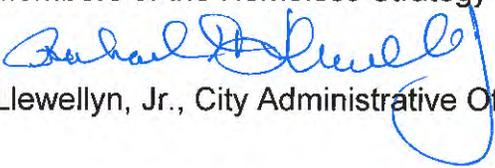


CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

Date: February 26, 2019

To: Honorable Members of the Homeless Strategy Committee

From: 
Richard H. Llewellyn, Jr., City Administrative Officer

Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report
Fiscal Year 2018-19 Second Quarter**

Attached is the Fiscal Year 2018-19 Second Quarter Comprehensive Homeless Strategy (CHS) Quarterly Performance Report (QPR). This QPR provides the quarterly CHS metrics data and highlights key accomplishments.

Some of the accomplishments described include:

- Continued implementation of Proposition HHH (Strategy 10D);
- State of California Homeless Emergency Aid Program and;
- The A Bridge Home initiative.

This QPR provides metrics data for 65 metrics across 19 strategies.

REPORT FROM

OFFICE OF THE CITY ADMINISTRATIVE OFFICER

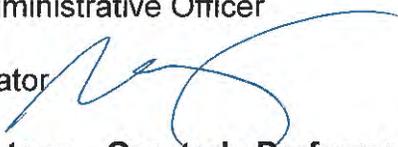
Date: February 26, 2019

CAO File No. 0220-05151-0085

Council File No. 15-1138-S1

Council District: All

To: Richard H. Llewellyn, Jr., City Administrative Officer

From: Meg Barclay, Homeless Coordinator 

Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report Fiscal Year 2018-19 Second Quarter (October 1 – December 31, 2018)**

SUMMARY

This is the City's Comprehensive Homeless Strategy (CHS) Fiscal Year (FY) 2018-19 second quarterly performance report (Q2 QPR) for your review and submission to the Homeless Strategy Committee. This report highlights key accomplishments, the status of the City's State Homeless Emergency Aid Program (HEAP) grant, the A Bridge Home program status, and metrics data.

DISCUSSION

Key Accomplishments

The status and next steps for each individual strategy are provided in Attachment 1. Key accomplishments in Q2 are discussed below.

- Proposition HHH (Prop HHH) Second Year Implementation (FY 2017-2018) (Strategies 6A and 10D)
 - In December 2018, the Prop HHH Citizens Oversight Committee and the Administrative Oversight Committee made recommendations to Council to establish an innovation pilot program using 10 percent or \$120 million of the Prop HHH bond authority.
- Affordable and Supportive Housing Production
 - HCID financed 175 affordable units and 672 supportive units. Construction was completed on 112 supportive units and 344 affordable units (not funded through Prop HHH) (Strategy 10A).
 - The Transit Oriented Communities (TOC) Guidelines (Strategy 7Q) became effective in September 2017, and the Department of City Planning has been processing applications under these guidelines since Q2 of FY 2017-18. In Q2, an additional 45 new discretionary TOC cases were filed. There are now a total of 9,163 pending units, 1,639 of which are affordable.
 - The Department of City Planning continues to implement the state Accessory Dwelling Unit (ADU) standards (Strategy 7K). In Q2, 2,202 permits were issued and an additional 1,597 applications were received.

- Establish Citywide Mobile Shower and Public Restroom System and Expand Access to Public Restrooms (Strategies 6C and 6F)
 - Additional funding was secured through the Homeless Emergency Aid Program (HEAP), discussed later in this report, to expand the Pit Stop Program. \$1.9 million in funding will continue and expand the Skid Row Pit Stop Program, adding one additional site and a dedicated mobile shower. Additionally, over \$4.5 million was secured to continue and expand the Program beyond Skid Row, adding five Mobile Pit Stops and mobile shower services through June 30, 2020.

Homeless Emergency Aid Program (HEAP)

On October 3, 2018, the City executed a grant agreement with the State for the \$85,013,607 HEAP grant. Since then, the Homeless Strategy Committee has recommended \$35.6 million in HEAP funding commitments. The chart below provides total amount and funds committed within each Activity Category.

	Activity Category	Amount	Total Funds Committed	Uncommitted Funds Remaining
1	Capital and Operating Support – A Bridge Home	\$47,565,876.00	\$19,526,472.00	\$28,039,404.00
2	Capital and Operating Support – Skid Row	\$20,000,000.00	\$4,291,696.00	\$15,708,304.00
3	Capital, Operating, Services - Citywide	\$11,512,246.30	\$8,162,924.00	\$3,513,921.30
4	Youth Set-Aside	\$4,250,680.35	\$2,082,755.00	\$2,167,925.35
5	Administrative Costs	\$1,684,804.35	\$1,520,205.00	\$0.35
	Total	\$85,013,607.00	\$35,584,052.00	\$49,429,555.00

Future QPRs will include updates on the status of HEAP Commitments.

A Bridge Home

The Mayor’s Office and the City Administrative Officer (CAO) continue to convene a weekly working group of City staff, including the City Attorney’s Office, the Chief Legislative Analyst, the Los Angeles Homeless Services Authority, Public Works Bureau of Engineering, General Services, Building and Safety, and Fire, to explore options to use temporary structures (e.g., trailers, large tension membrane structures, etc.) to establish interim housing facilities according to alternative health and safety standards designed to streamline development while ensuring that safety standards are maintained.

The Mayor and Council allocated \$20,000,000 to the Crisis and Bridge Housing Fund in the 2018-19 Adopted Budget to establish temporary crisis and bridge housing facilities. The goal of this fund is to add 50 to 100 new beds per Council District. Additionally, \$10,000,000 was included in the Unappropriated Balance (Homeless Services Program) to augment sites that exceed the \$1.33 million limit per Council District set by the Crisis and Bridge Housing Fund. \$45 million was also allocated within the HEAP Grant, adding an additional \$3 million per council district for crisis and bridge housing facilities. In December 2018, the Homeless Strategy Committee reserved additional HEAP funds for A Bridge Home in the amount of \$7,201,039 to ensure sufficient funding to

construct the 22 pending A Bridge Home sites (\$4,847,099) and establish a contingency fund to address unexpected costs associated with A Bridge Home construction and expedite project completion (\$2,353,940).

By the end of Q2, nearly 600 new interim housing beds were funded or under construction. Construction began on two (2) new bridge housing sites: the Schrader Boulevard site in Council District (CD) 13 (70 beds), and the Veterans Affairs West Los Angeles Campus in CD 11 (100 beds). The City Council approved Motions in December 2018 to fund the following four (4) sites: 1920 West Third Street in CD 1 (28 individuals, five [5] families); 5965 St. Andrews Place in CD 8 (100 beds); 100 Sunset Avenue in CD 11 (154 beds); and 2316 Imperial Highway, adjacent to CD 15 (100 beds).

CHS Metrics

The CHS metrics framework was approved in June 2017 (C.F. 15-1138-S25). The framework is comprised of strategy-level and headline metrics.

139 strategy-specific metrics were identified across all of the CHS strategies. 84 metrics across 22 strategies were scheduled to report data on or before FY 2018-19 Q2 (some of which were added since the metrics framework was approved). Departments report that data for 17 of these metrics are not yet available. An additional 2 metrics are not reported this quarter since they are reported on a biannual or annual basis. Therefore, Q2 data is available for 65 metrics across 19 CHS strategies. Attachment 2 provides this strategy-level data. First quarter data from FY 2018-19 (Q1) is provided for reference. Attachment 3 summarizes strategy-level data by headline metrics.

Data associated with each headline metric is summarized as follows:

- Expansion of supply of affordable and homeless housing:
 - 112 non-Prop-HHH-funded supportive housing units were completed this quarter, up from 10 in Q1. 344 HCID-financed affordable units were completed, up from 232 last quarter. (Strategy 10A)
- Number placed in permanent housing:
 - A total of 771 persons and 2,261 households have been placed in permanent housing through interactions with Los Angeles Homeless Services Authority (LAHSA) contractors and as a result of the Housing Authority of the City of Los Angeles's (HACLA) Homeless Incentive Program (Strategies 3A, 4A, 4F, 6B, 7B, and 7H). This is a decrease in the number of persons (885) from Q1, but an increase in the number of households (1,804).
 - LAHSA attributes the decrease to a lag in data reporting in the first quarter.
 - Of all adults exiting bridge housing, 27 percent exited to permanent housing, similar to the 28 percent reported in Q1 (Strategy 7O). The balance of adults exiting bridge housing in Q2 exited to temporary destinations (e.g. temporary stays with friends or family, 18 percent), to unknown destinations (e.g. those whose homelessness was resolved without additional assistance from the homeless crisis response system, 47 percent), to institutions (e.g. jail, hospital, 2 percent), or to unsheltered destinations (8 percent). The total is greater than 100% due to rounding.

- The median length of time from assessment to housing match increased to 227 days for individuals in Q2 from 159 in Q1 (Strategy 4A). LAHSA reports that an increase in the number of interim beds in FY 2017-18 Q3, without a corresponding increase in permanent housing, may partially explain this increase.
 - The median length of time from assessment to housing match for families was 151 days in Q2 (Strategy 4F), increased from 136 in Q1.
- Number placed in temporary housing:
 - 57 individuals were served through the Pilot Safe Parking Program, up from 46 individuals reported in Q1 (Strategy 6B).
 - The average length of stay in crisis/bridge housing increased from 88 days in Q1 to 92 days in Q2 for individuals, and increased from 97 days to 108 days for families (Strategies 4A and 4F, respectively). The average length of stay in shelter across all programs remained stable at 88 days (Strategy 7O).
 - A lack of available and affordable housing inventory contributes to longer stays in shelter for both individuals and families.
- Number who are prevented from becoming homeless or being discharged into homelessness:
 - 534 families received prevention services through CES in order to stabilize and maintain existing housing in Q2, up from 495 in Q1 (Strategy 4F). 94 percent of families were able to successfully retain their housing, up from 66 percent in Q1. The remaining 6 percent exited to other destinations, including unknown and/or self-resolving.
- Number who Retain Housing from Date of Placement:
 - 98 percent of persons retained housing for 12 months through efforts to strengthen CES technology, staffing and standardization, the same as Q1 and a slight increase from 94 percent in Q1. (Strategy 4A).
 - 99 percent of households retained housing over the following year through integration and strengthening of family and transition age youth CES, an increase from the 93 percent reported in Q1 (Strategy 4F).
- Number who gain employment or enroll in vocational training/education:
 - 1,302 households have increased their income through participation in CES (Strategy 4A), an increase from 1,023 in Q1.
 - EWDD reports that 51 adults were placed in competitive employment through social enterprise in Q2 (Strategy 9A), up from 0 in Q1 (data reporting lagged Q1).
 - 10 homeless adults were hired by the City of Los Angeles in Q2, twice as many as Q1 (Strategy 9B).
 - 6 percent of emergency shelter participants saw an increase in income, similar to 7 percent in Q1 (Strategy 7O).

Attachments

1. Comprehensive Homeless Strategy Second Quarter (Q2) Status Summary by Strategy
2. Comprehensive Homeless Strategy Second Quarter (Q2) Metrics – Strategy-level Report
3. Comprehensive Homeless Strategy Second Quarter (Q2) Metrics – Headline Summary
4. Index of Abbreviations

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
3A - Standardize First Responder Training for Homeless	<ul style="list-style-type: none"> The Los Angeles Police Department (LAPD) is on track to deliver Mental Health Intervention Training (MHIT) for all officers citywide. Percent of HOPE Officers with MHIT training = 93%. Number of officers citywide having completed MHIT Training: Citywide = 197, Total to Date = 2415. The Senior Lead Officer (SLO) loans to the Homeless Outreach and Proactive Engagement (HOPE) teams continue. LAPD continues to collaborate with outside departments and agencies to gain a broader perspective on homelessness issues. 	<ul style="list-style-type: none"> The Los Angeles Police Department (LAPD) remains committed to delivering Mental Health Intervention Training (MHIT), NARCAN, and SLO cross-training to all field police officers. LAPD continues to deliver two MHIT training courses each four-week cycle. The on-going goal of the Department is to continue providing this frequency and quality of training. 	LAPD	Dominic Choi, Monique Contreras
3B - Develop Encampment Engagement Protocol	<ul style="list-style-type: none"> Final draft of the Los Angeles Department of Recreation and Parks (RAP) Los Angeles Municipal Code (LAMC) 63.44 protocol was completed in May 2018 and is pending City Attorney and General Manager approval. The development of the data management system is 90% completed pending Department of Recreation and Parks (RAP) protocols. 	<ul style="list-style-type: none"> Complete all protocols and ordinances for field implementation by quarter's end. 	BOS	Steve Pedersen, Gonzalo Barriga
3C - Widen Access to First Responder Teams for Homeless	<ul style="list-style-type: none"> See Strategy 3A. 	<ul style="list-style-type: none"> See Strategy 3A. 	LAPD	Dominic Choi, Monique Contreras
3D - Expansion of Jail In-Reach	<ul style="list-style-type: none"> Custody Services Division (CSD) successfully partners with three community based in-reach providers; Homeless Healthcare Los Angeles for the Downtown Metropolitan Detention Center, Tarzana Treatment Centers for the Valley Regional Jail, and Integrated Care Systems (HOPICS) for the 77th Regional Jail. In-reach services are being provided from 11 AM – 4 PM each Monday and Friday at all three regional jails. 	<ul style="list-style-type: none"> Continue in-reach at the Metropolitan Detention Center, Valley Regional Jail, and 77th Regional Jail two days per week. 	LAPD	Gary Newton
3E - Integration with County Health Sobering Centers	<ul style="list-style-type: none"> The San Julian Oasis project, a partnership between Los Angeles County Department of Health Services (DHS) and Los Angeles Homeless Services Authority (LAHSA) to create a recuperative care facility, is in the plan check and permitting phase. CEQA analysis is complete and lease is being finalized. Once LAHSA's commission approves these documents, construction can begin on the property. 	<ul style="list-style-type: none"> Construction will begin after DHS identifies a general contractor. 	LAFD, LAPD, LAHSA	LAFD: Doug Zabalski; LAPD: Dominic Choi, Monique Contreras; LAHSA: Becky Gross

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
<p>4A - Strengthen CES Technology, Staffing & Standardization</p>	<ul style="list-style-type: none"> • Housing Location: People Assisting the Homeless (PATH) began operating the program in July ; PATH has secured 357 new units and 88 new landlords have begun participating. • CES Policies: In cooperation with CES stakeholders, LAHSA is developing a CES Operations Guide that will assist in implementation of the CES Policies. LAHSA is also developing Practice Standards for interim housing, rapid re-housing and permanent supportive housing. • Representative Payee: Four providers are now operating in all eight SPAs. 83 participants have been enrolled. • Centralized Training Academy (CTA): CTA has 30 courses available. To date, over 200 organizations have had staff participate in CTA training. Curriculum design for Diversion training is underway. • Technical Assistance: As of 12/31/18, the recruitment team has filled 170/411 vacant positions. • 27/36 subrecipient providers receiving TA completed the Core Capacity Assessment Tool (CCAT) in October 2018. • The Organizational Capacity Collaborative cohort of South LA providers has 12 providers receiving technical assistance A workshop was held on November 14, 2018. • DV Coordination: SPAs 2,6 and 8 have hired SPA Coordinators. SPAs 4 & 5 are subcontracting to a DV agency. 	<ul style="list-style-type: none"> • Housing Location: PATH continues to expand marketing and enrollments of new units and landlords . • CES Policies: LAHSA will incorporate community and stakeholder feedback and develop drafts of the CES Operations Guide. Practice Standards for RRH will be brought to CES Policy Council in March for approval. • Representative Payee: Approximately 100 participants are expected to enroll per quarter. • Technical Assistance: <ul style="list-style-type: none"> -Over 600 job seekers and 30 employers are expected to attend the the fourth Homeless Service Professionals Job Fair on January 17, 2019. - 56 providers are expected to complete CCAT in February 2019. - The next workshop for the Organizational Capacity Collaborative cohort of South LA providers is tentatively scheduled for February 22, 2019. • Training: Diversion training with System leads will begin in March 2019. Countywide training on the proposed Public Charge rule will take place in January 2019. 	<p>LAHSA</p>	<p>LAHSA: Josh Hall; HSC: Meg Barclay, Jack Reef, Brenda Shockley</p>
<p>4B - Strengthen Departmental Support for Homeless Case Managers</p>	<ul style="list-style-type: none"> • LAHSA is developing tool for outreach workers and access centers to better incorporate diversion/problem solving. • LAHSA developing problem solving and diversion training for all initial access points. LAHSA plans to begin providing trainings in Spring 2019. • Solid Ground Pilot – The Prevention Pilot between LA Family Housing and New Economics for Women (NEW) began in August 2018. Weekly meetings are being held to provide TA and address any issues as they arrive. • CES and FSC integration: HCID has developed a new triage tool that has been provided to all Family Source Centers. This is increasing the ability for Source Centers to properly identify and refer clients to Family CES. 	<ul style="list-style-type: none"> • Release draft Initial Access Tool. • Continue weekly meeting for the Solid Ground Pilot. • Implement diversion trainings. 	<p>LAHSA, HSC</p>	<p>LAHSA: Paul Duncan, José Delgado; HSC: Meg Barclay, Jack Reef, Brenda Shockley</p>

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
4C - Strengthen CES Data Sharing and Tracking	<ul style="list-style-type: none"> Continued migration to Clarity HMIS: historical records in review between LAHSA and vendor to migrate. Executed data sharing with HACLA for VASH and CoC programs and received initial batch. Data processing/matching for reporting in progress with LAHSA data team. HACoLA has reviewed a version of a data sharing agreement with LAHSA and discussions around details have started and will continue as agreement goes through a final review. Data exports and imports being tested for Countywide Master Data Management (CWMDM). Pending review of the agreement amendments. 	<ul style="list-style-type: none"> The HACoLA data sharing agreements and the agreement for Countywide Master Data Management (CWMDM) will be executed. 	LAHSA, HSC, County CEO	LAHSA: Josh Hall; HSC: Meg Barclay, Jack Reef, Brenda Shockley
4D - Discharge Data Tracking System and Planning Guidelines	<ul style="list-style-type: none"> Continued migration to Clarity HMIS: remaining historical records were handed off to HMIS vendor and are in the quality review phase prior to appending to the system. LAHSA In the process of reviewing and revising HMIS policies to more clearly define participating organizations and levels of access with Department of Housing and Urban Development (HUD) TA to gain access to HMIS. Meeting to discuss CWMDM, AB210, and ELP, which may provide additional avenues for centralized access to data. 	<ul style="list-style-type: none"> Continued migration to Clarity HMIS. 	LAHSA	Josh Hall
4E - Supportive Services Standards for Subsidized Housing	<ul style="list-style-type: none"> The working group has identified the Baseline of High Quality Supportive Services in Subsidized Housing for the various populations. These services reflect Pre housing (Outreach Services) and Post Housing Services (Housing Retention) that are tied to levels of success, goals and funding sources if applicable. The information will be sent to the Service Providers for review and input. 	<ul style="list-style-type: none"> Send information to the Service Providers to review and provide input. Schedule a date for a community forum of volunteers for input on the Baseline of High Quality Supportive Services in Subsidized Housing that was developed from the working group. 	HACLA, LAHSA	Ryan Mulligan
4F - Integration and Strengthening of Family and TAY CES	<ul style="list-style-type: none"> LAHSA will expand Rapid Re-Housing for Families and Youth with HEAP funds through a December 2018 RFP. HEAP-funded expansion across Access, Diversion, and Rapid Re-Housing will launch July 1, 2019. In November 2018, HUD awarded approximately 150 Family Unification Program (FUP) vouchers to the Housing Authority of the City of Los Angeles (HACLA) and Housing Authority of the County of Los Angeles (HACoLA). LAHSA, in collaboration with the Department of Children and Family Services (DCFS), will match HACLA's vouchers to Families and Youth through CES beginning Quarter 3. 	<ul style="list-style-type: none"> LAHSA will finalize its first CES Operations Guide with procedures related to Access, Assessment, Prioritization, Case Conferencing, and Matching, each with an effective date of July 1, 2019. LAHSA will receive proposals and begin quality review for its December 2018 RFPs including Rapid Re-Housing, Access Centers and Access Points, and Prevention and Diversion. LAHSA, in collaboration with DCFS and HACLA, will begin matching FUP vouchers to Families and Youth. LAHSA will continue developing a framework and guidance for ensuring TAY families are optimally served jointly by the Youth and Families CES sub-systems. 	LAHSA	Will Lehman
5A - Establish Homelessness Coordinator	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 		
5B - Establish Homeless Strategy Committee	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 		

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
5C - Establish Regional Intergovernmental Coordination	<ul style="list-style-type: none"> Identified agencies and informal working groups where elected officials and staff from the City of Los Angeles interact with elected officials and staff from other jurisdictions on homelessness issues. Identified key data concerning each of these agencies and working groups, such as staff and meeting schedules, to understand how the City can interact and share information. Identified issues that would be relevant for intergovernmental discussions. 	<ul style="list-style-type: none"> Present list of recommendations for Intergovernmental Cooperation to the Homeless Strategy Committee for consideration. 	Mayor's Office, CLA, Council, Adjacent Legislative Bodies, Los Angeles Councils of Governments	Mayor: Brenda Shockley; CLA : John Wickham; Council: Rachel Brashier
5D - Evaluate LAHSA JPA	<ul style="list-style-type: none"> Staff recommended that work on this strategy be placed on hold. Recommendations regarding the LAHSA Joint Powers Authority Agreement and Composition of the LAHSA Commission may arise as the Strategy is further implemented. 	<ul style="list-style-type: none"> On hold. 	HSC	Meg Barclay, Ivania Sobalvarro, Brenda Shockley
5E - Create Regional Homelessness Advisory Council	<ul style="list-style-type: none"> This strategy has been fully implemented. The Regional Homeless Advisory Council (RHAC) has been established and is holding regular meetings. 	<ul style="list-style-type: none"> The Regional Homeless Advisory Council (RHAC) will continue to convene quarterly. 	LAHSA	Jessica Reed
5F - Coordinate Homeless Support with LAUSD	<ul style="list-style-type: none"> Higher Education and Homelessness workgroup established, holding regular meetings. 	<ul style="list-style-type: none"> Continue to monitor County Measure H proceedings to ensure funding is provided to Los Angeles Unified School District (LAUSD). 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities	<ul style="list-style-type: none"> There are 3 Navigation Centers currently under development, which will incorporate storage services with additional case management supports for participant CES connection and for facilitation of co-location services. Two of the three sites will incorporate additional services such as showers, bathrooms and laundry services. LAHSA released an RFI in October 2018 to explore provider interest and understand how providers would approach these Navigation Centers. LAHSA received 12 providers responses. LAHSA has begun the RFP process for the two, 2019 sites. 	<ul style="list-style-type: none"> Release the RFP for two of the navigation centers by the end of March 31, 2019. 	LAHSA	LAHSA: Heidi Wiersma; CAO: Bernyce Hollins
6B - Establish Citywide Safe Parking Program	<ul style="list-style-type: none"> There are currently 7 safe parking programs throughout the city. LAHSA is working with six council districts to explore additional safe parking programs in their districts. 	<ul style="list-style-type: none"> LAHSA plans to release a new RFP by the end of Q3. 	LAHSA	Becky Gross
6C - Establish Citywide Mobile Shower and Public Restroom System	<ul style="list-style-type: none"> The ReRefresh Spot reopened in September 2018. The following services were provided over the course of Q2: <ul style="list-style-type: none"> Shower Utilization: 4,768 participants Restroom Utilization: 8,705 participants Laundry Utilization: 2,212 participant Number of participants provided with service referrals:142 Cumulative community hires to date: 33 	<ul style="list-style-type: none"> Refresh spot: Continue to provide participants with services. 	LAHSA	Heidi Wiersma
6D - Identify Public Land for Homeless Facilities	<ul style="list-style-type: none"> City Council approved a report directing staff to evaluate the Old Children's Museum (300 N. Main St.) as a possible location for interim homeless housing. 	<ul style="list-style-type: none"> Feasibility assessment ongoing. 	CAO	Bernyce Hollins, Kay Ha

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
6E - Evaluate Homeless Navigation Centers	<ul style="list-style-type: none"> This is a report back strategy regarding the feasibility of creating a navigation center model in the City. The report is complete and was presented to the Homeless Strategy Committee and the Homelessness and Poverty Committee in October 2017. 	<ul style="list-style-type: none"> Report described in Strategy was completed in 2017. 	LAHSA	Heidi Wiersma
6F - Expand Access to Public Restrooms	<ul style="list-style-type: none"> The 24-hour Public Access at Venice Beach is activated. Restrooms are staffed with one (1) armed security, one (1) gardener caretaker, and one (1) special program assistant from 10:00 p.m.-6:30 a.m. The Pit Stop Pilot Program now operates in 11 locations. Additional funding was secured through the State HEAP funding to expand operations within Skid Row and throughout the City. 	<ul style="list-style-type: none"> Monitor the pilot program at Venice. Implement program expansion with new HEAP funding. 	RAP, Board of Pulic Works (BPW), CAO	RAP: Jimmy Kim BPW: Raoul Mendoza CAO: Elyse Matson
7A - Shelter System Personnel Need for Bridge Housing Conversion	<ul style="list-style-type: none"> Report back completed. Metrics to be tracked under Strategy 70. 	<ul style="list-style-type: none"> Report described in Strategy is complete. Metrics to be tracked under Strategy 70. 	LAHSA	Jeffrey Proctor
7B - Expand Rapid Re-Housing	<ul style="list-style-type: none"> LAHSA shared Draft Rapid Re-housing universal program standards to lived experience groups including the Lived Experience Advisory Board (LEAB) and the Homeless Youth Forum of Los Angeles (HYFLA) Rapid Re-housing providers continue to collaborate with LA: RISE pilot program. Housing Location program presented to Rapid Re-housing providers to assist with locating units. LASHA is working on translating Rapid Re-housing documents into the various threshold languages. Rapid Re-housing coordinator continues to provide ongoing programmatic guidance to providers as needed. Rapid Re-housing coordinator also works collaboratively with Performance Management Analysts assigned to each agency to continue to provide support to Rapid Re-housing providers. Rapid Re-housing learning Communities were held in October 2018 and November 2018. 	<ul style="list-style-type: none"> Strategy Implementation is ongoing. 	LAHSA	Charisse Mercado
7C - Expand Adaptive Reuse for Homeless Housing	<ul style="list-style-type: none"> Report back pending. 	<ul style="list-style-type: none"> Report back pending. 	HCID	Helmi Hisserich

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
7D - Using Public Land for Affordable and Homeless Housing	<ul style="list-style-type: none"> As of Q2 FY 2018-19, the portfolio of City-owned sites for affordable housing development includes 50 properties. HCIDLA has established 34 Exclusive Negotiating Agreements (ENAs) with affordable housing developers and executed 10 Disposition and Development Agreements (DDAs). During Q2 2018-19, HCIDLA's Public Land Development Program HCIDLA entered into one DDA for 9513 S. Spring St. (former CRA property). The First round of the Affordable Housing Opportunity Sites (AHOS Round 1) identified 8 potential sites (12 parcels) for affordable and homeless housing. As of the end of Q2 2018-19, there are signed ENAs for six of the eight sites. Two of those sites have signed DDAs (11681 W. Foothill and 11950 W. Missouri). Developers for two sites have not yet been selected and the strategy for each is still being evaluated by the respective Council offices. AHOS Round 2 - HCIDLA received Council authorization to enter into an ENA with the selected developer for 249 N. Chicago Ave and 318 N. Breed on October 19, 2018. An executed ENA is anticipated to be signed in the Q3 2018-19. Two additional sites were identified for a development agreement. Both have signed ENAs. HCIDLA anticipates signing a DDA for one of the two in Q3 2018-19. AHOS Round 3 - An RFQ/P is anticipated to be issued for sites identified by 15 Council offices with assistance of the CAO AMG by the end of Q3 2018-19. 	<ul style="list-style-type: none"> CAO AMG will finalize due diligence for the potential affordable housing site and work with CLA to issue motion to release an RFQ/P. The CAO will support HCIDLA in issuing the RFQ/P for these sites. HCIDLA will issue RFPs for new developments as publicly owned sites become available. HCIDLA will continue to enter into Exclusive Negotiation Agreements with selected affordable housing developers and will negotiate Disposition and Development Agreements in a timely manner in order to meet projects' financing timelines. 	CAO, HCID	CAO: Jacqueline Wagner, Blair Miller; HCID: Helmi Hisserich, Dianne Mattingly
7E - Annualize Joint Affordable & Homeless Housing Reports	<ul style="list-style-type: none"> HCID is in the process of enhancing its proprietary data system, Housing Information Management System (HIMS). This enhancement will improve HCID's ability to report on homeless units. 	<ul style="list-style-type: none"> Report back pending. 	HSC, LAHSA	HSC: Meg Barclay, Dora Huerta, Ben Winter; LAHSA: Juhyun Sakota
7F - Linkage Fee Nexus Study	<ul style="list-style-type: none"> The Affordable Housing Linkage Fee (AHLF) ordinance phase-in continued during this quarter. On December 20, 2018, the phase-in amount increased. Development projects submitted on or after that date, but prior to June 17, 2019, are subject to 2/3 of the applicable linkage fee amount. 	Continue implementation of the Affordable Housing Linkage Fee ordinance.	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
7G - Implement Existing & Recommend New CEQA Zoning Reforms	<ul style="list-style-type: none"> Strategic Growth Council Grant – SB 743 Transition: New Transportation Impact Study Guidelines, which will result in a shift of how transportation impacts are measured and is expected to facilitate the development of transit-oriented projects, is anticipated to be completed in under one year. In addition, the Natural Resources Agency released a new draft of the proposed comprehensive CEQA Guidelines update in July 2018. This update includes proposed updates related to analyzing transportation impacts pursuant to SB 743. The Natural Resources Agency is currently receiving comments, and plans to release the final guidelines in fall 2018. The Department is actively working on preparation to implement the SB 743 Transition and is conducting stakeholder outreach. 	<ul style="list-style-type: none"> Continue work on SB 743 transition to new guidelines. Conduct a public hearing at the City Planning Commission. 	DCP	Matthew Glesne, Cally Hardy
7H - Facilitate Utilization of Federal Housing Subsidies	<ul style="list-style-type: none"> As of December 31, 2018, Homeless Incentive Program (HIP) has received 197 inquiries; 189 holding fee and 243 move-in assistance payments have been processed towards potential unit approval and/or incentive issuance. On October 4, 2018, HACLA hosted a booth at the 2018 Los Angeles Apartment & Buildings Expo presented by AAGLA. On October 13, 2018, HACLA's HIP participated in a landlord workshop informational session for 30 new owners. On October 25, 2018, HACLA hosted a booth at the Apartment Owners Association (AOA) Million Dollar Trade Show & Educational Conference. On October 26, 2018, HIP attended and hosted a booth at the 4th Annual VA Greater LA Stand Down providing housing resources to the VA community. On December 12, 2018, the HIP team hosted "Lunch with Leaders" to recognize owners for their continuous support and immense participation in the program's aim at fighting to end homelessness in LA. 	<ul style="list-style-type: none"> Assist 300 individuals/families with move in costs to reach goal of assisting 1200 individuals/families for FY 2018-19. Continue to facilitate connections of HACLA's voucher holders to HIP's available units. 	HACLA	Carlos VanNatter, Ryan Mulligan
7I - Regional Coordination of LA City & County Housing Authorities	<ul style="list-style-type: none"> The Housing Authority of City of Long Beach (HACLB) has informed HACLA that the interagency agreement is currently on hold due to concerns regarding VA case management and market impacts. The HACLA sent a draft interagency agreement to Compton Housing Authority on June 7, 2018. HACLA is pending a response from Compton HA. 	<ul style="list-style-type: none"> Execute interagency agreement with Compton Housing Authority. 	HACLA	Carlos VanNatter, Ryan Mulligan

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
7J - Housing Choice Vouchers for Permanent Supportive Housing	<ul style="list-style-type: none"> HACLA issued a Project Based Voucher (PBV) NOFA making approximately 420 PBVs available. HACLA received a total of 41 proposals requesting a total of 1,963 PBVs. HACLA had 2 Permanent Supportive Housing (PSH)-PBV projects that completed construction, executed HAP contracts and began leasing up: <ul style="list-style-type: none"> King 1101 Apartments – 25 units/target population: 7 VASH PBV and 18 PSH-PBV for HM and CH. PATH Metro Villas Phase 1 – 36 units/HM and CH HACLA also executed Agreement to Enter Into Housing Assistance Payments (AHAP) contracts for 7 projects: Hartford Villas, Rise Apartments, Florence Mills Apartments, McCadden Campus Senior Housing, FLOR 401 Lofts, Western Avenue Apartments, and West Third Apartments. 	<ul style="list-style-type: none"> The evaluation of the 41 proposals is still ongoing and the list of recommended projects is expected to go to the Board in February. 	HACLA	Carlos VanNatter, Ryan Mulligan
7K - Development of Second Dwelling Units Pilot Program	<ul style="list-style-type: none"> The City continues implementation of the new state Accessory Dwelling Unit (ADU) standards (AB 2299 and SB 1069). In this quarter, a total of 1,093 ADU permits were issued and an additional 978 applications were received, bringing the total number of permits to 6,497 ADU permits. While state law is now in effect, the City is pursuing the adoption of its own, more tailored ADU ordinance. This ordinance is intended to apply the new state laws to the development and conversion of ADUs within the City, but adds additional regulation governing their allowable size and location. The City Planning Commission (CPC) considered the draft ordinance along with staff report-backs on October 11 and November 29, 2018, and made a recommendation that the City Council adopt the draft ordinance. 	<ul style="list-style-type: none"> The Accessory Dwelling Unit (ADU) Ordinance is awaiting consideration by the City Council Planning and Land Use Management Committee and full City Council. 	DCP	Matthew Glesne, Cally Hardy
7L - Establish Planning and Zoning Policy on Homeless Micro Units	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
7M - Reform Site Plan Review Ordinance for Homeless Housing	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
7N - Evaluate Youth Housing Needs	<ul style="list-style-type: none"> HACLA continues to include TAY as one of the targeted populations in its NOFA's for PBV program. HACLA continues to receive referrals through DCFS for Section 8 Vouchers for TAY. 	<ul style="list-style-type: none"> HACLA continues to track TAY referrals in Section 8 and PBV programs. 	HACLA	Carlos VanNatter, Ryan Mulligan
7O - Expanding Emergency Shelter and Improving Access	<ul style="list-style-type: none"> LAHSA released an Interim Housing RFP December 14th, for the solicitation of bids to re-procure existing Crisis and Bridge beds within the Youth and Singles systems, as well as to create additional Interim Housing beds for Youth, Singles, and Families. 	<ul style="list-style-type: none"> Expand the Enhanced Bridge Housing for Women component and implement a new Enhanced Bridge Housing for Older Adults component with the release of this RFP. LAHSA will hold the Bidders Conference January 30th, with new contracts anticipated to begin July 1st. 	CAO, CLA, LAHSA	CAO: Meg Barclay; CLA: Jack Reef; LAHSA: Jeff Proctor

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
7P - Study Shared Housing Programs	<ul style="list-style-type: none"> LAHSA conducted additional briefing calls with the following agencies to better understand their use of shared housing within their rapid re-housing programs: 1736 Family Crisis Center, Harbor Interfaith, VOALA, HOPICS/SSG, LA Family Housing, and Valley Oasis. LAHSA has received supplemental data around participants that have gained shared housing from programs to analyze the efficacy and retention of shared housing as it is currently being used. LAHSA has been engaging HUD support in identifying how other continuums have adopted service standards for shared housing. New data elements have been incorporated into the HMIS system and will allow for data tracking for shared housing in the future. 	<ul style="list-style-type: none"> A report will be presented to the Homeless Strategy Committee and to Council. LAHSA will run HMIS numbers for participants identified as having gone into shared housing to see retention numbers within shared housing with current practices. LAHSA and the CAO will be doing a site visit with SHARE! on 1/14 to discuss their model and pilot program and incorporation in future strategies with incorporating shared housing. 	LAHSA	Paul Duncan
7Q - Support House LA Initiative	<ul style="list-style-type: none"> Reporting on strategies 7L, 7M, 8A, 8B and 8C is consolidated under this strategy. Permanent Supportive Housing (PSH) Ordinance: The City Council unanimously adopted the PSH Ordinance on April 11, 2018, and the ordinance became effective on May 28, 2018. Update to Density Bonus Ordinance: The Department continues to conduct research and identify draft concepts for inclusion in the draft ordinance. TOC Guidelines: The Department continues to process applications under the TOC Guidelines, which became effective on September 22, 2017. 	<ul style="list-style-type: none"> Update to Density Bonus Ordinance: Continue to identify draft concepts, conduct internal coordination, and begin preparation of draft ordinance and associated environmental document. 	DCP	Matthew Glesne, Cally Hardy
7R - Expand Access to Flexible Housing Programs	<ul style="list-style-type: none"> The County Flexible Housing Program (FHP) provides up to approximately \$18,000 per year, per person assisted (\$1,500/month/person, including \$1,050 for rent and \$450/month for supportive services). The County Health Agency must serve County healthcare recipients; persons in areas that are not accessible to a County health facility are typically not eligible for this program. For the quarter ending December 31, 2018: approximately 45% of FHP-assisted households are within the City of Los Angeles (1,977 of 4,380 County-wide). (Due to revised methodology this number may contain individuals who relocated within/out of the City during the quarter.) 	<ul style="list-style-type: none"> Report back pending. 	CAO, CLA	CAO: Meg Barclay CLA: Ivania Sobalvarro

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
7S - Preservation of Affordability Covenants	<ul style="list-style-type: none"> • Outreach to Identified Property Owners, Preservation Transactions, and Workouts: Completed • Conduct Financial & Non-Financial Transactions to Extend or Preserve At-Risk Affordable Housing: FY 16-17 – Completed • Minimize Tenant Displacement: At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES): In progress • Outreach contract and tenant outreach and education services restarted in October 2018. Outreach contract term July 1, 2018 - June 30, 2019. • Held kickoff meeting with At-Risk Affordable Housing Tenant Outreach and Education Services contractor. • 702 tenants living in at-risk properties educated about their tenant rights, responsibilities and options when an affordability covenant and/or rental assistance contract is at-risk of expiration or termination. • Affordable Housing Notice Ordinance: Pending 	<ul style="list-style-type: none"> • Work closely with the HCIDLA to provide accurate and timely information to tenants in affordable housing units that are at risk of converting to market-rate housing. • At-Risk Affordable Housing Tenant Outreach and Education Services activities underway. • Identify and continue working with properties that can yield financial and non-financial transactions to extend or preserve at-risk affordable housing. • Continue to assist property owners in complying with State Notification requirements at covenant expiration or termination of rental subsidies. 	HCID	Ed Gipson, Lemono Lott
7T - Homeless Prevention and Diversion Programs	<ul style="list-style-type: none"> • LAHSA released program guidance to its portfolio of contracted Prevention and Diversion providers regarding: <ul style="list-style-type: none"> - Methods and practice for continued delivery of case management and supportive services for those enrolled in prevention who require services beyond the initial six months of eligibility. - Simplifying enrollment and documentation standards to increase utilization of Diversion. • Trainings were provided to newly hired outreach staff regarding prevention and diversion. • Trained Los Angeles Sheriff’s Department - Transit Mental Evaluation Team (TMET) on prevention and diversion services that are provided throughout the county. • During LAHSA’s CES leadership meeting, a feedback session was held regarding Prevention and Diversion practice standards, as well as solicitation for input on program design for the upcoming program year. • LAHSA is working on translating prevention targeting tools and other prevention documents. into the various threshold languages. 	<ul style="list-style-type: none"> • Ongoing: Homeless Prevention Assistance Flyer was updated to reflect most recent contact information. • Ongoing: Diversion work group continues to meet. • Ongoing: Acting prevention coordinator continues to provide programmatic guidance to contracted providers as needed, including: case consultation, documentation training, providing/ sharing of prevention/diversion best practices and resources. 	HACLA, LAPD, LAHSA	HACLA: Carlos VanNatter, Ryan Mulligan; LAPD: Dominic Choi; LAHSA: Jeanette Robbins
8A - Analyze City-Wide Zoning for Homeless Housing	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
8D - Reestablish Mello Act Guidance	<ul style="list-style-type: none"> DCP continues to collaborate with the City Attorney’s Office, HCID, Council District 11, and parties originally involved in a 2000 Settlement Agreement concerning the City’s implementation of the Mello Act. Ongoing discussions have begun to set parameters, methodologies, and procedures on how to achieve desired outcomes. A working draft ordinance is now being prepared for further discussion. 	<ul style="list-style-type: none"> Continue work on draft ordinance to be released for public comment. 	DCP	Matthew Glesne, Cally Hardy
9A - Employ Homeless Adults by Supporting Social Enterprise	<ul style="list-style-type: none"> LA:RISE 4.0 In Progress - For FY 18/19, the City budgeted \$2 million of City General Funds for LA:RISE to expand capacity and serve 300 new homeless individuals. Current performance for LA:RISE 4.0 City General Funds Metric Goal / Actual Performance / % of Goal <ul style="list-style-type: none"> - Number of participants enrolled 300 / 279 / 93% (as of 12/31/18) - During Quarter 2: 152 participants enrolled. - Number of participants placed in subsidized transitional job 300 / 279 /93% - Number of participants placed in un-subsidized bridge or competitive employment 150 / 34 /23% - Number of participants enrolled 400 / 271 / 68% - During Quarter 2: 175 participants enrolled. - Number of participants placed in subsidized transitional job 400 /271/ 68% - Number of participants placed in un-subsidized bridge or competitive employment 200 / 17 / 9% 	<ul style="list-style-type: none"> Continue identifying and assessing opportunities to include additional City job classifications for hire through the Program. Continue to invite all TLH new hires to attend the TLH New Employee Orientation. Continue to encourage all City Departments to utilize the TLH Program to fill vacancies in the classifications that are currently part of the program when feasible. 	EWDD	Donny Brooks
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	<ul style="list-style-type: none"> Per Executive Directive No. 15, the EWDD through the WorkSource System and LA:RISE program continues its partnership with the City’s Personnel Department to serve as a pipeline to supply participants with lived experience for consideration of City civil service positions through the Targeted Local Hire work program. As of 12/31/18 a total of 1,340 applications for individuals identified under the category of homeless have been referred out of 7,312 total applications. 	<ul style="list-style-type: none"> Expand the “No Wrong Door” informational campaign to other Departments in the City as part of the enhanced Comprehensive Homeless Strategies. Explore other ways in which Personnel Department and City employees can become more active in reaching out to homeless by submitting referrals for assistance through the LA-Hop.org website managed by LAHSA. 	EWDD, Personnel	EWDD: Donny Brooks; Personnel: William Weeks
9C - Employment Development Programs for Homeless Youth	<ul style="list-style-type: none"> With FY 2018-19 funds (City & County Measure H), as of 12/31/18, LA:RISE has recruited 116 homeless youth that have gained access to transitional subsidized jobs. The EWDD is also implementing the second year of the Performance Partnership Pilot (P3) regional approach which aligns funding/resources from state, county and other local partners to the newly procured 14-center YouthSource system and increases resources to probation, foster care, homeless, and other transitional age youth. A Strategic Plan was developed and released in July 2017 that includes recommendations for system alignment and resource sharing. 	<ul style="list-style-type: none"> Establish goals for the number of homeless youth to be served by the system. The Workforce Development System has a goal of serving 3,500 participants that fit the criteria under "Vulnerable Populations" of which a subset includes the homeless youth population. 	EWDD, LAPD	EWDD: Donny Brooks; LAPD: Dominic Choi

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
9D - Centralized Homeless Donation Coordination in LA County	<ul style="list-style-type: none"> A joint report from the Chief Legislative Analyst (CLA) and CAO included a recommendation to request the City Attorney to prepare and present an Ordinance to establish the Homeless Services and Financial Assistance Trust Fund to accept gifts, contributions, donations, and bequests to the City to support homeless services; this recommendation was received and filed by the Homelessness and Poverty Committee. 	<ul style="list-style-type: none"> Report described in the Strategy is complete. 	CAO, CLA	CAO: Meg Barclay; CLA: Ivania Sobalvarro
9E - Homelessness Prevention for Former Foster Care Youth	<ul style="list-style-type: none"> The P3 regional approach which aligns funding/resources from state, county and other local partners to the 14-center YouthSource system and increases resources to probation, foster care, and other transitional age youth continues to be implemented. The P3 partnership has ongoing regional meetings taking place every quarter. We have chartered the Reconnecting LA's Youth (ReLAY) Institute hosted by CSUN, the expansion of the foster youth waiver countywide, integrated youth employment into Measure H strategies, and the rolled out the LAHSA Coordinated Entry Referral System tool. A matched pairs, quasi-experimental evaluation is being used to evaluate the implementation and impact of our work locally over a four year period. The Performance Partnership Pilot will continue through September 30, 2019. 	<ul style="list-style-type: none"> Goals for the number of foster care youth have not been established. Assess 8,000 young adults, predominately high school dropouts, foster, probation and homeless (75 percent disconnected youth) through YouthSource System and Performance Pilot Partnership to increase educational, career, social well-being, and housing outcomes. 	EWDD, LAHSA, HSC	EWDD: Donny Brooks; LAHSA: Will Lehman; HSC: Meg Barclay, Jack Reef, Lisa Salazar

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
9F - Expand Youth Homeless Services	<ul style="list-style-type: none"> In Year Two of Measure H implementation, an additional 156 rapid re-housing slots were added for youth Countywide, and 62 new Transitional Housing beds will be added in Spring 2019. Host Homes will add 55 slots Countywide. HYFLA also expanded to 25 members in July 2018 and advises LAHSA on programs, policies, and practices related to youth homelessness. In Quarter 2 of FY18-19, LAHSA received its one-time allocation from the State of California as part of the Homeless Emergency Assistance Program (HEAP), which includes an at minimum 5% carve-out for youth. HEAP funds will be utilized in part to: (1) expand Access Center services for youth; (2) newly-fund Access Points serving youth; (3) newly-fund Diversion staffing at the Department of Children and Family Services (DCFS) and Probation as well as Access Centers, Access Points, Interim Housing sites, and others; (4) create a pool of Diversion Assistance Funds to enhance diversion outcomes; (5) expand Rapid Re-Housing for youth; and (6) Expand Interim Housing for youth. HEAP-funded programs, services, and staffing will begin on various dates between March and July 2019. The Homelessness and Higher Education work group was formed in July 2017. The Homelessness and Higher Ed Work Group identified that partnerships between homeless youth providers and schools of social work is not an immediate priority. LAHSA and Youth CES agencies continue to connect with higher education institutions through the Homelessness and Higher Ed Workgroup. 	<ul style="list-style-type: none"> Implement 62 new Transitional Housing beds 55 new Host Home slots across various agencies Countywide Receive and begin quality review on proposals as part of LAHSA's December 2018 Rapid Re-Housing, Access Centers and Access Points, Interim Housing, and Prevention and Diversion RFPs Begin the contracting process for newly-funded Diversion staff at DCFS and Probation Release a RFP for Diversion Assistance Funds Continue supporting the Homeless Youth Forum of Los Angeles to plan for a gathering in Quarter 4 for youth, providers, and other advocates focused on various critical topics related to youth homelessness Continue to support state and federal legislation that supports housing and services for youth experiencing homelessness 	LAHSA	Will Lehman
9G - Emergency Shelter for Homeless Individuals with Pets	<ul style="list-style-type: none"> In the event of a natural disaster type of emergency we would be able to provide housing for the pets of homeless people utilizing a large tent and crates. 	<ul style="list-style-type: none"> In the event of a natural disaster type of emergency we would be able to provide housing for the pets of homeless people utilizing a large tent and crates. 	Animal Services	MeLissa Webber
9H - Proposals to Assist Homeless Individuals and Their Pets	<ul style="list-style-type: none"> Spay/neuter vouchers are being provided to our homeless population with pets through our partner Downtown Dog Rescue. 	<ul style="list-style-type: none"> Ongoing provision of spay/neuter vouchers. 	Animal Services	MeLissa Webber
9I - Employment Development for Homeless Individuals with Pets	<ul style="list-style-type: none"> Previously, LAHSA and EWDD identified several barriers that people experiencing homelessness with pets may experience and are gathering data to better address these barriers. 	<ul style="list-style-type: none"> LAHSA and EWDD will convene collaborators and gather additional information from other departments such as, Department of Disability, in order to obtain additional feedback and collaborate on the implementation of this strategy. Collect data on barriers that people experiencing homelessness with pets may experience. 	EWDD, LAHSA	EWDD: Donny Brooks; LAHSA: Jeanette Robbins
9J - Social Impact Financing/Pay for Success	<ul style="list-style-type: none"> EWDD reports that large-scale SIF/PFS program would not be feasible due to the financial impact to the General Fund. However, a small-scale PFS system incorporated into the LA:RISE program to provide financial incentives to participants to increase participation is ongoing. 	<ul style="list-style-type: none"> Goals to be established. 	EWDD	Donny Brooks

Strategy	Status Q2 Quarterly Performance Report	Next Steps	Dept.	Lead
9K - Women's Homelessness - Domestic Violence	<ul style="list-style-type: none"> Downtown Women's Center (DWC) is working with a team from the University of Southern California (USC) to complete the women's housing gaps analysis. Data submission by USC to DWC is pending further clarification requested by DWC. 	<ul style="list-style-type: none"> Pending receipt of data from USC, DWC will work with LAHSA to finalize the content of the gaps analysis report. Once approved, DWC will finalize the report for submission and release by no later than the end of Q3. 	LAHSA, HCID, DV Task Force	LAHSA: Jessica Reed; HCID: Darryl Booker; DV Task Force: Dadine Shimoji
9L - Women's Homelessness - Employment Development	<ul style="list-style-type: none"> LAHSA and EWDD have compiled and analyzed data to inform the strategy. Data was used to identify barriers to employment and develop solutions and interventions. EWDD is implementing the LA:RISE program that has a partnership with the Downtown Women's Center to provide employment specifically to women experiencing homelessness, in addition to 9 other Social Enterprise organizations that are also recruiting and serving women. The EWDD has identified a total of 187 women that are enrolled with the Workforce Development System from the Adult, Dislocated Worker, and Youth funding streams (CalJOBS.org database), during this reporting period, with the barrier of homelessness identified, that are receiving some level of employment services that may include case management, training and/or subsidized work experience, which includes LA:RISE. 	<ul style="list-style-type: none"> Goals to be established. 	EWDD, LAHSA	EWDD: Donny Brooks; LAHSA: Jeanette Robbins
10A - Full Funding for Affordable Housing Trust Fund	<ul style="list-style-type: none"> See Strategy 10D. 	<ul style="list-style-type: none"> See Strategy 10D. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10B - Establish the Homeless Services Trust Fund	<ul style="list-style-type: none"> Separate account established by HCID for City-funded homeless services. 	<ul style="list-style-type: none"> Funding for the City's homeless services largely transitioned to Measure H. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10C - Augment Supportive Housing Loan Fund & New Generation Fund	<ul style="list-style-type: none"> Fund was augmented in Q1 2017-18. No additional funding added in Q1 2018-19. 	<ul style="list-style-type: none"> Continue support for the City's Supportive Housing Loan Fund (SHLF). 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10D - New Funding Programs and Guidelines	<ul style="list-style-type: none"> In December 2018, the Prop HHH Citizens Oversight Committee and the Administrative Oversight Committee made recommendations to Council to establish an innovation pilot program using 10% of authorized Prop HHH funding. 	<ul style="list-style-type: none"> HCID's second round of commitment letters for new Prop HHH projects will be considered by the Oversight Committees and Council. 	HCID	Tim Elliott
10E - CAO and CLA Report on Desired Strategies	<ul style="list-style-type: none"> CAO and CLA will track strategies' progress and performance. 	<ul style="list-style-type: none"> Ongoing. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Headline Metrics	Notes
3A - Standardize First Responder Training for Homeless	LAHSA	Number of persons placed in permanent housing through contact with HOPE Team	2	4	Number placed in permanent housing	
	LAHSA	Number of persons placed in temporary housing through contact with HOPE Team	42	36	Number placed in temporary housing	
	LAPD	Number of housing referrals to Los Angeles Homeless Services Authority (LAHSA)	986	463		
	LAPD	Number of housing referrals to other agencies	146	136		
	LAPD	Number of service referrals to Los Angeles Homeless Services Authority (LAHSA)	693	455		
	LAPD	Number of service referrals to other agencies	268	259		
	LAPD	Percent of HOPE Officers with MHIT Training	100%	93%		
	LAPD	Number of officers Citywide having completed Mental Health Intervention Training	Q1 HOPE Officers: 2 Q1 Officers Citywide: 200 Total to date: 2209	Q2 HOPE Officers: 0 Q2 Officers Citywide: 197 Total to Date: 2415		
3B - Develop Encampment Engagement Protocol	BOS	Amount of hazardous materials collected (lbs) (Federal definition)	22,818	24,401		
	BOS	Amount of hazardous materials collected (lbs) (California definition, includes human waste)	9,331	6,256		
	BOS	Impoundments from noticed clean ups	904	783		
	BOS	Impoundments from un-noticed clean ups	994	2,319		
	BOS	Number of encampments	1,898	3,102		
	BOS	Number of persons placed in temporary housing	N/A	N/A	Number placed in temporary housing	Data not yet available.
3D - Expansion of Jail In-Reach	LAPD	Number of people discharged to temporary housing	N/A (Biannual)	Data temporarily unavailable.	Number placed in temporary housing	
	LAPD	Number of persons identified in custody experiencing homelessness	N/A (Biannual)	Data temporarily unavailable.		
	LAPD	Number of persons in custody entered into CES or provided a referral by a service provider	N/A (Biannual)	1,922		
	LAPD	Number of persons in custody interviewed by a service provider	N/A (Biannual)	671		
3E - Integration with County Health Sobering Centers	LAHSA	Number of clients placed in permanent housing upon discharge from a sobering center	N/A	N/A	Number placed in permanent housing	Data not yet available.
	LAHSA	Number of clients placed in temporary housing upon discharge from sobering center	N/A	N/A	Number placed in temporary housing	Data not yet available.

*Data changed from Q1 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Headline Metrics	Notes
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Average length of stay in crisis/bridge housing	88	92		
	LAHSA	Length of time from assessment to housing match	Avg: 205 Med: 159 Range: 3-881	Avg: 258 Med: 227 Range: 3-1,022		
	LAHSA	Need and acuity level of persons obtaining permanent housing	Score 1-3 (213) Score 4-7 (561) Score 8+ (652) (Average is 8)	Score 1-3 (213) Score 4-7 (570) Score 8+ (756) (Average is 9)		
	LAHSA	Number of households screened and matched to a housing resource through CES	277	232		
	LAHSA	Number of households that have moved into housing	1,804	2,261	Number placed in permanent housing	
	LAHSA	Number of households who have increased their income by source of income	1,023	1,302	Number who gain employment or enroll in vocational training/education	
	LAHSA	Percentage of persons that retain housing for 12 months	94%	98%	Number who retain housing from the date of placement	
4E - Supportive Services Standards for Subsidized Housing	HACLA	Number of agencies providing supportive services according to HACLA's definition and quality standards	7	N/A (Biannual)	Expansion of supply of affordable and homeless housing	Data reported biannually; next data will be available in Q3.
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Average length of stay in crisis/bridge housing (days)	97	108		
	LAHSA	Housing retention over the following year	93%	99%	Number who retain housing from the date of placement	
	LAHSA	Length of time from assessment to housing match (days)	Avg: 173 Med: 136 Range: 3-745	Avg: 197 Med: 151 Range: 14-655		
	LAHSA	Length of time from housing match to actual housing move-in (days)	N/A	N/A		Data not yet available.
	LAHSA	Number of families receiving diversion services that do not end up accessing homeless services through diversion efforts	N/A	N/A		Data not yet available.
	LAHSA	Number of families receiving prevention services through CES in order to stabilize and maintain existing housing	495	534	Number who are prevented from becoming homeless or being discharged into homelessness	

*Data changed from Q1 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Headline Metrics	Notes
	LAHSA	Number of households that receive services from multiple systems	N/A	N/A		Data not yet available.
	LAHSA	Number of matches being made from one SPA to another	N/A	N/A		Data not yet available.
	LAHSA	Number of referrals being made from one population system to another	N/A	N/A		Data not yet available.
	LAHSA	Number of TAY screened and matched to a housing resource through CES	61*	44		
	LAHSA	Number of TAY who have moved into housing	130	113	Number placed in permanent housing	
	LAHSA	Percentage of families who were able to successfully prevent imminent homelessness	66%	94%	Number who are prevented from becoming homeless or being discharged into homelessness	
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people connected to CES and permanently housed	1	4	Number placed in permanent housing	
	LAHSA	Number of people connected to CES as measured by a new VI-SPDAT survey through the parking program	4	11		
	LAHSA	Number of people served	46	57	Number placed in temporary housing	
7B - Expand Rapid Re-Housing	LAHSA	Days from program entry into Housing	179	193		
	LAHSA	Increase in income from all sources	439	521	Number who gain employment or enroll in vocational training/education	Reporting on this metric began in Q3.
	LAHSA	Number placed in Permanent Housing	554	508	Number placed in permanent housing	
	LAHSA	Percent retaining housing after 12 months	98%	99%	Number who retain housing from the date of placement	Reporting on this metric began in Q3.
	LAHSA	Total participants enrolled	1,579	1,610		
7D - Using Public Land for Affordable and Homeless Housing	CAO	Number of sites assessed through AHOS program	108	2		
	CAO	Number of sites identified for affordable housing through AHOS program	5	20		
	HCID	Number of sites identified for affordable housing development through HCID process (excludes AHOS Program)	0	0	Expansion of supply of affordable and homeless housing	

*Data changed from Q1 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Headline Metrics	Notes
7G - Implement Existing & Recommend New CEQA Zoning Reforms	DCP	Number of projects that take advantage of the various CEQA streamlining measures, including the number of total units, affordable housing units and homeless housing units	N/A (Biannual)	25 projects to-date filed Site Plan Review (SPR) with Categorical Exemption (CE)	Expansion of supply of affordable and homeless housing	Data reported bianually. Next data will be available in Q2.
	DCP	Reductions in development timeframes for projects	N/A	N/A		Data not yet available.
7H - Facilitate Utilization of Federal Housing Subsidies	HACLA	Number of Landlord Housing Incentive Payment (HIP) inquiries	79	197		
		Number of landlords receiving incentive payment	198	142	Number placed in permanent housing	
7K - Development of Second Dwelling Units Pilot Program	DCP	Number of second dwelling units approved upon adoption of City second dwelling unit ordinance	N/A (Biannual)	2,202 permits in Q1 and Q2; 1,597 additional applications	Expansion of supply of affordable and homeless housing	Data reported bianually. Next data will be available in Q2.
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Average length of stay in shelter	88	88		
	LAHSA	Percent of adults exiting bridge housing to permanent housing	28%	27%	Number placed in permanent housing	The performance target for bridge housing is 50% for families and 80% for individuals and youth.
	LAHSA	Percent of participants that see an increase in income	7%	6%	Number who gain employment or enroll in vocational training/education	
	LAHSA	Percent shelter and bridge housing utilization	N/A	N/A		Data not yet available.
7S - Preservation of Affordability Covenants	HCID	Number of at-risk properties and units preserved through Financial & Non-Financial Transactions	0	0	Expansion of supply of affordable and homeless housing	
	HCID	Number of owners outreached regarding extending affordability covenants or renewal of housing assistance contracts	0	0		Data not currently available--contract being renewed.
	HCID	Number of tenants living in at-risk properties educated about their tenant rights, responsibilities and options when an affordability covenant and/or rental assistance contract is at-risk of expiration or termination	N/A	702	Number who are prevented from becoming homeless or being discharged into homelessness	

*Data changed from Q1 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Headline Metrics	Notes
9A - Employ Homeless Adults by Supporting Social Enterprise	EWDD	Number of individuals recruited	223	327		
	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	223	209		
	EWDD	Number of people placed in competitive employment	0	51	Number who gain employment or enroll in vocational training/education	
	EWDD	Participants provided with retention supports after social enterprise job experience	0	51		
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	EWDD/ Personnel	Number of individuals recruited	792	837		
	EWDD/ Personnel	Number of participants placed in transitional jobs program and co-enrolled in WIOA	N/A	N/A		Data not yet available.
	EWDD/ Personnel	Number of people placed in competitive employment	5	10	Number who gain employment or enroll in vocational training/education	
	EWDD/ Personnel	Participants provided with retention supports after social enterprise job experience	N/A	N/A		Data not yet available.
9C - Employment Development Programs for Homeless Youth	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	36	116		
	EWDD	Number of individuals recruited	36	116		
	EWDD	Number of people placed in competitive employment	0	0		
	EWDD	Participants provided with retention supports after social enterprise job experience	0	0		
9E - Homelessness Prevention for Former Foster Care Youth	LAHSA	Number of youth housed or connected with services	N/A	N/A		Data not yet available.
9I - Employment Development for Homeless Individuals with Pets	EWDD	Number of individuals recruited	N/A	N/A		Data not yet available.
	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	N/A	N/A		Data not yet available.
	EWDD	Number of people placed in competitive employment	N/A	N/A		Data not yet available.
	EWDD	Participants provided with retention supports after social enterprise job experience	N/A	N/A		Data not yet available.
9L - Women's Homelessness - Employment Development	EWDD/ LAHSA	Number of women employed	44	0	Number who gain employment or enroll in vocational training/education	Q4 figure includes additional subsidized employment data that was not included or available in prior quarters.
	EWDD/ LAHSA	Number of women enrolled experiencing homelessness who are unemployed (or who do not report earned income)	0	0		

*Data changed from Q1 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Headline Metrics	Notes
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/ HCID	Permanent Housing Units Created	252	344	Expansion of supply of affordable and homeless housing	
		Bonds issued for permanent supportive housing and facilities for persons experiencing homelessness	\$311,672,673	N/A (Annual)	Expansion of supply of affordable and homeless housing	Bond issuances reported annually.

*Data changed from Q1 report.

Abbreviation	Full Name
AAHTOES	At-Risk Affordable Housing Tenant Outreach and Education Services
ACM	Active Contract Management
ADU	Accessory Dwelling Unit
AHLF	The Affordable Housing Linkage Fee
AHOS	Affordable Housing Opportunity Sites Initiative
BOE	Los Angeles Bureau of Engineering
CAO	City Administrative Officer
CD	Council District
CEO	Center for Employment Opportunities
CEQA	California Environmental Quality Act
CES	Coordinated Entry System
CH	Chronically Homeless
CLA	Chief Legislative Analyst
CoC	Continuum of Care
CPC	City Planning Commission
CRA/LA	Community Redevelopment Agency Los Angeles
CSD	Custody Services Division
CWMDM	Countywide Master Data Management
DBS	Los Angeles Department of Building and Safety
DCFS	Los Angeles County Department of Children and Family Services
DCP	Los Angeles Department of City Planning
DDA	Disposition and Development Agreement
DHS	Los Angeles County Department of Health Services
DMH	Los Angeles County Department of Mental Health
DPSS	Los Angeles County Department of Public Social Services
DV	Domestic violence
DV-IPV	Intimate Partner Violence
DWC	Downtown Women's Center
DWP	Los Angeles Department of Water and Power
ELI	Extremely Low Income
ENAs	Exclusive Negotiating Agreements
EWDD	Los Angeles Economic and Workforce Development Department
FHP	Flexible Housing Program
GSD	Los Angeles General Services Department
HACLA	Housing Authority of the City of Los Angeles
HACLB	Housing Authority of the City of Long Beach
HACoLA	Housing Authority of the County of Los Angeles
HAP	Housing Assistance Payment
HCID	Los Angeles Housing and Community Investment Department
HEAP	Homeless Emergency Aid Program
HHCLA	Homeless Healthcare Los Angeles
HIMS	Housing Information Management System
HIP	Homeless Incentive Program
HITF	Housing Impact Trust Fund
HMIS	Homeless Management Information System
HOPE	Homeless Outreach and Proactive Engagement

Abbreviation	Full Name
HOPICS	Homeless Outreach Program Integrated Care Systems
HUD	Department of Housing and Urban Development
HUD-VASH	HUD-Veterans Affairs Supportive Housing
HYFLA	Homeless Youth Forum of Los Angeles
ICLC	Inner City Law Center
ICMS	Intensive Case Management Services
J-SPDAT	Service Prioritization Decision Assistance Tool (Justice involved)
LA RISE	Los Angeles Los Angeles Regional Initiative for Social Enterprise
LADOT	Los Angeles Department of Transportation
LAFD	Los Angeles Fire Department
LAHSA	Los Angeles Homeless Services Authority
LAMC	Los Angeles Municipal Code
LAPD	Los Angeles Police Department
LASD	Los Angeles County Sheriff's Department
LAUSD	Los Angeles Unified School District
LC	Learning Community
LI	Low Income
MFC	Municipal Facilities Committee
MHIT	Mental Health Intervention Training
NEW	New Economics for Women
NOFA	Notice of Funding Availability
NTP	Notice to Proceed
OPLA	Own a Piece of Los Angeles
P3	Performance Partnership Pilot
PATH	People Assisting the Homeless
PBV	Project Based Voucher
PEHP	Lawyers Preventing and Ending Homelessness Program
PEP	Project Expenditure Plan
PLUM	Planning and Land Use Management Committee
PSA	Pupil Service and Attendance
PSH	Permanent Supportive Housing
RAP	The Department of Recreation and Parks
RFI	Request for Information
RFP	Request for Proposals
RFQ	Request for Quotation
RHAC	Regional Homeless Advisory Council
RRH	Rapid Re-Housing
SHLF	Supportive Housing Loan Fund
SPA	Service Planning Area
SRS	Scopes of Required Services
SSG HOPICS	Special Service Groups Homeless Outreach Program Integrated Care Systems
TA	Technical Assistance
TAY	Transitional Aged Youth
TLC	Targeted Local Hire Program
TOC	Transit Oriented Communities
VASH	Veterans Affairs Supportive Housing

Abbreviation	Full Name
VAWA	Violence Against Women Act
VLI	Very Low Income
YCES	Coordinated Entry System for Youth
YFR	Youth Family Reconnection
YHDP	Youth Homelessness Demonstration Program
YRP	Youth Reconnection Program