



Monthly Performance Review

Agenda Item Six
Homeless Strategy Committee
February 12, 2026

Committee-approved priorities for early 2026

- **Comprehensive monthly reports**
 - **Monthly HSC problem solving and accountability discussions - today**
 - **At the end of Q2 and Q4, deep dives in HSC on system trends, early warnings, and anticipated capacity issues - today**
- **Significant system and performance issues to tackle in early 2026**
 - **Successful rollout of new, redesigned City-funded time limited subsidy program - quick update today**
 - Improve permanent supportive housing data quality + proposed package of new timing milestones and practice changes, codifying approach to speeding up permanent supportive housing lease up; data on full universe of City-funded PSH - *in March*
 - Continue to address short stays in interim housing ; address needs of over 2,000 people who have been in City-funded interim housing for over one year - *in April*

**System Trends -
Fiscal Year 2025-26 Q1 and Q2**

System Trends - Utilization and Throughput

Following significant performance oversight and problem solving, City-funded interim and permanent housing reached near-full utilization at the beginning of Fiscal Year 2025-26.

Utilization remained high from July - December 2025.

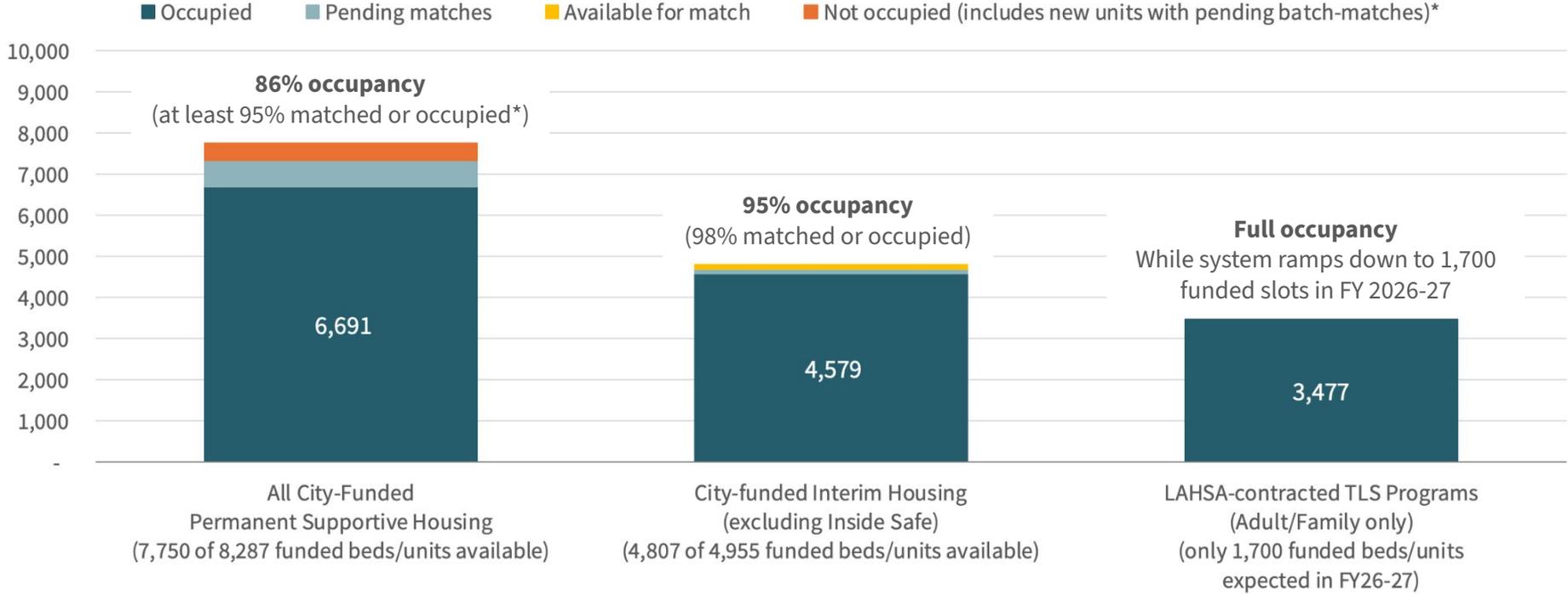
As there is less available interim and permanent housing, we start to see a slow-down in:

- The number of people who are able to come inside into temporary housing
- The number of people who are able to move from temporary housing to permanent housing

And, as a result, people are staying in temporary housing for longer.

As was the case at the beginning of this fiscal year, nearly all City-funded interim and permanent housing is at or near capacity

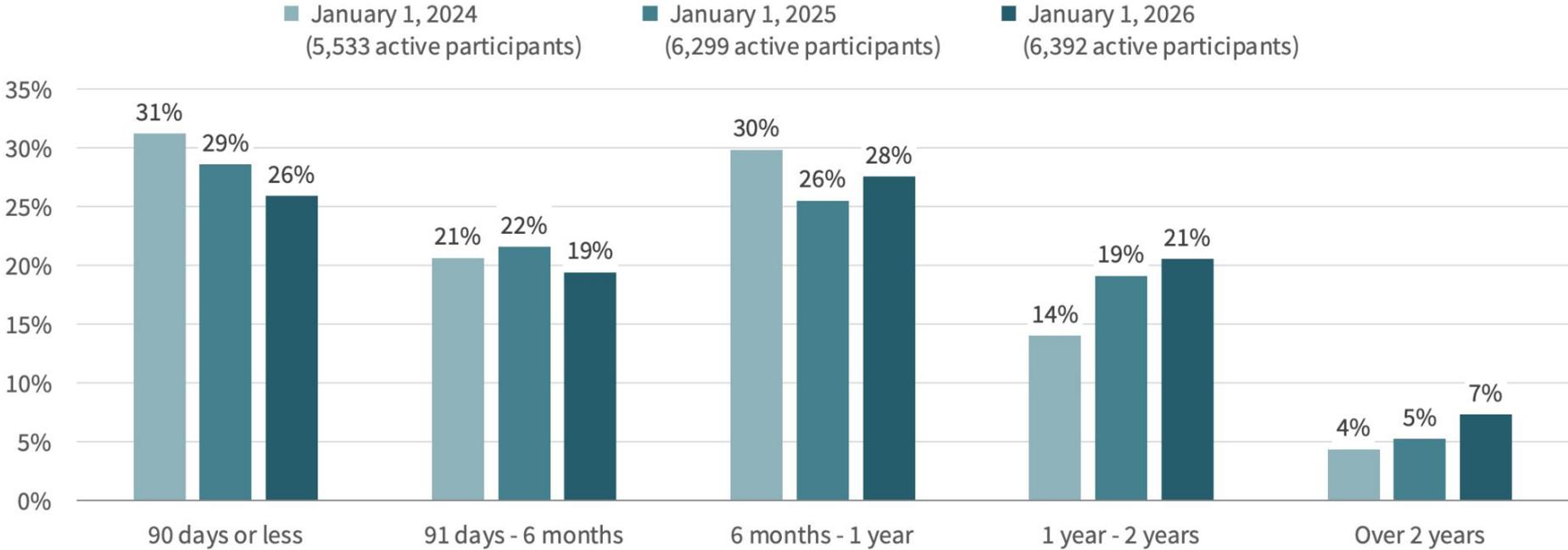
Utilization of City-funded programs at the beginning of January, by service type



* Data received from LAHSA does not currently allow us to count pending batches matches for new buildings (i.e., still leasing up), so at least some of the units in this category have matches
 Data source: PSH data from monthly RMS extracts for 1/5/26 shared by LAHSA and analyzed by HSC staff; “All” category counts buildings with HAP by January 1, 2026 per HACLA, and “Turnover” counts buildings with HAP for at least 9 months and no units under batch-matching. City-funded interim housing data shown is for A Bridge Home, Tiny Home Village, Roadmap, and PHK City programs, from LAHSA’s interim housing occupancy dashboard for 1/7/26.

With capacity in permanent supportive housing low, an increasing share of interim housing participants have been housed for more than one year: 28% on January 1, 2026, up from 18% two years prior

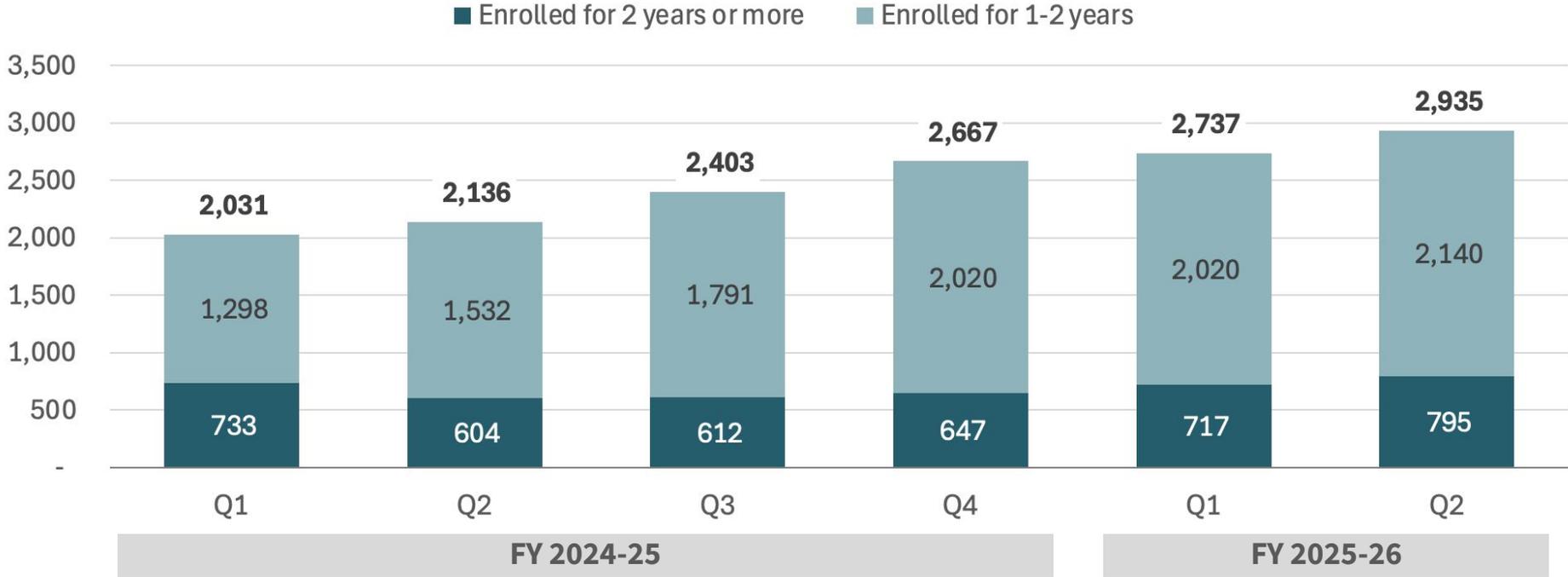
Distribution of active interim housing participants by days enrolled, (City-funded programs)



Performance measure #13 in [Council File 25-0576](#). Data source: LAHSA Interim Housing Summary dashboard (data through 1/12/26 as extracted 1/22/2026). City-funded programs identified by HSC.

With capacity in permanent supportive housing low, an increasing number of time limited subsidy participants have also been housed for more than one year: 2,035 in the most recent quarter, compared to 2,031 in July - Sept 2024

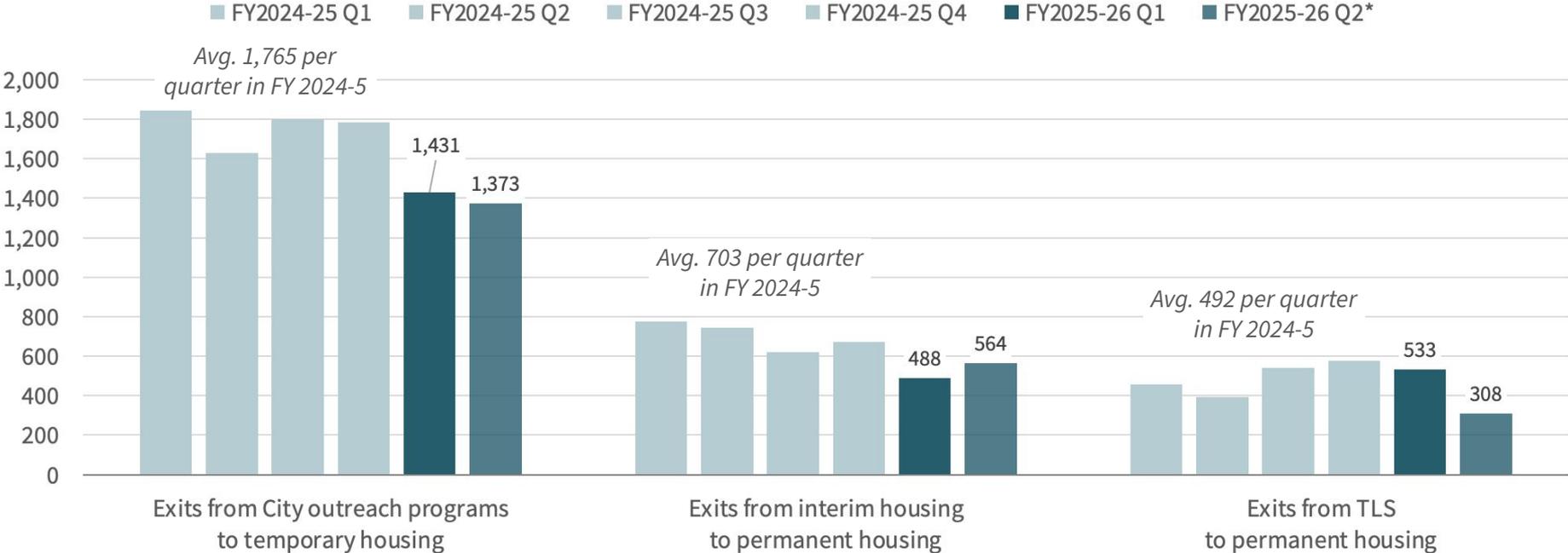
Distribution of active Time Limited Subsidy participants by days enrolled (LAHSA-contracted adult/family programs)



Performance measures #24 in [Council File 25-0576](#). Data source: LAHSA TLS Active Participants (as of 1/12/2026), for LAHSA-contracted adult and family programs only.

The impact is that fewer people are moving from unsheltered homelessness to temporary housing, and fewer people are moving from temporary housing to permanent housing

Number of participants exiting City-funded programs, by quarter, service type, and type of exits



Data source: Exits from Outreach to permanent and temporary housing from LAHSA Outreach tables prepared for HSC (data for all dates extracted 1/22/26); exits from TLS from LAHSA TLS Summary dashboard (data through 1/12/26, as extracted 1/28/26) for LAHSA-contracted adult and family programs only; exits from interim housing from LAHSA IH Summary dashboard (data through 1/12/26, as extracted 1/28/26), for five main City-funded programs (A Bridge Home, Tiny Home Villages, Roadmap, Project Homekey City, and Inside Safe)

Performance Oversight Highlights - Fiscal Year 2025-26 Q1 and Q2

Performance Oversight - Focus in Q1 and Q2

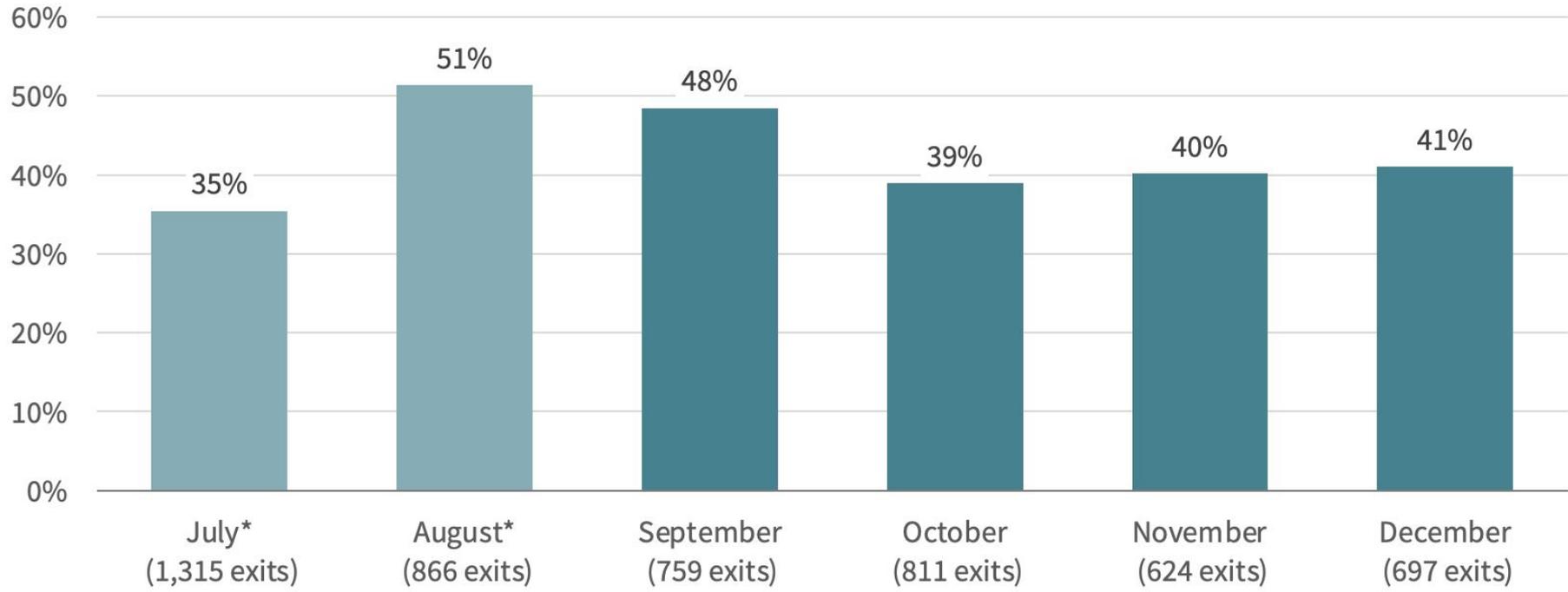
In Fiscal Year 2025-26 Q1 and Q2, the Homeless Strategy Committee has focused on addressing three system performance challenges:

1. **Reducing exits from City-funded shelter within the first 90 days**, particularly exits to unknown locations or locations not fit for human habitation
2. **Redesigning the City-funded Time Limited Subsidy program** so it addresses issues with the current model
3. **Improving the lease up process**, so we can achieve our goal of at least 90% occupancy in all permanent supportive housing that has received City funding

Progress on reducing exits from City-funded interim housing within 90 days

The percentage of exits within 90 days is falling since the beginning of this fiscal year, but more work is needed

Share of participants who exited City-funded interim housing programs within 90 days, by month of exit



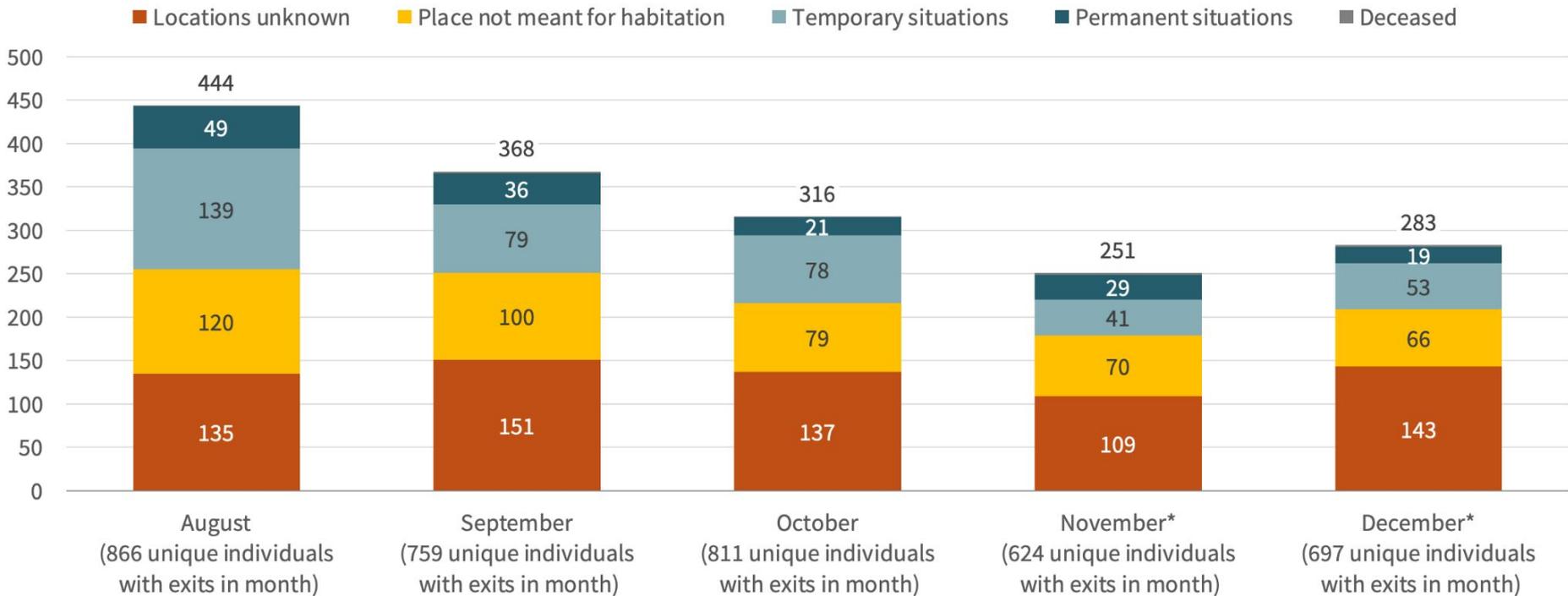
* Exit data for June through August includes administrative transfers due to contractual changes (i.e., where clients did not experience a move); some of these exits may have been within the first 90 days

Data source: LAHSA Interim Housing Exit dashboard (as extracted 1/8/2026). City-funded programs identified by HSC.

Progress on reducing exits from City-funded interim housing within 90 days

While the number of exits within 90 days is declining, too many of these exits continue to be to locations unknown or not fit for human habitation.

Participants who exited City-funded interim housing programs within 90 days, by month of exit and exit destination



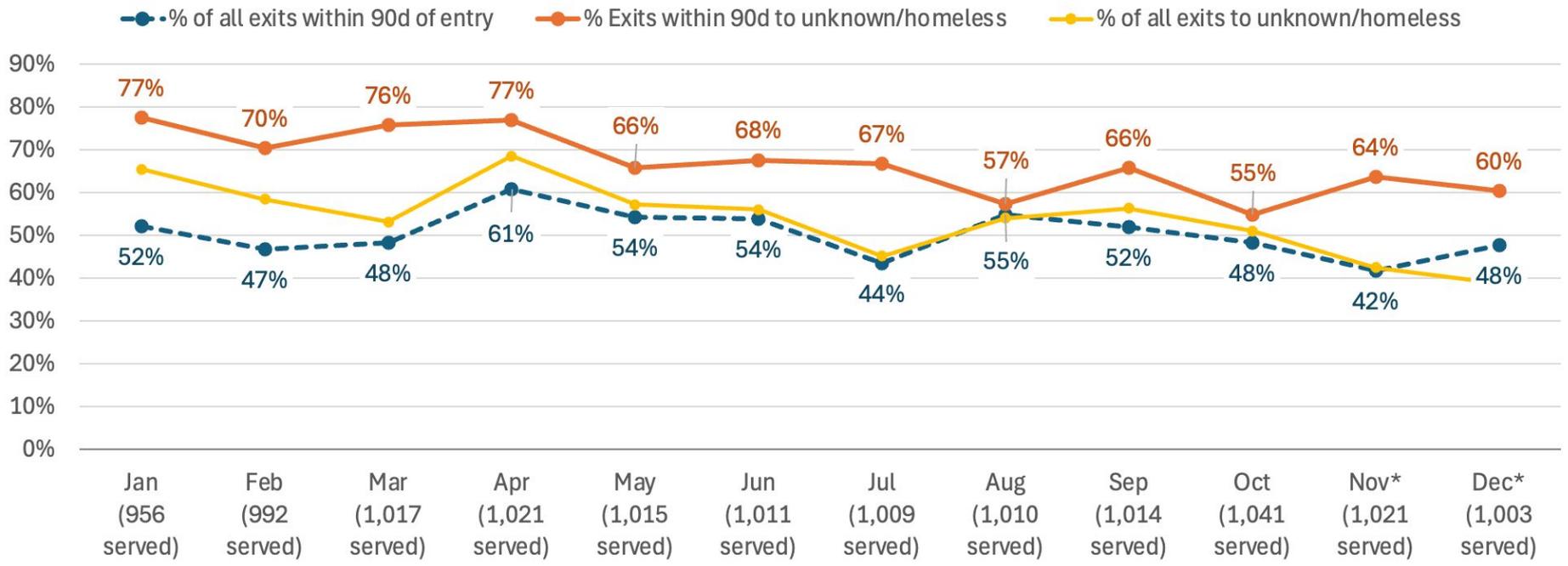
* Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS. Some of the exits to temporary situations in August could be administrative transfers.

Data source: LAHSA Interim Housing Exits dashboard (as of 1/2/2026). City-funded programs identified by HSC.

Progress on reducing exits from City-funded interim housing within 90 days

Performance oversight is making a difference at one of the largest providers with a high number of problematic exits.

Exits by month for large provider with performance improvement plan, Jan - Dec 2025



Data source: LAHSA Interim Housing Exit dashboard (as extracted 2/4/2026) for specific provider's portfolio of sites within primary five City programs *Data from recent months is preliminary and subject to revision as additional exits are documented in HMIS. 13

Improvements in the redesigned time limited subsidy program

Three case management tracks + personalized housing plan + stronger measurement:

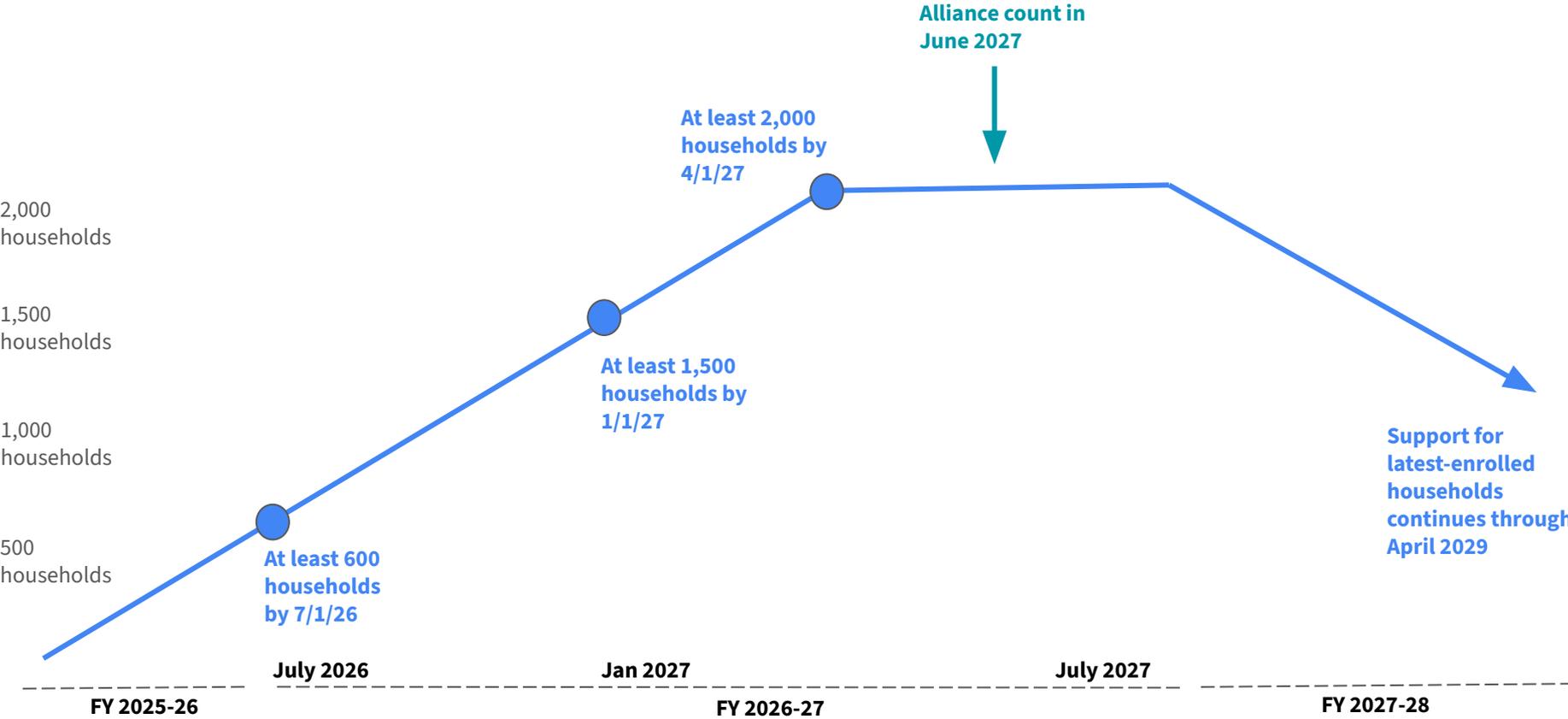
- Bridge to independent housing – *support to build income + rental contributions*
- Bridge to long-term subsidized housing (fixed income, do not qualify for PSH) – *support to sustain subsidized housing for households with a fixed income*
- Bridge to intensive health services and rental subsidies – *support to access permanent supportive housing or other appropriate intervention for households with acute needs*

Build a pool of rent reasonable units + consolidation of lease up process

Intentional onboarding before a participant is housed through the program – *paired with a rent reasonable home + agree to program terms before move in*

Centralized fiscal agent to process and verify rent and occupancy

Redesigned time limited subsidy program - target lease up timeline



Redesigned time limited subsidy program - strategy to meet lease up timeline

Expedited contracting for services

Accomplished since January HSC meeting:

Council approved a **\$29,560 slot rate**, which will allow for consistent case management (1:20 ratio) and a central fiscal agent

LAHSA released **expedited procurement** and is currently reviewing provider applications

What needs to be accomplished in the next month:

LAHD amends existing City/LAHSA program agreement

LAHSA executes sub-contracts with selected service providers

New strategy to streamline lease up

Accomplished since January HSC meeting:

Council approved a **\$29,560 slot rate**, which will allow for consistent case management (1:20 ratio) and a central fiscal agent

What needs to be accomplished by mid-March:

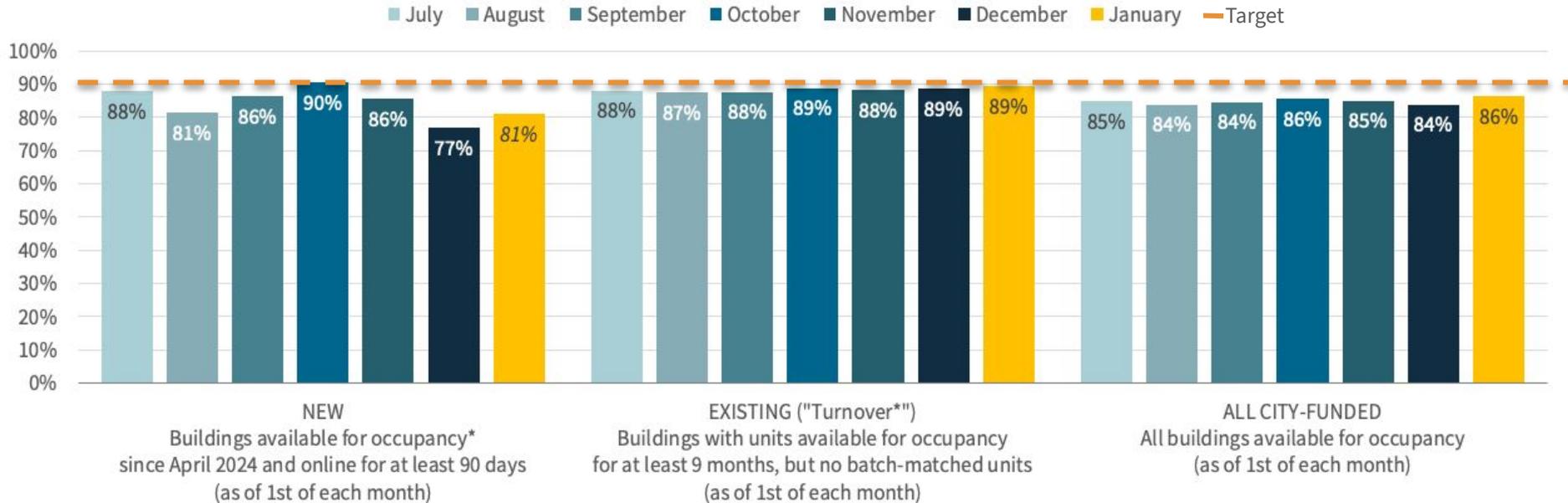
Council review of proposed strategy to **build a pool of rent reasonable units** to speed up unit identification and **consolidate verifications and all lease up paperwork** to speed up lease up

LAHD executes contract with central fiscal agent

Increasing utilization of permanent supportive housing

Increase in occupancy rate in both new and turnover buildings in January, with occupancy rate nearing 90% target across the board

Occupancy rate in City-funded permanent supportive housing (PBV units), by length of time available for occupancy (i.e., with Master HAP executed)



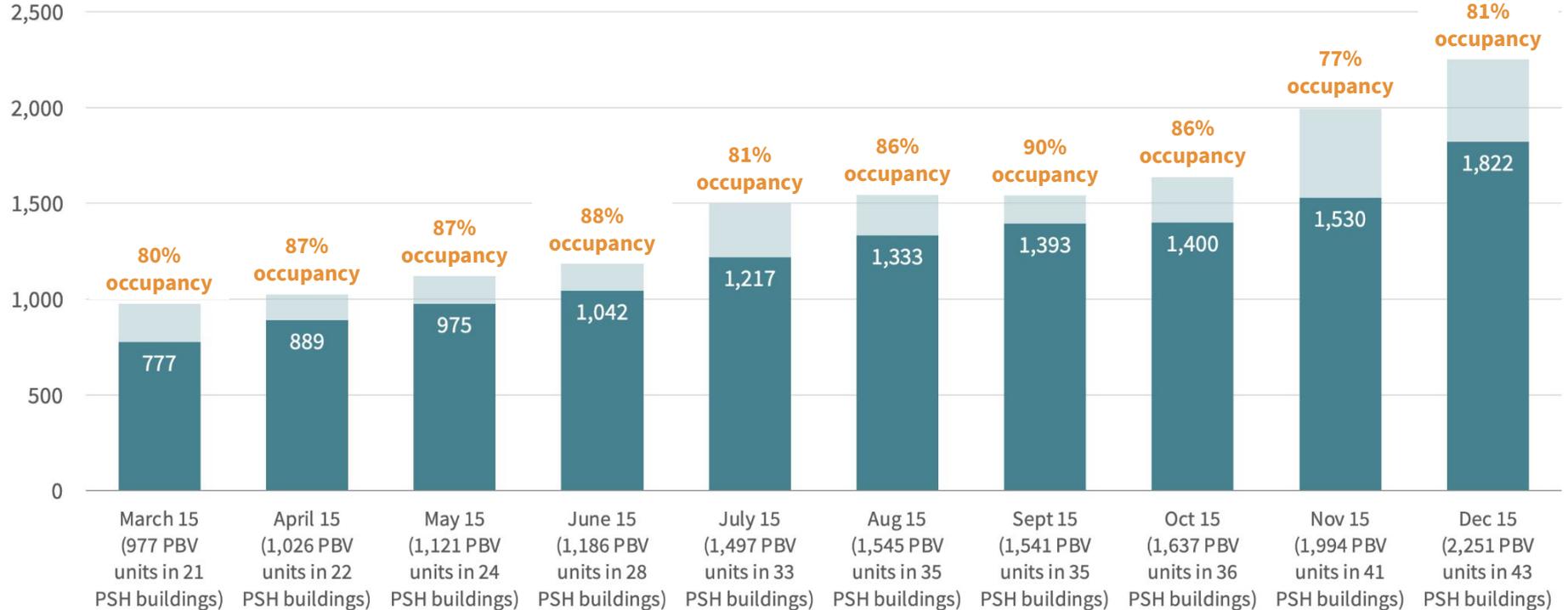
Performance measure #33 in [Council File 25-0576](#). Data source: data for “New Building” universe (first set of bars) from LAHSA data team, shared directly with HSC (reconciliation of CHAMP and RMS data) - shows occupancy as of 15th of prior month; data for other universes from RMS data provided by LAHSA and from additional data provided by HACLA (PBV buildings not yet in RMS) based on universe of City-funded buildings developed with HACLA, LAHSA, and LAHD (all buildings in LA City with HACLA PBV excluding buildings with only HUD/VASH PBV).

* Different definition from prior months, as it excludes buildings that have had some buildings online for at least 9 months but still have units being batch-matched (i.e., in initial lease-up status). Some of the drop in the occupancy rate for December reflects delayed data entry for buildings in initial lease-up stage (addressed prior to the January report); the January rate includes two PHK buildings not previously included in these reports, but meeting the criteria of “new” under the revised definition (without these buildings the rate would have increased to 88%).

Increasing utilization of permanent supportive housing

More than 600 households have moved into new City-funded permanent supportive housing so far in FY 2025-26

Occupancy in buildings that have received Master HAP since April 2024 and have been online for at least 90 days*



[Performance measure #32 in Council File 25-0576](#). Data source: LAHSA data team, shared directly with HSC (reconciliation of CHAMP and RMS data); Universe of “new” buildings is City-funded PSH buildings that have achieved HAP since April 1, 2024 and have had HAP for at least 90 days (excludes HUD/VASH PBV units).

* Due to data entry lags, actual occupancy in new buildings is typically higher than the number recorded in RMS at a point in time (and as shown in the chart above)

Increasing utilization of permanent supportive housing

99% of units in existing City-funded permanent supportive buildings* are occupied or have a match in progress, but slow progress getting people into units after matches are confirmed

City performance target: Existing permanent supportive housing units maintain 90% occupancy

Current performance: 85% occupancy, with 97% of all available homes either occupied or with a match in progress

All permanent supportive homes that receive City-funding and have been online for at least 9 months and are not batch-matched (as of January)	6,777 homes online	
PBV PSH units on hold (cannot currently be occupied)	177 homes	3% of all PBV PSH homes
PBV PSH homes that are available for occupancy	6,600 homes	97% of all PBV PSH homes
PBV PSH homes that are occupied	5,900 homes	89% of available PBV PSH homes
PBV PSH homes that available but are not yet occupied	700 homes	11% of available PBV PSH homes
Waiting for a match (LAHSA)	59 homes	1% of available PBV PSH homes
With a match in progress (pending acceptance by PSH Service Provider)	143 homes	2% of available PBV PSH homes
With a confirmed match (pending action by Property Manager, PSH Service Provider and/or HACLA)	498 homes	8% of available PBV PSH homes

Performance measure #33 in [Council File 25-0576](#). RMS data provided by LAHSA and from additional data provided by HACLA (PBV buildings not yet in RMS) based on universe of City-funded buildings developed with HACLA, LAHSA, and LAHD (all buildings in LA City with HACLA PBV excluding buildings with only HUD/VASH PBV).

* Different definition from prior months, as it excludes buildings that have had some buildings online for at least 9 months but still have units being batch-matched (i.e., in initial lease-up status).

Update on City data access

- **New access to:**
 - New dashboards and table to better track outreach services and encampment activities by geography - *to be presented in March*
- **Coming this week:**
 - Data from HACLA on occupancy in their full universe of City-funded permanent supportive housing
- **Still needed:**
 - Performance data for Safe Sleep and Safe Parking sites
 - Dashboard and/or report(s) to facilitate monitoring and active system management of permanent supportive housing occupancy process (lease-up and turnover)
- **In process:**
 - Adoption of common identifiers for program-level performance and budget reporting to facilitate data sharing and problem solving