

CITY OF LOS ANGELES
INTER-DEPARTMENTAL CORRESPONDENCE

Date: August 26, 2019

To: Honorable Members of the Homeless Strategy Committee

From: 
Richard H. Llewellyn, Jr., City Administrative Officer

Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report
Fiscal Year 2018-19 Fourth Quarter**

Attached is the Fiscal Year 2018-19 Fourth Quarter Comprehensive Homeless Strategy (CHS) Quarterly Performance Report (QPR). This QPR provides the quarterly CHS metrics data and highlights key accomplishments.

Some of the accomplishments described include:

- Continued implementation of Proposition HHH;
- Affordable and Supportive Housing Production;
- State of California Homeless Emergency Aid Program;
- State of California Homeless Housing, Assistance, and Prevention Program; and
- The A Bridge Home initiative.

This QPR provides metrics data for 65 metrics across 18 strategies.

OFFICE OF THE CITY ADMINISTRATIVE OFFICER

Date: August 26, 2019

CAO File No. 0220-05151-0138
Council File No. 15-1138-S1
Council District: All

To: Richard H. Llewellyn, Jr., City Administrative Officer

From: Meg Barclay, Homeless Coordinator

Subject: **Comprehensive Homeless Strategy – Quarterly Performance Report Fiscal Year 2018-19 Fourth Quarter (April 1 – June 30, 2019)**

SUMMARY

This is the City's Comprehensive Homeless Strategy (CHS) Fiscal Year (FY) 2018-19 fourth quarterly performance report (Q4 QPR) for your review and submission to the Homeless Strategy Committee. This report highlights key accomplishments, provides updates on the State Homeless Emergency Aid Program (HEAP) and Homeless Housing, Assistance, and Prevention Program (HHAPP) grants, the A Bridge Home program, and the enhanced CHS, and reports metrics data for the quarter.

DISCUSSION

Key Accomplishments

The status and next steps for each individual strategy are provided in Attachment 1. Key accomplishments in Q4 are discussed below.

- Proposition HHH (Prop HHH) Implementation (Strategies 6A and 10D)
 - In May 2019, the Housing and Community Investment Department (HCID) and the Mayor's Office released the Prop HHH Housing Challenge Request for Proposals (RFP), which will allocate up to \$120,000,000 to Permanent Supportive Housing (PSH) projects that can demonstrate the ability to develop new units faster and/or at a lower cost than the existing Prop HHH PSH Loan Program. Submissions were due on June 24, 2019.
- Affordable and Supportive Housing Production
 - HCID financed 267 affordable units and 983 supportive units. Construction was completed on 274 supportive units and 631 affordable units (not funded through Prop HHH) (Strategy 10A).
 - The Metro @ Western, a PSH project-based voucher (PSH-PBV) project (Section 8 PBVs are administered by the Housing Authority of the City of Los Angeles [HACLA]), completed construction and began leasing 16 PSH-PBV units in Q4 (Strategy 7J).
 - The Transit Oriented Communities (TOC) Guidelines (Strategy 7Q) became effective in September 2017, and the Department of City Planning has been processing

applications under these guidelines since Q2 of FY 2017-18. In Q4 of FY 2018-19, an additional 53 new discretionary TOC cases were filed. There are now 15,493 total units pending, 3,020 (20 percent) of which are affordable.

- The Department of City Planning continues to implement the state Accessory Dwelling Unit (ADU) standards (Strategy 7K). In Q4, 1,113 permits were issued and an additional 945 applications were received.
- Expanding Emergency Shelter and Improving Access
 - The Los Angeles Homeless Services Authority (LAHSA) introduced the Bed Availability App to providers. This app will allow near real-time insight into which interim housing beds are available on a given night.
- Expand Access to Public Restrooms (Strategy 6F)
 - Five new locations were added to the existing Mobile Pit Stop program, bringing operations to a total of 17 sites.
- Employ Homeless Adults by Supporting Social Enterprise (Strategy 9A)
 - The General Fund portion of the Los Angeles Regional Initiative for Social Enterprise (LA:RISE) program surpassed its annual enrollment goal by 15 percent (344 out of 300 enrolled and placed in a subsidized transitional job). The Measure H-funded portion reached 97 percent of the set goal (493 out of 510 enrolled and placed in a subsidized transitional job). (LA:RISE sets separate program goals for its General Fund allocation and its Measure H allocation.)

Homeless Emergency Aid Program (HEAP)

On October 3, 2018, the City executed a grant agreement with the State for the \$85,013,607 HEAP grant. Since then, the Homeless Strategy Committee has recommended \$77,242,566.65 (91% of the total allocation) in HEAP funding commitments. As of June 30, 2019, a total of \$12,298,248.07 (14%) of the City's HEAP allocation had been expended. The chart below provides the total amount of funds committed, uncommitted, and expended within each HEAP Activity Category.

Status of HEAP Commitments Recommended by the HSC and Expenditures as of June 30, 2019

Activity Category		Amount	Total Funds Committed	Uncommitted Funds Remaining	Expended
1	Capital and Operating Support – A Bridge Home	\$51,404,797.65	\$51,404,797.65	\$0.00	\$11,748,471.60
2	Capital and Operating Support – Skid Row	\$20,000,000.00	\$12,430,205.00	\$7,569,795.00	\$101,489.09
3	Capital, Operating, Services - Citywide	\$7,998,325.00	\$7,998,325.00	\$0.00	\$327,081.50
4	Youth Set-Aside	\$3,925,680.35	\$3,724,435.00	\$201,245.35	\$0.00
5	Administrative Costs	\$1,684,804.00	\$1,684,804.00	\$0.00	\$121,205.88
Total		\$85,013,607.00	\$77,242,566.65	\$7,771,040.35	\$12,298,248.07

Homeless Housing, Assistance, and Prevention Program (HHAPP)

In June 2019, the State of California adopted legislation for the Homeless Housing, Assistance, and Prevention Program (HHAPP), a block grant of \$650,000,000 to be allocated to cities, counties, and continuums of care (CoC) throughout the state for homeless programs and projects. HHAPP

awards will be determined according to the 2019 homeless Point in Time (PIT) counts, which are currently under review by the U.S. Department of Housing and Urban Development (HUD). The HHAPP legislation caps the City of Los Angeles's HHAPP award at 45% (\$123,750,000) of the \$275 million allocated for the 13 largest cities in the State. While HUD has not yet certified the count results, the City is expected to receive the full amount under the cap. HHAPP awards to the County of Los Angeles and to the Los Angeles Homeless Services Authority (LAHSA) will be finalized when HUD certifies the 2019 Homeless Count results in late 2019.

HHAPP grant eligible uses are more restrictive than those allowed under HEAP, and funds are not anticipated to be distributed as quickly as the HEAP grant. The State expects to release draft guidelines and application requirements in September 2019. The CAO is working with the Mayor's Office, the Chair of the Homelessness and Poverty Committee, the Chief Legislative Analyst, and other City departments to ensure the City is prepared to submit as soon as possible after the application period opens. The next QPR will provide an update on the HHAPP grant.

A Bridge Home

The Mayor's Office convenes weekly meetings of City staff to expedite the construction of interim housing facilities. By the end of Q4, a total of 1,148 new interim housing beds were funded or under construction. The Mayor and Council approved the funding Motion for an additional bridge housing site at 2817 S. Hope Street in Council District (CD) 9 (100 beds).

Enhanced Comprehensive Homeless Strategy

In March 2019, the City Council adopted recommendations from the Homeless Strategy Committee to approve the enhanced CHS, developed in collaboration with City strategy leads and a Lived Experience Working Group and with the support of a grant from the County of Los Angeles (C.F. 17-1001). The CAO has developed a reporting framework for the enhanced CHS and held two training sessions in July 2019 for strategy leads. Reporting under the enhanced strategy will begin in the first quarter of FY 2019-20.

CHS Metrics

The CHS metrics framework was approved in June 2017 (C.F. 15-1138-S25). The framework is comprised of strategy-level and headline metrics.

139 strategy-specific metrics were identified across all of the CHS strategies. 84 metrics across 22 strategies were scheduled to report data on or before FY 2018-19 Q4 (some of which were added since the metrics framework was approved). Departments report that data for 17 of these metrics are not yet available. An additional two (2) metrics are not reported this quarter since they are reported on a biannual or annual basis. Therefore, Q4 data is available for 65 metrics across 18 CHS strategies. Attachment 2 provides this strategy-level data. Quarterly data from FY 2018-19 (Q1 through Q3) are provided for reference. Attachment 3 summarizes strategy-level data by headline metrics.

Data associated with each headline metric is summarized as follows:

- Expansion of supply of affordable and homeless housing:
 - 274 non-Prop-HHH-funded supportive housing units were completed this quarter, up from 250 in Q3. 631 HCID-financed affordable units were completed, up from 429 last quarter (Strategy 10A).
- Number placed in permanent housing:
 - A total of 1,206 persons and 1,465 households have been placed in permanent housing through interactions with Los Angeles Homeless Services Authority (LAHSA) contractors and as a result of the Housing Authority of the City of Los Angeles's (HACLA) Homeless Incentive Program (Strategies 3A, 4A, 4F, 6B, 7B, and 7H). This is an increase in the number of persons (853) from Q3, but a decrease in the number of households (1,768).
 - Of all adults exiting bridge housing, 25 percent exited to permanent housing, a decrease from the 32 percent reported in Q3 (Strategy 7O). The balance of adults exiting bridge housing in Q4 exited to temporary destinations (e.g. temporary stays with friends or family, 15 percent), to unknown destinations (e.g. refused to state or not collected, 54 percent), to institutions (e.g. jail, hospital, 2 percent), or to unsheltered destinations (4 percent).
 - The median length of time from assessment to housing match increased to 294 days for individuals in Q4 from 269 in Q3 (Strategy 4A). The median length of time from assessment to housing match for families was 274 days in Q4 (Strategy 4F), an increase from 241 in Q3 (note: Q3 data for this metric has been revised since the release of the Q3 report).
- Number placed in temporary housing:
 - 223 individuals were served through the Pilot Safe Parking Program, up significantly from 148 individuals reported in Q3 (Strategy 6B).
 - The average length of stay in crisis/bridge housing decreased from 56 days in Q3 to 50 days in Q4 for individuals, and from 86 days to 82 days for families (Strategies 4A and 4F, respectively). The average length of stay in shelter across all programs decreased from 60 days in Q3 to 50 in Q4 (Strategy 7O).
- Number who are prevented from becoming homeless or being discharged into homelessness:
 - 374 families received prevention services through CES in order to stabilize and maintain existing housing in Q3, down from 401 in Q3 (Strategy 4F). 58 percent of families were able to successfully prevent imminent homelessness, up from 45 percent in Q3 (note: Q3 data for this metric has been revised since the release of the Q3 report).
- Number who Retain Housing from Date of Placement:
 - 87 percent of persons retained housing for 12 months through efforts to strengthen CES technology, staffing and standardization, a slight decrease from 88 percent in Q3. (Strategy 4A) (note: Q3 data for this metric has been revised since the release of the Q3 report).
 - 80 percent of households retained housing over the following year through integration and strengthening of family and transition age youth CES, a decrease from the 85 percent reported in Q3 (Strategy 4F) (note: Q3 data for this metric has been revised since the release of the Q3 report).

- Number who gain employment or enroll in vocational training/education:
 - 990 households have increased their income through participation in CES (Strategy 4A), a decrease from 1,019 in Q3 (note: Q3 data for this metric has been revised since the release of the Q3 report).
 - EWDD reports that 103 adults were placed in competitive employment through social enterprise in Q4 (Strategy 9A), up from 76 in Q3.
 - 18 homeless adults were hired by the City of Los Angeles in Q4, an increase from the 12 in Q3 (Strategy 9B).
 - 5 percent of emergency shelter participants saw an increase in income, which is the same as the 5 percent reported in Q3 (Strategy 7O).

Attachments

1. Comprehensive Homeless Strategy Fourth Quarter (Q4) Status Summary by Strategy
2. Comprehensive Homeless Strategy Fourth Quarter (Q4) Metrics – Strategy-level Report
3. Comprehensive Homeless Strategy Fourth Quarter (Q4) Metrics – Headline Summary
4. Index of Abbreviations

RHL:YC:MB:SRB:16200005

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
3A - Standardize First Responder Training for Homeless	<ul style="list-style-type: none"> Los Angeles Police Department (LAPD) continues to provide Mental Health Intervention Training (MHIT), offering two classes per Deployment Period. LAPD's Mental Evaluation Unit (MEU) provided LA Sanitation (LASAN) 2 separate days of 8-hour MHIT. LASAN staff participated in LAPD's Reserve Training, Modular III. The LASAN staff will not receive reserve status. It is for training purposes only. The Senior Lead Officers (SLO) continue to be assigned to Homeless Outreach and Proactive Engagement (HOPE) details. LAPD attended training involving City partners that pertain to policies and procedures in the field; Recreation and Parks training on 63.44 LAMC, review of 56.11 LAMC. West Bureau HOPE and Central Bureau HOPE began a pilot program with the founder of the Get Help App. The officers received training on how to utilize the resource-based app and will provide feedback on how the app can better assist the homeless community with resources and services. The intention is to have all HOPE teams utilize the app. 	<ul style="list-style-type: none"> Los Angeles Police Department (LAPD) will continue to support and implement training that promotes awareness, information sharing, and best practices. 	LAPD	Dominic Choi, Monique Contreras
3B - Develop Encampment Engagement Protocol	<ul style="list-style-type: none"> Bureau of Sanitation (LASAN) protocols are completed. The Department of Recreation and Parks (RAP) protocols have been signed off by the General Manager. RAP is training staff on the new protocols. LASAN will continue to support RAP with training (RAP 90% done). 	<ul style="list-style-type: none"> To fully implement the Los Angeles Department of Recreation and Parks (RAP) protocols. 	LASAN	Steve Pedersen, Gonzalo Barriga
3C - Widen Access to First Responder Teams for Homeless	<ul style="list-style-type: none"> See Strategy 3A. 	<ul style="list-style-type: none"> See Strategy 3A. 	LAPD	Dominic Choi, Monique Contreras
3D - Expansion of Jail In-Reach	<ul style="list-style-type: none"> Custody Services Division (CSD) successfully partnered with three community based in-reach providers; Homeless Healthcare Los Angeles for the Downtown Metropolitan Detention Center, Tarzana Treatment Centers for the Valley Jail Section , and Integrated Care Systems (HOPICS) for the 77th Regional Jail. In-reach services are being provide at: <ul style="list-style-type: none"> -Metropolitan Detention Center on Mondays from 10am-3pm, and Fridays from 11am-4pm -Valley Jail Section on Mondays and Fridays from 11am-4:30pm -77th Regional Jail on Mondays from 11am-4pm. 	<ul style="list-style-type: none"> Continue in-reach at the Metropolitan Detention Center and Valley Regional Jail two days per week, and 77th Regional Jail one day a week. 	LAPD	Sergio Castrellon
3E - Integration with County Health Sobering Centers	<ul style="list-style-type: none"> The project for the San Julian recuperative care program has been working on bidding out for a construction contractor to begin the development of construction planning and execution. 	<ul style="list-style-type: none"> As of June 30th, a contractor has been identified and a construction timeline is in development. 	LAFD, LAPD, LAHSA	LAFD: Doug Zabilski; LAPD: Dominic Choi, Monique Contreras; LAHSA: Becky Gross

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
4A - Strengthen CES Technology, Staffing & Standardization	<ul style="list-style-type: none"> • Los Angeles Homeless Services Authority (LAHSA) has received four reports from Technical Assistance consultants who assessed capacity of nonprofit homeless service provider and presented findings to the LAHSA Commission on June 28. • Organization Capacity Building Request For Proposals (RFP): one additional provider was awarded \$48,000 to conduct a comprehensive assessment during the report period. Year to date, the 49 applications have been received, 38 providers have been awarded, and a total of \$6,171,500 have been invested in operational infrastructure enhancements. • Workforce Development Update: The remaining human resources Recruiter staffed by LAHSA pre-screened 666 candidates and filled 102 vacant positions on behalf of 11 providers. • The California Teachers Association (CTA) trained 598 unduplicated individuals during reporting period 14 from 113 unique service providing agencies. 36 courses were available through the CTA on 16 unique topics. • From July 2018 to June 2019, Division of Workers' Compensation (DWC) developed a training curriculum on the topic of Trauma Informed Care. • Coordinated Entry System (CES) Policy Council created a working group to reevaluate how Rapid Re-Housing (RRH) is prioritized and matched within the system. The working group will engage with existing RRH provider convenings to identify specific elements to test and evaluate. The group will return to Policy Council in September with a status update. • Housing Location: In June 2019, LAHSA facilitated a Housing Location User Feedback Session. The session gathered feedback from LAHSA funded providers, DMH, and DHS on how to improve upon the program. LAHSA added holding fees to the scope of work as a result. • Representative Payee: In April 2019, LAHSA provided operator specific training and support on HMIS use, proper financial tracking of services, making appropriate referrals, marketing of services, and coordination within CES. 	<ul style="list-style-type: none"> • Utilize Technical Assistance report findings to improve existing processes such as Request for Statement of Qualifications (RFSQ) and procurement. • Centralized Training Academy (CTA) Coordinator will start at Los Angeles Homeless Services Authority (LAHSA) August 1, 2019 and will be tasked with implementing enhancements to the current course catalogue, and improving accessibility of the learning management system, as well as improving community awareness of CTA resources. • Rapid Re-Housing (RRH) work group will meet with RRH Learning Community in August. • Housing Location: LAHSA has begun creation of Universal Landlord Packet for LAHSA funded rapid rehousing programs. When completed, the packet will be made available on Housing Location website and applied to units requesting rapid rehousing program. • LAHSA will schedule feedback sessions with Landlords and PATH Lease-Up staff. • LAHSA will analyze barriers to housing and determine how to identify "quality" housing. 	LAHSA	LAHSA: Josh Hall; HSC: Meg Barclay, Jack Reef, Christina Miller

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
4B - Strengthen Departmental Support for Homeless Case Managers	<ul style="list-style-type: none"> • LAHSA has completed its work on the development of an access tool to better triage to the appropriate system and incorporate diversion/problem solving. This tool will be used by all initial access points (outreach, access centers, and access points). The tool is currently out for public comment. This tool will be rolled out in the Fall of 2019. • LAHSA continues its work with the Corporation for Supportive Housing (CSH) on increasing the collaboration and partnership between the aging system and CES. • LAHSA has identified the Family Source Centers that will receive either full-time or part-time Problem-Solving Specialists to provide additional diversion support as well as system navigation between the Family Service Centers and CES for Families. Once Problem-Solving Specialists have been hired, they will be deployed to the identified sites. • LAHSA has hired a Problem Solving Manger, and is currently hiring up its problem solving team. LAHSA continues its work with Frontline, a nationally recognized leader in diversion to develop and conduct problem solving and diversion training for all initial access points. LAHSA held the second training at the end of June with approximately 50 attendees, 25 of those attendees attended additional training to be able to provide the Diversion/Problem Solving training within the community. • The Prevention Pilot between LA Family Housing and New Economics for Women (NEW) began in August. LAHSA and Family Source Center staff have been working closely with the NEW team to ensure successful launch of the pilot. Weekly meetings are being held to provide TA and triage any issues. 	<ul style="list-style-type: none"> • LAHSA will roll out the Initial Access tool in Fall of 2019. Additional trainings will be developed to support the roll out of the tool. • LAHSA will continue to hold diversion/problem solving trainings. 	LAHSA, HSC	LAHSA: Paul Duncan, José Delgado; HSC: Meg Barclay, Jack Reef, Christina Miller
4C - Strengthen CES Data Sharing and Tracking	<ul style="list-style-type: none"> •Completed Phase I of Assembly Bill 210 process allowing multi-disciplinary teams to share data. •Completed data sharing agreements with Housing Authority of the City of Los Angeles (HACLA) and the Housing Authority of the County of Los Angeles (HACoLA). •Continued to collaborate with key stakeholders to define data metrics for systemwide dashboard. •Continued to collaborate with key stakeholders and vendor on gathering CES business requirements for HMIS enhancements. •Increased the number of HMIS licenses to allow for additional partners. 	<ul style="list-style-type: none"> •Continue to participate in the Assembly Bill (AB) 210 process which allows for mobile data terminals (MDT) to obtain access to Homeless Management Information System (HMIS) data and other County systems for care coordination. •Continue to work with HMIS vendor on system enhancements for CES. •Continued to review and revisions to HMIS policies with U.S. Department of Housing and Urban Development (HUD) technical assistance to more clearly define participating organizations eligible to access HMIS and update its privacy and data sharing policies. 	LAHSA, HSC, County CEO	LAHSA: Josh Hall; HSC: Meg Barclay, Jack Reef, Christina Miller

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
4D - Discharge Data Tracking System and Planning Guidelines	<ul style="list-style-type: none"> Continued meetings with managed care organizations, hospitals, and clinics with homeless services partners. Updated Enterprise Linkage Project agreement to share additional Homeless Management Information System (HMIS) data. Completed plan to provide MCOs and hospitals access to HMIS for care coordination purpose. Continued to review and revisions to HMIS policies with the Department of Housing and Urban Development (HUD) technical assistance to more clearly define participating organizations eligible to access HMIS. Increased the number of HMIS licenses to allow for additional partners. 	<ul style="list-style-type: none"> Collaborate with Homeless Initiative (HI) team to streamline the Countywide Master Data. Management/InfoHub with the Enterprise Linkage Project. Continue meetings with clinics to further discuss HMIS access for the care coordination. Continue to review revisions to HMIS policies with HUD TA to more clearly define participating organizations eligible to access HMIS and update its privacy and data sharing policies. 	LAHSA	Josh Hall
4E - Supportive Services Standards for Subsidized Housing	<ul style="list-style-type: none"> The Housing Authority of the City of Los Angeles (HACLA) has participated in the working groups for the development of the universal standards for permanent supportive housing (PSH). It has also worked in partnership with LAHSA, Department of Health Services (DHS), Department of Mental Health (DMH), and HACoLA to develop the universal forms. HACLA is incorporating these forms and is making the necessary adjustments within its processes for their utilization. The use of these forms will expedite the processing of PSH applications. The working group has identified the Baseline of High Quality Supportive Services in Subsidized Housing for the various populations. These services reflect Pre housing (Outreach Services) and post housing services (housing retention) that is tied to levels of success, goals and funding sources if applicable. 	<ul style="list-style-type: none"> Continue to cross-collaborate with key partner agencies on the Baseline of High Quality Supportive Services in Subsidized Housing. 	HACLA, LAHSA	Ryan Mulligan

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
4F - Integration and Strengthening of Family and TAY CES	<ul style="list-style-type: none"> LAHSA secured Continuum of Care (CoC), HEAP funds to expand Rapid Re-Housing and Access services and to new Diversion staffing and flexible assistance funds for Families and Youth. LAHSA began the system-wide integration of problem-solving principles both within the homeless services system and across key parallel systems of care. Expanded the scope of CES Education Coordinators to include capacity building support for case managers in Youth and Families CES. Developed and approved a core set of CES policies related to Access, Assessment, Prioritization, and Referral. 	<ul style="list-style-type: none"> LAHSA will finalize procedures related to Coordinated Entry System (CES) Participating Agencies, Access, and Assessment, as part of the CES Operations Guide. LAHSA will make awards for new Access Centers (Youth) and make awards for new CES Access Points (Families and Youth). LAHSA, in collaboration with Department of Children and Family Services (DCFS) and HACLA, will begin matching Family Unification Program (FUP) vouchers through Housing Authority of Los Angeles County (HACoLA) to Families and Youth. LAHSA will continue the development of a framework and guidance for ensuring Transition Age Youth (TAY) families are optimally served jointly by the Youth and Families CES sub-systems. 	LAHSA	Will Lehman
5A - Establish Homelessness Coordinator	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 		
5B - Establish Homeless Strategy Committee	<ul style="list-style-type: none"> Completed. 	<ul style="list-style-type: none"> Completed. 		
5C - Establish Regional Intergovernmental Coordination	<ul style="list-style-type: none"> Identified agencies and informal working groups where elected officials and staff from the City of Los Angeles interact with elected officials and staff from other jurisdictions on homelessness issues. Identified key data concerning each of these agencies and working groups, such as staff and meeting schedules, to understand how the City can interact and share information. Identified issues that would be relevant for intergovernmental discussions. 	<ul style="list-style-type: none"> Present list of recommendations for Intergovernmental Cooperation to the Homeless Strategy Committee for consideration. 	Mayor's Office, CLA, Council, Adjacent Legislative Bodies, Los Angeles Councils of Governments	Mayor: Christina Miller; CLA : John Wickham; Council: Star Parsamyan
5D - Evaluate LAHSA JPA	<ul style="list-style-type: none"> Staff recommended that work on this strategy be placed on hold. Recommendations regarding the LAHSA Joint Powers Authority Agreement and Composition of the LAHSA Commission may arise as the Strategy is further implemented. 	<ul style="list-style-type: none"> On hold. 	HSC	Meg Barclay, Ivania Sobalvarro, Christina Miller

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
5E - Create Regional Homelessness Advisory Council	<ul style="list-style-type: none"> This strategy has been fully implemented. The Regional Homeless Advisory Council (RHAC) has been established and is holding regular meetings. 	<ul style="list-style-type: none"> The Regional Homeless Advisory Council (RHAC) will continue to convene quarterly. 	LAHSA	Jessica Reed
5F - Coordinate Homeless Support with LAUSD	<ul style="list-style-type: none"> The Higher Education and Homelessness workgroup has been established, and holds regular meetings. 	<ul style="list-style-type: none"> Continue to monitor County Measure H proceedings to ensure funding is provided to Los Angeles Unified School District (LAUSD). 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
6A - Co-Locate Homeless Services Within Homeless Storage Facilities & Create New Facilities	<ul style="list-style-type: none"> LAHSA executed a Request for Proposals (RFP) for service providers for two navigation centers in Council District 2, and Council District 15. LAHSA has completed the scoring and reviews, and will make awards and support the contract and operation development within the next quarter. The provider for the Council District 8 navigation center will be identified before the facility is complete. 	<ul style="list-style-type: none"> Execute contracts for Council Districts 2 & 15, awardees and support the development of operations. 	LAHSA	LAHSA: Heidi Wiersma; CAO: Bernyce Hollins
6B - Establish Citywide Safe Parking Program	<ul style="list-style-type: none"> In May 2019, LAHSA conducted its first Safe Parking RFP. LAHSA has evaluated and scored the RFP submissions, and has also executed internal funding recommendations for the operators that have passed threshold. New Safe Parking locations will plan to begin operations in October 2019. 	<ul style="list-style-type: none"> Awards for safe parking, provide onboarding for safe parking program operators, and have contracts and funding in place. Update the safe parking best practices toolkit. 	LAHSA	Jonathan Chi
6C - Establish Citywide Mobile Shower and Public Restroom System	<ul style="list-style-type: none"> The following services were provided over the course of Q4 at the Refresh Spot: <ul style="list-style-type: none"> -Shower Utilization: 24,649 -Restroom Utilization: 36,282 -Laundry Utilization: 7,887 -Number of participants provided with service referrals: S10 -Cumulative community hires to date: 142 	<ul style="list-style-type: none"> The Refresh Spot is moving to a different location. The Mayor's office is managing the move, and LAHSA will assist in the effort. The move is scheduled for late 2019. 	LAHSA	Heidi Wiersma
6D - Identify Public Land for Homeless Facilities	<ul style="list-style-type: none"> Discussions and a feasibility assessment is ongoing for the Old Children's Museum (300 N. Main Street) as possible location for interim homeless housing. 	<ul style="list-style-type: none"> Complete assessment on use of the facility. 	CAO	Bernyce Hollins
6E - Evaluate Homeless Navigation Centers	<ul style="list-style-type: none"> This is a report back strategy regarding the feasibility of creating a navigation center model in the City. The report is complete and was presented to the Homeless Strategy Committee and the Homelessness and Poverty Committee in October 2017. 	<ul style="list-style-type: none"> Report described in Strategy was completed in 2017. 	LAHSA	Heidi Wiersma
6F - Expand Access to Public Restrooms	<ul style="list-style-type: none"> The 24-Hour Public Access at Venice Beach is ongoing. Restrooms are staffed with one (1) armed security, one (1) gardener caretaker, and one (1) special program assistant from 10:00 p.m. - 6:30 a.m. Amendment#2 was executed to add five more locations to existing Mobile Pit Stop Program. The Board office is currently working on a contract to continue the current Mobile Pit Stop program (16 locations), extend the services to the permanent restroom in El Pueblo Historic Site, and launch a new Mobile Shower Program. 	<ul style="list-style-type: none"> Monitor the pilot program at Venice. Execute a contract to continue the current Mobile Pit Stop program (16 locations) and extend the services to the permanent restroom in El Pueblo Historic Site; and launch a new Mobile Shower Program. 	RAP, Board of Public Works (BPW), CAO	RAP: Jimmy Kim BPW: Raoul Mendoza CAO: Elyse Matson
7A - Shelter System Personnel Need for Bridge Housing Conversion	<ul style="list-style-type: none"> Report back completed. Metrics to be tracked under Strategy 70. 	<ul style="list-style-type: none"> Report described in Strategy is complete. Metrics to be tracked under Strategy 70. 	LAHSA	Jeffrey Proctor

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
7B - Expand Rapid Re-Housing	<ul style="list-style-type: none"> • LAHSA hosted a Shallow Subsidy Program kick-off webinar, with all Rapid Re-housing providers countywide. • Universal minimum practice standards for all Rapid Re-housing programs were approved by CES Policy Council. • LAHSA hosted a Housing Location Feedback session to all providers that use the Lease UP website. • LASHA in collaboration with legal services partners trained and educated providers regarding the following: what to look for in a lease, what makes a lease legal, and when should legal consultation and referrals occur. • Youth CES coordinator presented on Rapid Re-Housing at The Point Source for Youth conference in New York. The presentation included sharing best practices, challenges and innovative ways when working with our youth and their housing goals. 	<ul style="list-style-type: none"> • Strategy implementation is ongoing. 	LAHSA	Charisse Mercado
7C - Expand Adaptive Reuse for Homeless Housing	<ul style="list-style-type: none"> • Report back pending. 	<ul style="list-style-type: none"> • Report back pending. 	HCID	Helmi Hisserich

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
7D - Using Public Land for Affordable and Homeless Housing	<ul style="list-style-type: none"> As of Q4 FY 2018-19, the portfolio of City-owned sites for affordable housing development includes 53 properties. HCIDLA has established 29 Exclusive Negotiating Agreements (ENAs) with affordable housing developers, and has executed 12 Disposition and Development Agreements (DDAs). A total of 5 Properties have been conveyed. During Q4 2018-19, HCIDLA's Public Land Development Program executed the Ground Lease with the developer for one City-owned site, located at 2375 W. Washington Blvd. This project will produce a total of 64 affordable units, 31 of which will be supportive. Affordable Housing Opportunity Sites (AHOS) Round 1 - The First round of the Affordable Housing Opportunity Sites identified eight potential sites (12 parcels) for affordable and homeless housing. As of the end of Q4 2018-19, the status of the eight sites is as follows: <ul style="list-style-type: none"> -There are signed ENAs for six of the eight sites. Three of those sites have signed DDAs. The six projects will produce a total of 411 units, of which 253 will be supportive. - There are two sites for which developers have not yet been selected and the strategy for each is still being evaluated by the respective Council offices. AHOS Round 2: HCIDLA received Council authorization to enter into an ENA for 249 N. Chicago Ave and 318 N. Breed in October. An executed ENA is anticipated to be signed in Q1 2019-20. City Council approved a report by the CAO recommending that the City-owned properties at 901 and 903 N. Main Street be transferred to HCIDLA, and authorizing HCIDLA to enter into an ENA with Friends of Homeboy, LLC. AHOS Round 3: The CAO AMG worked with BOE to hire an outside architect for pre-design services for a site in CD 13. The Notice to Proceed was issued and the draft schematic designs were received during Q4 2018-19. Responses to the RFP for innovative housing at 11010 Santa Monica were received in Q4 2019-20. HCIDLA scored responses and is currently preparing a staff report for Committee. In Q4 2018-19, an RFP was issued for two properties, in CD 14 and CD 8, respectively. 	<ul style="list-style-type: none"> CAO Asset Management Group (AMG) will finalize due diligence for the potential affordable housing sites and prepare a report to Municipal Facilities Committee (MFC) requesting authorization for the transfer of jurisdiction of the Affordable Housing Opportunity Sites (AHOS) Round 3 sites, and authorizing HCIDLA to issue a RFP for the sites. The CAO will support Housing + Community Investment Department (HCIDLA) in preparing the RFP for these sites. The RFP itself is anticipated to be issued in Q1 2019/20. HCIDLA will recommend to Council a developer for the parking lot at 11010 Santa Monica in CD 5 based on the RFP issued in February 2019. HCIDLA will score proposals and select developers for the Kipling Triangle and 1808 S St. Andrews sites in CD 14 and CD 8, respectively. HCIDLA will enter into an Exclusive Negotiating Agreement (ENA) for the City-owned properties at 901 and 903 N. Main Street. HCIDLA will execute four Disposition and Development Agreements for four projects ahead of an affordable housing funding source application deadline. HCIDLA and Department of Transportation (DOT) will sign an Interagency MOU regarding a Parking Replacement Policy for affordable housing on City-owned parking lots. 	CAO, HCID	CAO: Jacqueline Wagner, Blair Miller; HCID: Helmi Hisserich, Dianne Mattingly
7E - Annualize Joint Affordable & Homeless Housing Reports	<ul style="list-style-type: none"> HCID is in the process of enhancing its proprietary data system, Housing Information Management System (HIMS). This enhancement will improve HCID's ability to report on homeless units. 	<ul style="list-style-type: none"> Report back pending. 	HSC, LAHSA	HSC: Meg Barclay, Dora Huerta, Ben Winter; LAHSA: Juhyun Sakota
7F - Linkage Fee Nexus Study	<ul style="list-style-type: none"> Implementation of the Affordable Housing Linkage Fee (AHLF) ordinance completed the phase-in process during this quarter. Development projects submitted on or after June 17, 2019 are subject to the full applicable linkage fee amount. During this quarter, the Department prepared and published the annual inflation adjustment to the linkage fee schedule, effective July 1, 2019. 	<ul style="list-style-type: none"> Continue implementation of the Affordable Housing Linkage Fee ordinance. The annual inflation adjustment to the linkage fee schedule will be effective July 1, 2019. 	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
7G - Implement Existing & Recommend New CEQA Zoning Reforms	<ul style="list-style-type: none"> Updated proposed thresholds of significance and the new Transportation Assessment Guidelines were released by the Department of City Planning and the Department of Transportation (LADOT) in spring 2019 as part of SB 743 Implementation. The Department is actively working on preparation to implement SB 743. The update to the Transportation Section of the City's California Environmental Quality Act (CEQA) Thresholds Guide is currently pending consideration by the City Council. Began exploring applying for an SB 2 Planning Grant to fund work related to a potential amendment to the City's Site Plan Review (SPR) ordinance, which could lead to a change in the threshold for SPR projects that require discretionary review. 	<ul style="list-style-type: none"> Continue work on SB 743 transition and complete City Council adoption. 	DCP	Matthew Glesne, Cally Hardy
7H - Facilitate Utilization of Federal Housing Subsidies	<ul style="list-style-type: none"> As of June 30, 2019, the Housing Initiative Program (HIP) has received 218 inquiries; 323 holding fee and 516 move-in assistance payments to date have been processed towards potential unit approval and/or incentive issuance. HACLA's HIP participated in a landlord workshop informational sessions. 	<ul style="list-style-type: none"> Assist 300 individuals/families with move in cost to reach our goal of assisting 1200 individuals/families for FY 2019-20. Continue to facilitate connections of HACLA's voucher holders to HIP's available units. 	HACLA	Carlos VanNatter, Ryan Mulligan
7I - Regional Coordination of LA City & County Housing Authorities	<ul style="list-style-type: none"> The interagency agreement with Housing Authority of City of Long Beach (HACLB) is currently on hold per their request. The HACLA sent a draft interagency agreement to Compton Housing Authority on June 7, 2018. A response from Compton HA is pending. HACLA continues to explore future interagency agreements with PHA partners. 	<ul style="list-style-type: none"> Execute interagency agreement with Compton Housing Authority. 	HACLA	Carlos VanNatter, Ryan Mulligan
7J - Housing Choice Vouchers for Permanent Supportive Housing	<ul style="list-style-type: none"> One Permanent Supportive Housing Project-Based Voucher (PSH-PBV) project completed construction and began leasing up in this quarter, The Metro @ Western. Metro @ Western Apartments is a total of 16 PBV units, which will consist of 14 Veterans Affairs Supportive Housing (VASH) PBV units and 2 PSH-PBV units for homeless and chronically homeless veterans. HACLA executed Agreement to Enter into a Housing Assistance Payment (AHAP) contracts for 2 projects that will consist of 97 units: Rosa de Castilla and Broadway Apartments. These projects should complete construction by the end of 2020. Rosa de Castilla has a total of 63 PBV units for veterans and seniors, consisting of 44 VASH units and 19 PBV units. Broadway Apartments is a total of 34 PBV units for VASH Veterans. 	<ul style="list-style-type: none"> Assisting projects in getting Agreement to Enter into Housing Assistance Payment (AHAP) contracts executed by securing funding and completing the various HUD and HCIDLA reviews. 	HACLA	Carlos VanNatter, Ryan Mulligan

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7K - Development of Second Dwelling Units Pilot Program	<ul style="list-style-type: none"> The City continues implementation of the new state Accessory Dwelling Unit (ADU) standards (AB 2299 and SB 1069), which have significantly increased the ability of residents to build and convert existing structures to ADUs. In this quarter, a total of 1,113 ADU permits were issued and an additional 945 applications were received, bringing the total number of permits issued since the City has begun implementing the new standards in January 2017 to 8,664 ADU permits. While state law is now in effect, the City is pursuing the adoption of its own, more tailored ADU ordinance. This ordinance is intended to apply the new state laws to the development and conversion of ADUs within the City, and would also make certain adjustments based on the City's experience in implementing state law. The proposed ordinance would additionally allow for Movable Tiny Houses as a form of ADU. During this quarter, the proposed ordinance was considered by the Planning and Land Use Management (PLUM) Committee, which directed the ordinance to the Office of the City Attorney to prepare the final ordinance. 	<ul style="list-style-type: none"> The Accessory Dwelling Unit (ADU) Ordinance is currently undergoing Form and Legality review with the Office of the City Attorney. 	DCP	Matthew Glesne, Cally Hardy
7L - Establish Planning and Zoning Policy on Homeless Micro Units	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
7M - Reform Site Plan Review Ordinance for Homeless Housing	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
7N - Evaluate Youth Housing Needs	<ul style="list-style-type: none"> HACLA continues to include transition age youth (TAY) as one of the targeted populations in its Notice of Funding Availability's (NOFA) for PBV program. HACLA continues to receive referrals through the Department of Children and Family Services (DCFS) for Section 8 Vouchers for TAY. No TAY projects were awarded during this quarter. 	<ul style="list-style-type: none"> HACLA continue to track transition age youth (TAY) referrals in its Section 8 and Project-Based Voucher (PBV) programs. 	HACLA	Carlos VanNatter, Ryan Mulligan
7O - Expanding Emergency Shelter and Improving Access	<ul style="list-style-type: none"> LAHSA also continues efforts to site and locate additional Interim Housing facilities for Families, as well as work collaboratively with City and County partners and other relevant stakeholders to implement A Bridge Home programs in the City of Los Angeles. Presented the Bed Availability App to providers; discussed Interim Housing program access - including County Health programs - as well as the integration of the Bed App into the system. Created a plan to better triage referrals among Department of Health Services (DHS), Department of Mental Health (DMH), and LAHSA. Presented the Final 2018-2019 Winter Shelter report to the Los Angeles County Board of Supervisors Homeless Deputies. 	<ul style="list-style-type: none"> Continue to procure new beds for Families, Enhanced Bridge Housing for Women component, and secure beds for older adults. 	CAO, CLA, LAHSA	CAO: Meg Barclay; CLA: Jack Reef; LAHSA: Jeff Proctor

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
7P - Study Shared Housing Programs	<ul style="list-style-type: none"> The Office of the CAO presented a report on Shared Housing to the HSC in May 2019. Review of data is ongoing. 	<ul style="list-style-type: none"> LAHSA continues to seek Department of Housing and Urban Development support in identifying how other continuums have adopted service standards for shared housing. 	LAHSA	Paul Duncan
7Q - Support House LA Initiative	<ul style="list-style-type: none"> Reporting on strategies 7L, 7M, 8A, 8B and 8C is consolidated under this strategy. Permanent Supportive Housing (PSH) Ordinance: The City Council unanimously adopted the PSH Ordinance on April 11, 2018, and the ordinance became effective on May 28, 2018. Update to Density Bonus Ordinance: The Department continues to conduct research and identify draft concepts for inclusion in the draft ordinance. The Department is exploring applying for an 5B 2 Planning Grant to fund activities relative to the preparation of the update to the Density Bonus Ordinance, including associated environmental review. TOC Guidelines: The Transit Oriented Communities (TOC) Guidelines (Strategy 7Q) became effective in September 2017, and the Department of City Planning has been processing applications under these guidelines since Q2 of FY 2017-18. In Q4, an additional 53 new discretionary TOC cases were filed. There are now a total of 15,493 pending units, 3,020 of which are affordable. 	<ul style="list-style-type: none"> Update to Density Bonus Ordinance: Continue to identify draft concepts and conduct internal coordination. 	DCP	Matthew Glesne, Cally Hardy
7R - Expand Access to Flexible Housing Programs	<ul style="list-style-type: none"> The County Flexible Housing Program (FHP) provides up to approximately \$18,000 per year, per person assisted (\$1,500/month/person, including \$1,050 for rent and \$450/month for supportive services). The County Health Agency must serve County healthcare recipients; persons in areas that are not accessible to a County health facility are typically not eligible for this program. For the quarter ending June 30, 2019: approximately 59% of FHP-assisted households are within the City of Los Angeles (2,938 of 4,995 County-wide). (Due to revised methodology this number may contain individuals who relocated within/out of the City during the quarter.) 	<ul style="list-style-type: none"> Report back pending. 	CAO, CLA	CAO: Meg Barclay CLA: Ivania Sobalvarro

Strategy	Status Quarterly Performance Report	Next Steps	Dept.	Lead
7S - Preservation of Affordability Covenants	<ul style="list-style-type: none"> • Outreach to Identified Property Owners, Preservation Transactions, and Workouts: In progress. • Property owners outreached regarding extending affordability covenant or renewal of housing assistance: 2 (130 units). • Conduct Financial & Non-Financial Transactions to Extend or Preserve At-Risk Affordable Housing: No projects this reporting period. One project in process. • Minimize Tenant Displacement: At-Risk Affordable Housing Tenant Outreach and Education Services (AAHTOES): In progress. • 124 tenants living in at-risk properties educated about their tenant rights, responsibilities and options when an affordability covenant and/or rental assistance contract is at-risk of expiration or termination. • Affordable Housing Notice Ordinance: Pending • The State Housing and Community Development Department (HCD) will release guidance on the implementation of the new State law requirements. HCIDLA will analyze the State law and guidance to determine the need for a proposed Notice Ordinance. 	<ul style="list-style-type: none"> • Continue to work closely with the outreach contractor to provide accurate and timely information to tenants in affordable housing units that are at risk of converting to market-rate housing. • Identify and continue working with properties to extend or preserve at-risk affordable housing. • Continue to assist property owners in complying with State Notification requirements at covenant expiration or termination of rental subsidies. 	HCID	Ed Gipson, Lemono Lott
7T - Homeless Prevention and Diversion Programs	<ul style="list-style-type: none"> • LAHSA hosted the Shallow Subsidy Program kick off. The Salvation Army administer the program. • LAHSA continues to work on Strategic Planning for Prevention and Problem-Solving Intervention. • LAHSA in collaboration with our Legal Services partners trained and educated providers on leases and legal referrals. • LAHSA hosted a Housing Location Feedback session to all providers that use the Lease Up website. • Solid Ground pilot has completed its first year and will be extended through September and will be renewed for another year. 	<ul style="list-style-type: none"> • Work on this strategy is ongoing. 	HACLA, LAPD, LAHSA	HACLA: Carlos VanNatter, Ryan Mulligan; LAPD: Dominic Choi; LAHSA: Jeanette Robbins
8A - Analyze City-Wide Zoning for Homeless Housing	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
8B - Review Transfer of Floor Area Rights (TFAR), Greater Downtown Housing Incentive Area (GDHIA), & Density Bonus Programs for Homeless Housing Inclusions	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> • Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
8C - Revise Parking and Trip Credit Guidelines for Homeless Housing	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	<ul style="list-style-type: none"> Consolidated under Strategy 7Q. 	DCP	Matthew Glesne, Cally Hardy
8D - Reestablish Mello Act Guidance	<ul style="list-style-type: none"> DCP continues to collaborate with the City Attorney’s Office, HCIDLA, Council District 11, and parties originally involved in a 2000 Settlement Agreement concerning the City’s implementation of the Mello Act. On-going discussions have begun to set parameters, methodologies, and procedures on how to achieve desired outcomes. A working draft ordinance is now being prepared for further discussion. 	<ul style="list-style-type: none"> Continue work on draft ordinance to be released for public comment. 	DCP	Matthew Glesne, Cally Hardy
9A - Employ Homeless Adults by Supporting Social Enterprise	<ul style="list-style-type: none"> Los Angeles Regional Initiative for Social Enterprise (LA:RISE) 4.0, In Progress - For 2018-19, the City budgeted \$2 million of City General Funds for LA:RISE to expand capacity and serve 300 additional individuals experiencing homelessness or at-risk of experiencing homelessness. Current performance for LA:RISE 4.0 City General Funds Metric Goal / Actual Performance / % of Goal: <ul style="list-style-type: none"> Number of participants enrolled 300 / 344 / 115% (as of 6/30/19) Number of participants placed in subsidized transitional job 300 / 344 / 115% Number of participants placed in un-subsidized bridge or competitive employment 150 / 102 / 68% In addition, Los Angeles County in partnership with the City through Economic and Workforce Development Department (EWDD) will provide \$3.8 million of Measure H funds for LA:RISE to serve an additional 510 individuals experiencing or at-risk of experiencing homelessness. Current performance for LA:RISE 4.0 County Measure H Funds Metric Goal / Actual Performance / % of Goal: <ul style="list-style-type: none"> Number of participants enrolled 510 / 493 / 97% Number of participants placed in subsidized transitional job 510 / 493 / 97% Number of participants placed in un-subsidized bridge or competitive employment 255 / 128 / 50% 	<ul style="list-style-type: none"> For 2019-20, Los Angeles: Rise Initiative for Social Enterprise (LA:RISE) 5.0 has a total enrollment goal of 700 participants and a goal of recruiting and enrolling 70% of participants in transitional subsidized employment by 12/31/2020. LA:RISE 5.0 launched July 1, 2019. A minimum of fifty percent of enrolled participants (350) will be placed in un-subsidized, competitive employment. 	EWDD	Elizabeth Macias

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9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	<ul style="list-style-type: none"> The "No Wrong Door" campaign has been fully implemented at both the Homelessness Help Desk and the Personnel Department. A task force has been assembled that includes representatives from the Personnel Department, Library Department, LAPD, LAFD, Rec and Parks, City Planning, LAHSA, and the Mayor's Office. The group will meet periodically to ensure that the materials that are distributed are current and to make revisions when necessary. Personnel Department staff is continuing to track the number of visitors to the "No Wrong Door" website. 415 users visited in Q4. Per Executive Directive No. 15, the EWDD through the WorkSource System and LA:RISE program continues its partnership with the City's Personnel Department to serve as a pipeline to supply participants with lived experience for consideration of City civil service positions through the Targeted Local Hire work program. Strategy specific metrics and updates are provided by the Personnel Department. 	<ul style="list-style-type: none"> Expand the "No Wrong Door" informational campaign to other Departments in the City as part of the enhanced Comprehensive Homeless Strategies. Explore other ways in which Personnel Department and City employees can become more active in reaching out to homeless by submitting referrals for assistance through the LA-Hop.org website managed by LAHSA. To measure the impact of the course, the Mayor's Office plans to develop a survey of attitudes on homelessness to be administered as the course is taken. 	EWDD, Personnel	EWDD: Elizabeth Macias; Personnel: William Weeks
9C - Employment Development Programs for Homeless Youth	<ul style="list-style-type: none"> With 2018-19 funds (City & County Measure H), as of 6/30/19, LA:RISE has recruited 310 homeless youth that have gained access to transitional subsidized jobs. The EWDD is also implementing the second year of the Performance Partnership Pilot (P3) regional approach which aligns funding and resources from state, county and other local partners to the newly procured 14-center YouthSource system and increases resources to probation, foster care, homeless, and other transitional age youth. 	<ul style="list-style-type: none"> Goals for the number of homeless youth to be served by the system have not been established. The Workforce Development System has a goal of serving 3,500 participants that fit the criteria under "Vulnerable Populations" of which a subset includes the homeless youth population. 	EWDD, LAPD	EWDD: Elizabeth Macias; LAPD: Dominic Choi
9D - Centralized Homeless Donation Coordination in LA County	<ul style="list-style-type: none"> A joint report from the Chief Legislative Analyst (CLA) and CAO included a recommendation to request the City Attorney to prepare and present an Ordinance to establish the Homeless Services and Financial Assistance Trust Fund to accept gifts, contributions, donations, and bequests to the City to support homeless services; this recommendation was received and filed by the Homelessness and Poverty Committee. 	<ul style="list-style-type: none"> Report described in the Strategy is complete. 	CAO, CLA	CAO: Meg Barclay; CLA: Ivania Sobalvarro

Strategy	Status Q4 Quarterly Performance Report	Next Steps	Dept.	Lead
9E - Homelessness Prevention for Former Foster Care Youth	<ul style="list-style-type: none"> • In progress - The P3 regional approach which aligns funding and resources from state, county, and other local partners to the 14-center YouthSource system and increases resources to probation, foster care, and other transitional age youth continues to be implemented. • The P3 has revamped our youth system entirely by providing seamless coordination with various county departments including Probation, DCFS, DPSS, DHS, DMH, to enhance the collaboration with the City of Los Angeles and Los Angeles Unified School District (LAUSD). • The P3 partnership has ongoing regional meetings taking place every quarter. We have reached several milestones in the P3 strategic plan including the chartering of the Reconnecting LA's Youth (ReLAY) Institute hosted by California State University, Northridge (CSUN), the expansion of the foster youth waiver countywide, the integration of youth employment into Measure H strategies, and the roll-out of the LAHSA Coordinated Entry Referral System tool. • A matched pairs, quasi-experimental evaluation is being used to evaluate the implementation and impact of our work locally over a four year period. The Performance Partnership Pilot will continue through September 30, 2019. 	<ul style="list-style-type: none"> • Goals for the number of foster care youth have not been established. • Assess 8,000 young adults, predominately high school dropouts, foster, probation, and experiencing homelessness (75 percent disconnected youth) through YouthSource System and Performance Pilot Partnership to increase educational, career, social well-being, and housing outcomes. 	EWDD, LAHSA, HSC	EWDD: Elizabeth Macias; LAHSA: Will Lehman; HSC: Meg Barclay, Jack Reef, Lisa Salazar
9F - Expand Youth Homeless Services	<ul style="list-style-type: none"> • In Year Two of Measure H, an additional 156 rapid re-housing slots were added for youth countywide in July 2018 in addition to 62 new Transitional Housing beds in March 2019. Host Homes, a new housing model providing youth with up to 6 months of housing at homes owned or rented by volunteer community residents, began ramping up at 4 agencies in March 2019, with a total of 55 slots countywide. • LAHSA executed a contract in with Abt Associates to conduct an evaluation of Transitional Housing programs for TAY. The evaluation's planning phase will continue throughout Quarter 1 of 2019-20. • The Homeless Youth Forum of Los Angeles (HYFLA) hosted its first inaugural Youth Summit, featuring guest speakers, panels, resource tables, and live performance art. The event was planned and executed by members, and took place at LA Trade and Technical College. • As part of a County Board motion, the Department of Children and Family Services (DCFS) reported that the Tenant Habitability Program (THP) Plus and Transitional Housing Placement Program for Non-Minor Dependents (THPP NMD) programs will increase their capacity by 50% and 33%, respectively, beginning 2019-20. • LAHSA facilitated SPA-level cross-trainings and planning meetings in both July 2018 and January 2019 with higher education and Youth CES Lead Agencies, convened the full HEHW ?? in September 2018, and will convene the full HEHW again in late 2019. 	<ul style="list-style-type: none"> • Roll out Problem-Solving Specialists at TAY Interim Housing sites, DCFS and Probation, and TAY-serving Access Centers. • Complete the planning phase for the Host Home evaluation. • Make awards to new Access Centers and CES Access Points serving TAY. • Begin administering the Problem-Solving Assistance Fund. • Continue to support state and federal legislation that supports or increases housing and services for youth experiencing homelessness, including AB307, which would establish a sustaining statewide grant program specific to youth experiencing homelessness of up to \$100 million annually. • LAHSA will add supplementary Rapid Re-Housing slots for youth funded by HEAP to FY19-20 contracts. Youth-focused Problem-Solving Specialists will also begin August 2019. LAHSA will centrally administer the Problem-Solving Assistance Fund beginning in Quarter 1 of 2019-20. 	LAHSA	Will Lehman

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9G - Emergency Shelter for Homeless Individuals with Pets	<ul style="list-style-type: none"> The Animal Services department has emergency resources available to provide housing for the pets of people experiencing homelessness. 	<ul style="list-style-type: none"> Continue to prepare for the needs of pets with owners who are experiencing homelessness. 	Animal Services	MeLissa Webber
9H - Proposals to Assist Homeless Individuals and Their Pets	<ul style="list-style-type: none"> Spay/neuter vouchers are being provided to our homeless population with pets through partner Downtown Dog Rescue. 	<ul style="list-style-type: none"> Ongoing provision of spay/neuter vouchers. 	Animal Services	MeLissa Webber
9I - Employment Development for Homeless Individuals with Pets	<ul style="list-style-type: none"> Previously, LAHSA and EWDD identified several barriers that people experiencing homelessness with pets may experience and are gathering data to better address these barriers. 	<ul style="list-style-type: none"> LAHSA and EWDD will convene collaborators and gather additional information from other departments such as, Department of Disability, in order to obtain additional feedback and collaborate on the implementation of this strategy. Collect data on barriers that people experiencing homelessness with pets may experience. 	EWDD, LAHSA	EWDD: Elizabeth Macias; LAHSA: Jeanette Robbins
9J - Social Impact Financing/Pay for Success	<ul style="list-style-type: none"> EWDD reports that large-scale Social Innovation Fund Pay for Success (SIF PFS) program would not be feasible due to the financial impact to the General Fund. However, a small-scale PFS system incorporated into the LA:RISE program to provide financial incentives to participants to increase participation is ongoing. 	<ul style="list-style-type: none"> Goals to be established. 	EWDD	Elizabeth Macias
9K - Women's Homelessness - Domestic Violence	<ul style="list-style-type: none"> Downtown Women's Center (DWC) and the University of Southern California (USC) are incorporating revisions into a final draft of the gaps analysis report. Pending receipt of the final draft, LAHSA will coordinate with relevant city stakeholders for its approval and release. 	<ul style="list-style-type: none"> Release the final gaps analysis report. 	LAHSA, HCID, DV Task Force	LAHSA: Jessica Reed; HCID: Darryl Booker; DV Task Force: Dadine Shimoji
9L - Women's Homelessness - Employment Development	<ul style="list-style-type: none"> LAHSA and EWDD have compiled and analyzed data to inform the strategy. Data was used to identify barriers to employment and develop solutions and interventions. EWDD is implementing the LA:RISE program that has a partnership with the Downtown Women's Center to provide employment specifically to women experiencing homelessness, in addition to 9 other Social Enterprise organizations that are also recruiting and serving women. During 2018-19, the EWDD has identified a total of 939 women who are enrolled with the Workforce Development System from the Adult, Dislocated Worker, and Youth funding streams (CalJOBS.org database) with the barrier of homelessness identified, who received some level of employment services that may include case management, training and/or subsidized work experience, which includes LA:RISE. 	<ul style="list-style-type: none"> Goals to be established. 	EWDD, LAHSA	EWDD: Elizabeth Macias; LAHSA: Jeanette Robbins
10A - Full Funding for Affordable Housing Trust Fund	<ul style="list-style-type: none"> See Strategy 10D. 	<ul style="list-style-type: none"> See Strategy 10D. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef

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10B - Establish the Homeless Services Trust Fund	<ul style="list-style-type: none"> Separate account established by HCID for City-funded homeless services. 	<ul style="list-style-type: none"> The work described under this strategy has been completed. Funding for the City's homeless services largely transitioned to Measure H. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10C - Augment Supportive Housing Loan Fund & New Generation Fund	<ul style="list-style-type: none"> Fund was augmented in Q1 2017-18. No additional funding added in Q4 2018-19. 	<ul style="list-style-type: none"> Continue support for the City's Supportive Housing Loan Fund (SHLF). 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef
10D - New Funding Programs and Guidelines	<ul style="list-style-type: none"> In May, the Housing and Community Investment Department, in partnership with the Mayor's Office, released the Proposition (Prop) HHH Housing Challenge Request for Proposals (RFP). Submissions were due on June 24, 2019. 	<ul style="list-style-type: none"> In August, the Prop HHH Citizens Oversight Committee and Administrative Oversight Committee will consider funding recommendations resulting from the Prop HHH Housing Innovation Challenge RFP, and will also consider recommendations for the third round of commitment letters for new Prop HHH projects. 	HCID	Tim Elliott
10E - CAO and CLA Report on Desired Strategies	<ul style="list-style-type: none"> CAO and CLA will track strategies' progress and performance. 	<ul style="list-style-type: none"> Ongoing. 	CAO, CLA	CAO: Meg Barclay; CLA: Jack Reef

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Q3 FY 2018-2019	Q4 FY 2018-2019	Headline Metrics	Notes
3A - Standardize First Responder Training for Homeless	LAHSA	Number of persons placed in permanent housing through contact with HOPE Team	2	4	1	0	Number placed in permanent housing	
	LAHSA	Number of persons placed in temporary housing through contact with HOPE Team	42	36	34	41	Number placed in temporary housing	
	LAPD	Number of housing referrals to Los Angeles Homeless Services Authority (LAHSA)	986	463	431	303		
	LAPD	Number of housing referrals to other agencies	146	136	128	60		
	LAPD	Number of service referrals to Los Angeles Homeless Services Authority (LAHSA)	693	455	408	580		
	LAPD	Number of service referrals to other agencies	268	259	194	128		
	LAPD	Percent of HOPE Officers with MHIT Training	100%	93%	100%	93%		
	LAPD	Number of officers Citywide having completed Mental Health Intervention Training	Q1 HOPE Officers: 2 Q1 Officers Citywide: 200 Total to date: 2209	Q2 HOPE Officers: 0 Q2 Officers Citywide: 197 Total to Date: 2415	Q3 HOPE Officers: 3 Q3 Officers Citywide: 158 Total to Date: 2573	Q4 HOPE Officers: 3 Q4 Officers Citywide: 212 Total To Date: 2785		
3B - Develop Encampment Engagement Protocol	BOS	Amount of hazardous materials collected (lbs) (Federal definition)	9,331	6,256	12,718	15,257		The metrics reported for Q1 and Q2 inverted the data being provided under the Federal and State definitions. This has been corrected in Q3.
	BOS	Amount of hazardous materials collected (lbs) (California definition, includes human waste)	22,819	24,401	39,096	54,033		The metrics reported for Q1 and Q2 inverted the data being provided under the Federal and State definitions. This has been corrected in Q3.
	BOS	Impoundments from noticed clean ups	904	783	1,091	1,666		
	BOS	Impoundments from un-noticed clean ups	994	2,319	2,203	2,628		
	BOS	Number of encampments	1,898	3,102	3,294	4,294		
	BOS	Number of persons placed in temporary housing	N/A	N/A	N/A	N/A	Number placed in temporary housing	Data not yet available.
3D - Expansion of Jail In-Reach	LAPD	Number of people discharged to temporary housing	N/A (Biannual)	248	N/A (Biannual)	199	Number placed in temporary housing	
	LAPD	Number of persons identified in custody experiencing homelessness	N/A (Biannual)	5,227	N/A (Biannual)	2,660		
	LAPD	Number of persons in custody entered into CES or provided a referral by a service provider	N/A (Biannual)	1,922	N/A (Biannual)	11		
	LAPD	Number of persons in custody interviewed by a service provider	N/A (Biannual)	671	N/A (Biannual)	528		
3E - Integration with County Health Sobering Centers	LAHSA	Number of clients placed in permanent housing upon discharge from a sobering center	N/A	N/A	N/A	N/A	Number placed in permanent housing	Data not yet available.
	LAHSA	Number of clients placed in temporary housing upon discharge from sobering center	N/A	N/A	N/A	N/A	Number placed in temporary housing	Data not yet available.
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Average length of stay in crisis/bridge housing	88	92	56	50		
	LAHSA	Length of time from assessment to housing match	Avg: 205 Med: 159 Range: 3-881	Avg: 258 Med: 227 Range: 3-1,022	Avg: 314* Med: 269* Range: 24-1,078*	Avg: 336 Med: 294 Range: 10-882		

*Data changed from Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Q3 FY 2018-2019	Q4 FY 2018-2019	Headline Metrics	Notes
	LAHSA	Need and acuity level of persons obtaining permanent housing	Score 1-3 (213) Score 4-7 (561) Score 8+ (652) (Average is 8)	Score 1-3 (213) Score 4-7 (570) Score 8+ (756) (Average is 9)	Score 1-3 (182) Score 4-7 (453) Score 8+ (625) (Average is 9)	Score 1-3 (68) Score 4-7 (269) Score 8+ (303) (Average is 7)		
	LAHSA	Number of households screened and matched to a housing resource through CES	277	232	215	127		
	LAHSA	Number of households that have moved into housing	1,804	2,261	1,768	1,465	Number placed in permanent housing	
	LAHSA	Number of households who have increased their income by source of income	1,023	1,302	1,019*	990	Number who gain employment or enroll in vocational training/education	
	LAHSA	Percentage of persons that retain housing for 12 months	80%*	86%*	88%*	87%	Number who retain housing from the date of placement	
4E - Supportive Services Standards for Subsidized Housing	HACLA	Number of agencies providing supportive services according to HACLA's definition and quality standards	7	N/A (Biannual)	7	N/A (Biannual)	Expansion of supply of affordable and homeless housing	
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Average length of stay in crisis/bridge housing (days)	97	108	86	82		
	LAHSA	Housing retention over the following year	83%*	84%*	85%*	80%	Number who retain housing from the date of placement	
	LAHSA	Length of time from assessment to housing match (days)	Avg: 217* Med: 175* Range: 3-881*	Avg: 255* Med: 215* Range: 14-1,022*	Avg: 297* Med: 241* Range: 10-1,078*	Avg: 307 Med: 274 Range: 10-1,023		
	LAHSA	Length of time from housing match to actual housing move-in (days)	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of families receiving diversion services that do not end up accessing homeless services through diversion efforts	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of families receiving prevention services through CES in order to stabilize and maintain existing housing	495	534	401*	374	Number who are prevented from becoming homeless or being discharged into homelessness	
	LAHSA	Number of households that receive services from multiple systems	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of matches being made from one SPA to another	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of referrals being made from one population system to another	N/A	N/A	N/A	N/A		Data not yet available.
	LAHSA	Number of TAY screened and matched to a housing resource through CES	61	44	20	33		
LAHSA	Number of TAY who have moved into housing	130	113	136	137	Number placed in permanent housing		

*Data changed from Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Q3 FY 2018-2019	Q4 FY 2018-2019	Headline Metrics	Notes
	LAHSA	Percentage of families who were able to successfully prevent imminent homelessness	66%	94%	45%*	58%	Number who are prevented from becoming homeless or being discharged into homelessness	
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people connected to CES and permanently housed	1	4	2	5	Number placed in permanent housing	
	LAHSA	Number of people connected to CES as measured by a new VI-SPDAT survey through the parking program	4	11	15	34		
	LAHSA	Number of people served	46	57	148	223	Number placed in temporary housing	
7B - Expand Rapid Re-Housing	LAHSA	Days from program entry into Housing	179	193	228	305		
	LAHSA	Increase in income from all sources	439	521	804	686	Number who gain employment or enroll in vocational training/education	
	LAHSA	Number placed in Permanent Housing	554	508	486	838	Number placed in permanent housing	
	LAHSA	Percent retaining housing after 12 months	89%*	83%*	93%*	89%	Number who retain housing from the date of placement	
	LAHSA	Total participants enrolled	1,579	1,610	1,195	951		
7D - Using Public Land for Affordable and Homeless Housing	CAO	Number of sites assessed through AHOS program	108	2	4	17		
	CAO	Number of sites identified for affordable housing through AHOS program	5	20	0	4		
	HCID	Number of sites identified for affordable housing development through HCID process (excludes AHOS Program)	0	0	0	0	Expansion of supply of affordable and homeless housing	
7G - Implement Existing & Recommend New CEQA Zoning Reforms	DCP	Number of projects that take advantage of the various CEQA streamlining measures, including the number of total units, affordable housing units and homeless housing units	N/A (Biannual)	25 projects to-date filed Site Plan Review (SPR) with Categorical Exemption (CE)	N/A (Biannual)	5 projects filed Site Plan Review (SPR) with Categorical Exemption (CE) in Q3 and Q4	Expansion of supply of affordable and homeless housing	
	DCP	Reductions in development timeframes for projects	N/A	N/A	N/A	N/A		Data not yet available.
7H - Facilitate Utilization of Federal Housing Subsidies	HACLA	Number of Landlord Housing Incentive Payment (HIP) inquiries	79	197	165	218		
	HACLA	Number of landlords receiving incentive payment	198	142	228	226	Number placed in permanent housing	
7K - Development of Second Dwelling Units Pilot Program	DCP	Number of second dwelling units approved upon adoption of City second dwelling unit ordinance	N/A (Biannual)	2,202 permits in Q1 and Q2; 1,597 additional applications	N/A (Biannual)	2,190 permits in Q3 and Q4; 1,542 additional applications	Expansion of supply of affordable and homeless housing	

*Data changed from Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Q3 FY 2018-2019	Q4 FY 2018-2019	Headline Metrics	Notes
70 - Expanding Emergency Shelter and Improving Access	LAHSA	Average length of stay in shelter	88	88	60	53		
	LAHSA	Percent of adults exiting bridge housing to permanent housing	28%	27%	32%	25%	Number placed in permanent housing	The performance target for bridge housing is 50% for families and 80% for individuals and youth.
	LAHSA	Percent of participants that see an increase in income	7%	6%	5%	5%	Number who gain employment or enroll in vocational training/education	
	LAHSA	Percent shelter and bridge housing utilization	N/A	N/A	N/A	N/A		Data not yet available.
75 - Preservation of Affordability Covenants	HCID	Number of at-risk properties and units preserved through Financial & Non-Financial Transactions	0	0	0	0	Expansion of supply of affordable and homeless housing	
	HCID	Number of owners outreached regarding extending affordability covenants or renewal of housing assistance contracts	0	0	3 owners/ managers (272 units)	2 owners/ managers (130 units)		Data unavailable prior to FY 2018-19 Q3 due to contract renewal process.
	HCID	Number of tenants living in at-risk properties educated about their tenant rights, responsibilities and options when an affordability covenant and/or rental assistance contract is at-risk of expiration or termination	N/A	702	459	124	Number who are prevented from becoming homeless or being discharged into homelessness	
9A - Employ Homeless Adults by Supporting Social Enterprise	EWDD	Number of individuals recruited	223	327	177	110		
	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	223	209	177	110		
	EWDD	Number of people placed in competitive employment	0	51	76	103	Number who gain employment or enroll in vocational training/education	
	EWDD	Participants provided with retention supports after social enterprise job experience	0	51	76	103		
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	EWDD/ Personnel	Number of individuals recruited	792	837	845	621		
	EWDD/ Personnel	Number of participants placed in transitional jobs program and co-enrolled in WIOA	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD/ Personnel	Number of people placed in competitive employment	5	10	12	18	Number who gain employment or enroll in vocational training/education	
	EWDD/ Personnel	Participants provided with retention supports after social enterprise job experience	N/A	N/A	N/A	N/A		Data not yet available.
9C - Employment Development Programs for Homeless Youth	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	36	116	115	43		
	EWDD	Number of individuals recruited	36	116	115	43		
	EWDD	Number of people placed in competitive employment	0	0	0	0		
	EWDD	Participants provided with retention supports after social enterprise job experience	0	0	0	0		
9E - Homelessness Prevention for Former Foster Care Youth	LAHSA	Number of youth housed or connected with services	N/A	N/A	N/A	N/A		Data not yet available.

*Data changed from Q3 report.

Strategy	Lead Agency	Strategy-Specific Metric	Q1 FY 2018-19	Q2 FY 2018-19	Q3 FY 2018-2019	Q4 FY 2018-2019	Headline Metrics	Notes
9f - Employment Development for Homeless Individuals with Pets	EWDD	Number of individuals recruited	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD	Number of participants placed in transitional jobs program and co-enrolled in WIOA	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD	Number of people placed in competitive employment	N/A	N/A	N/A	N/A		Data not yet available.
	EWDD	Participants provided with retention supports after social enterprise job experience	N/A	N/A	N/A	N/A		Data not yet available.
9l - Women's Homelessness - Employment Development	EWDD/ LAHSA	Number of women employed	54	10	5	3	Number who gain employment or enroll in vocational training/education	
	EWDD/ LAHSA	Number of women enrolled experiencing homelessness who are unemployed (or who do not report earned income)	356	171	239	173		
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/ HCID	Permanent Housing Units Created	252	344	429	631	Expansion of supply of affordable and homeless housing	
		Bonds issued for permanent supportive housing and facilities for persons experiencing homelessness	\$311,672,673	N/A (Annual)	N/A (Annual)	N/A (Annual)	Expansion of supply of affordable and homeless housing	Bond issuances reported annually.

*Data changed from Q3 report.

Strategy	Lead	Strategy-Specific Metric	Metrics at Q1 FY 2018-19	Metrics at Q2 FY 2018-19	Metrics at Q3 FY 2018-19	Metrics at Q4 FY 2018-19
Expansion of supply of affordable and homeless housing						
4E - Supportive Services Standards for Subsidized Housing	HACLA	Number of agencies providing supportive services according to HACLA's definition and quality standards	7	N/A **	7	N/A **
7D - Using Public Land for Affordable and Homeless Housing	CAO	Number of sites identified for affordable housing development	0	0	0	0
7G - Implement Existing & Recommend New CEQA Zoning Reforms	DCP	Number of projects that take advantage of the various CEQA streamlining measures, including the number of total units, affordable housing units and homeless housing units	N/A **	25 projects to-date filed Site Plan Review (SPR) with Categorical Exemption (CE)	N/A **	5 projects filed Site Plan Review (SPR) with Categorical Exemption (CE) in Q3 & Q4
7K - Development of Second Dwelling Units Pilot Program	DCP	Number of second dwelling units approved upon adoption of City second dwelling unit ordinance	N/A **	2,202 permits in Q1 and Q2; 1,597 additional applications	N/A **	2,190 permits in Q3 and Q4; 1,542 additional applications
7S - Preservation of Affordability Covenants	HCID	Number of at-risk properties and units preserved through Financial & Non-Financial Transactions	0	0	0	0
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/HCID	Permanent Housing Units Created	252	344	429	631
10A - Full Funding for Affordable Housing Trust Fund	CAO/CLA/HCID	Bonds issued for permanent supportive housing and facilities for persons experiencing homelessness	\$311,672,673	N/A**	N/A**	N/A**
Number placed in permanent housing						
3A - Standardize First Responder Training for Homeless	LAHSA	Number of persons placed in permanent housing through contact with HOPE Team	2	4	1	0
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Number of households that have moved into housing	1,804	2,261	1,768	1,465
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Number of TAY who have moved into housing	130	113	136	137
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people connected to CES and permanently housed	1	4	2	5
7B - Expand Rapid Re-Housing	LAHSA	Number placed in Permanent Housing	554	508	486	838
7H - Facilitate Utilization of Federal Housing Subsidies	HACLA	Number of landlords receiving incentive payment	198	142	228	226
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Percent of adults exiting bridge housing to permanent housing	28%	27%	32%	25%
Number placed in temporary housing						
3A - Standardize First Responder Training for Homeless	LAHSA	Number of persons placed in temporary housing through contact with HOPE Team	42	36	34	41
3D - Expansion of Jail In-Reach	LAPD	Number of people discharged to temporary housing	N/A**	248*	N/A**	199
6B - Establish Citywide Safe Parking Program	LAHSA	Number of people served	46	57	148	223

Notes:

*Data changed from Q3 report.

**Data not available on a quarterly basis.

Strategy	Lead	Strategy-Specific Metric	Metrics at Q1 FY 2018-19	Metrics at Q2 FY 2018-19	Metrics at Q3 FY 2018-19	Metrics at Q4 FY 2018-19
Number who are prevented from becoming homeless or being discharged into homelessness						
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Number of families receiving prevention services through CES in order to stabilize and maintain existing housing	495	534	401*	374
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Percentage of families who were able to successfully prevent imminent homelessness	66%	94%	45%*	58%
7S - Preservation of Affordability Covenants	HCID	Number of tenants living in at-risk properties educated about their tenant rights, responsibilities and options when an affordability covenant and/or rental assistance contract is at-risk of expiration or termination	N/A	702	459	124
Number who gain employment or enroll in vocational training/education						
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Number of households who have increased their income by source of income	1,023	1,302	1,019*	990
7B - Expand Rapid Re-Housing	LAHSA	Increase in income from all sources	439	521	804	686
7O - Expanding Emergency Shelter and Improving Access	LAHSA	Percent of participants that see an increase in income	7%*	6%*	5%	5%
9A - Employ Homeless Adults by Supporting Social Enterprise	EWDD	Number of people placed in competitive employment	0	51	76	103
9B - City Recruitment, Training and Hiring Process for Homeless/Recently Homeless	EWDD/ Personnel	Number of people placed in competitive employment	5	10	12	18
9L - Women's Homelessness - Employment Development	EWDD/ LAHSA	Number of women employed	54	10	5	3
Number who retain housing from date of placement						
4A - Strengthen CES Technology, Staffing & Standardization	LAHSA	Percentage of persons that retain housing for 12 months	80%*	86%*	88%*	87%
4F - Integration and Strengthening of Family and TAY CES	LAHSA	Housing retention over the following year	83%*	84%*	85%*	80%
7B - Expand Rapid Re-Housing	LAHSA	Percentage of persons that retain housing for 12 months	89%*	83%*	93%*	89%

Notes:

*Data changed from Q3 report.

**Data not available on a quarterly basis.

Abbreviation	Full Name
AAHTOES	At-Risk Affordable Housing Tenant Outreach and Education Services
ACM	Active Contract Management
ADU	Accessory Dwelling Unit
AHLF	Affordable Housing Linkage Fee
AHOS	Affordable Housing Opportunity Sites Initiative
AMG	Asset Management Group
BOE	Los Angeles Bureau of Engineering
BPW	Board of Public Works
CAO	City Administrative Officer
CD	Council District
CEO	Center for Employment Opportunities
CEQA	California Environmental Quality Act
CES	Coordinated Entry System
CH	Chronically Homeless
CLA	Chief Legislative Analyst
CoC	Continuum of Care
CPC	City Planning Commission
CRA/LA	Community Redevelopment Agency Los Angeles
CSD	Custody Services Division
CSH	Corporation for Supportive Housing
CWMDM	Countywide Master Data Management
DBS	Los Angeles Department of Building and Safety
DCFS	Los Angeles County Department of Children and Family Services
DCP	Los Angeles Department of City Planning
DDA	Disposition and Development Agreement
DHS	Los Angeles County Department of Health Services
DMH	Los Angeles County Department of Mental Health
DPSS	Los Angeles County Department of Public Social Services
DV	Domestic Violence
DV-IPV	Intimate Partner Violence
DWC	Downtown Women's Center
DWP	Los Angeles Department of Water and Power
ELI	Extremely Low Income
ELP	Enterprise Linkages Project
ENAs	Exclusive Negotiating Agreements
EWDD	Los Angeles Economic and Workforce Development Department
FHP	Flexible Housing Program
FUP	Family Unification Program
GSD	Los Angeles General Services Department
HACLA	Housing Authority of the City of Los Angeles
HACLB	Housing Authority of the City of Long Beach
HACoLA	Housing Authority of the County of Los Angeles
HAP	Housing Assistance Payment
HCID	Los Angeles Housing and Community Investment Department
HEAP	Homeless Emergency Aid Program
HHCLA	Homeless Healthcare Los Angeles

Abbreviation	Full Name
HIMS	Housing Information Management System
HIP	Homeless Incentive Program
HITF	Housing Impact Trust Fund
HMIS	Homeless Management Information System
HOPE	Homeless Outreach and Proactive Engagement
HOPICS	Homeless Outreach Program Integrated Care Systems
HUD	Department of Housing and Urban Development
HUD-VASH	HUD-Veterans Affairs Supportive Housing
HYFLA	Homeless Youth Forum of Los Angeles
ICLC	Inner City Law Center
ICMS	Intensive Case Management Services
J-SPDAT	Service Prioritization Decision Assistance Tool (Justice involved)
LA RISE	Los Angeles Los Angeles Regional Initiative for Social Enterprise
LADOT	Los Angeles Department of Transportation
LAFD	Los Angeles Fire Department
LAHSA	Los Angeles Homeless Services Authority
LAMC	Los Angeles Municipal Code
LAPD	Los Angeles Police Department
LASD	Los Angeles County Sheriff's Department
LAUSD	Los Angeles Unified School District
LC	Learning Community
LEAB	Lived Experience Advisory Board
LI	Low Income
MEU	Mental Evaluation Unit
MFC	Municipal Facilities Committee
MHIT	Mental Health Intervention Training
NEW	New Economics for Women
NOFA	Notice of Funding Availability
NTP	Notice to Proceed
OPA	Owners Participation Agreement
OPLA	Own a Piece of Los Angeles
P3	Performance Partnership Pilot
PATH	People Assisting the Homeless
PBV	Project Based Voucher
PEHP	Lawyers Preventing and Ending Homelessness Program
PEP	Project Expenditure Plan
PLUM	Planning and Land Use Management Committee
PSA	Pupil Service and Attendance
PSH	Permanent Supportive Housing
RAP	The Department of Recreation and Parks
RFI	Request for Information
RFP	Request for Proposals
RFQ	Request for Quotation
RHAC	Regional Homeless Advisory Council
RRH	Rapid Re-Housing
SHLF	Supportive Housing Loan Fund

Abbreviation	Full Name
SIF PFS	Social Innovation Fund Pay for Success
SLO	Senior Lead Officer
SPA	Service Planning Area
SRS	Scopes of Required Services
SSG HOPICS	Special Services for Groups Homeless Outreach Program Integrated Care Systems
TA	Technical Assistance
TAY	Transition Age Youth
TLHP	Targeted Local Hire Program
TOC	Transit Oriented Communities
VASH	Veterans Affairs Supportive Housing
VAWA	Violence Against Women Act
VLI	Very Low Income
WLCAC	Watts Labor Community Action Center
YCES	Coordinated Entry System for Youth
YFR	Youth Family Reconnection
YHDP	Youth Homelessness Demonstration Program
YRP	Youth Reconnection Program