 - 25: Proposed Budget Breakdown <sup>1</sup>**

Budget Category	Comments	FY 2023-24 Budget
Interim Housing	Includes \$55 million for direct interim costs and \$15 million to support ongoing RV efforts, including additional RV storage lots and interim sites where PEH living in operational RVs can safely park them and receive Inside Safe services, including support that will lead to a permanent housing solution	\$70,000,000
Services	Ensures the necessary funding to maintain support for all participants, but with the goal of transitioning current beds into agreements that allow them to count for Alliance Settlement bed milestones and County-funded services under the Alliance Settlement City-County MOU	\$60,000,000
Permanent Housing Support	Rental subsidies, master leasing, and supporting successful connections to permanent housing	\$28,000,000
Housing Acquisition & Operations	Includes State funding for new interim beds and leveraging funds for acquisition opportunities	\$24,000,000
Staffing	Supports outreach and engagement at encampments, coordination and planning for operations	\$3,500,000
<b>Total</b>		<b>\$185,500,000</b>

<sup>1</sup> Breakdown as proposed during the FY 2024-25 Budget process and includes new funding for FY 2024-25 (\$80 million), projected rollover FY 2023-24 funds (est. at the time \$72.5 million), and the Emergency Stabilization State Grant (\$33 million).

# Attachment 3: Inside Safe Operations and Associated Service Provider and Hotel Costs

## Inside Safe Operations and Associated Service Provider and Hotel Costs <sup>1</sup>

No.	Type of Operation	Start Date	End Date	Location/Program	Council District	Service Provider for Operation	Council District where Placements Were Made	No. of Placements	Current Status <sup>1</sup>								Approved Budget <sup>2</sup>	Service Provider Cost (per person per day) <sup>3</sup>	Motel/Hotel Cost (per night per person)
									Interim Housing	Deceased	Incarcerated	Medical or Psychiatric Facility	Permanent Housing	Returned to Homelessness	Returned to Homelessness - Working with Providers	Substance Abuse Facility			
1	Encampment Operations	12/20/2022	12/30/2022	101/Cahuenga	4	The People Concern (TPC)	13	29	10	1	0	0	9	8	1	\$922,284.61	\$41.06	\$110.00-\$140.00	
2	Encampment Operations	1/13/2023	1/13/2023	Venice/Sunset/ABH	11	St. Joseph Center (SJC)	1, 8, 9, 10, 11	106	23	5	2	0	26	27	22	\$2,876,527.50	\$41.51	\$100.00-\$165.00	
3	Encampment Operations	1/27/2023	1/27/2023	Speedway/Ozone	11	St. Joseph Center (SJC)	Unincorporated, 11	3	1	0	0	0	1	1	0	\$72,609.54	\$4.81	N/A <sup>4</sup>	
4	Encampment Operations	1/30/2023	1/30/2023	87th and Western	8	HOPICS	8, 9	28	12	3	0	0	6	4	3	\$919,930.97	\$52.82	\$110.00-\$115.00	
5	Encampment Operations	1/30/2023	2/3/2023	Culver Median	11	St. Joseph Center (SJC)	8, Unincorporated	51	23	0	0	0	13	13	2	\$1,191,854.83	\$14.51	\$110.00 <sup>4</sup>	
6	Encampment Operations	2/7/2023	2/7/2023	99th and Flower	8	HOPICS	8, 9	38	12	1	2	1	17	4	0	\$1,140,476.98	\$80.79	\$115.00	
7	Encampment Operations	2/13/2023	2/15/2023	Victory/Vineland	2	LA Family Housing (LAFH)	2	44	17	0	0	0	12	9	6	\$862,701.90	\$48.58	\$114.00-\$119.70	
8	Encampment Operations	2/16/2023	2/18/2023	6th and Fairfax	5	The People Concern (TPC)	13, 14	42	5	2	1	0	23	6	5	\$906,221.19	\$20.99	\$105.00-\$125.00	
9	Encampment Operations	2/21/2023	2/21/2023	81st and Fig Alley	8	HOPICS	8	20	7	0	0	0	11	0	2	\$788,641.46	\$133.02	\$110.00-\$120.00	
10	Encampment Operations	2/28/2023	2/28/2023	105/Figueroa/Hoover	15	HOPICS	8	51	13	3	4	0	15	12	4	\$2,003,530.51	\$102.61	\$110.00-\$115.00	
11	Encampment Operations	3/9/2023	3/9/2023	CD 3 Riverbed	3	Hope The Mission (HTM)	3	44	24	0	1	0	8	9	2	\$1,589,058.22	\$52.48	\$139.20	
12	Encampment Operations	3/14/2023	3/16/2023	Echo Park	13	PATH	13	64	27	2	0	0	16	14	5	\$3,217,280.12	\$55.51	\$105.00-\$120.00	
13	Encampment Operations	3/13/2023	3/28/2023	Skid Row	14	LAHSA/DMH	14	173	60	3	4	1	48	42	15	N/A	N/A	\$125.00	
14	Encampment Operations	4/19/2023	4/21/2023	Arcadia/Spring	14	The People Concern (TPC)	14	77	25	2	3	0	15	24	8	N/A	N/A	\$125.00	
15	Encampment Operations	4/27/2023	4/28/2023	Grand/Vernon	9	HOPICS	8, 9	42	9	1	1	1	23	3	4	\$893,404.89	\$47.70	\$100.00-\$115.00	
16	Encampment Operations	5/10/2023	5/11/2023	San Vicente	5	St. Joseph Center (SJC)	Unincorporated, 8	27	14	0	2	0	4	5	2	\$900,767.43	Pending	\$100.00-\$110.00	
17	Encampment Operations	5/16/2023	5/16/2023	Grand and 52nd	9	HOPICS	9	51	17	1	0	0	26	6	1	\$1,233,333.36	\$30.47	\$110.00	
18	Encampment Operations	5/31/2023	6/1/2023	Lomita/McCoy	15	Harbor Interfaith Services, Inc.	13, 15	68	16	1	1	0	34	12	4	\$2,319,245.00	\$61.12	\$105.00-\$110.00	
19	Encampment Operations	6/6/2023	6/6/2023	Hollywood/EI Centro	13	The People Concern (TPC)	12	33	17	0	0	0	9	4	2	\$897,901.41	\$18.14	\$115.00	
20	Encampment Operations	6/13/2023	6/14/2023	Chatsworth Metrolink	12	Hope The Mission (HTM)	12	56	25	0	2	0	13	12	4	\$1,889,602.69	\$48.03	\$115.00	
21	Encampment Operations	6/29/2023	6/29/2023	Rancho/Jim Gilliam Ritchie Valens/Paxton	10	HOPICS	8, 9, Unincorporated	41	22	1	2	0	12	3	1	\$1,529,955.72	\$16.05	\$100.00-\$120.00	
22	Encampment Operations	7/6/2023	7/7/2023	Park/118	7	LA Family Housing (LAFH)	7	50	23	0	3	1	11	10	2	\$1,394,099.95	\$30.36	\$95.00	
23	Encampment Operations	7/27/2023	7/27/2023	Grand/Broadway/45th	9	HOPICS	9	42	7	0	0	0	26	7	2	\$1,037,088.72	\$12.23	\$110.00-\$125.00	
24	Encampment Operations	8/10/2023	8/10/2023	Selma Ave	13	The People Concern (TPC)	13	41	26	0	2	0	5	4	4	\$697,215.84	\$12.56	\$140.00	
25	Encampment Operations	9/12/2023	9/13/2023	Aetna/Van Nuys	6	Hope The Mission (HTM)	6	52	22	0	1	1	7	9	12	\$1,103,465.20	\$36.40	\$104.40	
26	Encampment Operations	9/19/2023	9/19/2023	Wyandotte	3	Hope The Mission (HTM)	3	66	55	0	1	0	1	6	3	\$2,028,871.06	Pending	\$136.80-\$139.20	
27	Encampment Operations	10/3/2023	10/3/2023	Balboa/Devonshire	12	Hope The Mission (HTM)	12	35	15	0	0	0	12	2	3	\$1,017,280.00	Pending	\$115.00	
28.a	Encampment Operations	10/11/2023	10/12/2023	Virgil/Shatto Park	1, 10, 13	St. Joseph Center (SJC)	13	116	71	0	2	1	2	29	10	\$600,800.00	\$62.51	\$148.20	
28.b	Encampment Operations	10/11/2023	10/12/2023	Virgil/Shatto Park	1, 10, 13	PATH	13	0	0	0	0	0	0	0	0	\$2,645,940.00	\$62.51	\$148.20	
29.a	Encampment Operations	10/24/2023	10/24/2023	Venice/Globe	5, 11	St. Joseph Center (SJC)	8, 11	68	29	0	1	0	8	14	16	\$500,500.00	Pending	\$100-\$140	
29.b	Encampment Operations	10/24/2023	10/24/2023	Venice/Globe	5, 11	First To Serve (FTS)	8, 11	0	0	0	0	0	0	0	0	\$911,130.00	Pending	\$100-\$140	
30	Encampment Operations	11/7/2023	11/8/2023	Wilshire/Little	1	PATH	1	81	55	2	1	0	1	14	7	\$2,111,670.00	\$62.12	\$110.00	
31	Encampment Operations	11/21/2023	11/21/2023	Canoga Ave/Vanowen St	3	Hope The Mission (HTM)	6	11	9	0	0	0	0	0	2	\$329,120.00	Pending	\$104.40	
32	Encampment Operations	11/29/2023	11/29/2023	Hoover/81st	8	HOPICS	8	46	42	0	0	0	2	0	0	\$1,087,900.00	\$2.13	\$110.00-\$132.60	
33.a	Encampment Operations	12/6/2023	12/8/2023	Forest Lawn	4	Hope The Mission (HTM)	6	31	23	1	0	0	3	3	1	\$624,382.00	\$28.94	\$110.00	
33.b	Encampment Operations	12/6/2023	12/8/2023	Forest Lawn	4	LA Family Housing (LAFH)	2	0	0	0	0	0	0	0	0	\$552,292.00	\$102.30	\$119.70	
34	Encampment Operations	12/14/2023	12/14/2023	1st and Spring	14	Weingart	14	21	13	0	0	0	0	7	1	N/A	N/A	\$125.00	
35	Encampment Operations	1/9/2024	1/9/2024	Poinsettia/Romaine St	5, 13	The People Concern (TPC)	13	38	28	1	1	0	2	5	1	\$727,320.00	Pending	\$110.00-\$140.00	
36	Encampment Operations	1/19/2024	1/19/2024	Crenshaw/Victoria	8	HOPICS	8, 9	11	9	0	0	0	0	2	0	\$198,440.00	Pending	\$110.00-\$115.00	
37	Encampment Operations	2/1/2024	2/1/2024	Alhambra/College	1, 14	Weingart	14	10	8	1	0	0	0	0	1	N/A	Pending	\$125.00	
38	Encampment Operations	2/23/2024	2/23/2024	Sunset/Gower (6063 Sunset Blvd)	13	The People Concern (TPC) / St. Joseph Center (SJC)	13	4	4	0	0	0	0	0	0	Pending	Pending	\$110.00-\$148.20	
39	Encampment Operations	2/23/2024	2/23/2024	Wakefield/Terra Bella	6	Hope The Mission (HTM)	6	10	10	0	0	0	0	0	0	\$141,900.00	Pending	\$104.40	
40	Encampment Operations	3/6/2024	3/6/2024	Alameda Triangle	1	LA Family Housing (LAFH)	1, 14	6	4	0	0	0	0	2	0	\$77,220.00	Pending	\$95.00-\$125.40	
41	Encampment Operations	3/12/2024	3/12/2024	Vernon/Avalon	9	First To Serve (FTS)	8	10	7	0	0	0	0	1	2	Pending	Pending	\$100.00	
42	Encampment Operations	3/15/2024	3/15/2024	Willow Tree Inn	2	LA Family Housing (LAFH)	2	4	4	0	0	0	0	0	0	Pending	Pending	\$119.70	
43	Encampment Operations	3/21/2024	3/21/2024	RFK Inspiration Park	10	The People Concern (TPC) / St. Joseph Center (SJC)	13	17	16	0	0	0	0	1	0	Pending	Pending	\$110.00-\$148.20	
44	Encampment Operations	3/27/2024	3/27/2024	Fountain/Alexandria Ave	13	St. Joseph Center (SJC)	13	19	18	0	0	0	0	1	0	Pending	Pending	\$115.00	
45	Encampment Operations	3/28/2024	3/28/2024	Foothill Blvd. & Bengal St.	7	LA Family Housing (LAFH)	7	19	17	0	0	0	0	1	1	\$244,200.00	Pending	\$102.60	
46	Encampment Operations	4/10/2024	4/10/2024	Gilbert Lindsay Recreation Center	9	HOPICS, St. Joseph Center (SJC) / First To Serve (FTS)	9, Unincorporated	10	10	0	0	0	0	0	0	Pending	Pending	\$100.00-\$115.00	
47	Encampment Operations	4/11/2024	4/11/2024	Pacific Coast Hwy	15	Harbor Interfaith Services, Inc.	15	39	39	0	0	0	0	0	0	Pending	Pending	\$115.00	
48	Encampment Operations	4/17/2024	4/17/2024	Vermont Median	8	HOPICS, St. Joseph Center (SJC) / First To Serve (FTS)	8, 9, 11, Unincorporated	37	33	1	0	0	0	3	0	Pending	Pending	\$100.00-\$140.00	
49	Encampment Operations	5/1/2024	5/1/2024	10 Fwy & Barrington (2463 S Barrington Ave)	11	St. Joseph Center (SJC)	11	6	6	0	0	0	0	0	0	Pending	Pending	\$140.00	
50	Encampment Operations	5/2/2024	5/2/2024	Harold Way/Western and Sunset 101	13	The People Concern (TPC)	13	2	2	0	0	0	0	0	0	Pending	Pending	\$110.00-\$140.00	
51	Encampment Operations	5/30/2024	5/30/2024	6th St & Van Ness Ave.	13	PATH	13	7	7	0	0	0	0	0	0	Pending	Pending	\$148.20	
52	Encampment Operations	5/31/2024	5/31/2024	Sunset Blvd/ Cherokee Ave & McCadden	13	PATH	13	34	34	0	0	0	0	0	0	Pending	Pending	\$148.20	
						<b>subtotal</b>		<b>2031</b>	<b>1,025</b>	<b>32</b>	<b>40</b>	<b>6</b>	<b>421</b>	<b>339</b>	<b>164</b>	<b>\$44,185,963.10</b>			
1	Targeted Inside Safe Efforts	3/21/2023	3/24/2023	Street Medicine Outreach (Metro LA)	14	The Salvation Army (TSA) / Weingart	14	27	15	1	0	0	0	10	1	N/A	N/A	\$125.00	



# Attachment 3: Inside Safe Operations and Associated Service Provider and Hotel Costs

2	Targeted Inside Safe Efforts	3/21/2023	3/21/2023	CIRCLE Outreach	N/A	The Salvation Army (TSA) / Weingart	14	7	3	0	1	0	1	1	1	0	N/A	N/A	\$125.00
3	Targeted Inside Safe Efforts	2/1/2023	-	LA Grand Extension (Original PEH from 2/1)	N/A	The Salvation Army (TSA) / Weingart	14	110	35	2	1	0	47	17	8	0	N/A	N/A	\$125.00
4	Targeted Inside Safe Efforts	-	-	LA Grand ERF	N/A	The Salvation Army (TSA) / Weingart	14	250	143	6	1	2	29	43	26	0	N/A	N/A	\$125.00
5	Targeted Inside Safe Efforts	3/2/2023	-	Popop Winter Shelters	N/A	The Salvation Army (TSA) / Weingart	14	78	19	1	1	1	13	33	10	0	N/A	N/A	\$125.00
6	Targeted Inside Safe Efforts	3/2/2023	3/19/2023	Aug Winter Shelter	N/A	First To Serve (FTS)	8, 9, 14	31	7	0	2	0	9	12	1	0	\$3,754,325.12	\$97.34	\$100.00-\$114.00
7	Targeted Inside Safe Efforts	3/17/2023	-	Aug Winter Shelter to LA Grand	N/A	The People Concern (TPC)	14	57	27	2	2	0	5	12	9	0	N/A	N/A	\$125.00
8	Targeted Inside Safe Efforts	3/17/2023	-	Aug Winter Shelter: County Motel to City Motel	N/A	First to Serve (FTS)	14	42	11	0	1	0	16	11	3	0	N/A	N/A	\$125.00
						<b>subtotal</b>		<b>602</b>	<b>260</b>	<b>12</b>	<b>9</b>	<b>3</b>	<b>120</b>	<b>139</b>	<b>59</b>	<b>0</b>	<b>\$3,754,325.12</b>		
1	Repopulation Operations	12/8/2023	12/8/2023	Figueroa Corridor Repop A	9	Pending	9	13	9	0	1	0	1	1	1	0	Pending	Pending	\$100.00-\$115.00
2	Repopulation Operations	12/8/2023	12/8/2023	Vernon & Grand ("Grand Corridor") Repop A	9	Pending	9	7	5	0	0	0	0	1	1	0	Pending	Pending	\$100.00
3	Repopulation Operations	12/12/2023	12/12/2023	101/Cahuenga Repop A	4	Pending	13	3	2	0	0	0	0	0	1	0	Pending	Pending	\$110.00 - \$140.00
4	Repopulation Operations	12/12/2023	12/12/2023	Hollywood/El Centro Repop A	13	Pending	13	2	1	0	0	0	1	0	0	0	Pending	Pending	\$110.00 - \$140.00
5	Repopulation Operations	12/12/2023	12/12/2023	Figueroa Corridor Repop B	9	Pending	9												\$100.00-\$115.00
6	Repopulation Operations	12/14/2023	12/14/2023	Ritchie Valens/Paxton Park/118 Repop A	7	Pending	2	5	5	0	0	0	0	0	0	0	Pending	Pending	\$114.00-\$119.70
7	Repopulation Operations	12/18/2023	12/18/2023	Ritchie Valens/Paxton Park/118 Repop B	7	Pending	7												\$114.00
8	Repopulation Operations	12/19/2023	12/19/2023	Figueroa Corridor Repop C	9	Pending	9												\$100.00-\$115.00
9	Repopulation Operations	12/19/2023	12/19/2023	Grand/Vernon Repop B	9	Pending	9	1	0	0	0	0	0	1	0	0	Pending	Pending	\$110.00-\$115.00
10	Repopulation Operations	12/20/2023	12/20/2023	Ritchie Valens/Paxton Park/118 Repop C	7	Pending	2												\$114.00-\$119.70
11	Repopulation Operations	1/16/2024	1/16/2024	101 / Cahuenga Repop B	4	Pending	13, 14	10	7	0	0	0	0	2	1	0	Pending	Pending	\$105.00-\$140.00
12	Repopulation Operations	1/18/2024	1/18/2024	87th & Western Repop A	8	Pending	8	4	4	0	0	0	0	0	0	0	Pending	Pending	\$132.60
13	Repopulation Operations	2/6/2024	2/6/2024	Poinsettia/Romaine St Repop A	5,13	Pending	13	1	1	0	0	0	0	0	0	0	Pending	Pending	\$131.10
14	Repopulation Operations	2/8/2024	2/8/2024	Victory & Vineland Repop A	2	Pending	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
15	Repopulation Operations	2/8/2024	2/8/2024	Wyandotte Repop A	3	Pending	6	1	1	0	0	0	0	0	0	0	Pending	Pending	\$104.40
16	Repopulation Operations	2/9/2024	2/9/2024	Balboa/Devonshire Repop A	12	Pending	6	2	1	0	1	0	0	0	0	0	Pending	Pending	\$104.40
17	Repopulation Operations	2/13/2024	2/14/2024	Crenshaw/ Victoria Repop A	8	Pending	8	3	1	0	0	0	0	0	2	0	Pending	Pending	\$114.00-\$132.60
18	Repopulation Operations	2/14/2024	2/16/2024	Rancho/ Jim Gilliam Repop A	10	Pending	8, 9	9	5	0	0	0	0	2	2	0	Pending	Pending	\$100.00- \$114.00
19	Repopulation Operations	2/14/2024	2/15/2024	Figueroa Corridor Repop D	9	Pending	8, 9	8	7	0	0	0	0	1	0	0	Pending	Pending	\$100.00- \$115.00
20	Repopulation Operations	2/20/2024	2/20/2024	105/Figueroa/Hoover Repop A	15	Pending	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
21	Repopulation Operations	2/21/2024	2/22/2024	Figueroa Corridor Repop E	9	Pending	9, 13	5	2	0	0	0	0	2	1	0	Pending	Pending	\$105.00-\$148.20
22	Repopulation Operations	2/21/2024	2/22/2024	Rancho/ Jim Gilliam Repop B	10	Pending	8	11	8	0	0	0	0	2	1	0	Pending	Pending	\$100.00-\$110.00
23	Repopulation Operations	2/22/2024	2/22/2024	Crenshaw/ Victoria Repop B	8	Pending	8	4	3	0	0	0	0	1	0	0	Pending	Pending	\$115.00
24	Repopulation Operations	2/29/2024	2/29/2024	Crenshaw/Victoria Repop C	8	Pending	8	3	2	0	0	0	0	0	1	0	Pending	Pending	\$115.00
25	Repopulation Operations	3/4/2024	3/4/2024	Rancho/ Jim Gilliam Repop C	10	Pending	8	1	1	0	0	0	0	0	0	0	Pending	Pending	\$114.00
26	Repopulation Operations	3/7/2024	3/7/2024	101 / Cahuenga Repop C	4	Pending	13, 14	17	11	0	0	0	0	3	3	0	Pending	Pending	\$105.00 - \$125.00
27	Repopulation Operations	3/13/2024	3/13/2024	Canoga/Vanowen Repop A	3	Pending	7	2	0	0	0	0	0	0	2	0	Pending	Pending	\$95.00
28	Repopulation Operations	3/12/2024	3/13/2024	Victory & Vineland Repop B	2	Pending	2, 7	6	6	0	0	0	0	0	0	0	Pending	Pending	\$95.00-\$119.70
29	Repopulation Operations	3/20/2024	3/20/2024	99th/Flower Repop A	8	Pending	8	1	1	0	0	0	0	0	0	0	Pending	Pending	\$100.00
30	Repopulation Operations	3/20/2024	3/21/2024	Lomita McCoy Repop A	15	Pending	13, 15	7	7	0	0	0	0	0	0	0	Pending	Pending	\$105.00-\$110.00
31	Repopulation Operations	3/27/2024	3/27/2024	101 / Cahuenga Repop D	4	Pending	13	2	2	0	0	0	0	0	0	0	Pending	Pending	\$131.10
32	Repopulation Operations	3/27/2024	3/27/2024	Figueroa Corridor Repop F	9	Pending	9, 13	5	5	0	0	0	0	0	0	0	Pending	Pending	\$100.00-\$131.10
33	Repopulation Operations	3/27/2024	3/27/2024	Rancho/ Jim Gilliam Repop D	10	Pending	8	1	1	0	0	0	0	0	0	0	Pending	Pending	\$132.60
34	Repopulation Operations	3/27/2024	3/27/2024	87th & Western Repop B	8	Pending	9	1	1	0	0	0	0	0	0	0	Pending	Pending	\$114.00
35	Repopulation Operations	3/28/2024	3/28/2024	Victory/Vineland Repop C	2	Pending	2	1	1	0	0	0	0	0	0	0	Pending	Pending	\$119.70
36	Repopulation Operations	4/3/2024	4/3/2024	Canoga/Vanowen Repop B	3	Pending	2	2	1	0	0	0	0	1	0	0	Pending	Pending	\$119.70

### Attachment 3: Inside Safe Operations and Associated Service Provider and Hotel Costs

37	Repopulation Operations	4/3/2024	4/3/2024	Willow Tree Inn Repop A	2	Pending	2	1	1	0	0	0	0	0	0	0	Pending	Pending	\$119.70
38	Repopulation Operations	4/3/2024	4/3/2024	Figueroa Corridor Repop G	9	Pending	9, Unincorporated	3	1	0	0	0	0	1	1	0	Pending	Pending	\$100.00-\$110.00
39	Repopulation Operations	4/3/2024	4/5/2024	Rancho/ Jim Gilliam Repop E	10	Pending	9	1	1	0	0	0	0	0	0	0	Pending	Pending	\$100.00
40	Repopulation Operations	4/5/2024	4/5/2024	99th/Flower Repop B	8	Pending	8	2	2	0	0	0	0	0	0	0	Pending	Pending	\$100.00
41	Repopulation Operations	4/9/2024	4/9/2024	Wyandotte Repop B	3	Pending	7	4	3	0	0	0	0	1	0	0	Pending	Pending	\$95.00
42	Repopulation Operations	4/10/2024	4/10/2024	Wishire/Little Repop A	1	Pending	14	2	1	0	0	0	0	1	0	0	Pending	Pending	\$95.00-\$100.00
43	Repopulation Operations	4/10/2024	4/10/2024	Poinsettia/Romaine St Repop B	5,13	Pending	13	1	1	0	0	0	0	0	0	0	Pending	Pending	\$131.10
44	Repopulation Operations	4/10/2024	4/10/2024	101 / Cahuenga Repop E	4	Pending	13	3	2	0	0	0	0	1	0	0	Pending	Pending	\$131.10
45	Repopulation Operations	4/16/2024	4/17/2024	Lomita McCoy Repop B	15	Pending	15	5	3	0	0	0	0	0	2	0	Pending	Pending	\$105.00
46	Repopulation Operations	4/17/2024	4/17/2024	Foothill Blvd. & Bengal St. Repop A	7	Pending	7	4	3	0	0	0	0	1	0	0	Pending	Pending	\$95.00
47	Repopulation Operations	-	-	Unknown Repop C	N/A	Pending	14	23	12	0	0	0	2	7	2	0	Pending	Pending	\$125.00
48	Repopulation Operations	4/24/2024	4/24/2024	Canoga/Vanowen Repop C	3	Pending	7	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	\$102.60
49	Repopulation Operations	4/24/2024	4/24/2024	Rancho/ Jim Gilliam Repop F	10	Pending	9	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	\$105.00-\$110.00
50	Repopulation Operations	4/24/2024	4/24/2024	99th/Flower Repop C	8	Pending	Unincorporated	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	\$110.00
51	Repopulation Operations	4/25/2024	4/25/2024	Lomita McCoy Repop C	15	Pending	15	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	\$115.00
52	Repopulation Operations	5/8/2024	5/8/2024	Selma Repop A	13	Pending	13	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	\$110.00-\$140.00
53	Repopulation Operations	5/8/2024	5/8/2024	Virgil/Shatto Park Repop A	1,10,13	Pending	13	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	Pending	\$148.20
					<b>subtotal</b>			<b>187</b>	<b>131</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>4</b>	<b>28</b>	<b>22</b>	<b>0</b>	<b>Pending</b>		
					<b>TOTAL</b>			<b>2,820</b>	<b>1,416</b>	<b>44</b>	<b>51</b>	<b>9</b>	<b>545</b>	<b>506</b>	<b>245</b>	<b>4</b>	<b>\$47,940,288.22</b>		

<sup>1</sup> Information as of May 31, 2024. Pending additional details from Mayor's Office and LAHSA to be provided in subsequent reports.

<sup>2</sup> Encampment operations placements and current status based on LAHSA reporting.

<sup>3</sup> Based on LAHSA reporting dated March 15, 2024. This may not include all actuals to date.

<sup>4</sup> The City was not directly billed for nightly hotels for these participants.

<sup>5</sup> Some hotels used were not billed directly to the City. Including nightly rate for directly billed hotel.

<sup>6</sup> Service provider budgets are currently approved on a per-encampment, by service provider basis.

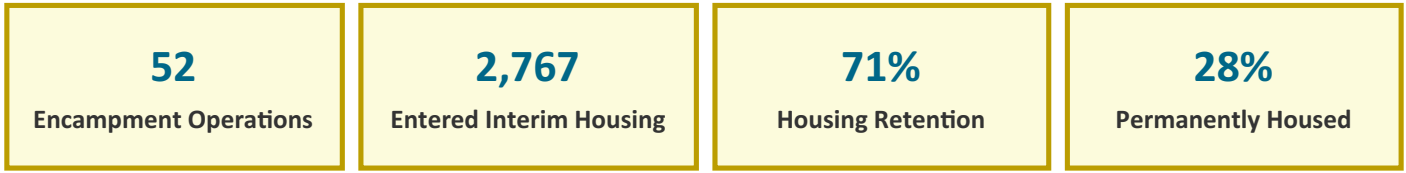
Funding for unallocated encampments was approved to support operations that come online while the specific encampment operation budget is pending.

<sup>7</sup> Per the Mayor's Office, the participant associated with this repopulation operation was housed inside LAFH's building.

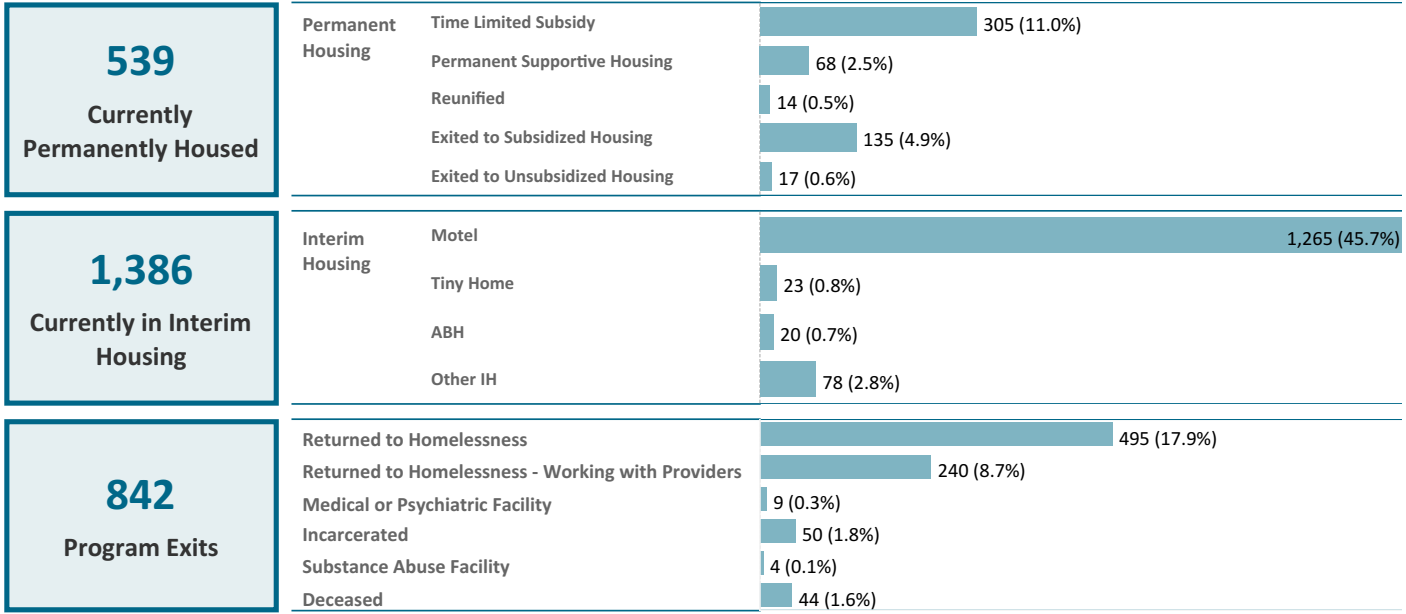
<sup>8</sup> Per the Mayor's Office, the participant associated with this repopulation operation was listed on a by name list, but was not available when the team returned to process housing placements.

# Inside Safe

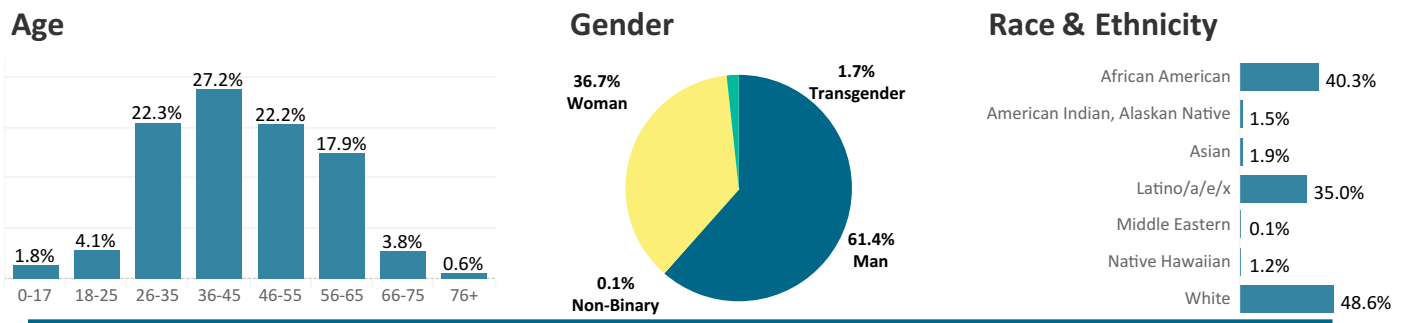
## Los Angeles Homeless Services Authority Report Data through May 31, 2024. Revised, June 10 2024. Please disregard all previous reports.



### Current Status of Clients Who Entered Interim Housing



### Demographics



**Individuals included in report:** Includes clients who were engaged on the day of the encampment resolution and in repopulations efforts. Inside Safe also includes clients who were living in other ad hoc encampments throughout the city since January 2023 and clients that were living in the LA Grand on Feb 1, 2023, when transition from a PRK site. It also include clients in the ERF LA Grand Program. The nonspecific encampment-based clients comprise 620 individuals.

**Housing Retention:** The percentage is calculated by dividing the sum of people who are Currently Permanently Housed and Currently in Interim Housing by the number of people who entered Interim Housing. This figure excludes clients that have passed away as they did not voluntarily exit the programs.

**Returned to Homelessness- Working with Providers:** This includes clients who have left interim or permanent housing, but who are currently still engaging with outreach and housing programs.

**Returned to Homelessness:** Clients who have left the program and are not active in any other homeless services program in HMIS.

**Data Quality:**  
The report includes only data that providers have entered into HMIS. Providers have up to 72 hours after an interaction with, or a change in status of, a client to make a record in HMIS. Due to the dynamic nature of the program and its participants, this process may take longer than 72 hours. There may also be additional activities that have yet to be captured in HMIS. LAHSA and service providers strive for complete, accurate, and timely data in HMIS. The Data Management team at LAHSA is actively collaborating with providers to resolve any data discrepancies.

**Entered Interim Housing:** Includes only clients who entered interim housing. This cohort is the basis for all reporting.

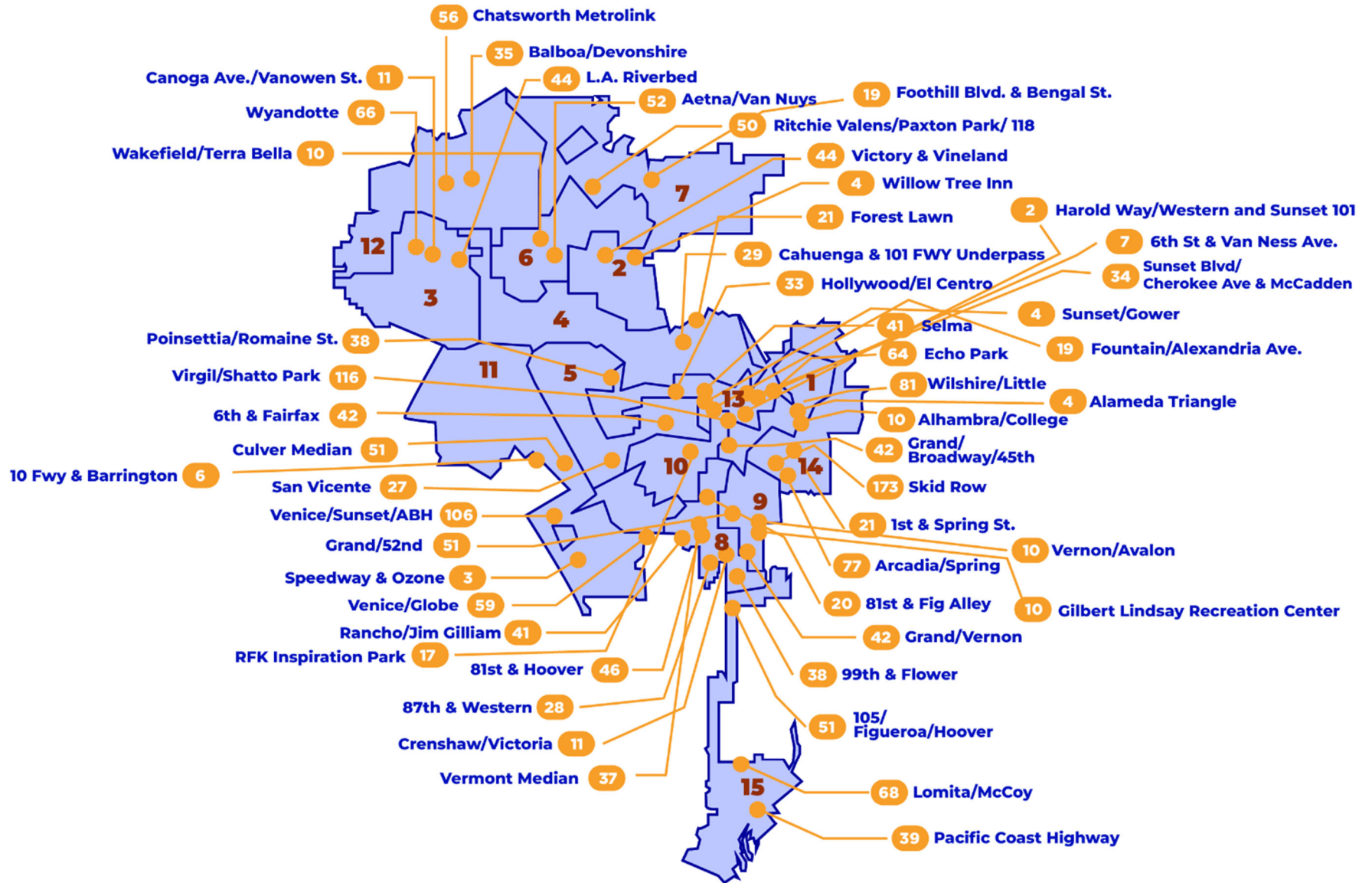
**Percentage Permanently Housed:** Calculated from all clients who entered interim housing who have not exited from program.

**Duplicative Clients:** As a note there have been 53 clients who have been involved in more than one resolution. They are deduplicated in the total count.

<sup>1</sup> There are 51 duplicative clients, not 53. Duplicative clients may appear more than once.

# Attachment 4: Inside Safe Program Metrics as of May 31, 2024

## Map of Inside Safe Encampment Operations



## Attachment 4: Inside Safe Program Metrics as of May 31, 2024

**Table 1. Inside Safe Participant Breakdown by Council District as of May 31, 2024** <sup>1, 2</sup>

CD	Total Participants	Motels + LA Grand	ABH	THV	Other Interim Housing	Permanent Placements	Other Exits, Dispositions, or in Data Reconciliation
1	89	59	1	0	0	1	28
1,10,13	116	70	1	0	0	2	43
1,14	10	8	0	0	0	0	2
10	84	56	0	0	0	12	16
11	166	43	3	0	7	40	73
12	93	41	0	0	0	25	27
13	206	124	2	1	9	31	39
14	298	92	3	5	13	63	122
15	170	77	0	1	0	49	43
2	56	19	0	9	1	12	15
3	130	93	0	0	0	9	28
4	95	47	0	2	8	12	26
5	69	17	1	0	1	27	23
5,11	68	25	3	0	1	8	31
5,13	40	28	0	0	2	2	8
6	62	30	0	0	2	7	23
7	78	47	0	0	1	11	19
8	195	125	0	0	2	36	32
9	197	79	0	0	0	76	42
N/A	598	214	6	5	32	122	219
<b>Total</b> <sup>1</sup>	<b>2,820</b>	<b>1,294</b>	<b>20</b>	<b>23</b>	<b>79</b>	<b>545</b>	<b>859</b>

<sup>1</sup> This information may change pending further updates from LAHSA. Table only used for diagnostics.

<sup>2</sup> Table includes 51 duplicative clients as noted by LAHSA.

## Attachment 4: Inside Safe Program Metrics as of May 31, 2024

**Table 2. Inside Safe Program Metrics as of May 31, 2024**

Number of Encampment Operations	52
Number of Targeted Inside Safe Efforts <sup>1</sup>	8
Number of Council Districts	15
Number of Initial Placements <sup>2</sup>	2,767
Number of Arrests During Initial Encampment Operations	0
Number of Housing Fairs To Date	17
Pounds of Waste Removed	677,492

<sup>1</sup> Includes scattered encampment relief efforts to move PEH into hotel rooms as well as transitioning Augmented Winter Shelter and Project Roomkey transfers into Inside Safe.

<sup>2</sup> This amount may change pending further updates from LAHSA.

**Table 3. Inside Safe Encampment Operations by Council District as of May 31, 2024**


No. of Operations	Council District
1	Joint Operations by Council Districts 1, 10, 13 1, 14 5, 11 5, 13
2	Council Districts 1, 2, 4, 5, 6, 7, 10, 12
3	Council Districts 3, 14, 15
4	Council Districts 11
5	Council Districts 9
6	Council Districts 8
7	None
8	Council Districts 13
<b>Total Operations</b>	<b>52</b>

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**MEMORANDUM**

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**TO:** Paul Krekorian, Council President, City Council  
 Nithya Raman, Chair Housing and Homelessness Committee  
 Bob Blumenfield, Chair Budget, Finance and Innovation Committee

**FROM:**   
 Lourdes Castro Ramirez, Chief Housing and Homelessness Solutions Officer

**RE:** Mayor’s Office of Housing and Homelessness Solutions Monthly Supplement, HEA Report

**DATE:** June 20, 2024

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The Mayor’s Office of Housing and Homelessness (MOHHS) received Council funding approval to continue moving with urgency to bring unhoused Angelenos inside with interim housing and services through Inside Safe, coordinating the implementation of homelessness prevention efforts, improving affordable housing preservation, accelerating housing production, and strengthening the homelessness and housing delivery system to improve outcomes.

As noted, the Council approved a total of \$185.5 million through the annual budget process for MOHHS in FY 2024-2025 (July 1, 2024 - June 30, 2025), including \$80 million in new General Funds, \$72.5 million in FY 2023-24 carryover, and \$33 million from a state grant to expand interim housing that will meet the requirements under the Alliance agreement, as outlined below:

<b>MOHHS Revenue Sources</b>	<b>Amount</b>
FY 2024-25 General Fund	\$ 80,000,000
Anticipated FY 2023-24 Carryover	\$ 72,500,000
Other Revenue: Grants	\$ 33,000,000
<b>Total:</b>	<b>\$185,500,000</b>

The City has made significant progress addressing housing insecurity and homelessness. Thousands more Angelenos have accepted housing offers than during the previous year – that increase includes more than 2,700 individuals housed through Inside Safe operations in every Council District. Affordable housing production has also accelerated through emergency actions with over 18,000 units of 100% affordable

housing expedited under Executive Directive 1, as the City locks arms with both public and private partners. These successes have been possible because the Mayor and Council worked together and across the city with urgency and declared a state of emergency to confront this crisis. These requested transfers help ensure continuity of services, including case management and document preparation, and housing for Inside Safe participants as we continue to build momentum toward confronting the crisis together. In the new fiscal year, we will sustain our focus, build on our collective progress, continue bringing more people inside and address the critical shortage of housing, despite a more challenging fiscal environment.

The Mayor’s Office supports the CAO’s request of a July 2024 transfer from the Inside Safe Reserve Account to the Homelessness Emergency Account in the amount of \$32.6 million to meet LAHSA and service provider expenses incurred under approved authority in FY 2023-24. See table below:

<b>FY 2023-24 Liabilities/Expenses</b>	
<b>Expected LAHSA Funding Requests</b>	
2023-24 LAHSA Service Provider Costs (Q3 Remaining Balance)	\$13,520,517.37
2023-24 LAHSA Service Provider Costs (Q4 Remaining Balance)	\$19,097,533.62
Subtotal	\$32,618,050.99
<b>FY 2023-24 Subtotal</b>	<b>\$32,618,050.99</b>

As we prepare for the new fiscal year, and to ensure that there is no interruption in services, the Mayor’s Office concurs with the CAO’s request for a July 2024 transfer of \$23,204,419.05 from the Inside Safe Reserve Account to the Homelessness Emergency Account to cover expenses for the first quarter, from July 1 through September 30, 2024. We project that this funding will provide one quarter of interim housing and services support to approximately 1,600 people experiencing homelessness, a full year of housing navigation services to assist with interim-to-permanent housing, and several ongoing expenses as noted in the table below:



**FY 2024-25 Quarter 1 Expenses**

<b>Cost Categories</b>	<b>Q1 Request</b>	<b>Purpose</b>
<b>Interim Housing</b>	\$7,437,638.80	Funding to maintain interim housing units for Q1
<b>Services</b>	\$6,823,974.00	Projected service provision costs to support Inside Safe participants (including front funding for reimbursable expenses for some beds, i.e. Mayfair) for Q1  Personal property storage at each motel
<b>Permanent Housing Support</b>	\$3,865,694.25	Full-year funding for Housing navigation and three months funding for time limited subsidies to increase interim housing participant connections to stable and permanent housing  Housing Navigation (300 Slots) - 1 year (April 1, 2024 - March 31, 2025)  Time-Limited Subsidy (330 Slots) - Q1
<b>Housing Acquisition &amp; Operations</b>	\$1,595,787.00	One-time LA Grand July lease payment
<b>Staffing</b>	\$3,500,000.00	Inside Safe and support staffing and operations for a full year (FY 2024-25)
<b>FY 2024-25 Q1 Projected Expenses:</b>	<b>\$23,223,094.05</b>	

**Inside Safe Program Description**

[Inside Safe](#) was launched under Executive Directive 2 (ED2) in December 2022 to house Angelenos living in encampments, connect them to services and housing, and prevent their return to the street. The Mayor’s Office works with different departments during each Inside Safe operation, depending on the needs of the particular encampment. These departments have included the Department of Sanitation (LASAN), Transportation (LADOT), the Police Department (LAPD), and Animal Services.

Before scheduling an encampment resolution, an interim housing resource with sufficient beds, and a service provider partner with sufficient staffing and logistical capacity to best serve the individuals in the subject encampment must be identified. Outreach activities commence with the Inside Safe Field Intervention Team, consisting of staff within the offices of the Mayor and Council that work in partnership with LAHSA

and County provider outreach workers to identify the needs of individuals and a schedule for moving the individuals at the subject encampment is established.

Following an encampment resolution, the same outreach teams monitor the original location for re-population, engage with new or old residents at the site, and offer housing as it becomes available. A repopulated encampment is one that exists at a location that was previously resolved. The process of bringing people into interim housing through the Inside Safe program would not be successful without the partnership approach that allows for sustained engagement with the people within specific encampments under the direct control of the City.

As outlined in the LAHSA Inside Safe Service Provider Scope of Required Services, services at Inside Safe interim housing include:

- Case management on at least a weekly basis
- Residential monitoring that includes crisis intervention and conflict resolution
- Supportive services including document collection for permanent housing readiness.
- Three meals per day
- Connection to LA County's mainstream benefits and services
- Harm reduction-based services and/or resource connections

Community engagement is also an integral part of the planning process of each encampment resolution. During this phase, members of the Field Intervention Team (FIT) will be joined by service providers and City Council partners to provide engagement that includes, but is not limited to, speaking with encampment residents, local businesses and constituents.

### **Inside Safe Encampment Resolution Updates**

At least one Inside Safe operation has been completed in every Council District. During the reporting period from May 18 - May 31, 2024, Inside Safe participants increased by 39 to the program to a total of 2,767 people. This increase is primarily due to new Inside Safe participants from two operations and repopulation response efforts. The number of Inside Safe participants who transitioned to permanent housing solutions between May 18 - May 31, 2024 increased by 33 to a total of 539.

The City is also working closely with local neighbors, stakeholders, and businesses to provide information and support around encampments that were addressed by Inside Safe. This includes hosting a series of town hall-style meetings, 16 of which have been held as of May 31, 2024. The first of these virtual meetings was held on January 25, 2024. They are not scheduled on a regular cadence, but are held occasionally and as required to address community and stakeholder concerns.

## MOHHS Quarter 1 Plans and Projections

### Inside Safe Encampment Resolutions

Inside Safe operations are dynamic and timelines may shift for a variety of reasons, including council district priorities, voluntary participation, encampment-specific needs (e.g., RVs, number of residents, size of encampment, safety/hazard issues, multiple jurisdictions), availability of interim housing, and service provider capacity. As such, the Mayor’s Office has developed a proposed schedule as outlined below and will provide monthly updates.

Since January 2024, Council Offices have submitted 62 encampment priorities, of which 60 have been assessed by the Inside Safe Field Intervention Team. Assessments include a survey of the surrounding neighborhood, engagement with encampment residents and identification of their needs, severity of their health/behavioral health needs, and determination of required resources (e.g. Loop, County Department Health Services Multi-Disciplinary Team or Department Mental Health HOME team, specific City departments) for the day of encampment resolution. Once an encampment is scheduled, depending on the circumstances, the process includes, but is not limited to, further encampment engagement, securing interim housing and service providers to operate the site(s), convening collaborators (e.g., Council Office, City Departments, LAHSA, LA County, service providers, interim housing owners, and street medicine teams) to coordinate the operation, and case conferencing with LAHSA outreach teams.

Based on the Council Office priority submissions and site assessments, for the first quarter of FY 2024-2025 (July 1, 2024 to September 30, 2024), MOHHS anticipates coordinating the following Inside Safe operations in every council district as follows:

Region	Council District	County Service Planning Area	Projected Operations
San Fernando Valley	2, 3, 4, 6, 7 and 12	2	3-4
Metro/DTLA/East LA	1, 14	4	1
Hollywood	4, 13	4	1
West LA	5, 11	4 and 5	1-2
South LA	8, 9, 10	6	2
South Bay	8, 15	8	1
<b>TOTAL:</b>			<b>9-12</b>

MOHHS anticipates that, including existing participants that will start the new FY in the program as well as those entering for the first time, Inside Safe will serve approximately 1,600 people experiencing homelessness during the first quarter. For all participants who voluntarily enroll in the Inside Safe programming, service providers under contract will adhere to the Scope of Required Services and deliver services that include residential monitoring, wellness checks, three meals per day, weekly case management, referrals to mainstream benefits, health/behavioral health services, among others. Additionally, the Mayor's Office will continue to monitor sites where encampment resolution efforts have been completed and address repopulation if it occurs.

While it is impossible to guarantee that a particular number of people will be newly enrolled as a result of these outreach and engagement activities, the Mayor's Office will continue to provide monthly reports with actual data on the number of operations completed and the total number of unhoused Angelenos that moved inside.

### **Interim Housing**

Approximately 1,600 interim housing units have been acquired and maintained for Inside Safe participants. Over the next 90 days, the program expects to reduce nightly lodging costs through more cost effective leases, place eligible clients in city-owned housing where possible, and implement the state grant funding by developing new tiny homes.

In order to resolve more RV encampments, the Mayor's Office has identified a Metro-owned lot that can be leased and converted into storage for RV's relinquished during City encampment resolutions. The lot will be operated by LAPD and function similarly to an Official Police Garage, but specifically for targeted RV resolution efforts led by City entities. While the lot will be operated by LAPD using their own funding, the HEA will provide LA Metro with \$250,000 per year to support Metro's own homelessness programs as well as any unanticipated development costs the City incurs preparing the lot for use.

To address the cost of storing participant's personal items for up to 30 days upon exiting interim housing, the Mayor's Office is proposing the placement of storage bins (measuring 10' x 8' x 8' in size) at motel sites. The Mayor's Office team has evaluated the need for these bins, which have been widely requested by service providers, to facilitate storage for participants who have exited the program but may return for their belongings within the 30 day window post-exit. The Mayor's Office has worked with LAHSA to approve funding the initial delivery installation and delivery costs of \$175, and the first three months' costs of approximately \$80 per month per site. Storage is an allowable expense in the Inside Safe Scope of Required Services at a monthly per person rate of up to \$12.90. The Mayor's Office is in the process of determining how

best to include the implementation plan for these storage pods in FY 2024-25 per the Inside Safe Service Provider Scope of Required Services.

### **Enhancements**

As the city continues working on service provider payments and streamlining efforts to reduce costs, we are examining with LAHSA a slot based payment structure. Additionally, the Mayor's Housing team will renegotiate select existing nightly booking and long term occupancy agreements to extend contracts for a period that will count toward the LA Alliance Settlement bed milestones. These extended agreements, while lengthening the amount of time the City will cover the room rates, will also fall under the City/County Alliance Settlement Memorandum of Understanding which will allow the City to receive reimbursement for service costs at these properties, leading to significant cost savings for the City. The Mayfair is an example of this, as approximately \$12 million in its annual service costs will be reimbursable by County funding in Fiscal Year 2024-25.

### **Permanent Housing Support**

An upfront annual investment will be made to bring more Angelenos off the street and increase throughput to stable and permanent housing of existing Inside Safe participants. In Quarter 4 of Fiscal Year 2023-24, the Mayor's Office authorized LAHSA to provide 330 time-limited subsidies (TLS) and 300 housing navigation slots to Inside Safe clients. These will be rolled out over the next two quarters.

TLS is a low-barrier program that aims to assist eligible participants move into permanent housing by providing housing identification and attainment services, case management, and rental assistance for up to 24 months. Housing navigation is a housing-focused supportive service that assists both TLS and non-TLS participants in identifying, applying for, securing, and moving into permanent housing.

To support the expeditious utilization of these TLS slots, the Mayor's Office and LAHSA will leverage master leased units through LAHSA's Master Leasing Strategy. All 330 slots will be dedicated to Inside Safe participants through master leased units or other unit acquisition efforts.

### **Interim Housing Acquisition and Operations**

The Mayor's Office has secured \$33 million in state grant dollars to deliver an additional 500 tiny home beds city-wide. Additionally, the Mayfair hotel was acquired in August 2023 and renovated to become a city-owned interim housing facility. The property received its first clients on schedule in May 2024, with approximately 10 residents

moving in per day. With the Mayfair coming online, the program is able to wind down operations at the LA Grand Hotel, which has been leased. It is expected that the monthly lease of the LA Grand Hotel will terminate by the end of July 2024.

### **Meeting Alliance Legal Obligations**

In addition to Inside Safe operations voluntarily bringing people off the street, the program will meet the LA Alliance Settlement's encampment milestones of engagement, cleaning, reduction, and expanding interim housing supply through new unit acquisition. The Mayor's Office will continue to work with City Council to resolve priority encampments and identify new opportunities to bring interim and permanent housing online that meet needs and satisfy the Alliance bed milestones.