



FY 2020-21 LAHSA

General Fund, Emergency Solutions Grants 45 & 46,
Community Development Block Grant and HEAP Updates

HOMELESS STRATEGY COMMITTEE PRESENTATION
December 2, 2021

Kristina M. Dixon
Chief Financial and Administrative Officer, LAHSA

LAHSA FY19-20 & FY20-21 LAHSA Budget Comparison

2

Budget Funding Source Allocations	FY19-20 Budget	FY20-21 Budget
General Fund (GF)	\$ 38,139,503	\$ 41,440,002
Homeless Emergency Assistance Program (HEAP)	\$ 16,252,485	\$ 24,193,480
Emergency Solutions Grant (ESG) 45	\$ 5,624,474	\$ 4,415,910
Emergency Solutions Grant (ESG) 46	\$ N/A	\$ 4,547,862
Community Development Block Grant (CDBG)	\$ 232,200	\$ 1,872,200
Total	\$ 60,248,662	\$ 76,429,454

LAHSA FY20-21 Summary

3

Budget Funding Source Allocations	FY20-21 Budget	FY20-21 Expenditures	FY20-21 (Over)/ Underspend
General Fund (GF)	\$ 41,440,002	\$ 37,503,750	\$ 3,936,252
Homeless Emergency Assistance Program (HEAP)	\$ 24,193,480	\$ 24,193,480	\$ -
Emergency Solutions Grant (ESG) 45	\$ 4,415,910	\$ 4,415,910	\$ -
Emergency Solutions Grant (ESG) 46	\$ 4,547,862	\$ 3,066,401	\$ 1,481,461
Community Development Block Grant (CDBG)	\$ 1,872,200	\$ 1,383,652	\$ 488,548
Total (7.7% Underspend)	\$ 76,469,454	\$ 70,563,193	\$ 5,906,261

4

FY20-21 General Fund

LAHSA General Fund FY20-21 Summary

5

Budget Funding Source Allocations	FY20-21 Budget	FY20-21 Expense	FY20-21 (Over)/ Underspend
Total Direct Program Costs (0% Underspend)	\$ 12,952,384	\$ 12,952,384	\$ -
Total Subrecipient Cost (12% Underspend)	\$ 25,099,018	\$ 22,011,397	\$ 3,087,621
Total City-Directed Cost Category (25% Underspend)	\$ 3,388,600	\$ 2,539,969	\$ 848,631
Grand Total (9% Underspend)	\$ 41,440,002	\$ 37,503,750	\$ 3,936,252

FY2020-21 LAHSA GENERAL FUND EXPENDITURES

LAHSA expenditures as of 6/30/2021

6

LAHSA Direct Programs Cost Category	Budget FY20-21	Year-to-date expenditures	Budget Balance	(Over)/ Underspend
Administration and Operations	\$ 3,687,387	\$ 3,687,387	\$ -	\$ -
Homeless Engagement Teams (HET)	\$ 5,537,267	\$ 5,537,267	\$ -	\$ -
Homeless Engagement Teams (HET) Outreach Partnership Endeavor (Hope) Teams	\$ 2,570,874	\$ 2,570,874	\$ -	\$ -
Continuum of Care (CoC) Coordinated Assessment Match	\$ 59,883	\$ 59,883	\$ -	\$ -
Continuum of Care (CoC) Planning Program Grant Match	\$ 156,250	\$ 156,250	\$ -	\$ -
Homeless Management Information System (HMIS) Cash Match	\$ 455,888	\$ 455,888	\$ -	\$ -
C3 Partnership - Skid Row	\$ 325,000	\$ 325,000	\$ -	\$ -
Centralized Training Academy	\$ 25,000	\$ 25,000	\$ -	\$ -
HET Unified Homelessness Response Center (UHRC) Dedicated Manager	\$ 134,835	\$ 134,835	\$ -	\$ -
Total Direct Program Costs (0% Underspend)	\$ 12,952,384	\$ 12,952,384	\$ -	\$ -

FY2020-21 LAHSA GENERAL FUND EXPENDITURES

LAHSA expenditures as of 6/30/2021

7

Subrecipient Cost Category	Budget FY20-21	Year-to-date expenditures	Budget Balance	(Over)/ Underspend
Coordinated Entry System (CES) Regional Coordination	\$ 700,000	\$ 601,847	\$ 98,153	\$ 98,153
Coordinated Entry System (CES) Crisis and Bridge Housing for Families, Singles, and Youth and Rapid Re-Housing for Families	\$ 10,726,609	\$ 9,989,477	\$ 737,132	\$ 737,132
Winter Shelter Program	\$ 2,097,762	\$ 1,918,460	\$ 179,302	\$ 179,302
Operation Healthy Streets	\$ 5,634,785	\$ 5,165,258	\$ 469,527	\$ 469,527
Public Right-of-Way Storage Program	\$ 467,212	\$ 409,875	\$ 57,337	\$ 57,337
Safe Parking	\$ 2,456,650	\$ 1,793,423	\$ 663,227	\$ 663,227
Coordinated Entry System (CES) Navigation Centers	\$ 2,266,000	\$ 1,688,781	\$ 577,219	\$ 577,219
Annual Homeless Point-in-Time Count	\$ 750,000	\$ 444,276	\$ 305,724	\$ 305,724
Total Subrecipient Cost (12% Underspend)	\$ 25,099,018	\$ 22,011,397	\$ 3,087,621	\$ 3,087,621

FY2020-21 LAHSA GENERAL FUND EXPENDITURES

LAHSA expenditures as of 6/30/2021

8				
City-Directed Cost Category	Budget FY20-21	Year-to-date expenditures	Budget Balance	(Over)/ Underspend
Storage Facility Echo Park	\$ 230,000	\$ 220,343	\$ 9,657	\$ 9,657
A Bridge to Home Operations Sylmar Armory	\$ 412,500	\$ 111,797	\$ 300,703	\$ 300,703
A Bridge to Home Operations 1819 S. Western	\$ 150,000	\$ 148,590	\$ 1,410	\$ 1,410
A Bridge to Home Operations 828 Eubanks	\$ 1,836,100	\$ 1,734,727	\$ 101,373	\$ 101,373
Tarzana Treatment Centers	\$ 450,000	\$ 200,242	\$ 249,758	\$ 249,758
St. Joseph's Center	\$ 90,000	\$ 24,270	\$ 65,730	\$ 65,730
Self Help and Recovery Exchange (SHARE!)	\$ 100,000	\$ 100,000	\$ -	\$ -
North Valley Caring Service	\$ 120,000	\$ -	\$ 120,000	\$ 120,000
Total City-Directed Cost Category (25% Underspend)	\$ 3,388,600	\$ 2,539,969	\$ 848,631	\$ 848,631
Grand Total (9% Underspend)	\$ 41,440,002	\$ 37,503,750	\$ 3,936,252	\$ 3,936,252

FY19-21 LAHSA CITY HEAP

FY2019-21 LAHSA CITY HEAP EXPENDITURES

LAHSA expenditures as of 6/30/2021

10

Cost Category	Budget FY19-21	Total Expenditures FY19-21	Budget Balance	(Over)/ Underspend
LAHSA Admin and Operations	\$ 227,056	\$ 227,056	\$ -	\$ -
Downtown Women’s Center	\$ 1,959,066	\$ 1,959,066	\$ -	\$ -
A Bridge Home - 515 N. Beacon St - Harbor Interfaith	\$ 936,529	\$ 936,529	\$ -	\$ -
Bridge Hope Operations-TPC-El Pueblo	\$ 75,000	\$ 75,000	\$ -	\$ -
Bridge Home 2316 Imperial Hwy	\$ 683,209	\$ 683,209	\$ -	\$ -
Bridge Home 626 La Fayette Pl	\$ 626,691	\$ 626,691	\$ -	\$ -
Bridge Home 5695 St. Andrews Pl Showers	\$ 590,473	\$ 590,473	\$ -	\$ -
Bridge Home Ops-Path-Schrader Blvd	\$ 511,557	\$ 511,557	\$ -	\$ -

*Budget after amendment reprogramming

FY2019-21 LAHSA CITY HEAP EXPENDITURES

LAHSA expenditures as of 6/30/2021

11

Cost Category	Budget* FY19-21	Total Expenditures FY19-21	Budget Balance	(Over)/ Underspend
Bridge Home 2817 S. Hope St	\$ 494,779	\$ 494,779	\$ -	\$ -
Bridge Home 100 Sunset Ave	\$ 4,461,789	\$ 4,461,789	\$ -	\$ -
Bridge Home Sylmar Armory LAFH	\$ 1,652,400	\$ 1,652,400	\$ -	\$ -
Bridge Home 1819 S. Western Ave	\$ 346,720	\$ 346,720	\$ -	\$ -
MDT CD 8&9	\$ 716,870	\$ 716,870	\$ -	\$ -
Outreach Homeless Engagement Teams Skid Row	\$ 779,000	\$ 779,000	\$ -	\$ -
North Valley Caring Services	\$ 427,788	\$ 427,788	\$ -	\$ -

*Budget after amendment reprogramming

FY2019-21 LAHSA CITY HEAP EXPENDITURES

LAHSA expenditures as of 6/30/2021

12

Cost Category	Budget* FY19-21	Total Expenditures FY19-21	Budget Balance	(Over)/ Underspend
Services For Homeless Families CD6 & CD 7 (Sepulveda Blvd Motel Initiative)	\$ 1,183,184	\$ 1,183,184	\$ -	\$ -
Diversion Rapid Resolution Prog At Family Source Centers	\$ 385,886	\$ 385,886	\$ -	\$ -
Storage Skid Row The Bin Tenant Improvements	\$ 1,936,534	\$ 1,936,534	\$ -	\$ -
Shower & Restrooms Skid Row The People Concern	\$ 649,404	\$ 649,404	\$ -	\$ -
Hygiene Services - Skid Row (HHCLA)	\$ 1,178,707	\$ 1,178,707	\$ -	\$ -
Mobile Showers (Shower Of Hope)	\$ 399,596	\$ 399,596	\$ -	\$ -
DWC Health and Wellness Program	\$ 160,526	\$ 160,526	\$ -	\$ -
The People Concern - Move-In Expenses	\$ 478,713	\$ 478,713	\$ -	\$ -

*Budget after amendment reprogramming

FY2019-21 LAHSA CITY HEAP EXPENDITURES

LAHSA expenditures as of 6/30/2021

13

Cost Category	Budget FY19-21	Total Expenditures FY19-21	Budget Balance	(Over)/ Underspend
LA Mission Expand Shower & Bathroom Access	\$ 697,980	\$ 697,980	\$ -	\$ -
Expand Storage Skid Row The Bin	\$ -	\$ -	\$ -	\$ -
Ambassadors - Skid Row - The Bin & Refresh Spot - Homeless Healthcare	\$ 150,000	\$ 150,000	\$ -	\$ -
Bridge Home Operations Raymer St	\$ 237,100	\$ 237,100	\$ -	\$ -
Bridge Home Operations Aetna St	\$ 210,100	\$ 210,100	\$ -	\$ -
Bridge Home Operations Main St	\$ 670,829	\$ 670,829	\$ -	\$ -
Bridge Home Operations Van Nuys Blvd	\$ 166,263	\$ 166,263	\$ -	\$ -
Bridge Home Operations Riverside Dr	\$ 180,000	\$ 180,000	\$ -	\$ -

*Budget after amendment reprogramming



FY2019-21 LAHSA CITY HEAP EXPENDITURES

LAHSA expenditures as of 6/30/2021

14

Cost Category	Budget* FY19-21	Total Expenditures FY19-21	Budget Balance	(Over)/ Underspend
DHS San Julian Oasis	\$ 294,931	\$ 294,931	\$ -	\$ -
Year-Round Interim Housing Operation 543 Croker St.	\$ 74,010	\$ 74,010	\$ -	\$ -
Rapid Rehousing	\$ 270,000	\$ 270,000	\$ -	\$ -
Extended Winter Shelter	\$ 380,790	\$ 380,790	\$ -	\$ -
Grand Total	\$ 24,193,480*	\$ 24,193,480*	\$ -	\$ -

*Even though the City HEAP contract states that the fully contracted amount is \$26.7M, \$2.47M out of the \$26.7M is sourced from the City General Fund using the HEAP funder's agreement as a contractual vehicle. LAHSA bases this report on the actual funding sources and reports the HEAP total as \$24.232M

15

FY19-21 LAHSA ESG PY45

FY2019-21 LAHSA ESG PY45 EXPENDITURES

LAHSA expenditures as of 6/30/2021

16

Cost Category	Budget FY19-21	Total Expenditures FY19-21	Budget Balance	(Over)/ Underspend
HMIS	\$ 227,624	\$ 227,624	\$ -	\$ -
Admin	\$ 204,862	\$ 204,862	\$ -	\$ -
Winter Shelter Program	\$ 1,446,076	\$ 1,446,076	\$ -	\$ -
Emergency Shelter	\$ 933,184	\$ 933,184	\$ -	\$ -
Downtown Drop In Center	\$ 118,900	\$ 118,900	\$ -	\$ -
Weingart Center Women's Shelter Program	\$ 281,100	\$ 281,100	\$ -	\$ -
Rapid Rehousing	\$ 1,204,164	\$ 1,204,164	\$ -	\$ -
Total	\$ 4,415,910	\$ 4,415,910	\$ -	\$ -

FY20-21 LAHSA ESG PY46

FY2020-21 LAHSA ESG PY46 EXPENDITURES

LAHSA expenditures as of 6/30/2021

18

Cost Category	Budget FY20-21	Total Expenditures FY20-21	Budget Balance	(Over)/Underspend
LAHSA Admin & Operations	\$ 210,983	\$ 210,983	\$ -	\$ -
LAHSA HMIS	\$ 227,624	\$ 210,856	\$ 16,768	\$ 16,768
Winter Emergency Shelter & Services	\$ 1,446,076	\$ 915,820	\$ 530,256	\$ 530,256
Homeless Emergency Shelter and Services	\$ 1,056,939	\$ 850,440	\$ 206,499	\$ 206,499
Downtown Drop in Center	\$ 400,000	\$ 232,647	\$ 167,353	\$ 167,353
Rapid Rehousing	\$ 1,206,240	\$ 645,655	\$ 560,585	\$ 560,585
Total	\$ 4,547,862	\$ 3,066,401	\$ 1,481,461	\$ 1,481,461

FY20-21 LAHSA CDBG



FY2020-21 LAHSA CDBG EXPENDITURES

LAHSA expenditures as of 6/30/2021

20

Cost Category	Budget FY20-21	Total Expenditures FY20-21	Budget Balance	(Over)/ Underspend
Homeless Crisis Housing	\$ 152,200	\$ 152,200	\$ -	\$ -
Measure H Backfill: Prevention	\$ 1,620,000	\$ 1,131,452	\$ 488,548	\$ 488,548
Shelter Partnership - Resource Bank	\$ 100,000	\$ 100,000	\$ -	\$ -
Total	\$ 1,872,200	\$ 1,383,652	\$ 488,548	\$ 488,548

Closing Remarks and Selected Issue Highlights

- Receiving funder agreements late in the year does not allow LAHSA to contract with providers or reprogram the funding on a timely basis, which is a significant contributor of underspend.
- Placing tight restrictions on funding terms (CDBG, PRK, ESG PY46 & PY47) removes flexibility for providers to fully spend down funds and limits LAHSA's ability as a system administrator to make changes in a timely manner.
- In the current year, HET teams were not fully funded for the entire year, making it difficult for LAHSA to staff appropriately and plan accordingly.
- Funding for LAHSA administrative and operational functions has remained constant over the last several years while both personnel and non-personnel costs have increased.
- Beginning in the FY 22-23 budget development cycle, LAHSA proposes to group budget line items from the existing 30 lines to a small number of closely related categories in order to lighten the administrative burden (reducing number of budget modifications, for example).
- LAHSA is working with LAHD to streamline the funding/contracting process so that City funding gets to the subrecipients serving our clients more quickly.
- Communications between the CAO, LAHD, and LAHSA have improved significantly over the last 12 months. Better coordination, collaboration, and technical problem-solving.

QUESTIONS

