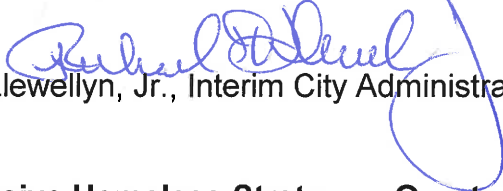


**CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE**

Date: May 19, 2017

To: Honorable Members of the Homeless Strategy Committee

From:  Richard H. Llewellyn, Jr., Interim City Administrative Officer

Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report
Fiscal Year 2016-17 Third Quarter**

Attached is the third Comprehensive Homeless Strategy (CHS) Quarterly Performance Report (QPR). The report provides an update on implementation of Proposition HHH, and describes the Los Angeles County Measure H revenue planning process. The fourth quarter QPR will discuss the final Measure H budget, scheduled to be considered by the Los Angeles County Board of Supervisors on June 13, 2017.

Additionally, this QPR provides the status and next steps for each of the 62 active CHS strategies and highlights key accomplishments this quarter for a number of strategies, including, but not limited to:

- Jail in-reach programs (Strategy 3D);
- Progress toward establishing an Affordable Housing Linkage Fee Nexus Study (Strategy 7F); and
- The Housing and Community Investment Department's gains in producing and preserving permanent supportive and affordable housing (Strategies 7E and 7S).

REPORT FROM

OFFICE OF THE CITY ADMINISTRATIVE OFFICER

Date: May 19, 2017

Council File No. 15-1138-S1

Council District: All

To: Richard H. Llewellyn, Jr., Interim City Administrative Officer

From: Meg Barclay, Homeless Coordinator



Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report Fiscal Year 2016-17 Third Quarter**

SUMMARY

This is the Fiscal Year 2016-17 third quarterly performance report (QPR) on the City's Comprehensive Homeless Strategy (CHS) for your review and submission to the Homeless Strategy Committee. This report discusses the implementation of Proposition HHH, the County of Los Angeles' Measure H budget allocation process, and key accomplishments for individual strategies.

DISCUSSION

Proposition HHH

The City has made significant progress this quarter on Proposition HHH (Prop HHH) implementation. Prop HHH is the General Obligation (GO) Bond initiative approved by voters in November 2016 that authorizes the City to issue up to \$1.2 billion in GO bonds to finance the development of permanent supportive and affordable housing and facilities for persons experiencing homelessness or at risk of homelessness (Strategy 10D).

This quarter, the Mayor and City Council appointed the Prop HHH Citizens Oversight Committee (COC) and established the Administrative Oversight Committee (AOC). Additionally, they designated the Housing and Community Investment Department (HCID) and the Office of the City Administrative Officer (CAO) as the departmental sponsors for the housing and facilities programs, respectively, and directed them to present program recommendations, staffing needs, and FY 2017-18 Project Expenditure Plans (PEPs) to the COC and AOC for the first bond issuance.

To recommend projects for the first bond issuance, the City Council and Mayor authorized HCID to identify existing projects from the Affordable Housing Managed Pipeline and directed the CAO, upon approval by the COC and AOC, to issue an expedited Request for Proposals (RFP).

As a result, in March 2017, HCID and the CAO presented recommended Project Expenditure Plans (PEPs) for the Prop HHH Permanent Supportive Housing Loan Program (PSH Program)

and the Prop HHH Facilities Program (Facilities Program). The PEPs recommend funding in an amount of up to approximately \$86 million for nine (9) Permanent Supportive Housing projects (\$74 million) and six (6) homeless services facilities (\$12 million).

The housing developments recommended in the FY 2017-18 PSH Program PEP will produce a total of 615 units, 416 of which will be PSH units. 225 of these PSH units will be set aside for the chronically homeless. The six projects in the FY 2017-18 Facilities Program PEP include service centers (2), clinics (2), one transitional housing facility and one City-sponsored storage and service center. All projects are scheduled to begin construction within twelve (12) months of contract execution, and to expend their recommended allocations within twenty-four (24) months. The COC recommended approval of both PEPs to the AOC. The AOC recommended approval to the City Council and Mayor on March 23, 2017.

The PSH Program and Facilities Program PEPs, as well as recommended policies and procedures for the next funding round, are being considered by the Council and Mayor. Pending approval, the City expects to issue the first Prop HHH bonds in late June 2017.

Measure H

On March 7, 2017, Measure H was approved by Los Angeles County voters, authorizing a County-wide quarter-cent sales tax, estimated to generate \$355 million annually to fund services and other support for the homeless. Twenty-one (21) County Homeless Initiative strategies are eligible for Measure H funding. The full list of Measure H-eligible County strategies is provided in Attachment 1.

The County Board of Supervisors approved a Revenue Planning Process to develop funding recommendations for the first year of Measure H revenue (FY 2017-18) and tentative recommendations for the second two years (FY 2018-19 and FY 2019-20). This process included establishing a Work Group composed of representatives from the County Departments that lead implementation of Measure H-eligible strategies, the Los Angeles Homeless Services Authority (LAHSA), Home for Good, the City of Los Angeles, Councils of Governments, the Regional Homeless Advisory Council, subject matter experts, the faith-based community and LAHSA's Lived Experience Advisory Group. The City of Los Angeles was represented by the Interim City Administrative Officer and the General Manager of the Housing and Community Investment Department. The Work Group met five times to evaluate and come to consensus on funding requests developed by the leads of each of the Measure H-eligible strategies.

The Work Group's funding recommendations will be considered by the County Board of Supervisors on June 13, 2017. These recommendations would allocate approximately fifty-seven percent of annual Measure H revenue to seven (7) core County Homeless Initiative strategies in the first year, increasing to ninety-nine percent in the third year. The Measure H Revenue Planning Work Group's consensus recommendations for these strategies are:

Measure H Eligible Strategy	Strategy Lead	Consensus FY 2017-18 Funding Recommendation (Millions)	Consensus FY 2018-19 Funding Recommendation (Millions)	Consensus FY 2019-20 Funding Recommendation (Millions)
B3 – Partner with Cities to Expand Rapid-Rehousing	Health Services, LAHSA	57.000	73.000	86.000
B7 – Interim/Bridge Housing for those Exiting Institutions	LAHSA	13.000	25.342	29.458
D7 – Provide Services and Rental Subsidies for Permanent Supportive Housing	County Community Development Commission	25.100	49.300	72.100
E6 – Countywide Outreach System	LAHSA	19.000	27.000	27.000
E7 – Strengthen the CES	LAHSA	26.000	35.500	35.500
E8 – Enhance the Emergency Shelter System	LAHSA	56.000	69.885	82.693
E14 – Enhanced Services for TAY	County Chief Executive Office, LAHSA	5.000	19.000	19.200
TOTAL*		201.100	299.027	351.951

* The total Measure H funding request in FY 2017-18 is under-budgeted by \$96.063 million. These funds are carried into FY 2018-19 and FY 2019-20 to offset over-budgeting in these years.

These seven (7) strategies correspond with key City CHS strategies as described in the table below. The City invested new, one-time funding in programs aligned with a number of these strategies in the FY 2016-17 budget, including rapid rehousing, crisis and bridge housing and LAHSA emergency response teams. LAHSA confirms that the Measure H Revenue Planning Work Group’s recommended funding will maintain or expand the level of service established with the City’s FY 2016-17 investment. Additionally, funds for a number of strategies (e.g. Rapid Rehousing (B3) and Outreach (E6)) will be distributed geographically according to need, as indicated by homeless count data and funds for Emergency Shelter (E7) will be allocated to existing shelter facilities, the majority of which are in the City of Los Angeles. Moreover, funding allocated to County Strategy D7 will support services for new City-funded PSH units, including, but not limited to, units funded through Prop HHH.

City Strategy	Corresponding Measure H-eligible Strategy
3C – Widen Access to First Responder Teams for Homeless	E6 – Countywide Outreach System
4A – Strengthen the Coordinated Entry System (CES)	E7 – Strengthen the CES
4F – Integration and Strengthening of Family and Transition Aged Youth (TAY) CES	E14 – Enhanced Services for TAY
7B – Expand Rapid Rehousing	B3 – Partner with Cities to Expand Rapid Re-Housing

City Strategy	Corresponding Measure H-eligible Strategy
7O – Expanding Emergency Shelter and Improving Access	B7 – Interim/Bridge Housing for those Exiting Institutions E8 – Enhance the Emergency Shelter System
10D – New Funding Programs and Guidelines	D7 - Provide Services and Rental Subsidies for Permanent Supportive Housing

Other Measure H recommended allocations that will fund programs in the City include:

- *County Strategy C2 – Increase Employment for Homeless Adults by Supporting Social Enterprise; and*
County Strategy C7 – Subsidized Employment for Homeless Adults
 - Corresponding City Strategy 9A – Employ Homeless Adults by Supporting Social Enterprise
 - Combined recommended funding for C2 and C7: FY 2017-18: \$5 million; FY 2018-19: \$7.15 million; FY 2019-20: \$7.3 million
 - Funding is recommended to expand the City Los Angeles Regional Initiative for Social Enterprise (LA:RISE) Countywide through contracts with local Workforce Development systems. Funding is also provided to support social enterprise agencies operating alternative staffing organizations that act as intermediaries between the workforce system, employers and job seekers
- *County Strategy B4 – Facilitate Utilization of Federal Housing Subsidies*
 - Corresponding City Strategy 7H – Facilitate Utilization of Federal Housing Subsidies
 - Recommended Funding: FY 2017-18: \$6.28 million; FY 2018-19: \$7.19 million; FY 2019-20: \$7.12 million
 - Includes up to \$3,500 per voucher for landlord incentives to assist as many as 1,200 homeless households provided with Section 8 vouchers through the Housing Authority of the City of Los Angeles

The fourth quarter QPR will provide a discussion of the approved Measure H budget and the approved City FY 2017-18 homeless budget.

Key Accomplishments of Individual Strategies

The following provides a brief discussion other key accomplishments this quarter. Attachment 2 provides the status and next steps for all 62 active CHS strategies.

- *Strategy 3D – Expansion of Jail Inreach*
The Los Angeles Police Department’s (LAPD) Custody Services Division, in partnership with two community-based service providers, began jail in-reach services at the Downtown Metropolitan Detention Center and the Valley Regional Jail. As of March 31, 2017, a total of 188 inmates have been offered access to on-site in-reach personnel, and ninety-eight (98) inmates consented to receiving services and being interviewed. Three (3) completed Coordinated Entry System (CES) assessments and numerous individuals received housing, substance use and mental health service referrals. LAPD is working to expand these services to the 77th Regional Jail.

- *Strategy 3C – Widen Access to First Responder Teams for Homeless; and Strategy 4C – Strengthen CES Data Sharing and Tracking*
LAHSA provided in-person training to City Homeless Outreach Partnership Endeavor (HOPE) officers in all divisions on how to use a new Coordinated Entry System (CES) bed-availability dashboard to help outreach personnel and first responders locate shelter beds available in their communities.
- *Strategy 7E – Annualize Joint Affordable and Homeless Housing Reports*
As of March 31, 2017, HCID had financed 356 affordable housing units in FY 2016-17, 108 of which are PSH. 376 affordable housing units have also been completed this fiscal year to date, 135 of which are PSH.
- *Strategy 7S – Preservation of Affordability Covenants*
HCID has successfully preserved 193 at-risk affordable housing units over the first three quarters of FY 2016-17 through the issuance of multifamily housing revenue bonds.
- *Strategy 7F – Housing Linkage Fee Nexus Study*
The Department of City Planning completed the nexus study and issued a draft ordinance to implement an Affordable Housing Linkage Fee. The draft ordinance was approved by the City Planning Commission on February 23, 2017 and is currently pending Council approval.
- *Strategy 5E – Create Regional Homelessness Advisory Council*
LAHSA and United Way Home For Good convened the inaugural meeting of the Regional Homelessness Advisory Council (RHAC) on February 15, 2017. RHAC membership includes representatives from the City and County of Los Angeles, service providers throughout the County, formerly homeless advisory groups and other stakeholders. Consistent with CHS Strategy 5E, the purpose of the RHAC is to promote funding and program alignment across the public and private sectors, share best practices and identify and eliminate barriers to access in the homeless service system.

Attachments

1 – List of County Measure H-Eligible Strategies

2 – Comprehensive Homeless Strategy Third Quarter (Q3) Status Summary by Strategy County

Attachment 1 – List of County Measure H-Eligible Strategies

- A1 – Homeless Prevention Program for Families
- A5* – Homeless Prevention Program for Individuals
- B1 – Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI
- B3 – Partner with Cities to Expand Rapid Re-Housing
- B4 – Facilitate Utilization of Federal Housing Subsidies
- B6 – Family Reunification Housing Subsidy
- B7 – Interim/Bridge Housing for those Exiting Institutions
- C2 – Increase Employment for Homeless Adults by Supporting Social Enterprises
- C4 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or At Risk of Homelessness
- C5 – Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or At Risk of Homelessness.
- C6 – Targeted SSI Advocacy for Inmates
- C7* – Subsidized Employment for Homeless Adults
- D2 – Expand Jail In-Reach
- D4 – Regional Integrated Re-entry Networks – Homeless Focus
- D6 – Criminal Record Clearing Project
- D7* – Provide Services and Rental Subsidies for Permanent Supportive Housing
- E6 – Countywide Outreach System
- E7 – Strengthen the Coordinated Entry System (CES)
- E8 – Enhance the Emergency Shelter System
- E14 – Enhanced Services for Transition Age Youth (TAY)
- F7* – Preserve current affordable housing and promote the development of affordable housing of homeless families and individuals

**New strategies added when Measure H was approved*

Attachment 2 - Comprehensive Homeless Strategy Third Quarter (Q3) Status Summary by Strategy

Prioritized/Funded Strategies				
Strategy	Status Q3 Quarterly Performance Report	Next Steps	Lead	Lead Agency Contact
3A - Standardize First Responder Training for Homeless	<ul style="list-style-type: none"> • <u>Recap Sheet</u> On November 8, 2016, the Homeless Outreach Partnership Endeavor (HOPE) Team utilized a standardized recap sheet. The data is collected on a monthly basis. The following data includes inception to March 2017: Motel w/Housing Plan: 68; VA Housing: 16; Returned to Family: 45; Transitional Long Term Housing: 38; Short Term Detox: 7; 6+ Month Detox: 11. • <u>Mental Health Interpreter Training (MHIT)</u> MHIT is ongoing and continues to include outside agencies, such as LAFD, LA School PD, Bell Gardens PD, and USC Police. As many as a dozen outside agencies have attended. The following totals include July 1, 2014-to date: Los Angeles Police Department (LAPD) Citywide: 1237 ; Outside Agencies: 183; Los Angeles Fire Department (LAFD): 23; HOPE Officers: 36/38 (The HOPE training has been ongoing, due to personnel changes to the HOPE Team). • <u>Motel Vouchers</u> LAHSA has provided LAPD Officers with (10) Motel Vouchers. Currently, there are a limited number of motels that can be utilized. The Motel Vouchers are to be used by Patrol Officers that are working evening hours. In addition, criteria have been implemented regarding the use of the vouchers. The criteria include: Family (with infants/minor children); Domestic Violence (DV) Victims; Elderly (70 years old or older); People with Physical Disabilities; TAY. • <u>Senior Lead Officer (SLO) Cross Training</u> Approximately 22 SLOs have completed cross training. 	<ul style="list-style-type: none"> • LAPD will continue to provide ongoing training to the HOPE teams in regards to relevant homeless issues. • SLO training on 56.11/85.02 LAMC will be completed by 4/26/17. • MHIT training and the post certified video homeless trainings will continue to take place. • LAPD is awaiting the approval of donation from City Council to be able to utilize the narcan. • LAPD is waiting for LAHSA to finalize a resource/bed availability link from Los Angeles Homeless Services Authority (LAHSA) (See 4C). • LAPD will continue to collaborate with outside entities to identify resources and tools to effectively address homelessness. • LAPD will continue to seek partnerships with Caltrans, Department of Transportation (DOT) and California Highway Patrol (CHP). 	LAPD	Todd Chamberlain, Gentle Winter, Monique Contreras
3B - Develop Encampment Engagement Protocol	<ul style="list-style-type: none"> • Los Angeles Municipal Code (LAMC) 56.11 Protocols 100% completed. • Develop authorization database to support encampment clean-ups. 75% completed. • LAMC 63.44 Protocols 92% completed. • Add RAP to database (AMS), 25% completed. 	<ul style="list-style-type: none"> • Complete LAMC 63.44 Protocols to bring Recreation and Parks (RAP) in line with Bureau of Sanitation (BOS/LASAN). 	BOS	Steve Pederson, Jose Garcia
3C - Widen Access to First Responder Teams for Homeless	<ul style="list-style-type: none"> • Training and Strategies are ongoing. 	<ul style="list-style-type: none"> • LAPD will continue to provide ongoing training to the HOPE teams in regards to relevant homeless issues. • SLO training on 56.11/85.02 LAMC will be completed by 4/26/17. • MHIT training and the post certified video homeless trainings will continue to take place. • LAPD is awaiting the approval of donation from City Council to be able to utilize the narcan. • LAPD is waiting for LAHSA to finalize a resource/bed availability link from Los Angeles Homeless Services Authority (LAHSA) (See 4C). • LAPD will continue to collaborate with outside entities to identify resources and tools to effectively address homelessness. • LAPD will continue to seek partnerships with Caltrans, Department of Transportation (DOT) and California Highway Patrol (CHP). 	LAFD, LAPD	LAPD: Todd Chamberlain, Gentle Winter, Monique Contreras LAFD: Alfred Poirier, Hani Maki, Mathew Gatewood

Attachment 2 - Comprehensive Homeless Strategy Third Quarter (Q3) Status Summary by Strategy

Prioritized/Funded Strategies				
Strategy	Status Q3 Quarterly Performance Report	Next Steps	Lead	Lead Agency Contact
3D - Expansion of Jail In-Reach	<ul style="list-style-type: none"> Over the past quarter, Custody Services Division successfully partnered with two community-based in-reach providers, Homeless Healthcare Los Angeles for the Downtown Metropolitan Detention Center and Tarzan Treatment Centers for the Valley Regional Jail. In-reach services are being provided from 12 PM – 5 PM each Friday at both regional jails. Through March 31, 2017, a total of 188 inmates have been offered access to on-site in-reach personnel. Ninety-eight inmates consented to receiving service and were interviewed by one of the two providers. Three Coordinated Entry System (CES) applications were completed as were numerous housing, substance use, and mental health referrals. We have met with a potential service provider to provide services at the 77th Regional Jail. 	<ul style="list-style-type: none"> Complete background checks for new service provider in-reach workers. Identify work space and partner Detention Officers to be assigned to in-reach at 77th Regional Jail. Begin in-reach services at 77th Regional Jail on Fridays from 12 PM – 5 PM. Continue in-reach at the Metropolitan Detention Center and Valley Regional Jail. Consider expanding in-reach services to one additional day per week. 	LAPD	Gary Newton, Todd Chamberlain, Gentle Winter, Monique Contreras
3E - Integration with County Health Sobering Centers	<ul style="list-style-type: none"> Currently, LAHSA is developing the internal implementation report, which details LAHSA's two specific approaches and goals for this Strategy (Emergency Response Team [ERT] referrals and Homeless Management Information System [HMIS] and CES integration). It is not yet known whether LAPD and LAFD "Sober Units" are staffed up and in operation to facilitate referrals to the Center. 	<ul style="list-style-type: none"> Complete implementation report. 	LAFD, LAPD, LAHSA	LAFD: Matthew Gatewood, Hani Malki, Alfred Poirier LAPD: Todd Chamberlain, Gentle Winter LAHSA: Christin Doyle
4A - Strengthen CES Technology, Staffing & Standardization	<ul style="list-style-type: none"> Programs that were awarded through the LAHSA CES for Single Adults and Youth began operations October 2016 and have now operated for 2 quarters. LAHSA has been providing technical assistance and guidance over the past quarter in order to support programs through implementation and work through challenge areas. A Request For Proposals RFP was released for CES for Families which incorporates programmatic changes and improvements as well as new resources to the CES system. Programs awarded through the RFP will begin in Q1 of FY 17-18. Programs have been participating in feedback sessions regarding the HMIS vendor transition scheduled for May 15th 2017. LAHSA will begin training providers on the new system in May. LAHSA has also begun the process of engaging the community to create CES policies and procedures. 	<ul style="list-style-type: none"> Implement new HMIS system Complete RFP process and execute contracts for CES for Families programs. Create an initial draft framework for CES policies and procedures. Solicit feedback from CES Single Adult and Youth programs to incorporate program changes to improve overall quality and effectiveness of services for renewal contracts. 	LAHSA, HSC	LAHSA: Paul Duncan, Kelli Pezzelle CAO: Meg Barclay CLA: Jack Reef Mayor: Alisa Orduña
4B - Strengthen Departmental Support for Homeless Case Managers	<ul style="list-style-type: none"> This strategy began meeting in Q3 to begin planning for implementation in Q4. The strategy leads have created an agency survey for providers to identify existing relationships between case managers and departments and to assess future opportunities. Work and materials used in LAHSA's work on the correlating county strategy D5 can be used to inform the work on this strategy. 	<ul style="list-style-type: none"> Begin meetings with the City departments/agencies identified in the strategy. Complete survey of community providers in order to inform areas of focus for strategy implementation. 	HSC, LAHSA, LAPL	LAHSA: Paul Duncan, José Delgado CAO: Meg Barclay CLA: Jack Reef Mayor: Alisa Orduña

Attachment 2 - Comprehensive Homeless Strategy Third Quarter (Q3) Status Summary by Strategy

Prioritized/Funded Strategies				
Strategy	Status Q3 Quarterly Performance Report	Next Steps	Lead	Lead Agency Contact
4C - Strengthen CES Data Sharing and Tracking	<ul style="list-style-type: none"> Continued to work with HACLA to develop MOU for data sharing. LAHSA anticipates that monthly data transfer will be fully implemented by the end of Q4. Continued discussion with regional leads around how to track CES housing placements and client status for the purposes of reporting (i.e. how to incorporate data from the Housing Authority of the City of Los Angeles [HACLA] and other housing providers). Published the final Youth CES dashboard. The data dashboard for single adult CES began development in Q2. LAHSA continues to solicit feedback from CES participants regarding priorities for dashboard content. Over Q1 and Q2, LAHSA staff developed and piloted a bed availability dashboard to help outreach workers and first responders locate available shelter beds in the community. In Q3 LAHSA provided in-person training to HOPE officers in all divisions in how to use the tool. Links for all public dashboards: <ul style="list-style-type: none"> Winter Shelter: https://www.lahsa.org/ces/winter-shelter/occupancy-dashboard Veterans: https://www.lahsa.org/veteran-dashboard City Rapid Re-Housing: https://www.lahsa.org/ces/singles/rrh-dashboard Family CES: https://www.lahsa.org/ces/families/dashboard Youth CES: https://www.lahsa.org/ces/youth/dashboard 	<ul style="list-style-type: none"> Fully implement HACLA data integration. Set goals for data integration with other City Departments. Fully implement CES Single Adult Dashboard. Expand Bed Availability tool to additional (targeted) first responders. 	HSC, Chief Executive Office (County), LAHSA	LAHSA: Josh Decell CAO: Nick Campbell CLA: Jack Reef Mayor: Kiana Taheri
5A - Establish Homelessness Coordinator	<ul style="list-style-type: none"> Closed. 	<ul style="list-style-type: none"> Closed. 	CAO	
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities	<ul style="list-style-type: none"> LAHSA, CAO, and BOE have not assessed any additional city-owned sites since the last update. LAHSA has been exploring opportunities to renovate an existing homeless services site to add hygiene services including as bathrooms, showers, laundry facilities, and office space for case management and housing navigation services. As it is a privately owned site, LAHSA must obtain legal permission and extend their lease before launching this project. LAHSA will procure the services of a Real Estate Broker to negotiate a lease extension and begin this process. 	<ul style="list-style-type: none"> Secure permission to renovate an existing homeless services site, and will develop a renovation plan. 	LAHSA	Kelli Pezzelle
6B - Establish Citywide Safe Parking Program	<ul style="list-style-type: none"> LAHSA is identifying a service provider and lot to pilot a safe parking program. 	<ul style="list-style-type: none"> Begin pilot program. 	HSC	CAO: Jason Killeen CLA: Steve Luu Mayor: Celeste Rodriguez
6C - Establish Citywide Mobile Shower and Public Restroom System	<ul style="list-style-type: none"> After issuing an Request for Information (RFI), LAHSA identified a service provider and lot for a mobile shower program, however the provider declined to contract with LAHSA for funding. 	<ul style="list-style-type: none"> Continue effort to identify service providers partnerships. 	LAHSA	Christin Doyle

Attachment 2 - Comprehensive Homeless Strategy Third Quarter (Q3) Status Summary by Strategy

Prioritized/Funded Strategies				
Strategy	Status Q3 Quarterly Performance Report	Next Steps	Lead	Lead Agency Contact
6D - Identify Public Land for Homeless Facilities	<ul style="list-style-type: none"> To date, 32 sites have been reviewed for feasibility for use as navigation centers. Of those, 25 have been determined to be unfeasible. Of the remaining seven sites, one site has been found viable and six sites are being evaluated. The viable site is Old Fire Station 57 at 729 W Manchester Avenue in CD 8. The Municipal Facilities Committee approved the designation of the site as a homeless storage/navigation center at its meeting of March 30, 2017. Funding to improve the site is included in the City's proposed Project Expenditure Plan (PEP) for the Proposition HHH Program. The improvements at the site are expected to be completed by the end of FY 2017-18. In the interim, the Los Angeles Homeless Services Authority is expected to develop a specific programming proposal, with CD 8 and relevant City entities for services to commence during FY 2018-19. 	<ul style="list-style-type: none"> It is a goal to have at least one more site selected by the HSC by the end of Q4. 	CAO	Maria Cardenas, Ramon Soto
6E - Evaluate Homeless Navigation Centers	<ul style="list-style-type: none"> LAHSA reports that gathering information needed to complete this report has taken more time than anticipated. 	<ul style="list-style-type: none"> Complete draft report. 	LAHSA	Kelli Pezzelle
6F - Expand Access to Public Restrooms	<ul style="list-style-type: none"> RAP: No change from Q2 report: Extended maintenance services to 15 Council District identified location. This extended maintenance services will provide two dedicated maintenance staff from 1pm – 5pm. The 24-Hour Public Access at Venice Beach is on standby until the LAMC 63.44 can be amended to extend operational hours. LAHSA: No change from Q2 report: LAHSA provided RAP and GSD homeless density report to assist in identifying potential 24-hour restroom access. GSD: No change from Q2 report: GSD, Custodial Services Division (CSD) has reviewed building listings and determined that there are no facilities that fall directly under the criteria. Alternate solutions would be to utilize LAPD station lobby restrooms that are open to the public, GSD CSD has identified one police station in each of the council districts (with the exception of CD # 5) that can be used to provide 24-Hour restroom access. 	<ul style="list-style-type: none"> RAP: No change from Q2 report: Identify additional potential sites working with the council districts and the community. LAHSA: No change from Q2 report: Work with RAP and GSD to determine the criteria for selecting pilot sites. 	RAP, LAHSA	LAHSA: Kellie Pezelle RAP: Jimmy Kim
7A - Shelter System Personnel Need for Bridge Housing Conversion	<ul style="list-style-type: none"> See 70. 	<ul style="list-style-type: none"> See 70. 	LAHSA	Kelli Pezzelle
7B - Expand Rapid Re-Housing	<ul style="list-style-type: none"> Agencies have been awarded to provide shared housing and to report on the implementation. This will be paired with rapid rehousing programs and explore ways in which additional housing resources for rapid rehousing can be created. The CES Rapid Re-Housing / LA: RISE pilot has been in operation for a quarter. There is discussion with the county looking at ways in which similar partnerships could be created through-out the County of LA. LAHSA has been working on a TA plan for supporting Rapid Rehousing with national TA provider Abt. The technical assistance plan identifies 6 in-depth trainings to be provided to support programs on implementing quality rapid rehousing programs. Additional CoC Rapid Rehousing programs began operations in January 2017. 	<ul style="list-style-type: none"> Continue to monitor performance of CES & CoC Rapid Rehousing programs administered by LAHSA. Through assessment of data and with feedback from providers identify ways in which program requirements can be changed to improve quality and efficiency of the program. Continue to explore and better implement shared housing approaches throughout the County. 	LAHSA	Paul Duncan

Attachment 2 - Comprehensive Homeless Strategy Third Quarter (Q3) Status Summary by Strategy

Prioritized/Funded Strategies				
Strategy	Status Q3 Quarterly Performance Report	Next Steps	Lead	Lead Agency Contact
7D - Using Public Land for Affordable and Homeless Housing	<ul style="list-style-type: none"> As part of the FY 16/17 budget and the City's Comprehensive Homeless Strategy, the Mayor and Council launched the Affordable Housing Opportunity Sites Initiative (AHOS Round 1) and approved eight potential sites (12 parcels) for affordable and homeless housing. During the Q3 reporting period, HCID entered into an Exclusive Negotiating Agreement (ENA) on four of the eight sites (Thatcher Yard, Venice Dell Pacific, West LA Animal Shelter, and Sylmar Terrace). Developers have begun community outreach and preliminary environmental review on all four sites. Of the remaining four sites without ENAs, HCID issued a subsequent RFQ/P in March 2017 for the Imperial Lot site, and the Mesa Street site is scheduled to be sold at auction in FY 16/17. The disposition strategies for the CD 1 parking lots and Old Fire Station #5 in CD 11 are still being evaluated. As of March 30, 2017, the CAO Asset Management team is evaluating potential sites. Council motions have been issued on five sites and the planning analysis and requests for consultants to provide title reports and appraisals have been initiated. 	<ul style="list-style-type: none"> Complete the due diligence phase and transfer new AHOS sites to HCID for further consideration and inclusion in their omnibus solicitation documents. Complete the preliminary analysis on additional sites and work with the respective Council Offices to introduce the required motions. 	CAO	Jaki Wagner, Blair Miller
7F - Linkage Fee Nexus Study	<ul style="list-style-type: none"> The Department has completed the nexus study and issued a draft ordinance to implement the Affordable Housing Linkage Fee. The draft ordinance was recommended for approval by the City Planning Commission (CPC) on February 23, 2017 and is currently awaiting consideration by the City Council. 	<ul style="list-style-type: none"> Draft Ordinance is pending Council approval. 	DCP	Matt Glesne, Claire Bowin, William Hsu, Cally Hardy
7H - Facilitate Utilization of Federal Housing Subsidies	<ul style="list-style-type: none"> The Homeless Incentive Program (HIP) continues to receive inquiries from landlords with potential units. As of March 30, 2017, HIP has received 307 inquiries, of which 8 are being processed towards potential unit approval/incentive issuance. Furthermore, 286 applications have completed processing, been authorized by HACLA and sent to designated SPA area coordinators/People Assisting the Homeless (PATH) for incentive issuance. Of all 286, 271 have received the incentive payment from various SPA coordinators and PATH. Currently, PATH is issuing payments within 5 days of receiving the request. Received the necessary referral forms from PATH to process additional incentives. Internal procedures for security deposit assistance are being finalized. 	<ul style="list-style-type: none"> Initiate the remaining incentives accessible for landlords: <ol style="list-style-type: none"> Holding Fee of up to \$1,500 Utility Deposit of up to \$200 Essential Furnishings of up to \$500 Damage Mitigation fund 	HACLA	Carlos VanNatter, Ryan Mulligan, Serina Cannon
7O - Expanding Emergency Shelter and Improving Access	<ul style="list-style-type: none"> City funds allocated to LAHSA fund 1,653 single and youth shelter beds year-round. LAHSA is developing a Request for Bids to fund supplies and facility upgrades to enhance animal accommodations at shelters. 	<ul style="list-style-type: none"> ADA Coordinator will be hired to support improved shelter access. LAHSA, in conjunction with the LA LGBT Center, will have provided training on Gender Identity Access for shelters throughout the city. Report on enhanced shelter standards and accessibility . 	CAO, CLA, LAHSA	CAO: Jason Killeen CLA: Steve Luu LAHSA: Paul Duncan

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Prioritized/Funded Strategies				
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7Q - Support House LA Initiative	<p>Reporting on strategies 7L, 7M, 8A, 8B and 8C is now consolidated under this strategy.</p> <ul style="list-style-type: none"> Permanent Supportive Housing (PSH) Ordinance: A kick-off meeting with the environmental consultants took place on February 28, 2017. Work is underway on conducting the Initial Study to determine the appropriate level of CEQA review. The Department continues internal coordination with other City Departments on the draft ordinance. Update to Density Bonus Ordinance: A kick-off meeting with the environmental consultants took place on March 28, 2017. Work is underway on conducting the Initial Study to determine the appropriate level of CEQA review. DCP continues to conduct research and identify draft concepts for inclusion in the draft ordinance. TOC Guidelines: On November 8, 2016, the voters of the City of Los Angeles approved the Build Better L.A. Initiative, known as Measure JJJ. Beyond impacting projects with General Plan Amendments, Zone Changes, and Height District Changes, the Measure mandated the creation of a new affordable housing incentive program called Transit Oriented Communities (TOC). The Proposed TOC Guidelines were released on March 13, 2017 for a 30-day public comment period, and are expected to be reviewed in May by the City Planning Commission. 	<ul style="list-style-type: none"> Permanent Supportive Housing (PSH) Ordinance: - Complete CEQA Initial Study and begin work on environmental review document. - Continue to refine draft PSH ordinance with input from internal and external working groups. Update to Density Bonus Ordinance: - Complete CEQA Initial Study and begin work on environmental review document. TOC Guidelines: - Complete staff recommendation report and adopt Guidelines, which are anticipated to be reviewed and adopted by the City Planning Commission in May 2017. 	DCP	Matt Glesne, Claire Bowin, William Hsu, Cally Hardy
7R - Expand Access to Flexible Housing Programs	<ul style="list-style-type: none"> The County Flexible Housing Program (FHP) provides up to approximately \$18,000 per year, per person assisted (\$1,500/month/person, including \$1,050 for rent and \$450/month for supportive services). The County Health Agency must serve County healthcare recipients, persons in areas that are not accessible to a County health facility are typically not eligible for this program. As of March 31, 2017: 55% of FHP-assisted households are within the City of Los Angeles (913 of 1,667 County-wide). 	<ul style="list-style-type: none"> Report back pending. 	CAO, CLA	CAO: Meg Barclay CLA: Ivania Sobalvarro
8A - Analyze City-Wide Zoning for Homeless Housing	Consolidated under Strategy 7Q.			
9A - Employ Homeless Adults by Supporting Social Enterprise	<ul style="list-style-type: none"> Pursuant to the adoption of the Mayor's 2016-17 Budget on May 19, 2016, the EWDD received \$2 million in General City Purposes (GCP) funds to deliver workforce development services to homeless individuals. The GCP funds allowed the EWDD to augment LA:RISE services to serve an additional 275 individuals with a history of homelessness or lived experience, and provide subsidized employment, workforce training, education, and placement services to unsubsidized employment. Additionally, the use of local funds expands the LA:RISE program activities to serve a greater number of targeted individuals. As of April 13, 2017, 275 homeless adults have been enrolled through the LA:RISE program. Current performance - Enrollments 275; Subsidized Employment 275; Un-Subsidized Employment 47. 	<ul style="list-style-type: none"> Transition an additional 91 enrolled participants to unsubsidized employment for a total of 138. 		Jaime Pacheco-Orozco, Donny Brooks

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9G - Emergency Shelter for Homeless Individuals with Pets	<ul style="list-style-type: none"> Funding requested for this Strategy in Fiscal Year 2017-18 18 Budget. 	<ul style="list-style-type: none"> Pending approval of City budget, Animal Services will begin the procurement process immediately following July 1, 2017. 	Animal Services	Dana Brown
9H - Proposals to Assist Homeless Individuals and Their Pets	<ul style="list-style-type: none"> Animal Services is continuing to work with Council Districts to open more pet services centers similar to the one in the Skid Row area. Council Districts 5 and 13 have the most activity in terms of finding outreach partners and a location for the services. Animal Services continues to work with representatives from LAPD and the St. Joseph's Center (CD5) and Homeless Health Care LA (CD13) to open the centers in those districts by the end of Q4. 	<ul style="list-style-type: none"> Develop MOU with outreach organizations to open pet services centers in Council Districts 5 and 13. 	Animal Services	Dana Brown
9K - Women's Homelessness - Domestic Violence	<ul style="list-style-type: none"> LAHSA is in the final stages of the contracting process with Downtown Women's Center (DWC), who will be partnering with USC Sol Price School of Public Policy to conduct a housing gap analysis for all women experiencing homelessness. 	<ul style="list-style-type: none"> Subcontract between DWC and USC will be finalized; LAHSA and DWC contract will be finalized. The housing gap analysis will be underway, if not completed by the end of Q4. 	LAHSA, HCID, DV Task Force	LAHSA: Jessica Reed DV Task Force: Dantine Shimoji HCID: Darryl Booker
9L - Women's Homelessness - Employment Development	<ul style="list-style-type: none"> Since the second Quarterly Performance Report, LAHSA and EWDD have compiled and analyzed data to inform the strategy. LAHSA has also convened a collaborative meeting with community partners to obtain community feedback. LAHSA provided the following data elements from HMIS for programs that contract with LAHSA in the Los Angeles Continuum of Care: <ul style="list-style-type: none"> Total number of adult homeless women served Number of women experiencing homelessness who are unemployed Number of women experiencing homelessness who are employed Potential barriers to employment Subpopulation data; including Veterans, Mental Illness, and other demographic information EWDD also provided data through the JobsLA.org database that is used by EWDD to track enrollments and performance for all programs. There are currently a total of 806 women with the barrier of homelessness identified that are enrolled and receiving some level of employment services that may include training and/or subsidized work experience. This data is being used to identify barriers to employment and develop solutions and interventions. LAHSA and EWDD hosted a collaborative meeting with community partners at LAHSA on Wednesday, February 1. The meeting involved; sharing the strategy, providing an overview of data elements compiled by both LAHSA and EWDD, and obtaining feedback. Since the collaborative meeting, LAHSA has compiled the feedback received from collaborators and is working with EWDD to incorporate into the strategy. 	<ul style="list-style-type: none"> LAHSA and EWDD plan to incorporate feedback received from the community into implementation activities. EWDD will report relative to providing employment development services to homeless women and women at risk of homelessness. LAHSA will provide additional data elements for informing strategy implementation activities. 	LAHSA, EWDD	LAHSA: Jeannette Robbins EWDD: Jaime Pacheco-Orozco, Donny Brooks
10A - Full Funding for Affordable Housing Trust Fund	<ul style="list-style-type: none"> Project expenditure plans for 2017-18 Proposition HHH Permanent Supportive Housing and Staffing Plan and recommendations relative to the Prop HHH Facilities Program were approved by the Citizens and Administrative Oversight Committees in March 2017. The plans and recommendations are expected to be considered in Council by the end of Q4. 	<ul style="list-style-type: none"> Council and Mayor approval of 2017-18 permanent supportive housing and facilities programs by July 1, 2017. 	CAO CLA	CAO: Trina Unzicker, Nick Campbell CLA: Steve Luu, Jack Reef
10B - Establish the Homeless Services Trust Fund	<ul style="list-style-type: none"> The City continues to work to identify funds for services. 	<ul style="list-style-type: none"> Ongoing. 	CAO CLA	CAO: Trina Unzicker, Nick Campbell CLA: Steve Luu, Jack Reef

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10C - Augment Supportive Housing Loan Fund & New Generation Fund	<ul style="list-style-type: none"> In Q1, philanthropic partners committed \$20 million to augment the Supportive Housing Loan Fund. This commitment increased the fund too \$65 million. 	<ul style="list-style-type: none"> Ongoing. 	<p>CAO CLA</p>	<p>CAO: Trina Unzicker, Nick Campbell CLA: Steve Luu, Jack Reef</p>
10D - New Funding Programs and Guidelines	<ul style="list-style-type: none"> Project expenditure plans for 2017-18 Proposition HHH Permanent Supportive Housing and Staffing Plan and recommendations relative to the Prop HHH Facilities Program were approved by the Citizens and Administrative Oversight Committees in March 2017. The plans and recommendations are expected to be considered in Council by the end of Q4. 	<ul style="list-style-type: none"> Council and Mayor approval of 2017-18 permanent supportive housing and facilities programs by July 1, 2017. 	<p>HCID</p>	<p>Edwin Gipson</p>

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3B - Develop Encampment Engagement Protocol	<ul style="list-style-type: none"> LAMC 56.11 Protocols 100% completed. Developed authorization database to support encampment clean-ups. 75% completed. LAMC 63.44 Protocols 92% completed. Add RAP to database (AMS), 25% 	<ul style="list-style-type: none"> LAMC 63.44 Protocols completed to bring RAP inline with LASAN 	BOS	Gonzalo
4D - Discharge Data Tracking System & Planning Guidelines	<ul style="list-style-type: none"> Work has not yet begun on this strategy. 	<ul style="list-style-type: none"> Schedule initial meeting to discuss potential for data sharing with City departments in Q4, including data addressed by this strategy. 	LAHSA	Josh Decell
4E - Supportive Services Standards for Subsidized Housing	<ul style="list-style-type: none"> By the end of April 2017, the working group will have identified the Baseline of High Quality Supportive Services in Subsidized Housing for the various populations. These services will reflect Pre housing (Outreach Services) and Post Housing Services (Housing Retention) that is tied to levels of success, goals and funding sources if applicable. The information will be sent to the Service Providers in May 2017 and they will be given 60 days to review and provide input. 	<ul style="list-style-type: none"> Schedule a date for a community forum of volunteers for input on the Baseline of High Quality Supportive Services in Subsidized Housing that was developed by the working group. 	HACLA	Serina Cannon
4F - Integration and Strengthening of Family and TAY CES	<ul style="list-style-type: none"> LAHSA continues to explore alignment and integration of the CES population-specific systems. As CES policies and procedures are created, effort will be made to ensure they support alignment and integration. An advisory group of youth with lived experience has begun to provide input and feedback around development and improvement of the CES for Transition Age Youth (TAY) system. LAHSA released the CES for Families RFP in Q3, which incorporated system improvements. Additional changes have been made to programmatic requirements to increase flexibility for family providers. A singular referral screening form for all populations is in development that can be used by departments/agencies to refer services for all populations. 	<ul style="list-style-type: none"> Continued analysis of resources and current structure of CES alignment and integration efforts will continue. Award funding through the CES for families RFP and execute contracts to start in FY17-18. Identify and implement opportunities to improve utilization of resources serving families and youth. 	LAHSA	Paul Duncan
5B - Establish Homeless Strategy Committee	Closed.			
5C - Establish Regional Intergovernmental Coordination	<ul style="list-style-type: none"> The Strategy Team has identified agencies and informal working groups where City elected officials and staff interact with elected officials and staff from other jurisdictions on homelessness issues. Team is working to identify key data concerning each of these agencies and working groups, such as staff and meeting schedules, to understand how the City can interact and share information. The Strategy Team is also working to identify issues that would be relevant for intergovernmental discussions. 	<ul style="list-style-type: none"> Present list of recommendations for Intergovernmental Cooperation to the Homeless Strategy Committee for consideration. 	Mayor's Office, CLA, Council, Adjacent Legislative Bodies, Los Angeles Council of Governments	Mayor: Alisa Orduna CLA : John Wickham Council: Rachel Brushier
5D - Evaluate LAHSA JPA	<ul style="list-style-type: none"> Staff recommend that work on this strategy be placed on hold for now. Recommendations regarding the LAHSA Joint Powers Authority Agreement and Composition of the LAHSA Commission may arise as the Strategy is further implemented. 	<ul style="list-style-type: none"> On Hold. 	HSC	Meg Barclay
5E - Create Regional Homelessness Advisory Council	<ul style="list-style-type: none"> LAHSA and Home For Good convened the inaugural meeting of the RHAC on February 15, 2017. 	<ul style="list-style-type: none"> The RHAC will meet on May 17, 2017 to approve its charter and the LA Continuum of Care (LA CoC) Board Bylaws. The LA CoC Board will be seated by the end of June 2017. 	LAHSA	Jessica Reed
5F - Coordinate Homeless Support with LAUSD	<ul style="list-style-type: none"> CLA and City Homeless Coordinator are working with LAHSA to ensure that LAUSD is part of implementation planning for Measure H funding for County Homeless Initiative Strategy E14 - Enhanced Services for Transition Aged Youth. 	<ul style="list-style-type: none"> Continue to coordinate with LAHSA on LAUSD participation in County Homeless Initiative Strategy E14 program design and implementation. 	CLA, CAO	CAO: Trina Unzicker CLA: Jack Reef

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7C - Expand Adaptive Reuse for Homeless Housing	<ul style="list-style-type: none"> Report back pending. 	<ul style="list-style-type: none"> Report back pending. 	HCID	Helmi Hisserich
7E - Annualize Joint Affordable & Homeless Housing Reports	<ul style="list-style-type: none"> During the prior quarter, the strategy team produced an interim report to assess data availability and compatibility. In March, CAO hosted a strategy team meeting to check in on the current status of the strategy. The team reviewed the draft initial report and provided feedback which will serve as a base to build an outline for the final report. CAO will follow up with next steps from the feedback from the meeting. LAHSA is working on 2017 Greater Los Angeles Homeless Count which will be used to update the housing gaps analysis for the City later this year. HCID Housing Production through Q3 FY 2016-17: <ul style="list-style-type: none"> - 356 affordable housing units financed, 108 which are permanent supportive housing - 376 affordable housing units opened, 135 of which are permanent supportive housing 	<ul style="list-style-type: none"> Establish an outline of the final report and assign sections to each agency/department. Establish a timeline for completion. 	HSC, LAHSA	HSC: Meg Barclay CLA: Dora Huerta Mayor: Ben Winter LAHSA: Juhyun Sakota
7G - Implement Existing & Recommend New CEQA Zoning Reforms	<ul style="list-style-type: none"> SCAG Grant – CEQA Streamlining: DCP has received the various final work products requested as part of the SCAG grant for CEQA streamlining efforts from the consultant. The Department provided staff training on implementation of CEQA streamlining, and has already begun processing applications under the new guidelines. Strategic Growth Council Grant – SB 743 Transition: New Transportation Impact Study Guidelines were released by the Department of Transportation (LADOT) in December 2016 as part of the Strategic Growth Council Grant related to SB 743 Transition. The remainder of this project, which will result in a shift of how transportation impacts are measured and is expected to facilitate the development of transit-oriented projects, is anticipated to be completed in approximately one year. Please also refer to Strategy 7Q for related exercises that will also result in CEQA efficiencies and incentives for affordable housing, including permanent supportive housing. 	<ul style="list-style-type: none"> Make information on CEQA streamlining available to the general public and developers via a brochure. 	DCP	Matt Glesne, Claire Bowin, William Hsu, Cally Hardy
7I - Regional Coordination of LA City & County Housing Authorities	<ul style="list-style-type: none"> Interagency Agreements have been established between the Housing Authority of the County of Los Angeles (HACoLA) and the City of Pasadena Housing Department (CoPHD). Meeting was conducted on March 30, 2017 to coordinate efforts throughout the region. 	<ul style="list-style-type: none"> Establish an interagency agreement with other local Housing Authorities. 	HACLA	Carlos VanNatter, Ryan Mulligan, Serina Cannon
7J - Housing Choice Vouchers for Permanent Supportive Housing	<ul style="list-style-type: none"> HACLA released a Notice of Funding Availability (NOFA) for 200 Project-Based Vouchers (PBV) was released on April 3, 2017. The Pre-proposal Conference was held on April 11, 2017 and submissions are due on May 1, 2017. 	<ul style="list-style-type: none"> Lease 54 units at Building 209 on the Veterans Affairs West Los Angeles Medical Center Campus. 	HACLA	Carlos VanNatter, Ryan Mulligan, Serina Cannon

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7K - Development of Second Dwelling Units Pilot Program	<ul style="list-style-type: none"> As of January 1, 2017, the City is implementing two new state laws (AB 2299 and SB 1069), which will significantly increase the ability of residents to build and convert existing structures to Accessory Dwelling Units (ADUs). The new laws established a by-right process for ADUs. The Departments of Building and Safety and Planning issued a joint memorandum on December 30, 2016 that provided guidance to staff and ADU applicants on the new laws. While state law is now in effect, the City is pursuing the adoption of its own, more tailored ADU ordinance. This ordinance is intended to apply the new state laws to the development and conversion of ADUs within the City, but adds additional regulation governing their allowable size and location. The ordinance was heard at City Planning Commission on December 15, 2016, where it was continued to City Council with several minor recommended modifications. The PLUM Committee voted in support of the ordinance with several modifications on March 21, 2017. 	<ul style="list-style-type: none"> Complete adoption process for Accessory Dwelling Unit ordinance. The ordinance will now go to the City Attorney's Office for Form and Legality review before returning to the City Council for adoption. 	HCID, DCP	DCP: Matt Glesne, Claire Bowin, Cally Hardy HCID: Darryl Booker, Abigail Marquez
7L - Establish Planning and Zoning Policy on Homeless Micro Units	Consolidated under Strategy 7Q.			
7M - Reform Site Plan Review Ordinance for Homeless Housing	Consolidated under Strategy 7Q.			
7N - Evaluate Youth Housing Needs	<ul style="list-style-type: none"> HACLA continues to include TAY as one of the targeted populations in its NOFAs for PBV program. HACLA continues to receive referrals through DCFS for Section 8 Vouchers for TAY. HACLA has 33 vouchers targeted for TAY: <ul style="list-style-type: none"> - 23 contracted - 4 vouchered - 1 pending interview - 5 waiting for referrals HACLA has 8 Project-based buildings with approximately 109 units targeting TAY households. HACLA was awarded 14 PBV units for TAY which will come online in April 2019. 	<ul style="list-style-type: none"> HACLA continue to track TAY referrals in its Section 8 and PBV programs. LAHSA to complete 2017 Point in Time Count and Housing Inventory Chart Youth, develop timeline for gaps analysis, and begin data collection and analysis. 	LAHSA, HCID, HACLA	LAHSA: Josh Decell HCID: Abigail Marquez, Darryl Booker HACLA: Carlos VanNatter, Ryan Mulligan, Serina Canon
7P - Study Shared Housing Programs	<ul style="list-style-type: none"> LAHSA has begun working with Special Services for Groups (SSG) and LA Family housing to pilot approaches to implement shared housing in conjunction with rapid rehousing throughout the County. City Council adopted a motion directing LAHSA to contract with SHARE! to also work on expanding the shared housing approach within LA. LAHSA is in the process of allocating funds to begin contracting with SHARE!. 	<ul style="list-style-type: none"> LA Family Housing will work with an agency to implement matching software that can assist with making roommate connections to expand potential for shared housing implementation. LAHSA will begin work with shared housing consultant to study shared housing and prepare draft practices. With the new HMIS system LAHSA track and report on the use of shared housing within LA. 	LAHSA	Paul Duncan

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7S - Preservation of Affordability Covenants	<ul style="list-style-type: none"> • Outreach to Identified Property Owners, Preservation Transactions, and Workouts: <ul style="list-style-type: none"> - HCIDLA continued to outreach to owners of identified at-risk expiring affordable housing and consolidated all owner outreach outcomes. - From January 1, 2016 to March 14, 2017, 97 properties containing 2,834 units were identified as at risk of expiration in the next five years. Fourteen (14) of these property owners (613 units) have indicated interest in extending affordability covenants. • Minimize Tenant Displacement through Outreach & Education to At-Risk Residents: <ul style="list-style-type: none"> - During Q3 2017, HCIDLA initiated the procurement process for At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES) to contract with an agency to provide outreach and education services to at-risk residents. • Conduct Financial & Non-Financial Transactions to Extend or Preserve At-Risk Affordable Housing: <ul style="list-style-type: none"> - FY 16/17 to Date Outcomes: 193 Units; 193 units (5 properties) from 7/1/2016 to 3/31/2017. - CY 2016 – Q3 2017 Outcomes: 785 Units; A total of 785 units (15 properties) • Affordable Housing Notice Ordinance – FY 17/18: <ul style="list-style-type: none"> - As instructed by the City Council, HCID will report with recommendations for a Notice of Intent Ordinance, which would provide residents with the necessary information regarding the expiration or termination of affordability restrictions. 	<ul style="list-style-type: none"> • Release At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES) RFP for FY 2017-18 initiative. • Close out FY 2016-17 financial and non-financial preservation transactions projections and complete projections for FY 2017-18. • Complete Affordable Housing Notice Ordinance report back and present to Council. • Complete Citywide At-risk Affordable Housing Inventory 2017 Report 1. 	HCID	Abigail Marquez, Ed Gipson, Franklin Campos
7T - Homeless Prevention and Diversion Programs	<ul style="list-style-type: none"> • HACLA arranging a meeting with the Los Angeles County Sheriff’s Department, LAPD, Los Angeles County Probation and LAHSA to discuss collaboration to increase referrals through non-profit agencies for its Demonstration Re-Entry Program formerly called Pilot Re-Entry. • HACLA’s MOU with current non-profits has expired. However, HACLA continues to solicit and receive referrals from non-profits. • HACLA is reaching out to the Diversion and Re-Entry community to gauge their interest in partnering with the HACLA for its Demonstration Re-Entry Program. 	<ul style="list-style-type: none"> • Coordinate with Sheriff’s Department, Los Angeles County Probation, LAPD and LAHSA, to identify and refer homeless individuals released from the criminal justice system within the past 24 months that have a family member in HACLA’s Section 8 program to non-profits. • HACLA to issue a RFP to select non-profit partners and provide supportive services to formerly incarcerated persons and their families. 	LAHSA, LAPD, HACLA	LAHSA: Jeanette Robbins LAPD: Todd Chamberlain HACLA: Serina Cannon
8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions	Consolidated under Strategy 7Q.			
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing	Consolidated under Strategy 7Q.			
8D - Reestablish Mello Act Guidance	<ul style="list-style-type: none"> • DCP continues to collaborate with the City Attorney’s Office, HCIDLA, Council District 11, and parties originally involved in a 2000 Settlement Agreement concerning the City’s implementation of the Mello Act. On-going discussions have resulted in draft parameters, methodologies, and procedures on how to achieve desired outcomes. A working draft ordinance is now being prepared for further discussion. 	<ul style="list-style-type: none"> • Continue work on draft ordinance. 	DCP	Matt Glesne, Claire Bowin, William Hsu, Cally Hardy

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9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	<ul style="list-style-type: none"> City Employee Training on Homelessness: Collaborating with USC, Mayor's Office, and training vendor to create online training course applicable to City employees. "No Wrong Door" Informational Campaign: Brochure for the informational campaign is in final draft format and should be ready for distribution by Q4. Create City Recruitment Process for Homeless/Recently Homeless: The Targeted Local Hire Program Document, which summarizes the final framework for the program, was adopted by City Council on January 11, 2017. The Program is now wrapping up its test launch phase, with approximately 550 applications received as of March 31, 2017. Approximately 30% of applicants have indicated they are homeless or formerly homeless. During the initial test phase, applications were accepted from the City's WorkSource Center clients and a small number of referrals from entities that assist the City with job readiness assessment and placement programs, such as LA:RISE. Staff has utilized this test period to streamline the processes for application intake & review and candidate referrals for hiring consideration. Additionally, all open City job bulletins are shared and posted at the 17 WorkSource centers within the City limits. 	<ul style="list-style-type: none"> City Employee Training on Homelessness: Complete storyboard for training course. "No Wrong Door" Informational Campaign: Finalize the brochure design and distribute to City facilities for dissemination. Create City Recruitment Process for Homeless/Recently Homeless: Complete Phase I of the Program, which entails briefing up to 80 organizations as potential Referral Agencies (prospective candidates may only apply for the Program with a signed referral form from an approved Referral Agency). In order to become an approved Referral Agency, organizations must first attend a Program briefing, and if interested, sign on as a Referral Agency for the Program. 	EWDD, Personnel	EWDD: Jaime Pacheco-Orozco, Donny Brooks Personnel: William Weeks
9C - Employment Development Programs for Homeless Youth	<ul style="list-style-type: none"> The Los Angeles Performance Partnership Pilot (LA P3) is a comprehensive service delivery system that expands, coordinates and integrates the multiple layers of services being provided to disconnected youth, including the homeless youth or youth at risk of homelessness, and LGBTQ homeless youth and LGBTQ youth at-risk of homelessness. The LA P3 program model is now being implemented, effective July 1, 2016, by the EWDD across its YouthSource Center delivery system. The LA P3 aligns and coordinates City and County of Los Angeles (LA), the Los Angeles Unified School District (LAUSD), the Los Angeles Community College District, State Employment Development Department, and other public and private agencies to serve disconnected youth populations. LA P3 enables coordinated case management, treatment and outcomes related to employment, educational attainment, housing, health, and social well-being. The LA P3 addresses the problems of low high school graduation and high youth unemployment rates experienced by disconnected youth through an integrated local strategic plan and by enhancing its current systems based approach for youth workforce and career development. As of April 10, 2017 the EWDD completed a draft of the LA P3 Strategic Plan, and over the next two months plans to host community feedback meetings to finalize the plan to be submitted to our respective public elected bodies and public distribution. 	<ul style="list-style-type: none"> Continue program implementation, increasing number of homeless or runaway youth served to 240. 	EWDD, LAPD	EWDD: Jaime Pacheco-Orozco, Donny Brooks LAPD: Todd Chamberlain
9D - Centralized Homeless Donation Coordination in LA County	<ul style="list-style-type: none"> A joint report from the Chief Legislative Analyst (CLA) and City Administrative Officer (CAO) pending before the Homelessness and Poverty Committee includes a recommendation to request the City Attorney to prepare and present an Ordinance to establish the Homeless Services and Financial Assistance Trust Fund to accept gifts, contributions, donations and bequests to the City to support homeless services. 	<ul style="list-style-type: none"> Pending presentation and approval of the Ordinance. 	CAO, CLA	CAO: Meg Barclay CLA: Ivania Sobalvarro

Attachment 2 - Comprehensive Homeless Strategy Third Quarter (Q3) Status Summary by Strategy

Non-Prioritized/Funded Strategies				
Strategy	Status Q3 Quarterly Performance Report	Next Steps	Lead	Lead Agency Contact
9E - Homelessness Prevention for Former Foster Care Youth	<ul style="list-style-type: none"> The CHS Strategy 9E and County Homeless Initiative Strategy A4 workgroup convened several times during Q3 to develop proposed changes to DCFS discharge protocols. A proposal will be submitted recommending an extension of the discharge planning deadline from 90 days to 180 days, the inclusion of an in-depth housing plan in Transitional Independent Living Plans (TILP) 90 days prior to exit, the coordination of TILP conferences 90 days prior to exiting care, and to allocate funds for a DCFS-specific Housing Navigator to support youth to identify housing upon exiting care. 	<ul style="list-style-type: none"> Present proposed changes to discharge protocols to the DCFS social worker union for review. Determine the point at which the Next Step Tool (NST) is administered to youth nearing their discharge date who do not have stable housing identified. 	HSC, LAHSA, EWDD	LAHSA: Will Leham CAO: Meg Barclay CLA: Jack Reef Mayor: Lisa Salazar EWDD: Jaime Pacheco-Orozco, Donny Brooks
9F - Expand Youth Homeless Services	<ul style="list-style-type: none"> A survey was drafted in Q3 to examine the feasibility and opportunities for placing social work students at agencies serving homeless youth. Feedback from the work group and LAHSA staff was obtained, and the survey will be finalized to enhanced questions and expand the scope to determine the feasibility of partnering with additional fields of study such as occupational therapist programs. LAHSA met with the vice presidents of the Los Angeles Community College District (LACCD) in Q3 to determine training needs for community colleges around youth CES and homeless youth services. Trainings were identified to be delivered to community colleges on Youth CES and housing resources, employment resources, and homeless certification. Additionally, the CHS Strategy 9F/ County Homeless Initiative Strategy E14 work group established a higher education sub-group which includes higher education partners to support in this effort. LAHSA met with a representative from the Chief Legislative Analyst (CLA) in Q3 to identify state and national advocacy groups focusing on youth homelessness. 	<ul style="list-style-type: none"> Initiate a housing gaps analysis to identify housing needs specific to the TAY population. Initiate a resource analysis, done in conjunction with the development of a coordinated community plan for youth. 	LAHSA	Will Lehman
9I - Employment Development for Homeless Individuals with Pets	<ul style="list-style-type: none"> LAHSA and EWDD have identified several barriers that people experiencing homelessness with pets may experience. In order to address these barriers there additional data is needed, including: <ul style="list-style-type: none"> Processes to assisting pet owner in documenting pets for reasonable accommodations Limited options for homeless to enter shelters and shelter options Number of people experiencing homelessness who are pet owners Number of people experiencing homelessness who are pet owners and are employed Cost of dependent pet care This data will assist LAHSA and EWDD to find ways to address providing employment opportunities to homeless individuals with pets or pet owners at-risk of homelessness and address barriers to employment and develop solutions and interventions to barriers identified. While data is collected, LAHSA and EWDD will gather additional information from other departments such as the City Department of Disability, in order to obtain additional feedback and collaborate strategy implementation of this strategy. 	<ul style="list-style-type: none"> Continue data collection. 	EWDD, LAHSA	EWDD: Jaime Pacheco-Orozco, Donny Brooks LAHSA: Jeannette Robbins
9J - Social Impact Financing/Pay for Success	<ul style="list-style-type: none"> The EWDD had a meeting with the Corporation for Supportive Housing on July 14, 2017, and determined that a program model similar to the Los Angeles County's large scale catalytic project is currently not feasible due to the financial liabilities and its potential impact on the City's General Fund. The LA:RISE program provides personal financial incentives to recognize employment milestones and encourage program participation. A total of \$54,800 is available for 137 program participants @ \$400 each. 	<ul style="list-style-type: none"> Provide 100 program participants with a financial incentive that are placed in unsubsidized Bridge Employment. 	EWDD	Jaime Pacheco-Orozco, Donny Brooks

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Non-Prioritized/Funded Strategies				
Strategy	Status Q3 Quarterly Performance Report	Next Steps	Lead	Lead Agency Contact
10E - CAO and CLA Report on Desired Strategies	<ul style="list-style-type: none"> • CAO and CLA will track strategies' progress and performance. 	<ul style="list-style-type: none"> • Ongoing. 	CAO CLA	CAO: Meg Barclay CLA: Steve Luu, Jack Reef