

2003-04 Proposed Budget



Supporting Information for the Budget and Finance Committee



Prepared by the
City Administrative Officer

April 2003

TABLE OF CONTENTS

	<u>Page</u>
Introduction.....	1
Glossary.....	2
Budget Balancing Summary (General Fund).....	3
Five-year Budget Forecast (General Fund)	5
One-Time or Limited Duration Revenue in the Proposed Budget.....	6
Summary of General Fund Revenues.....	7
General Fund Grant Reimbursements.....	8
Revenue Options Presented by CAO to the Mayor.....	9
Proposed Fee Adjustment Details.....	10
Departmental Share of Unrestricted Revenues.....	22
Police Share of Unrestricted Revenues.....	23
Unrestricted Revenue Chart.....	24
Comparative Budget Summary.....	25
Changes by General Fund and Special Funds.....	26
Summary of Blue Book Items.....	30
Proposed Budget Efficiencies.....	73
10-Year History of Budget.....	82
Five-year Police Salary Forecast	83
Police Salary Calculation Detail.....	84
New Initiatives Proposed in 2003-04.....	86

TABLE OF CONTENTS

	<u>Page</u>
Status of Prior-Year Initiatives.....	97
Comparison of Selected Service Levels.....	129
Position Change Summary.....	132
General Fund Position Changes Since 1991-92.....	133
Ten Year History of Position Changes	134
Projected Vacancies and Position Authorities.....	135
Filled Regular Positions Eliminated.....	136
Unfunded or Partially Funded Positions.....	138
Interim Programs Not Continued.....	141
Contracting Proposals Affecting City Employees.....	142
Add/Delete Employee Benefits Rates.....	143
Reserve Fund as a Credit Rating Factor.....	144
2003-04 Reserve Fund Projection.....	146
10-Year History of Reserve Fund.....	149
Comparison of MICLA Funding.....	150
Debt Service Chart - Voter & Non-Voter Approved.....	151
Debt Service Chart - Non-Voter Approved.....	152
Actions Necessary to Implement the Proposed Budget.....	153

INTRODUCTION

This document contains various budgetary exhibits, summaries and working papers not otherwise available within the Mayor's Proposed Budget submitted to the City Council. These materials have been requested by the Chair of the Budget and Finance Committee to assist Councilmembers and staff in their review of the Proposed Budget.

Most of the material contained herein is self-explanatory. Following this page is a glossary of various budgetary terms used in conjunction with the budget. Footnotes and other explanatory text have also been included on several pages to give the reader a better understanding of the chart or data.

Please contact this Office if you have any questions regarding this material or the City budget.

**SUPPORTING INFORMATION FOR THE BUDGET AND FINANCE COMMITTEE
PROPOSED 2003-04 BUDGET
GLOSSARY**

Budget - The document that includes a line item listing by account of funding levels provided for each department.

Detail of Department Programs -The document that identifies by department and program the incremental changes from one fiscal year to another fiscal year (also referred to as the Blue Book).

Direct Cost - The cost of salaries, expense and equipment for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of each department.

Economically Sensitive Revenues - Revenues that can rise or fall from year to year and usually correspond to general economic conditions.

General Fund - The fund for deposit of general fund receipts which are not restricted to a specific program or type of activity (including property, sales, and business taxes); also refers to set of subfunds, usually by department, to monitor appropriations and expenditures.

Indirect Cost - The additional costs of human resources benefits, facilities, communications, and liability claims for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide/coordinate the service.

Obligatory Changes - Changes to a program/activity which are required to maintain the current level of effort; also refers to legally mandated changes.

Position Authority:

Regular - Position authorities that are long term and permanent and are funded in whole or in part in the annual budget. These positions are authorized by an ordinance adopted by the Council and Mayor.

Resolution - Position authorities that are limited-term, temporary positions and are authorized by a Council resolution. These positions may be funded in whole or in part in the annual budget and are generally associated with a limited duration project or funding.

Substitute - Temporary position authorities approved by the City Administrative Officer during the year to resolve a variety of staffing problems. These positions are not funded in the annual budget and departments may be required to hold funded positions vacant to offset the cost of a substitute position. Substitute positions are not intended to allow for significant changes to the existing work program or budgetary authority.

Related Cost - The additional costs of pensions and retirement for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide/coordinate the service.

Special Purpose Fund - A fund for the deposit of the proceeds of a specific revenue source that are legally restricted to a specified program or type of activity. A budget schedule is prepared for each of these funds and includes the restriction, revenue, appropriations and expenditures for each fund.

BALANCING THE 2003-04 GENERAL FUND BUDGET

GENERAL FUND REVENUE CHANGES (\$ millions)

Economically Sensitive Revenues	\$ 125.5	
Other Revenues:		
DWP Power Transfer	(10.3)	
Grant Revenue	0.5	
Interest	(8.7)	
Licenses, Permits, Fees and Fines	(18.3)	
Franchise	1.9	
DWP Water Transfer	2.0	
Municipal Court Fines	1.5	
Other	(0.4)	
Total General Fund Revenue Changes	93.7	\$ 93.7

GENERAL FUND EXPENDITURE CHANGES (\$ millions)

Obligatory Changes:

Employee Salaries and Other Salary Adjustments	\$ 94.3	
Full Year Cost of Partially Financed Positions	12.6	
Full Year Costs of Police 2002-03 Hiring Plan	38.9	
Deletion of Resolution Authority Funding	(38.7)	
Deletion of One-time 2002-03 Expense and Equipment Items	(12.6)	
Pension and Retirement Plans and Pension Defrayal	84.6	
Health and Dental Benefits	20.8	
Workers' Compensation Costs	26.0	
Debt Service	(35.6)	
Delete One-time Appropriations to Unappropriated Balance	(29.8)	
City Elections	(9.4)	
Tip Fee Increases	1.2	
	152.3	\$ 152.3

New/Expanded Services and Programs:

Sidewalk Repair Program	\$ 14.8	
ADA Access Ramp Program	3.0	
Paving of Unimproved Streets	2.3	
10th Member Task Force	1.3	
Marvin Braude Constituent Service Center	0.9	
New and Renovated Branch Libraries	7.3	
New and Renovated Park Facilities	4.7	
3-1-1 Service Request System	0.6	
Police recruit Training Program	0.6	
Scientific Investigation Division	0.3	
E-Government Infrastructure Implementation	0.3	
FMIS - Replacement	0.3	
	36.4	\$ 36.4

BALANCING THE 2003-04 GENERAL FUND BUDGET

Other Expenditure Changes

Fire Constant Staffing	\$	11.1	
Street Resurfacing Program - Partially Replace TCRP funds		9.1	
Police Replacement Vehicles		8.1	
Police Reorganization		4.1	
Neighborhood Prosecutor Program		3.8	
LATAx		2.8	
Police Civilian Overtime		2.6	
Police Related Litigation		2.4	
Banking Fees		1.7	
PaySR Support		1.3	
Pitches Motions		1.2	
Petroleum Products		2.5	
Postage		1.0	
Firefighter Background Investigation Program		1.1	
Adult Day Support Centers		1.1	
Workers Compensation Improvement Program		0.8	
Other		13.6	
	<u>\$</u>	<u>68.3</u>	
Total General Fund Appropriation Changes			<u>\$ 257.0</u>
Total General Fund Shortfall			<u>\$ (163.3)</u>

BUDGET BALANCING MEASURES

Economic Reductions

Deletion of Vacancies	\$	11.6	
Operational Efficiencies and Streamlining		3.0	
Contract Tree Trimming		1.7	
Salary Savings and Overtime Reductions		2.4	
Expense Savings		2.7	
Managed Attrition		6.2	
Reduction in Telephone Service Contract Costs		2.3	
Other		0.7	
	<u>\$</u>	<u>30.6</u>	

Increased Revenues

Increase in Transfer from the Reserve Fund	\$	102.0	
Increase Sanitation Equipment Charge (9 mos.)		23.4	
Increase Golf Fees		4.2	
Increase Zoo Entrance Fees		1.2	
Revised and Updated Engineering Fee Structure		1.6	
Department of Transportation Boot Release Fee Increase		0.3	
	<u>\$</u>	<u>132.7</u>	
Total Budget Balancing Measures			<u>\$ 163.3</u>

5-YEAR BUDGET FORECAST

	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
ESTIMATED GENERAL FUND REVENUE					
Prior Year General Fund Appropriation	\$ 3,266.9	\$ 3,480.7	\$ 3,514.1	\$ 3,622.7	\$ 3,749.0
Less Prior Year Reserve Fund Transfer	<u>(58.0)</u>	<u>(160.0)</u>	<u>(58.3)</u>	<u>(58.3)</u>	<u>(58.3)</u>
General Fund Base	\$ 3,208.9	\$ 3,320.7	\$ 3,455.8	\$ 3,564.4	\$ 3,690.7
General Fund Growth Factor (04-05 >) 3.5%	88.4	116.2	121.0	124.8	129.2
Reserve Fund Transfer	160.0	58.3 *	58.3 *	58.3 *	58.3 *
Police Grants		(2.6)	(27.0)	(10.0)	
Proposed SEC Fee Increases	<u>\$ 23.4</u>	<u>21.5</u>	<u>14.6</u>	<u>11.6</u>	<u>7.1</u>
Total Revenue	<u>\$ 3,480.7</u>	<u>\$ 3,514.1</u>	<u>\$ 3,622.7</u>	<u>\$ 3,749.0</u>	<u>\$ 3,885.3</u>
ESTIMATED GENERAL FUND EXPENDITURES					
General Fund Base	\$ 3,266.9	\$ 3,480.7	\$ 3,683.0	\$ 3,912.3	\$ 4,177.6
Employee Compensation Adjustments	94.3	83.9	68.8	70.5	72.3
Pensions & Retirement	84.6	83.1	118.2	115.3	66.1
Employee Benefits	46.8	43.8	47.2	51.9	56.5
Full-Year Cost of Police Hiring Plan	38.9	26.3	-	-	-
Police Reorganization	4.1	3.6	-	-	-
Debt Service	(35.6)	18.6	(3.0)	8.6	3.3
Delete One-Time Costs	(92.6)	(90.1)	-	-	-
Full-Year Cost of Partially Financed Positions	12.6	15.0	-	-	-
City Elections	(9.4)	10.0	(10.0)	10.5	(10.5)
Expense Increases (2% per year)	-	8.0	8.2	8.4	8.5
Net - Other Additions and Deletions	<u>70.2</u>	<u>**</u>	<u>**</u>	<u>**</u>	<u>**</u>
Total Expenditures	<u>\$ 3,480.7</u>	<u>\$ 3,683.0</u>	<u>\$ 3,912.3</u>	<u>\$ 4,177.6</u>	<u>\$ 4,373.9</u>
SHORTFALL	<u>\$ (0.0)</u>	<u>\$ (168.9)</u>	<u>\$ (289.7)</u>	<u>\$ (428.6)</u>	<u>\$ (488.6)</u>

* Estimate based on 5-year average.

** Does not include continuation of approximately \$33 million in salaries for resolution positions.

**2003-04 Proposed Budget
One-time or Limited Duration Revenue**

\$ Millions

Reserve Fund Transfer	\$160.0
Police Grants	40.9
Telecommunications Back Tax Settlement	6.0
Transfer from Telecommunications Develop. Acct.	<u>2.2</u>
	<u>\$209.1</u>

**SUMMARY OF 2003-04 GENERAL FUND REVENUES
ECONOMIC AND NONECONOMIC**

<u>Type</u>	2002-03 Adopted			2003-04 Proposed Change			2003-04 Proposed		
	<u>Econ. Sensitive</u>	<u>Other</u>	<u>Total</u>	<u>Econ. Sensitive</u>	<u>Other</u>	<u>Total</u>	<u>Econ. Sensitive</u>	<u>Other</u>	<u>Total</u>
Sales	362,361		362,361	14,391	-	14,391	376,752		376,752
Business	360,400		360,400	12,614	-	12,614	373,014		373,014
Utility Users	517,367		517,367	2,759	-	2,759	520,126		520,126
Motor Vehicle License	223,000		223,000	8,920	-	8,920	231,920		231,920
Transient Occupancy	100,478		100,478	(2,578)	-	(2,578)	97,900		97,900
Municipal Court Fines	-	109,532	109,532	-	1,468	1,468		111,000	111,000
Documentary Transfer	95,025		95,025	31,975	-	31,975	127,000		127,000
Property	647,926		647,926	53,624	-	53,624	701,550		701,550
License Permits	-	421,725	421,725	-	(288)	(288)		421,437	421,437
Parking Users	58,679		58,679	3,748	-	3,748	62,427		62,427
Franchise	-	33,528	33,528	-	1,948	1,948		35,476	35,476
Grants	-	41,896	41,896	-	482	482		42,378	42,378
Interest	-	29,179	29,179	-	(8,679)	(8,679)		20,500	20,500
Power Transfer	-	162,800	162,800	-	(10,300)	(10,300)		152,500	152,500
Water Transfer	-	26,800	26,800	-	2,000	2,000		28,800	28,800
Civic Ctr Parking Income	-	2,100	2,100	-	63	63		2,163	2,163
Transit Shelter Income	-	1,500	1,500	-	-	-		1,500	1,500
L.A. Mall Rental Income	-	542	542	-	16	16		558	558
Residential Development Tax	-	1,800	1,800	-	-	-		1,800	1,800
Tobacco	-	11,136	11,136	-	(1,495)	(1,495)		9,641	9,641
Trans from Telecom. Development Acct	-	1,250	1,250	-	993	993		2,243	2,243
Transfer from Reserve Fund	-	57,963	57,963	-	102,043	102,043		160,006	160,006
Total	2,365,236	901,751	3,266,987	125,453	88,251	213,704	2,490,689	990,002	3,480,691

GENERAL FUND GRANT REVENUE REIMBURSEMENTS

(Million Dollars)

	<u>1999-00 ACTUAL</u>	<u>2000-01 ACTUAL</u>	<u>2001-02 ACTUAL</u>	<u>2002-03 BUDGET</u>	<u>2002-03 REVISED</u>	<u>2003-04 BUDGET</u>
Disaster Assistance Grants	\$4.606	\$7.002	\$3.816	\$1.000	\$2.700	\$1.000
Police-related Grants	7.437	11.292	17.807	40.896	36.884	41.378
General		0.017				
TOTAL	<u>\$12.043</u>	<u>\$18.311</u>	<u>\$21.623</u>	<u>\$41.896</u>	<u>\$39.584</u>	<u>\$42.378</u>
Detail of Police-related Grants						
COPS Universal Hiring (Supplement 1)	\$1.654	\$0.912				
COPS Universal Hiring (Supplement 2)		0.737	\$11.151	\$37.140	\$33.232	\$39.594
COPS MORE 95 Civilianization	0.263	0.378	0.560	0.037	0.178	
COPS MORE 96 Civilianization	4.960	3.152	1.858	0.671	1.368	
COPS MORE 98 Civilianization		0.055	0.070	0.010	0.024	
Juvenile Accountability Block Grant *		1.536	3.212	2.019		
3-1-1 Project			0.119		0.451	
Other Police Grants +	0.560	1.865	0.490	1.019	1.054	1.054
Community Law Enforcement		2.543	0.347		0.577	0.730
Victim Witness Assistance		0.114				
TOTAL - Police-related grants	<u>\$7.437</u>	<u>\$11.292</u>	<u>\$17.807</u>	<u>\$40.896</u>	<u>\$36.884</u>	<u>\$41.378</u>

+ Includes Narcotics Enforcement Surveillance Team , Operation ABC, Family Violence

* Juvenile Accountability Block Grant is not part of the law enforcement police budget; grant is used to reimburse general fund for community agencies sub-contracts.

The schedule does not reflect Police grants for technology (e.g. COPS MORE grants), the Federal Local Law Enforcement Block Grant & Supplemental Block Grant.

The largest current grant receipt category is "COPS Universal Hiring." Receipt of monies awarded under this grant is dependent on the number of new police officers hired. Over a period of years the grant will reimburse the City up to \$133 million cumulatively and up to \$40 million annually to hire 710 new officers above an agreed-upon base employment level. In January 2001, the Department of Justice granted the City's request for more flexible guidelines to allow the City to access the federal funds to pay for 90 percent of the cost of salary and benefits for new police officers for three years. By the end of fiscal year 2002-03, it is anticipated that the City will hire 710 new officers.

2003-04 BUDGET SCOPING REVENUE OPTIONS PRESENTED TO THE MAYOR

REVENUE OPTIONS INCLUDED IN THE PROPOSED BUDGET

Increase the Sanitation Equipment Charge	\$ 23.4
Increase Golf Fees	4.2
Increase Zoo Entrance Fees	1.2
Consolidation and Simplification of Engineering Fee Structure	1.6
Department of Transportation Boot Release Fee Increase	0.3

REVENUE OPTIONS NOT INCLUDED IN PROPOSED BUDGET *

Charge monthly trash collection fee to recover costs subsidized by GF (Single \$10 & Multi-family \$6.60 provides \$31 million/year).....	
(Single \$15.39 & Multi-family \$10.26 provides \$76 million/year).....	
Sewer Franchise Fee.....	20.0
Increase SPA to recover street sweeping costs.....	39.2
Cable TV utility users tax.....	40.0
Charge utility users tax for water.....	45.0
Admissions tax - 10% (sporting events, etc).....	20.0
1/2 cent sales tax for public safety.....	180.0
Alcoholic beverage excise tax - 5% (State legislation needed).....	25.0
Increase Transient Occupancy Tax by 1%.....	7.0
Increase parking tax from 10% to 12%.....	12.0
Internet sales tax.....	
Increase franchise fees.....	
Satellite TV and cell phone utility users tax.....	
Analyze feasibility of Police benefit assessment property tax.....	

APPROPRIATION REDUCTION OPTIONS

Transfer Affirmative Action from Con Ad to CAO	0.3
Eliminate Cultural Affairs General Fund subsidy.....	2.6
Consolidate depts' documents leased storage into City Clerk's Central Records.....	0.2
Consolidate five small departments.....	2.0
Work Furlough (\$4.7M per day for 5 days).....	23.5
Terminate probationary employees (191 positions@\$47K)	9.0
Additional Service Level reductions	
Street Resurfacing (150 mi vs. 232 mi).....	8.0
Expanded Library Hours Elimination.....	3.8

STUDIES FOR FUTURE POTENTIAL REDUCTIONS

Combine GSD Construction and Bldg. Maintenance Operations.....	
Consolidate test laboratories.....	
Consolidate Police permitting function into Finance.....	
Consolidate various LAPD Audit functions.....	
Consolidate Contract Administration into Engineering.....	
Consolidate grant contract and monitoring activities.....	
Consolidate fleet operations.....	
Increase various DOT fees to be determined.....	
Consolidate/reduce Sanitation administration staff.....	
Consolidate selected call centers into 3-1-1 call center.....	
Review ITA systems project staffing.....	

*

A universal approach was used in looking at revenue options. Some options were presented to the Mayor at an early stage should a decision be made to place one or more revenue initiatives on the ballot.

PROPOSED FEE ADJUSTMENT DETAILS

Sanitation Equipment Charge (SEC)

	Current	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08
Single Family Dwelling*	\$6.00	\$10.00	\$11.50	\$13.30	\$14.65	\$15.39
Multiple Family Dwelling*	\$4.00	\$6.60	\$7.72	\$8.88	\$9.77	\$10.26

* monthly rate

Sewer Service Charge (SSC)

	Current	FY 2003-04	FY 2004-05	FY 2005-06	FY 2006-07	FY 2007-08
Per hundred cubic feet	\$2.26	\$2.33	\$2.40	\$2.47	\$2.57	\$2.67

Zoo Admissions

	Current	Proposed
Adult	\$8.25	\$9.00
Senior	\$5.25	\$6.00
Child	\$3.25	\$4.00
Adult-Group	\$5.25	\$6.00
Child Group	\$2.25	\$3.00

Public Works: Bureau of Engineering and Department of City Planning fees

(listed on following pages)

DEPARTMENT OF CITY PLANNING
Fee Proposal
 For FY2003/2004

Special Service	BASIS FOR FEE: CODE SECTION	Date of Last Revision	Units	Existing Rate	PROPOSED FEE
CHANGE OF ZONES, HEIGHT DISTRICTS, SUPPLEMENTAL USE DISTRICTS AND OTHER RELATED					
ZONE CHANGE SINGLE FAMILY DWELLING	19.01A	5/22/94	30	\$3,314 for 1st block + \$1,682 for each additional block	\$3,480 FOR 1st BLOCK + \$1,766 FOR EACH ADDITIONAL BLOCK
ZONE CHANGE OTHER THAN SINGLE FAMILY DWELLING	19.01A	5/22/94	14	\$4,256 for 1st block + \$205 each additional unit (not to exceed \$10,487)	\$4,469 for 1st block + \$215 each additional unit (not to exceed \$11,011)
ZONE CHANGE BUILDINGS OTHER THAN DWELLING	19.01A	5/22/94	8	\$9,219 for 1st block + \$1,899 for each additional block	\$8,761 FOR 1st BLOCK + \$1,805 FOR EACH ADDITIONAL BLOCK
CLARIFICATION OF "Q", OR "D" CLASSIFICATION	19.01A	5/22/94	5	\$380	\$389
LAND USE DETERMINATION BY COMMISSION - SEC 12.24.1	19.01A	2/2/93	0	\$2,580 + \$713 for each additional block	\$2,709 + \$749 FOR EACH ADDITIONAL BLOCK
AMENDMENTS OF COUNCIL'S INSTRUCTIONS INVOLVING THE REMOVAL OF THE (T) TENTATIVE CLASSIFICATION	19.01A	5/22/94	13	\$1,364	\$1,432
HEIGHT DISTRICT	19.01A	5/22/94	5	\$1,536 for 1st block + \$1,026 for each additional block	\$1,576 FOR 1st BLOCK + \$1,077 FOR EACH ADDITIONAL BLOCK
HEIGHT DISTRICT INCIDENT TO ZONE CHANGE	19.01A	5/22/94	1	\$288	\$302
ROCK AND GRAVEL OR ANIMAL SLAUGHTERING DISTRICT	19.01A	5/22/94	0	\$1,501 for 1st block + \$1,001 for each additional block	\$1,576 for 1st block + \$1,051 for each additional block
OIL DRILLING DISTRICT	19.01A	5/22/94	0	\$1,246 for 1st block + \$773 for each additional block. Shall not	\$1,308 FOR 1st BLOCK + \$812 FOR EACH ADDITIONAL BLOCK
DETERMINATION OF CONDITIONS FOR OIL DRILLING - Sec 12.30	19.01A	5/22/94	0	\$2,240	\$2,256
ZONE BOUNDARY ADJUSTMENT	19.01A	5/22/94	3	\$2,387, \$315 When Filed Incident To A SubDivision	\$2,506, \$331 WHEN INCIDENT TO SUBDIVISION
HORSEKEEPING DISTRICT	19.01A	5/22/94	1	\$3,314 for 1st block + \$1,682 for each additional block	\$3,480 FOR 1st BLOCK + \$1,766 FOR EACH ADDITIONAL BLOCK
BUILDING LINE	19.01A	5/22/94	8	\$2,048 for 1st block + \$1,367 for each additional block	\$2,150 FOR 1st BLOCK + \$1,435 FOR EACH ADDITIONAL BLOCK
BUILDING LINE INCIDENT TO ZONE/HEIGHT CHANGE	19.01A	5/22/94	4	\$179	\$188
RESIDENTIAL PLANNED DEVELOPMENT DISTRICT	19.01A	5/22/94	0	\$875 for 1st block + \$362 for each additional block	\$919 FOR 1st BLOCK + \$380 FOR EACH ADDITIONAL BLOCK
ANY SUPPLEMENTAL USE DISTRICT NOT COVERED ELSEWHERE	19.01A	5/22/94	0	\$1,018 for 1st block + \$679 for each additional block	\$1,069 FOR 1st BLOCK + \$713 FOR EACH ADDITIONAL BLOCK
HISTORIC PRESERVATION ZONE	19.01A	5/22/94	2	\$851 + \$562 for each additional block	\$894 + \$590 FOR EACH ADDITIONAL BLOCK
CERTIFICATE OF APPROPRIATENESS	19.01A	5/22/94	32	\$184	\$193
SURFACE MINING PERMIT	19.01A	5/22/94	0	\$788 for 1st block + \$521 for each additional block	\$827 FOR 1st BLOCK + \$547 FOR EACH ADDITIONAL BLOCK
AMENDMENTS TO VESTED PLANS OR ADDITIONS TO VESTED REGULATIONS IN VESTING ZONE CHANGE ORDINANCES OR CONDITIONAL USE PERMITS	19.01.A	4/26/96	0	\$380	\$399
QUIMBY FEE CALCULATION	19.01A (4)	5/22/94	750	\$93	\$98
CONDITIONAL USE, OTHER SIMILAR QUASI-JUDICIAL APPROVALS AND PUBLIC BENEFIT APPROVALS					
CONDITIONAL USE BY CITY OR AREA PLANNING COMMISSION (12.24U AND V)	19.01C	5/22/94	39	\$2,810 + \$777 for each additional block	\$2,951 + \$816 FOR EACH ADDITIONAL BLOCK
PUBLIC BENEFIT (SECTION 1400)	19.01C	10/10/00	11	\$2,810 + \$777 for each additional block	\$2,951 + \$816 FOR EACH ADDITIONAL BLOCK
REQ TO ESTABLISH A SHELTER FOR THE HOMELESS SEC 14.00	19.01C	5/22/94	0	\$367	\$385
CONDITIONAL USE BY ZA (ENTERTAINMENT USES ONLY) SEC 12.24 W 1	19.01C	10/10/00	3	\$4,052 + \$1,120 for each additional block	\$4,255 + \$1,176 FOR EACH ADDITIONAL BLOCK
CONDITIONAL USE - BY ZA (ON-SITE ALCOHOL SALES ONLY) 12.24 W1	19.01C	5/22/94	85	\$4,052 + \$1,120 for each additional block	\$4,255 + \$1,176 FOR EACH ADDITIONAL BLOCK
CONDITIONAL USE - BY ZA (OFF-SITE ALCOHOL SALES ONLY) 12.24 W1	19.01C	10/10/00	57	\$2,810 + \$857 for each additional block	\$2,951 + \$900 FOR EACH ADDITIONAL BLOCK
CONDITIONAL USE BY ZA OTHER THAN 12.24W 1 OR 12.24 W18	19.01C	5/22/94	200	\$2,810 + \$857 for each additional block	\$2,951 + \$900 FOR EACH ADDITIONAL BLOCK
APPVL OF PLANS REQUIRED W/ANY COND USE EXISTING PRIOR TO ENACTMENT OF MORE RESTRICTIVE ZONING PURSUANT TO SECTION 12.24L	19.01C	5/22/94	32	\$802	\$842
APPVL OF PLANS REQ IN CONNECTION W/ANY COND USE OTHER THAN THE SOUTH CENTRAL ALCOLOLIC BEVERAGE SPECIFIC PLAN - SECTION 12.24M	19.01C	5/22/94	100	\$1,722	\$1,808
VARIANCE OR ADJUSTMENT FROM THE REGUALTIONS AND REQUIREMENTS OF THE ZONING ORDINANCES					
ZONE USE VARIANCE W/PUBLIC HEARING	19.01D	1/1/95	180	\$3,680 + \$908 for each additional block	\$3,864 + \$953 FOR EACH ADDITIONAL BLOCK
ZONE USE VARIANCE W/O PUBLIC HEARING	19.01D	1/1/95	95	\$2,302 + \$768 for each additional block	\$2,417 + \$806 FOR EACH ADDITIONAL BLOCK
VARIANCE FOR 20% OR GREATER INCREASE IN DENSITY (LOT AREA PER UNIT) OR HEIGHT, OTHER THAN SINGLE FAMILY DWELLING	19.01D	1/1/95	22	\$3,379 + \$1,831 for each additional block	\$3,548 + \$1,923 FOR EACH ADDITIONAL BLOCK
VARIANCE FOR 20% OR GREATER INCREASE IN DENSITY (LOT AREA PER UNIT) OR HEIGHT, SINGLE FAMILY DWELLING	19.01D	1/1/95	51	\$890	\$935
ADJUSTMENTS TO YARD, AREA, BUILDING LINE AND HEIGHT - OTHER THAN SINGLE FAM DWELLING	19.01D	1/1/95	60	\$3,379 + \$1,831 for each additional block	\$3,548 + \$1,923 FOR EACH ADDITIONAL BLOCK
ADJUSTMENTS TO YARD, AREA, BUILDING LINE AND HEIGHT - SINGLE FAMILY DWELLING	19.01D	1/1/95	90	\$890	\$935
SLIGHT MODIFICATION OF AREA REQUIREMENTS	19.01D	5/22/94	38	\$135	\$142
ADJUSTMENTS TO YARD, AREA, BUILDING LINE AND HEIGHT IN COMBINATION WITH VARIANCE	19.01D	1/1/95	29	\$249 in addition to first block fee	\$261 IN ADDTION TO FIREST BLOCK FEE

DEPARTMENT OF CITY PLANNING
Fee Proposal
For FY2003/2004

Special Service	BASIS FOR FEE: CODE SECTION	Date of Last Revision	Units	Existing Rate	PROPOSED FEE
ZONING ADMINISTRATOR INTERPRETATIONS AND VARIOUS QUASI-JUDICIAL APPROVALS					
INTERPRETATION OF YARD OR USE REGULATIONS (SEC. 12.21 A2) AND OTHER VARIOUS QUASI-JUDICIAL APPROVALS UNDER SECTION 12.24 X NOT SPECIFIED ELSEWHERE	19.01E	5/22/94	5	\$2,709 + \$1,233 for each additional block.	\$2,844 + \$1,295 FOR EACH ADDITIONAL BLOCK
RELIEF FROM FENCE HEIGHT LIMITATION (SEC 12.24 X7 AND X8)	19.01E	10/10'00	23	\$498 for 1 lot in 1st block, \$996 for 2 or more lots, \$848 each additional block	\$523 for 1 lot in 1st block, \$1,046 for 2 or more lots, \$890 each additional block
RELIEF FROM FENCE HEIGHT LIMITATION FOR REBUILDING A POOL ENCLOSURE ON CORNER, REVERSED CORNER OR HISSDICE LOTS IN CONNECTION WITH A DECLARED EMERGENCY SECS. 12.24 X7 AND X8	19.01E	1/9/97	1	\$135 for 1 lot, \$270 for 2 or more lots	\$142 FOR 1 LOT, \$284 FOR 2 OR MORE LOTS
CHILD CARE FACILITY FOR NO MORE THAN 50 CHILDREN IN THE R3 ZONE	19.01E	10/10'00	1	\$802	\$842
LARGE FAMILY DAY CARD HOME WITHIN 300 FEET OF ANY EXISTING LARGE FAMILY DAYCARE HOME	19.01E	10/10'00	1	\$467	\$490
REQ TO PERMIT OPERATION OF A CERTIFIED FARMERS MKT	19.01E	5/22/94	2	\$367 + \$734 for each additional block	\$385 + \$771 FOR EACH ADDITIONAL BLOCK
REQ TO PERMIT THE SERVICE OF ALCOHOLIC BEVERAGES IN A RESTAURANT WITH A SEATING OF LESS THAN 50 SEATS	19.01E	5/22/94	17	\$143	\$150
APPLICATION FOR APPROVAL TO ERECT AN AMATEUR RADIO ANTENNA W/O PUBLIC HEARING	19.01E	5/22/94	0	\$166	\$174
APPLICATION FOR APPROVAL TO ERECT AN AMATEUR RADIO ANTENNA WITH PUBLIC HEARING SEC 12.27 I20	19.01E	5/22/94	0	\$332	\$349
JOINT LIVING AND WORK QUARTERS FOR ARTISTS AND ARTISANS WITH REDUCED PARKING	19.01E	5/22/94	1	\$750	\$788
COMMERCIAL USES AND/OR REDUCED PARKING IN HISTORICALLY SIGNIFICANT BUILDINGS PURSUANT TO SECTION 12.27 1 26	19.01E	10/4/99	2	\$750	\$788
ADAPTIVE REUSE PROJECTS IN THE M ZONES IN THE DOWNTOWN PROJECT AREA	19.01E	10/10'00	1	\$750	\$788
REQUEST FOR OPEN STORAGE FOR AUTOMOTIVE REPAIR BUSINESS	19.01E	10/10'00	1	\$467	\$490
SLIGHT MOD OF PARKING REQ FOR SHOWCASE THEATERS- SEC 12.27 F	19.01D	5/22/94	1	\$73	\$77
INTERPRETATIONS DUE TO DECLARED EMERGENCY PURSUANT TO SECTION 16.03 E	19.12	2/14/94	0	\$498	\$523
REVIEW BY ZONING ADMINISTRATOR					
REQ TO PERMIT CONT'D OPERATION OF NON-CONFORMING OIL WELLS	19.01F	5/22/94	0	\$295	\$310
REQ F/FENCING AND LANDSCAPING REQUIREMENTS FOR OIL WELLS IN THE LOS ANGELES OIL FIELD AREA	19.01F	5/22/94	0	\$367	\$385
REQ F/APPVL OF PLANS RE: COND USE EXISTING PRIOR TO ENACTMENT OF MORE RESTRICTIVE ZONING	19.01F	5/22/94	29	\$802	\$842
REQ FOR APPROVAL OF PLANS RE: CU FOR THE SALE OF ALCOHOLIC BEVERAGES OR FOR A DANCE HALL WHICH USE EXISTED PRIOR TO ENACTMENT OF MORE RESTRICTIVE ZONING	19.01F	5/22/94	26	\$1,047	\$1,099
REQ F/APPVL IN OIL DRILLING CASES WHERE CONTROL SITE IS IN THE CITY OF LOS ANGELES BUT WELL HAS BOTTOMED OUTSIDE CITY LIMITS	19.01F	5/22/94	0	\$797	\$837
REQ F/DETERMINATION MADE PURSUANT TO SEC. 12.21 A2	19.01F	5/22/94	3	\$2,691	\$2,826
REQ F/2ND AND SUBSEQUENT CONTINUATION OF NON-CONFORMING USES IN R ZONES	19.01F	5/22/94	13	\$403	\$423
REQ F/DETERMINATION F/BLDG PERMIT FOR DWELLING ADJACENT TO EQUINE-KEEPING USE	19.01F	5/22/94	1	\$110	\$116
REQ F/APPVL OF PLANS IN CONNECTION WITH REDUCED ON-SITE AND REDUCED OFF-SITE PARKING	19.01F	5/22/94	2	\$653	\$686
REQ F/APPVL OF SHARED PARKING	19.01F	5/22/94	5	\$1,251	\$1,314
REQ F/PARKING EXCEPTIONS FOR A BLDG NEAR A TRANSIT STATION	19.01F	5/22/94	1	\$340	\$357
TEMPORARY SUBDIVISION DIRECTION SIGNS					
REQ F/APPVL TO ERECT DIRECTIONAL SIGNS OR F/1 YR TIME EXTENSION	19.01H	5/22/94	0	\$625 for 1st Sign in One Subdivision + \$306 for each addl sign	\$656 FOR 1ST SIGN IN ONE SUBDIV + \$321 FOR EACH ADD'L SIGN

DEPARTMENT OF CITY PLANNING
Fee Proposal
For FY2003/2004

Special Service	BASIS FOR FEE: CODE SECTION	Date of Last Revision	Units	Existing Rate		PROPOSED FEE
FEES FOR PLAN APPROVALS						
MISCELLANEOUS PLAN APPROVALS	19.01I	7/11/96	130		\$467	\$490
LANDSCAPE PLAN	19.01I	7/11/96	75		\$50	\$53
LANDSCAPE PLAN PART OF A DISCRETIONARY APPROVAL (INCL. WTR MNGMT.)	19.01I	7/11/96	75		\$107	\$112
SPECIFIC PLAN FEES						
SPECIFIC PLAN PROJECT PERMIT COMPLIANCE AS LISTED IN 19.01J 1(a)	19.01J 1(a)	3/22/00	12		\$200	\$210
SPECIFIC PLAN PROJECT PERMIT COMPLIANCE AS LISTED IN 19.01J 1(b)	19.01J 1(b)	3/23/00	13		\$743	\$780
MODIFICATION OF A PROJECT PERMIT COMPLIANCE	19.01J2	3/24/00	153		1/2 FILING FEE	1/2 FILING FEE (NEW FEE)
SPECIFIC PLAN PROJ PERMIT ADJUSTMENT NOT EXCEEDING THRESHOLD SPECIFIED IN SEC. 19.01 J1 a (1') (2) and (3)	19.01J3	3/25/00	10		\$800	\$840
ALL OTHER SPECIFIC PLAN PROJECT PERMIT ADJUSTMENTS	19.01J3 (b)	3/26/00	11		\$1,500	\$1,575
SPECIFIC PLAN EXCEPTIONS	19.01J5	3/27/00	40		\$2,409 + \$1,607 for each additional block	\$2,529 + \$1,687 FOR EACH ADDITIONAL BLOCK
TRANSFER PLAN						
APPROVAL OF A TRANSFER PLAN	19.01K 10	5/22/94	0		\$9,108 + \$2,517 for each additional block	\$9,563 + \$2,643 FOR EACH ADDITIONAL BLOCK
EXTENSION OF TIME AND SUSPENSION OF TIME LIMITS FOR PLANNING AND ZONING MATTERS IN LITIGATION						
EXTENSION OF TIME AND SUSPENSION OF TIME LIMITS FOR PLANNING AND ZONING MATTERS IN LITIGATION	19.01M	5/22/94	151		\$125	\$131
ADULT ENTERTAINMENT BUSINESS EXCEPTION						
EXCEPTION FROM PROHIBITION AGAINST ADULT ENTERTAINMENT BUSINESSES WITHIN 500' OF AN A OR R ZONE	19.01N	5/22/94	1		\$250	\$263
DENSITY INCREASE						
DENSITY INCREASE	19.01O	3/21/96	5		\$2,810	\$2,951
MODIFICATION OR DISCONTINUANCE OF USE						
MODIFICATION OR DISCONTINUANCE OF USE	19.01P	10/27/97	0		\$2,000	\$2,100
APPLICATION FOR SPECIFIC PLAN DESIGN REVIEW APPROVAL						
SIGN REVIEWS ONLY	19.01Q	5/22/94	400		\$200	\$210
ALL OTHER REVIEWS	19.01Q	5/22/94	210		\$743 + \$313 for each additional block	\$780 + \$329 FOR EACH ADDITIONAL BLOCK
APPLICATION FOR ADDITIONAL HEIGHT F/BUILDINGS AND STRUCTURES						
APPLICATION FOR ADDITIONAL HEIGHT F/BLDG AND STRUCTURES IN C AND M ZONED LOTS	19.01R	5/22/94	0		\$750	\$788

DEPARTMENT OF CITY PLANNING
Fee Proposal
 For FY2003/2004

Special Service	BASIS FOR FEE: CODE SECTION	Date of Last Revision	Units	Existing Rate	PROPOSED FEE
SITE PLAN REVIEW					
SITE PLAN REVIEW FOR RESIDENTIAL PROJECTS OF 50 OR MORE DWELLING UNITS	19.01S	5/22/94	10	\$800	\$840
SITE PLAN REVIEW FOR ALL OTHER PROJECTS	19.01S	5/22/94	7	\$1,500	\$1,575
APPLICATION FOR COMMUNITY DESIGN OVERLAY PLAN APPROVAL					
REQUEST FOR APPROVAL OF DESIGN OVERLAY PLAN	19.01T	6/28/98	14	\$184	\$193
APPLICATION PURSUANT TO SECTIONS 12.21 A17, 12.24 X11 AND 12.24 X21 - RELIEF IN HILLSIDE AREAS					
RELIEF FROM HGT/PKG/YARD/LOT COVERAGE PROVISIONS IN HILLSIDE AREAS	19.01U	4/14/93	20	\$750	\$788
MULTIPLE APPLICATIONS OR COMBINATION APPLICATIONS					
COMBINATION APPLICATIONS - IF MORE THAN ONE APPLICATION IS FILED AT THE SAME TIME FOR THE SAME PROJECT AND THE FEE FOR EACH SEPARATE APPLICATION IS SET FORTH IN THE FEE ORDINANCE THEN, THE DIRECTOR NEED NOT COLLECT A SEPARATE FEE FOR EACH APPLICATION	19.01V	5/22/94	N/A	Highest Application Fee + \$1,095 for each additional application	Highest Application Fee + \$1,150 for each additional application
DIVISION OF LAND AND PRIVATE STREET MAPS AND APPEALS - TENTATIVE TRACT					
TENTATIVE TRACT - SINGLE FAMILY DWELLING	19.02A 1	2/2/93	15	\$2,110 + \$36 per additional lot or \$179 per acre	\$2,216 + \$38 PER ADDITIONAL LOT OR \$188 PER ACRE
TENTATIVE TRACT - MULTI FAMILY DWELLING	19.02A 1	2/2/93	12	\$1,663 + \$56 per unit not to exceed \$3,287	\$1,746 + \$59 PER UNIT NOT TO EXCEED \$3,451
TENTATIVE TRACT - BLDG OTHER THAN DWELLING	19.02A 1	2/2/93	7	\$3,375 + \$26 per lot or \$131 per acre	\$3,544 + \$27 PER ADDITIONAL LOT OR \$138 PER ACRE
TENTATIVE TRACT - EACH LOT/EACH ACRE	19.02A 1 (a)	7/01/00	N/A	\$31 each lot, \$156 each acre	\$33 each lot, \$164 each acre
REVISED TENTATIVE TRACT - EACH LOT/EACH ACRE	19.02A 1 (b)	7/01/00	N/A	\$6.25 each lot, \$31.25 each acre	\$6.56 each lot, \$32.81 each acre
TENTATIVE TRACT - FINAL SUBDIVISION MAP	19.02A 1 (c)	2/2/93	N/A	\$3.47 for each additional lot or \$18.74 for each additional acre	\$3.64 FOR EACH ADD'L LOT OR \$19.68 FOR EACH ADD'L ACRE
FINAL TRACT MAP UNIT APPROVAL TO ADVISORY AGENCY	19.02A 1 (d)	2/2/93	10	\$100	\$105
BUILDING LINE INCIDENT TO A SUBDIVISION	19.02A 1 (e)	2/2/93	2	\$354	\$372
TENTATIVE TRACT - CONDO CONVERSION	19.02A 1 (f)	2/2/93	N/A	100% Surcharge	100% Surcharge
TENTATIVE TRACT - MOUNTAIN FIRE DISTRICT	19.02A 1 (g)	2/2/93	0	50% surcharge	50% surcharge
TENTATIVE TRACT - BLDG. INSPECTION REPORTS	19.02A 1 (h)	2/2/93	0	\$780	\$819
TENTATIVE TRACT - RELOCATION ASSISTANCE PLAN	19.02A 1 (i)	2/2/93	0	\$97	\$102
TENTATIVE TRACT - REVIEW OF REVISED TENTATIVE MAP	19.02A 1 (j)	2/2/93	9	\$386	\$405
REVIEW OF GRADING PLANS IN HILLSIDE AREAS > 60,000 SQ. FT.	19.02A 1 (k)	2/2/93	0	\$1,899	\$1,994
TENTATIVE TRACT - APPEAL TO COUNCIL	19.02A 4	10/10/93	N/A	85% of application, \$64 aggrieved party	85% of application, \$67 aggrieved party
TENTATIVE TRACT - MODIFICATION TO ADVISORY AGENCY	19.02A 5(a)	2/2/93	2	\$1,358 +\$31 for each additional lot	\$1,426 + \$33 FOR EACH ADDITIONAL LOT
FINAL TRACT MAP MODIFICATION TO ADVISORY AGENCY	19.02A 5 (a)	2/2/93	10	\$1,049 + \$24 for each additional lot	\$1,101 + \$25 FOR EACH ADDITIONAL LOT
MODIFICATION OR REVISION OF SUBDIVISION TO CITY COUNCIL	19.02A 5(b)	2/2/93	3	\$825	\$866

DEPARTMENT OF CITY PLANNING
Fee Proposal
For FY2003/2004

Special Service	BASIS FOR FEE: CODE SECTION	Date of Last Revision	Units	Existing Rate	PROPOSED FEE
TRACT MAP - APPEAL OF ADVISORY AGENCY DETERMINATION TO APPEAL BOARD	19.02A 7	10/10/93	0	85% Applicant, \$25 Aggreived party	85% Applicant, \$26 Aggreived party
ZONE CHANGE INCIDENT TO SUBDIVISION	19.02 A 8	2/2/93	25	\$93	\$98
DIVISION OF LAND AND PRIVATE STREET MAPS AND APPEALS - PARCEL MAP					
PARCEL MAP - SINGLE FAMILY DWELLING	19.02B 1	2/2/93	35	\$698 + \$43 for each additional lot	\$733 + \$45 FOR EACH ADDITIONAL LOT
PARCEL MAP - MULTI FAMILY DWELLING	19.02B 1	2/2/93	13	\$621 + \$38 per unit + \$38 for each additional lot	\$652 + \$40 PER UNIT + \$40 FOR EACH ADD'L LOT
PARCEL MAP - BUILDING OTHER THAN DWELLING	19.02B 1	2/2/93	11	\$1,710 + \$41 for each additional lot	\$1,796 + \$43 FOR EACH ADDITIONAL LOT
EXTENSION OF TIME TO FRECORD A PARCEL MAP	19.02B 4	2/2/93	3	\$240	\$252
PARCEL MAP EXEMPTION	19.02B 5	2/2/93	105	\$655	\$688
PARCEL MAP - APPEAL OF ADVISORY AGENCY DETERMINATION TO APPEAL BOARD	19.02B 7	10/10/93	N/A	85% Applicant, \$64 Aggreived party	85% Applicant, \$67 Aggreived party
CERTIFICATE OF COMPLIANCE	19.02B 8	2/2/93	30	\$583	\$612
PARCEL MAP - CONDO CONVERSION	19.02B 9	2/2/93	N/A	100% Surcharge of Base Fee	100% Surcharge of Base Fee
PARCEL MAP - MOUNTAIN FIRE DISTRICT	19.02B 10	2/2/93	N/A	1/3 Surcharge of all fees paid	1/3 Surcharge of all fees paid
PARCEL MAP - BUILDING INSPECTION REPORTS	19.02B 11	2/2/93	0	\$97	\$102
PARCEL MAP - RELOCATION ASSISTANCE PLAN	19.02B 12	2/2/93	0	\$97	\$102
PRELIMINARY OR RECORDED PARCEL MAP MODIFICATION TO ADVISORY AGENCY	19.02B 13	2/2/93	3	\$1,680	\$1,764
DIVISION OF LAND - PRIVATE STREET MAPS					
PRIVATE STREET MAP	19.02C 1 & 2	2/2/93	6	\$7,046 + \$291 for each additional lot	\$5,087 + \$291 FOR EACH ADDITIONAL LOT
PRIVATE STREET - MTN FIRE DISTRICT	19.02C 3	2/2/93	N/A	50% surcharge of all fees paid	50% surcharge of all fees paid
PRIVATE STREET MODIFICATION	19.02C 5	2/2/93	0	\$1,984 + \$35 for each additional lot	\$2,083 + \$37 FOR EACH ADDITIONAL LOT
DIVISION OF LAND - MOBILE HOME REPORT					
MOBILEHOME PARK IMPACT REPORTS	19.02D	2/2/93	0	\$1,554	\$1,632
FILING FEES FOR ZONE CHANGES PURSUANT TO SECTION 11.5.8 - (PERIODIC PLAN REVIEW/MAJOR PLAN REVIEW)					
PERIODIC PLAN REVIEW - ZONE CHANGE/GEN PLAN AMENDMENT <20 ACRES	19.03A 1	2/2/93	4	\$11,003 + \$3,667 for each additional block	\$11,553 + \$3,850 FOR EACH ADDITIONAL BLOCK
PERIODIC PLAN REVIEW - ZCH/GEN PLAN AMENDMENT ANNEXATION <20 ACRES	19.03A 1	2/2/93	1	\$3,000 + \$1,000 for each additional block	\$3,150 + \$1,050 FOR EACH ADDITIONAL BLOCK
MAJOR PLAN REVIEW - ZONE CHANGE/GEN PLAN AMENDMENT < 20 ACRES - CRA	19.03A 2	2/2/93	2	\$5,000 + \$1,000 for each additional block	\$5,250 + \$1,050 FOR EACH ADDITIONAL BLOCK
MAJOR PLAN REVIEW - ZCH/GEN PLAN AMENDMENT 20-100 ACRES	19.03A 3	2/2/93	1	\$23,223 + \$4,645 for each additional block	\$24,384 + \$4,877 FOR EACH ADDITIONAL BLOCK
MAJOR PLAN REVIEW - ZCH/GEN PLAN AMENDMENT <100 ACRES	19.03A 4	2/2/93	0	\$15,000	\$15,750
MAJOR PLAN REVIEW - ZCH/GEN PLAN AMENDMENT > 100 ACRES	19.03A 5	2/2/93	0	\$18,600	\$19,530
FILING FEES FOR PLANS AND CONDITIONS OF					
FINAL DEVELOPMENT F/RESIDENTIAL PLANNED DEVELOPMENT FILED SUBSEQUENT TO APPLICATION OF RPD DISTRICT	19.04A	7/21/90	0	\$118 + \$1 for each additional acre	\$124 + \$1.05 FOR EACH ADDITIONAL ACRE
MODIFICATION OF APPROVED FINAL DEVELOPMENT PLAN IN AN RPD DISTRICT	19.04B	7/21/90	0	\$157	\$165

DEPARTMENT OF CITY PLANNING
Fee Proposal
For FY2003/2004

Special Service	BASIS FOR FEE: CODE SECTION	Date of Last Revision	Units	Existing Rate	PROPOSED FEE
FILING FEES FOR ENVIRONMENTAL IMPACT REPORTS AND INITIAL STUDIES					
INITIAL STUDY - ENVIRONMENTAL DETERMINATIONS	19.05A 1	3/21/96	471	\$578	\$607
FULL EIR < 1 ACRE (COVERED UNDER THE FULL COST RECOVERY ORDINANCE)	19.05 A2(a)	7/8/93	1	\$4,479	\$4,703 - COVERED BY FULL COST RECOVERY ORDINANCE
FULL EIR 1 - 5 ACRES (COVERED UNDER THE FULL COST RECOVERY ORDINANCE)	19.05 A2(b)	7/8/93	2	\$7,211	\$7,572 - COVERED BY FULL COST RECOVERY ORDINANCE
FULL EIR > 5 ACRES (COVERED UNDER THE FULL COST RECOVERY ORDINANCE)	19.05 A2(c)	7/8/93	7	\$7,322	\$7,688 - COVERED BY FULL COST RECOVERY ORDINANCE
FULL EIR MTN FIRE DIST. < 1 ACRE (COVERED UNDER THE FULL COST RECOVERY ORDINANCE)	19.05 A3(a)	7/8/93	1	\$9,208	\$9,668 - COVERED BY FULL COST RECOVERY ORDINANCE
FULL EIR MTN FIRE DIST. 1 - 5 ACRES (COVERED UNDER THE FULL COST RECOVERY ORDINANCE)	19.05 A3(b)	7/8/93	3	\$13,426	\$14,097 - COVERED BY FULL COST RECOVERY ORDINANCE
FULL EIR MTN FIRE DIST. > 5 ACRES (COVERED UNDER THE FULL COST RECOVERY ORDINANCE)	19.05 A3(c)	7/8/93	4	\$21,444	\$22,516 - COVERED BY FULL COST RECOVERY ORDINANCE
SUPPLEMENTAL REPORT	19.05 A4	10/18/84	0	1/2 Filing Fee	1/2 Filing Fee
CATEGORICAL EXEMPTION	19.05A 5	3/21/96	1223	\$49	\$51
TRAFFIC REPORT	19.05 A6	2/2/93	0	\$2,224	\$2,335
EIR CLEARANCE - NO EFFECT ON THE ENVIRONMENT	19.05 A7	2/2/93	N/A	1/2 Normal EIR Fee where no effect on environment	1/2 Normal EIR Fee where no effect on environment
RECONSIDERATION	19.05 C	2/2/93	36	\$91	\$96
FILING FEES FOR COASTAL DEVELOPMENT PERMITS					
COASTAL DEVELOPMENT PERMIT - SINGLE FAMILY DWELLING	19.06A 1	2/2/93	12	\$804	\$844
COASTAL DEVELOPMENT PERMIT - MULTI FAMILY DWELLING	19.06A 2	2/2/93	16	\$714 + \$650 for each additional unit, maximum of \$2,500	\$750 + \$683 FOR EACH ADDITIONAL UNIT, MAXIMUM OF \$2,625
COASTAL DEVELOPMENT PERMIT - DIVISION OF LAND	19.06A 3	2/2/93	3	\$698 + \$318 for each additional lot, \$2997 maximum	\$733 + 334 FOR EACH ADDITIONAL LOT, \$3,147 MAXIMUM
COASTAL DEVELOPMENT PERMIT - COMML/INDUSTRIAL 25,000 SQ. FT	19.06A 4	2/2/93	1	\$4,438	\$4,660
COASTAL DEVELOPMENT PERMIT - COMML/IND 25-50,000 SQ. FT	19.06A 5	2/2/93	4	\$6,662	\$6,995
COASTAL DEVELOPMENT PERMIT - COMML/IND 50-100,000 SQ. FT	19.06A 6	2/2/93	2	\$10,941	\$11,206
COASTAL DEVELOPMENT PERMIT - COMML/IND > 100,000 SQ. FT	19.06A 7	2/2/93	0	\$13,873	\$14,047
COASTAL DEVELOPMENT PERMIT - PUBLIC WORKS IMPROVEMENTS	19.06A 8	2/2/93	5	\$64 W/Development Cost of < \$625	\$67 W/Development Cost of < \$656
COASTAL DEVELOPMENT PERMIT - OTHER PUB WKS IMPROVEMENTS	19.06A 9	2/2/93	20	\$128	\$134
COASTAL DEVELOPMENT PERMIT - NON PUBLIC WKS DEVELOPMENTS	19.06A 10	2/2/93	15	\$2,525	\$2,651
COASTAL DEVELOPMENT PERMIT - AMENDMENT - SINGLE FAMILY DWELINGS	19.06A 11	2/2/93	1	\$135	\$142
COASTAL DEVELOPMENT PERMIT - AMENDMENT FOR MULTI FAMILY, COMMERCIAL OR INDUSTRIAL DEVLMPMT. REQUIRING A PUBLIC HEARING	19.06A 11	2/2/93	1	\$802	\$842
COASTAL DEVELOPMENT PERMIT - EXEMPTION	19.06A 13	2/2/93	247	\$68	\$71
COASTAL DEVELOPMENT PERMIT - APPROVAL IN CONCEPT	19.06A 14	2/2/93	69	\$229	\$234
EXTENSION OF TIME FOR A COASTAL DEVELOPMENT PERMIT	19.06A 14	7/1/00	3	\$125	\$131
LAND DEVELOPMENT COUNSELING - FEE FOR 2ND AND SUBSEQUENT SESSIONS					
LAND DEVELOPMENT COUNSELING - 2ND AND SUBSEQUENT	19.09	2/2/93	0	\$270	\$284
DEVELOPMENT AGREEMENT FEES					
DEVELOPMENT AGREEMENT - COUNSELING	19.10A	2/2/93	0	\$500	\$525
DEVELOPMENT AGREEMENT - INITIAL APPLICATION	19.10B	2/2/93	0	\$2,550	\$2,678
DEVELOPMENT AGREEMENT - WHEN FILED WITH OTHER FEES	19.10B	2/2/93	3	\$1,035	\$1,087

**Department of Public Works / Bureau of Engineering
Fee Proposal
For FY 2003-04**

Special Services	Basis for Fee or Charge	Date of Last Revision	Current Fee	Proposed Fee
A PERMIT - Application made at the counter Application made on the Internet Cancellation of A-Permit, administrative charge	62.109(a) & (c), 62.05(b)3, (c) & (e) LAMC	4/13/92	\$106	\$160
			\$106	\$130
			\$42	No Refund of Application Fee
B PERMIT	62.110 LAMC	6/1/80	Actual Cost	No Change
EXCAVATION: GENERAL DEPOSIT EXCAVATION PERMIT (U-PERMIT) Annual Permit Excavation Excavation of 1,000 sq.ft. or less Excavation of more than 1,000 sq. ft.	62.05 LAMC	3/1/95	\$28	delete
			\$140	\$140
			Actual Cost	No Change
SPECIAL DEPOSIT EXCAVATION PERMIT (E-PERMIT) Excavation of 1,000 sq.ft. or less Excavation of more than 1,000 sq. ft.			Actual Cost	\$330 Actual Cost
LATERAL SUPPORT SHORING PERMIT Each temporary concrete or metal deadman located 1. 20 feet or more below the street's surface 2. Less than 20 feet below the street's surface 3. Ea permanent anchor rod located > 20 feet from surface 4. Ea of 1st 50 permanent anchor rod located < =20 feet from street surface 5. Ea permanent anchor rod > 1st 50, located within 20 feet 6. Ea anchor rod left in tension New Proposal - Consolidate above items 1-6 as one fee	BPW S.O. SO09-0282 62.02(a)-(c) LAMC	4/13/092	\$67	} Replace as one fee (See below)
			\$133	
			\$114	
			\$209	
			\$209 or Actual	
			\$209 or Actual	
	\$200/anchor			
SEWER CONNECTION PERMIT Cancellation of S-Permit	64.15(a) LAMC	4/13/92	\$107 \$44	120 No Refund of Application Fee

**Department of Public Works / Bureau of Engineering
Fee Proposal
For FY 2003-04**

Special Services	Basis for Fee or Charge	Date of Last Revision	Current Fee	Proposed Fee
WATERCOURSE PERMIT	64.07-64.10(c) LAMC	9/1/79	Min. \$150 or Actual Cost	Delete - To Cover under Revocable Permit
REVOCABLE PERMIT a. No field investigation (Planters, benches, landscaping, emergency exit doors and minor residential encroachments on paper streets) b. No field investigation (Fences, special pavers, mail boxes, pre-existing commercial pole, signs, retaining walls, marquees, private drains and other minor encroachments) c. Field investigation required d. Short Form Report e. Full Board Report - Approved f. Full Board Report - Dispute g. Watercourse New Proposal - consolidate d, e, f & g as one fee category	62.118.2LAMC	11/17/98	0 \$168 \$470 \$940 \$940 \$1,560	No Change \$200 \$600 See below See below See below See below \$1,200
HIGHWAY DEDICATION Basic Investigation Fee Highway Dedication Repair or Improvement R 3 Highway Dedication - Appeal	7.3 LACC & 12.37(f)LAMC 12.371.1 LAMC	12/7/92 4/13/92	\$276 \$1,689 \$270 \$708 Various	\$300 \$1,800 delete \$780
REAL ESTATE PROCESSING FEE - Delete, covered under other existing fees	7.41.1&2 LAAC	11/22/90	Actual Cost Min. \$200	delete
STREET VACATION Investigation & Processing Fee	7.42 LAAC	3/14/02	Actual Cost	No Change

**Department of Public Works / Bureau of Engineering
Fee Proposal
For FY 2003-04**

Special Services	Basis for Fee or Charge	Date of Last Revision	Current Fee	Proposed Fee
LAND USE REVIEW (Council had cut fees in half)				
Zone Change	62.106.1 (a) LAMC	3/21/97	\$1,100	\$2,000
Conditional Use	62.106.1 (a) LAMC	3/21/97	\$1,100	\$2,000
City Planning Cases	62.106.1 (a) LAMC	3/21/97	\$1,100	\$2,000
Site reviews (Site Plans)	62.106.1 (a) LAMC	3/21/97	\$1,100	\$2,000
Coastal Development permits	62.106.1 (a) LAMC	3/21/97	\$1,100	Actual Cost
CERTIFICATE OF COMPLIANCE/PARCEL MAP EXEMPT	62.106.1 (a) LAMC	6/1/92	\$650	\$1,000
PARCEL MAPS TENTATIVE				
Base Fee	62.106.1 (a) LAMC	5/30/92	\$1,600+ \$100/lot	\$3,500
Tentative Parcel Map Modification & Revision			\$400	\$400
PARCEL MAPS - FINAL	19.02.B.2 LAMC			
Final Parcel Map Straight		3/1/95	\$2,900	} \$3,500
Final Parcel Map Curve		3/1/95	\$3,267	
Final Parcel Map Deed		3/1/95	\$3,415.50	
Final Parcel Map Curve + Deed		3/1/95	\$3,757.05	
Each Additional Parcel		92 & 3/15/1995	Various	No add'l charge
Resubmission		3/15/95	\$225	\$400
Reversion to Acreage Surcharge, Prior Council Approval		4/13/92	\$369	\$1,200
Reversion to Acreage Surcharge, No Prior Council Approval		4/13/92	\$737	\$1,200
Airspace Subdivision		3/1/95	Actual Cost	flat fee \$3,500
Deposit Required			\$8,000	N/A
TRACT MAPS - TENTATIVE	62.106.1 (a) LAMC	5/30/92		
New Filing Condo Tract Map Checking			\$1,800	\$3,500

**Department of Public Works / Bureau of Engineering
Fee Proposal
For FY 2003-04**

Special Services	Basis for Fee or Charge	Date of Last Revision	Current Fee	Proposed Fee
Under 20 Lots, maximum \$3,500 1) up to 4 lots, plus 2) additional lot 20 or more Lots, maximum \$5,000 1) 20 lots, plus 2) additional lot Proposed New Rates: Flat Fee Under 20 lots 1) Base Fee, plus 2) additional lot If estimated fee/cost is greater than \$5,000 (New - 20 Lots) Min. Deposit or Estimated Costs, whichever is greater Modified or Revised Tract Maps (Engineering Report req'd) Condo Tracts Up to 20 lots Over 20 lots			\$2,200 \$100 \$3,500 \$100 Actual Cost, if over \$5,000 \$8,000 \$1,000 \$1,150 \$1,300	\$3,500 No add'l charge Actual Cost, if over 20 lots \$8,000 \$1,000 \$1,000 \$1,000
TRACT MAPS - FINAL Final Tract Maps - Straight Line Final Tract Maps - Curve Final Tract Maps - Deed Final Tract Maps - Curve + Deed Each Add'l Lot Resubmission Fee Reversion to Acreage Surcharge, Prior Council Approval Reversion to Acreage Surcharge, No Prior Council Approval Airspace Subdivision Min. Deposit or Estimated Costs, whichever is greater Final Tract Map over 20 Lots	19.02.A2 LAMC	3/1/95 3/1/95 3/1/95 3/1/95 3/1/95 4/13/92 4/13/92 4/13/92 3/1/95 3/1/95	\$3,700 \$4,440 \$4,625 \$5,550 Various \$225 \$369 \$737 Actual Cost \$8,000 Actual Cost	\$5,000 No add'l charge \$400 \$1,200 \$1,200 No Change No Change No Change

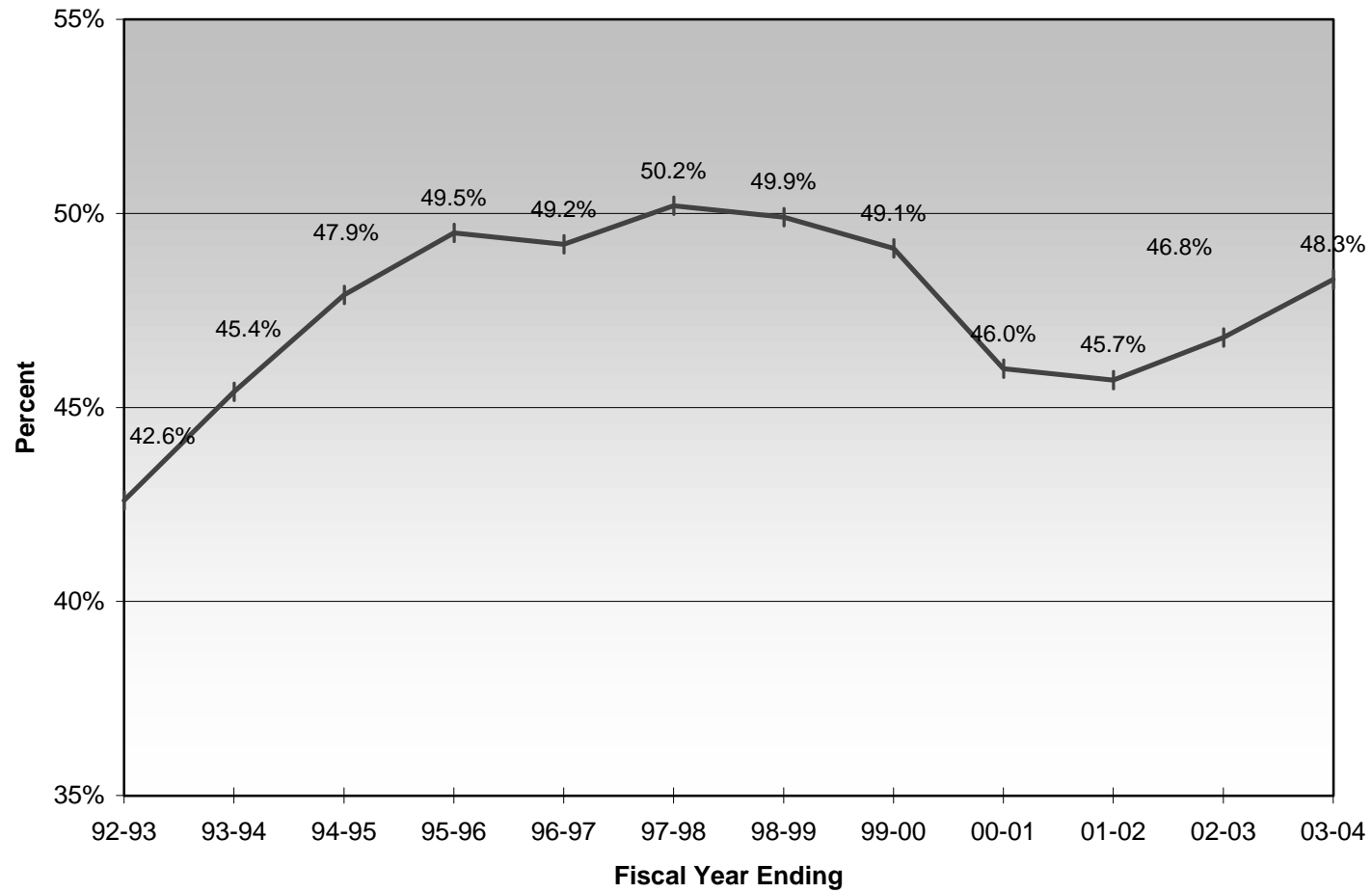
**Department of Public Works / Bureau of Engineering
Fee Proposal
For FY 2003-04**

Special Services	Basis for Fee or Charge	Date of Last Revision	Current Fee	Proposed Fee
Min. Deposit or Estimated Costs, whichever is greater			\$8,000	No Change
PRIVATE STREET MAP	62.106.1 (a) LAMC	5/30/92	\$2,900	\$4,450
PRIVATE STREET MAP REVISION			\$1,300	\$500
PRIVATE STREET NAME	18.09 LAMC	3/12/84		
No Maximum			\$300	500/street
Each Additional lot			\$5	No add'l charge
RELINQUISHMENT OF FUTURE EASEMENT	7.41.4 LAAC	11/22/90	\$300	\$800
DEDICATION OF LAND (EASEMENT)	7.3 LAAC	4/13/92	\$639	\$1,000
QUIT CLAIM FOR EASEMENT	7.40 LAAC	4/13/92	\$2,527	\$3,500
REPROGRAPHIC FEES	22.356LAAC	1992	Various (See Attachment 3)	

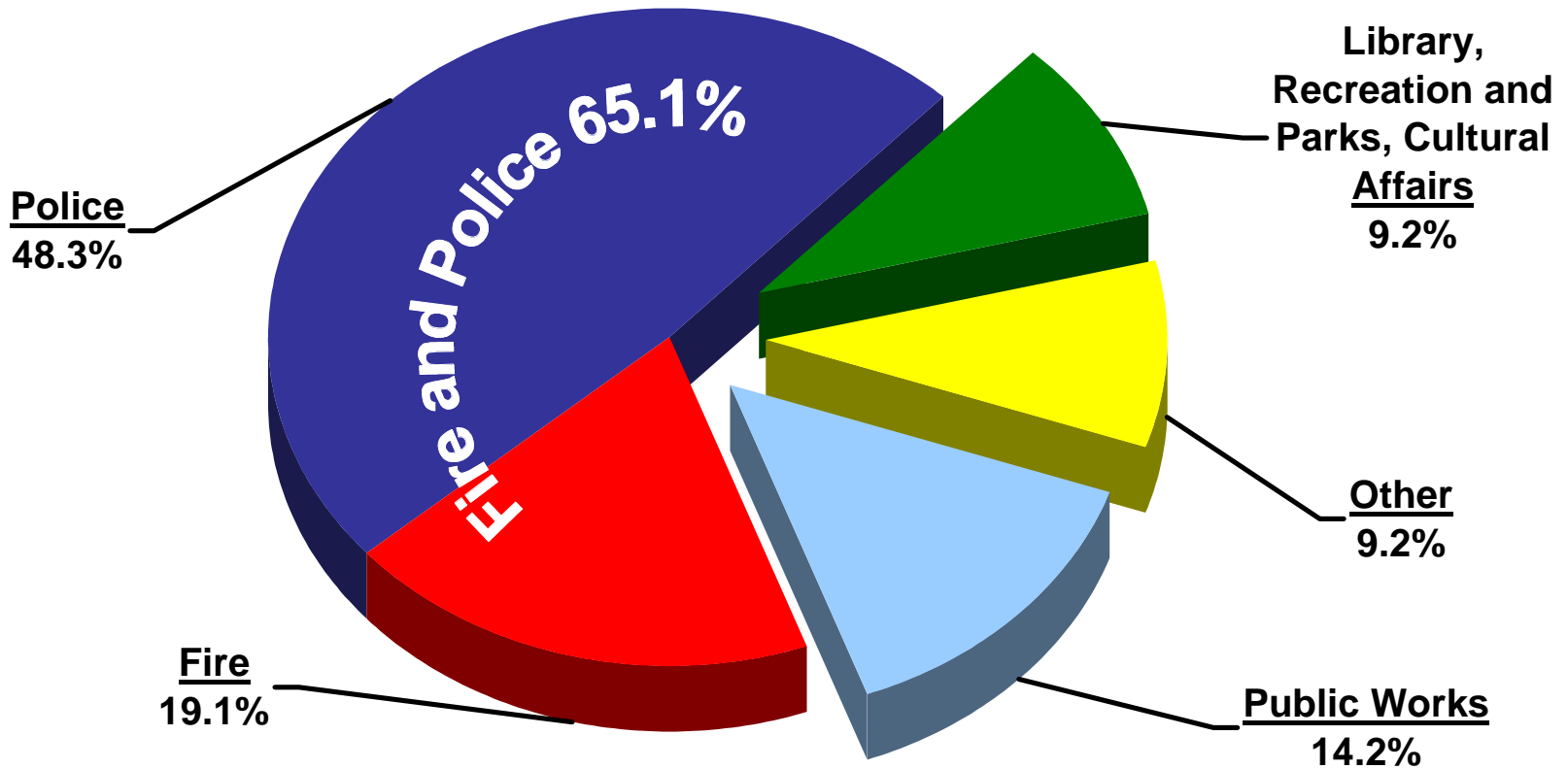
DEPARTMENTAL SHARE OF UNRESTRICTED REVENUES

	2002-03			2003-04		
	\$ Millions			\$ Millions		
Police	\$ 1,303.6	46.8%		\$ 1,470.7	48.3%	
Fire	<u>525.8</u>	18.9%	65.7%	<u>582.8</u>	19.1%	67.4%
Public Works Activities:						
Refuse Collection	\$ 156.4	5.6%		\$ 172.9	5.7%	
Street Services	36.9	1.3%		40.8	1.3%	
Transportation	130.1	4.7%		132.6	4.4%	
Engineering	3.6	0.1%		18.7	0.6%	
Capital Improvements	4.9	0.2%		12.9	0.4%	
Other--Building and Safety, Planning, etc.	<u>56.4</u>	2.0%	13.9%	<u>55.2</u>	1.8%	14.2%
Library	\$ 88.3	3.2%		\$ 103.9	3.4%	
Recreation and Parks	174.4	6.3%		169.9	5.6%	
Cultural Affairs	<u>4.8</u>	0.2%	9.6%	<u>6.1</u>	0.2%	9.2%
City Attorney	\$ 88.7	3.2%		\$ 93.0	3.1%	
CAO, Controller, Finance, Treasurer	80.5	2.9%		79.3	2.6%	
Mayor, Council	37.6	1.4%		42.4	1.4%	
City Clerk	19.2	0.7%		12.3	0.4%	
Convention Center	44.8	1.6%		34.5	1.1%	
Unappropriated Balance	<u>29.8</u>	1.1%	10.8%	<u>17.1</u>	0.6%	9.2%
	<u>\$ 2,785.8</u>		<u>100.0%</u>	<u>\$ 3,045.1</u>		<u>100.0%</u>

POLICE SHARE OF UNRESTRICTED REVENUES



2003-04 Budget Unrestricted Revenues \$3.0 Billion



Unrestricted Revenues are 59% of the City Budget. Restricted Revenues (41%) include Grants (except Police Dept.), Sewer and Gas Tax Receipts.

**COMPARATIVE BUDGET SUMMARY 2002-03 AND 2003-04
(IN MILLIONS OF DOLLARS)**

	2002-03		2003-04	DEVIATION FROM 2002-03		
	BUDGET	EST./ACTUAL	ADOPTED BUDGET	ADOPTED BUDGET		EST./ACTUAL
				AMOUNT	PERCENT	PERCENT
REVENUE						
ONE-% PROPERTY TAX/STATE REPL.	\$647.9	\$657.7	\$701.6	\$53.7	8.3%	6.7%
UTILITY USERS TAX	517.4	512.5	520.1	2.7	0.5%	1.5%
LIC., PERMITS, FEES, & FINES	421.7	467.4	421.4	(0.3)	(0.1)%	(9.8)%
SALES TAX	362.4	364.1	376.8	14.4	4.0%	3.5%
BUSINESS TAX	360.4	360.4	373.0	12.6	3.5%	3.5%
MOTOR VEHICLE LICENSE FEES	223.0	223.0	231.9	8.9	4.0%	4.0%
POWER REVENUE TRANSFER	162.8	185.4	152.5	(10.3)	(6.3)%	(17.7)%
TRANSIENT OCCUPANCY TAX	100.5	94.6	97.9	(2.6)	(2.6)%	3.5%
MUNICIPAL COURT FINES	109.5	111.0	111.0	1.5	1.4%	0.0%
DOCUMENTARY TRANSFER TAX	95.0	121.0	127.0	32.0	33.7%	5.0%
PARKING USER TAX	58.7	59.4	62.4	3.7	6.3%	5.1%
FRANCHISE INCOME	33.5	33.5	35.5	2.0	6.0%	6.0%
GRANT RECEIPTS	41.9	39.6	42.4	0.5	1.2%	7.1%
INTEREST (GENERAL FUND)	29.2	27.4	20.5	(8.7)	(29.8)%	(25.2)%
WATER REVENUE TRANSFER	26.8	27.5	28.8	2.0	7.5%	4.7%
TOBACCO SETTLEMENT	11.1	11.1	9.6	(1.5)	n/a	n/a
OTHER GENERAL REVENUE	7.2	8.0	8.3	1.1	15.3%	3.8%
SUBTOTAL	\$3,209.0	\$3,303.6	\$3,320.7	\$111.7	3.5%	0.5%
RESERVE FUND TRANSFER	58.0	58.0	160.0	102.0	n/a	n/a
TOTAL GENERAL REVENUE	\$3,267.0	\$3,361.6	\$3,480.7	\$213.7	6.5%	3.5%
WASTEWATER PROGRAM FUNDS	648.1		579.3	(68.8)	(10.6)%	
SPECIAL GAS TAX	89.4		77.5	(11.9)	(13.3)%	
PROPOSITION A LOCAL TRANSIT	69.5		77.9	8.4	12.1%	
OTHER SPECIAL PURPOSE FUNDS	573.7		629.7	56.0	9.8%	
AVAILABLE BALANCES	179.4		298.7	119.3	66.5%	
TOTAL REVENUE	\$4,827.1		\$5,143.8	\$316.7	6.6%	
APPROPRIATIONS						
DEPARTMENTAL						
BUDGETARY DEPARTMENTS	\$2,696.2		\$2,817.4	\$121.2	4.5%	
EL PUEBLO DE LOS ANGELES	3.3		3.1	(0.2)	(6.1)%	
LIBRARY	53.5		64.8	11.3	21.1%	
RECREATION & PARKS	100.2		107.5	7.3	7.3%	
SUBTOTAL	\$2,853.2		\$2,992.8	\$139.6	4.9%	
BOND REDEMPTION AND INTEREST	88.5		110.0	21.5	24.3%	
CAPITAL FINANCE ADMINISTRATION	98.6		132.7	34.1	34.6%	
CAPITAL IMPR. EXP. PROGRAM	260.6		316.2	55.6	21.3%	
CITY EMPL. RETIREMENT SYSTEM	78.8		125.1	46.3	58.8%	
FIRE & PENSIONS TAX REV. ANTI. NOTES	97.3		138.0	40.7	41.8%	
FIRE & POLICE PENSIONS	0.5		0.5	0.0	0.0%	
GENERAL CITY PURPOSES	124.6		75.3	(49.3)	(39.6)%	
HUMAN RESOURCES BENEFITS	325.5		375.7	50.2	15.4%	
JUDGEMENT OBLIGATION DEBT SER. BD.	36.1		8.5	(27.6)	(76.5)%	
LIABILITY CLAIMS	55.0		50.0	(5.0)	(9.1)%	
PROP. A LOCAL TRANSIT ASSIST.	113.9		111.3	(2.6)	(2.3)%	
PROP. C ANTI-GRIDLOCK TRANSIT	43.4		48.9	5.5	12.7%	
UNAPPROPRIATED BALANCE	31.8		17.9	(13.9)	(43.7)%	
WASTEWATER SPECIAL PURPOSES	288.5		288.9	0.4	0.1%	
WATER & ELECTRICITY	34.7		35.5	0.8	2.3%	
OTHER	296.1		316.5	20.4	6.9%	
TOTAL APPROPRIATIONS	\$4,827.1		\$5,143.8	\$316.7	6.6%	

2003-04 PROPOSED BUDGET
Summary of Changes from 2002-03 Adopted Budget as of 4/11/03

2003-04 PROPOSED BUDGET
 April 8, 2003

DEPARTMENT/FUND	2002-03 BUDGET			2003-04 PROPOSED CHANGES			2003-04 PROPOSED BUDGET			
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	% Change
DEPARTMENTAL										
Aging	\$ 1,243,955	\$ 2,079,764	\$ 3,323,719	\$ 2,931,743	\$ 44,275	\$ 2,976,018	\$ 4,175,698	\$ 2,124,039	\$ 6,299,737	89.5%
Animal Regulation	13,658,118	-	13,658,118	975,439	-	975,439	14,633,557	-	14,633,557	7.1%
Building And Safety	56,613,727	1,174,463	57,788,190	3,673,623	355,968	4,029,591	60,287,350	1,530,431	61,817,781	7.0%
City Administrative Officer	9,839,552	684,127	10,523,679	1,335,649	228,750	1,564,399	11,175,201	912,877	12,088,078	14.9%
City Attorney	78,795,988	1,727,263	80,523,251	3,067,584	393,970	3,461,554	81,863,572	2,121,233	83,984,805	4.3%
City Clerk	17,878,262	681,200	18,559,462	(9,175,795)	(48,781)	(9,224,576)	8,702,467	632,419	9,334,886	-49.7%
Commission /Children, Youth	1,660,246	-	1,660,246	(47,448)	196,152	148,704	1,612,798	196,152	1,808,950	9.0%
Commission/Status Of Women	574,769	-	574,769	53,077	-	53,077	627,846	-	627,846	9.2%
Community Development	150,359	20,126,537	20,276,896	447,584	431,988	879,572	597,943	20,558,525	21,156,468	4.3%
Controller	15,014,533	379,071	15,393,604	(871,334)	75,322	(796,012)	14,143,199	454,393	14,597,592	-5.2%
Council	20,030,217	85,000	20,115,217	1,180,144	2,000	1,182,144	21,210,361	87,000	21,297,361	5.9%
Cultural Affairs	2,596,617	9,507,512	12,104,129	(516,083)	209,910	(306,173)	2,080,534	9,717,422	11,797,956	-2.5%
Department on Disability	1,252,197	603,333	1,855,530	129,582	61,813	191,395	1,381,779	665,146	2,046,925	10.3%
Emergency Preparedness	1,068,192	240,926	1,309,118	(37,239)	13,921	(23,318)	1,030,953	254,847	1,285,800	-1.8%
Employee Relations	318,465	-	318,465	19,115	-	19,115	337,580	-	337,580	6.0%
Environmental Affairs	1,608,015	1,286,106	2,894,121	184,502	24,733	209,235	1,792,517	1,310,839	3,103,356	7.2%
Ethics Commission	-	1,993,525	1,993,525	-	83,457	83,457	-	2,076,982	2,076,982	4.2%
Finance	25,900,428	689,810	26,590,238	(3,573,088)	(421,622)	(3,994,710)	22,327,340	268,188	22,595,528	-15.0%
Fire	400,481,522	6,779,700	407,261,222	27,987,468	518,231	28,505,699	428,468,990	7,297,931	435,766,921	7.0%
General Services	153,623,554	25,520,381	179,143,935	10,180,209	7,292,777	17,472,986	163,803,763	32,813,158	196,616,921	9.8%
Human Relations	1,106,151	-	1,106,151	(32,828)	-	(32,828)	1,073,323	-	1,073,323	-3.0%
Information Technology	101,564,516	5,944,449	107,508,965	(952,127)	(1,238,158)	(2,190,285)	100,612,389	4,706,291	105,318,680	-2.0%
LA Convention Center	40,784,367	24,152,000	64,936,367	(38,264,434)	(4,952,000)	(43,216,434)	2,519,933	19,200,000	21,719,933	-66.6%
LA Housing Dept	2,435,025	27,592,851	30,027,876	(2,435,025)	7,392,821	4,957,796	-	34,985,672	34,985,672	16.5%
Mayor	6,789,781	338,772	7,128,553	859,157	6,200	865,357	7,648,938	344,972	7,993,910	12.1%
Neighborhood Empowerment	-	4,170,867	4,170,867	-	1,061,232	1,061,232	-	5,232,099	5,232,099	25.4%
Personnel	42,965,075	3,276,189	46,241,264	5,276,278	217,826	5,494,104	48,241,353	3,494,015	51,735,368	11.9%
Planning	17,311,399	2,480,876	19,792,275	878,198	77,318	955,516	18,189,597	2,558,194	20,747,791	4.8%
Police	890,535,083	37,947,300	928,482,383	83,673,245	367,887	84,041,132	974,208,328	38,315,187	1,012,523,515	9.1%
Board Of Public Works	9,806,360	2,681,134	12,487,494	2,636,879	5,250	2,642,129	12,443,239	2,686,384	15,129,623	21.2%
Bureau of Financial Management & Person	3,629,563	3,099,348	6,728,911	474,967	69,610	544,577	4,104,530	3,168,958	7,273,488	8.1%
Contract Administration	16,437,502	8,351,210	24,788,712	800,026	214,995	1,015,021	17,237,528	8,566,205	25,803,733	4.1%
Engineering	27,572,684	42,964,730	70,537,414	860,460	132,073	992,533	28,433,144	43,096,803	71,529,947	1.4%
Sanitation	90,696,793	107,766,041	198,462,834	5,099,765	4,316,360	9,416,125	95,796,558	112,082,401	207,878,959	4.7%
Street Lighting	-	16,875,585	16,875,585	-	902,314	902,314	-	17,777,899	17,777,899	5.3%
Street Services	46,085,211	107,030,685	153,115,896	9,370,231	(13,247,869)	(3,877,638)	55,455,442	93,782,816	149,238,258	-2.5%
Transportation	95,255,640	16,748,542	112,004,182	3,116,379	1,129,382	4,245,761	98,372,019	17,877,924	116,249,943	3.8%
Treasurer	-	-	-	4,308,100	456,424	4,764,524	4,308,100	456,424	4,764,524	100.0%
Zoo	-	15,952,798	15,952,798	-	1,229,037	1,229,037	-	17,181,835	17,181,835	7.7%
Total-Budgetary Depts.	\$ 2,195,283,866	\$ 500,932,095	\$ 2,696,215,961	\$ 113,614,003	\$ 7,603,566	\$ 121,217,569	\$ 2,308,897,869	\$ 508,535,661	\$ 2,817,433,530	4.5%
NONDEPARTMENTAL										
El Pueblo	377,406	2,884,007	3,261,413	(187,921)	66,353	(121,568)	189,485	2,950,360	3,139,845	-3.7%
Library Net Appropriation	53,470,334	-	53,470,334	11,316,818	-	11,316,818	64,787,152	-	64,787,152	21.2%
Rec. & Parks Net Appropriation	99,954,126	251,549	100,205,675	7,581,480	(251,549)	7,329,931	107,535,606	-	107,535,606	7.3%
City Employees' Retirement	69,212,519	9,567,915	78,780,434	39,435,576	6,875,188	46,310,764	108,648,095	16,443,103	125,091,198	58.8%
Fire And Police Pensions	500,000	-	500,000	-	-	-	500,000	-	500,000	0.0%
Total-Departmental	\$ 2,418,798,251	\$ 513,635,566	\$ 2,932,433,817	\$ 171,759,956	\$ 14,293,558	\$ 186,053,514	\$ 2,590,558,207	\$ 527,929,124	\$ 3,118,487,331	6.3%
NONDEPARTMENTAL										
2001 Pensions TRANS	89,631,000	-	89,631,000	43,404,986	-	43,404,986	133,035,986	-	133,035,986	48.4%
2001 Cash Flow TRANS	7,689,125	-	7,689,125	(2,732,930)	-	(2,732,930)	4,956,195	-	4,956,195	-35.5%

2003-04 PROPOSED BUDGET
Summary of Changes from 2002-03 Adopted Budget as of 4/11/03

DEPARTMENT/FUND	2002-03 BUDGET			2003-04 PROPOSED CHANGES			2003-04 PROPOSED BUDGET April 8, 2003				
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	% Change	
Bond Redemption and Interest	36	-	88,475,747	-	21,533,919	21,533,919	-	110,009,666	110,009,666	24.3%	
Capital Finance Administration		93,952,476	4,685,977	98,638,453	34,086,234	1,030	34,087,264	128,038,710	4,687,007	132,725,717	34.6%
CIEP - Municipal Facilities		4,900,000	2,855,813	7,755,813	8,000,000	1,579,187	9,579,187	12,900,000	4,435,000	17,335,000	123.5%
CIEP - Physical Plant		585,230	22,255,513	22,840,743	(585,230)	8,412,997	7,827,767	-	30,668,510	30,668,510	34.3%
CIEP - Wastewater		-	230,004,000	230,004,000	-	38,196,000	38,196,000	-	268,200,000	268,200,000	16.6%
General City Purposes		107,256,983	17,367,661	124,624,644	(33,502,174)	(15,772,788)	(49,274,962)	73,754,809	1,594,873	75,349,682	-39.5%
Human Resources Benefits		325,472,032	-	325,472,032	50,258,395	-	50,258,395	375,730,427	-	375,730,427	15.4%
Judgement Obligation Debt Ser		36,149,599	-	36,149,599	(27,672,003)	-	(27,672,003)	8,477,596	-	8,477,596	-76.5%
Liability Claims		54,638,000	362,000	55,000,000	(5,000,000)	-	(5,000,000)	49,638,000	362,000	50,000,000	-9.1%
Proposition A	26	-	113,936,801	113,936,801	-	(2,589,900)	(2,589,900)	-	111,346,901	111,346,901	-2.3%
Proposition C	27	-	43,378,682	43,378,682	-	4,509,707	4,509,707	-	47,888,389	47,888,389	10.4%
Special Parking Revenue Fund	11	-	33,285,796	33,285,796	-	(905,360)	(905,360)	-	32,380,436	32,380,436	-2.7%
Unappropriated Balance		29,762,493	2,000,000	31,762,493	(12,650,842)	(1,202,802)	(13,853,644)	17,111,651	797,198	17,908,849	-43.6%
Wastewater Special Purpose Fund	14	-	288,471,404	288,471,404	-	413,381	413,381	-	288,884,785	288,884,785	0.1%
Water & Electricity		34,665,325	-	34,665,325	827,747	-	827,747	35,493,072	-	35,493,072	2.4%
Other Special Purpose Funds *		63,486,175	199,392,606	262,878,781	(12,490,054)	34,574,158	22,084,104	50,996,121	233,966,764	284,962,885	8.4%
Total - Nondepartmental		\$ 848,188,438	\$ 1,046,472,000	\$ 1,894,660,438	\$ 41,944,129	\$ 88,749,529	\$ 130,693,658	\$ 890,132,567	\$ 1,135,221,529	\$ 2,025,354,096	6.9%
GRAND TOTAL		\$ 3,266,986,689	\$ 1,560,107,566	\$ 4,827,094,255	\$ 213,704,085	\$ 103,043,087	\$ 316,747,172	\$ 3,480,690,774	\$ 1,663,150,653	\$ 5,143,841,427	6.6%
SECTION 4 BUDGETS (Not included in total below)											
El Pueblo de Los Angeles		377,406	2,884,007	3,261,413	(187,921)	1,102,206	914,285	189,485	3,986,213	4,175,698	28.0%
Library		53,470,334	8,989,507	62,459,841	11,316,818	(59,143,102)	(47,826,284)	64,787,152	(50,153,595)	14,633,557	-76.6%
Recreation and Parks		99,954,126	22,701,549	122,655,675	7,581,480	(69,949,805)	(62,368,325)	107,535,606	(47,248,256)	60,287,350	-50.8%
GENERAL FUND RECAP											
Estimated Revenue		\$ 3,209,024,061			\$ 111,660,939			\$ 3,320,685,000			
Reserve Fund Transfer		57,962,628			102,043,146			160,005,774			
Estimated Appropriations		3,266,986,689			213,704,085			3,480,690,774			
Total - Surplus / (Deficit)		\$ -			\$ -			\$ -			

2003-04 PROPOSED BUDGET
Summary of Changes from 2002-03 Adopted Budget as of 4/11/03

2003-04 PROPOSED BUDGET

April 8, 2003

DEPARTMENT/FUND	2002-03 BUDGET			2003-04 PROPOSED CHANGES			2003-04 PROPOSED BUDGET				
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	% Change	
* DETAIL OF OTHER SPECIAL PURPOSE FUNDS											
Affordable Housing Trust Fund	F50	15,000,000	-	15,000,000	(7,000,000)	-	(7,000,000)	8,000,000	-	8,000,000	-46.7%
Animal Spay and Neuter Trust Fund	GF	310,000	-	310,000	500,000	-	500,000	810,000	-	810,000	161.3%
Animal Sterilization Fund	GF	300,000	-	300,000	-	-	-	300,000	-	300,000	0.0%
Arts & Cultural Fac&Serv. Fund	F24	7,729,000	-	7,729,000	(198,000)	-	(198,000)	7,531,000	-	7,531,000	-2.6%
Attorney Conflicts Panel Fund	GF	-	-	-	4,300,000	-	4,300,000	4,300,000	-	4,300,000	100.0%
BID Trust Fund	GF	250,000	-	250,000	59,000	-	59,000	309,000	-	309,000	23.6%
Charter Comm. Trust Fund	GF	-	-	-	-	-	-	-	-	-	0.0%
City Ethics Commission Fund	F30	1,262,713	-	1,262,713	368,399	-	368,399	1,631,112	-	1,631,112	29.2%
Emergency Operations	GF	477,530	-	477,530	(73,870)	-	(73,870)	403,660	-	403,660	-15.5%
Insurance and Bonds Premium	GF	-	-	-	5,039,100	-	5,039,100	5,039,100	-	5,039,100	100.0%
LA Convention & Visitors Bureau	GF1	7,729,000	-	7,729,000	(7,729,000)	-	(7,729,000)	-	-	-	-100.0%
Matching Campaign Fund	GF	2,520,000	-	2,520,000	17,618	-	17,618	2,537,618	-	2,537,618	0.7%
Municipal Recreation Program Fund	GF	-	-	-	-	-	-	-	-	-	0.0%
Older Americans Act Fund	F21	-	-	-	-	-	-	-	-	-	0.0%
Procurement Reengineering	F32	-	-	-	-	-	-	-	-	-	0.0%
Project Restore Trust	GF	200,000	-	200,000	-	-	-	200,000	-	200,000	0.0%
Repayment of SCM	GF	1,905,594	-	1,905,594	(1,905,594)	-	(1,905,594)	-	-	-	-100.0%
Repayment of SLMAF	GF	218,575	-	218,575	(218,575)	-	(218,575)	-	-	-	-100.0%
Reserve for Extraordinary Claims	GF	10,000,000	-	10,000,000	(10,000,000)	-	(10,000,000)	-	-	-	-100.0%
Reserve Fund	GF	-	-	-	-	-	-	-	-	-	0.0%
Special Fire Safety/Paramedic Tax	GF6	-	-	-	-	-	-	-	-	-	0.0%
Stormwater Pollution Abatement	GF	-	-	-	-	-	-	-	-	-	0.0%
Zoo Enterprise Trust Fund	F44	9,518,163	-	9,518,163	383,757	-	383,757	9,901,920	-	9,901,920	4.0%
Neighborhood Empowerment Fund	F18	3,815,600	-	3,815,600	1,248,111	-	1,248,111	5,063,711	-	5,063,711	32.7%
Tax Amnesty Reform Fund	F49	2,250,000	-	2,250,000	2,719,000	-	2,719,000	4,969,000	-	4,969,000	120.8%
Residential Tax Relief Fund	F51	-	-	-	-	-	-	-	-	-	0.0%
L A Convention & Visitors Bureau	1	-	705,170	705,170	-	6,754,304	6,754,304	-	7,459,474	7,459,474	957.8%
Sanitation Equipment Charge	2	-	26,741,845	26,741,845	-	22,876,391	22,876,391	-	49,618,236	49,618,236	85.5%
Forfeited Assets Trust	3	-	7,686,858	7,686,858	-	(6,186,858)	(6,186,858)	-	1,500,000	1,500,000	-80.5%
Traffic Safety Fund	4	-	600,000	600,000	-	-	-	-	600,000	600,000	0.0%
Gas Tax Street Improvement	5	-	13,530,727	13,530,727	-	(5,858,010)	(5,858,010)	-	7,672,717	7,672,717	-43.3%
Gas Tax Reimbursement Fund	5A	-	-	-	-	-	-	-	-	-	0.0%
Spec. Fire/Para. Com. Equip. Tax	6	-	486,326	486,326	-	(38,542)	(38,542)	-	447,784	447,784	-7.9%
Stormwater Pollution Abatement	7	-	12,978,201	12,978,201	-	(1,651,000)	(1,651,000)	-	11,327,201	11,327,201	-12.7%
Community Development Trust	8	-	9,960,834	9,960,834	-	(1,488,064)	(1,488,064)	-	8,472,770	8,472,770	-14.9%
Home Investment Partnership	9	-	1,204,029	1,204,029	-	-	-	-	1,204,029	1,204,029	0.0%
Mobile Source Air Poll. Red.	10	-	3,404,789	3,404,789	-	(152,580)	(152,580)	-	3,252,209	3,252,209	-4.5%
CERS	12	-	-	-	-	-	-	-	-	-	0.0%
Community Services Admin	13	-	569,482	569,482	-	(802)	(802)	-	568,680	568,680	-0.1%
Park & Recreational Sites & Fac	15	-	-	-	-	-	-	-	-	-	0.0%
Conv. Center Revenue Fund	16	-	-	-	-	-	-	-	-	-	0.0%
Local Public Safety	17	-	-	-	-	-	-	-	-	-	0.0%
Neighborhood Empowerment Fund	18	-	780,000	780,000	-	1,075,000	1,075,000	-	1,855,000	1,855,000	137.8%
Street Lighting Assessment	19	-	24,865,960	24,865,960	-	(146,071)	(146,071)	-	24,719,889	24,719,889	-0.6%
Tele. Liquid. Damage.-TDA	20	-	5,046,162	5,046,162	-	(1,098,224)	(1,098,224)	-	3,947,938	3,947,938	-21.8%
Older Americans Act Fund	21	-	-	-	-	-	-	-	-	-	0.0%
Workforce Investment Act Fund	22	-	3,606,468	3,606,468	-	378,101	378,101	-	3,984,569	3,984,569	10.5%
Job Partnership Training Act	22A	-	-	-	-	-	-	-	-	-	0.0%
Rent Stabilization Trust	23	-	11,344,152	11,344,152	-	(1,262,651)	(1,262,651)	-	10,081,501	10,081,501	-11.1%
Arts & Cult. Fac.& Svcs Trust	24	-	388,325	388,325	-	198,826	198,826	-	587,151	587,151	51.2%
Arts Development Fee Trust	25	-	284,870	284,870	-	214,511	214,511	-	499,381	499,381	75.3%
City Employees Ridesharing	28	-	-	-	-	-	-	-	-	-	0.0%

2003-04 PROPOSED BUDGET
Summary of Changes from 2002-03 Adopted Budget as of 4/11/03

DEPARTMENT/FUND	2002-03 BUDGET			2003-04 PROPOSED CHANGES			2003-04 PROPOSED BUDGET April 8, 2003													
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	% Change										
Allocations From Other Sources	29	-	1,174,874	1,174,874	-	16,284	16,284	-	1,191,158	1,191,158	1.4%									
City Ethics Commission	30	-	100,000	100,000	-	45,500	45,500	-	145,500	145,500	45.5%									
Staples Arena Special Fund	31	-	2,371,581	2,371,581	-	381,282	381,282	-	2,752,863	2,752,863	16.1%									
Procurement Reengineering	32	-	-	-	-	-	-	-	-	-	0.0%									
Spec. Pol Com./911 System Tax	33	-	25,805,997	25,805,997	-	1,689,996	1,689,996	-	27,495,993	27,495,993	6.5%									
Local Transportation	34	-	-	-	-	-	-	-	-	-	0.0%									
Major Projects Review Fund	35	-	2,748,000	2,748,000	-	(225,000)	(225,000)	-	2,523,000	2,523,000	-8.2%									
Disaster Assistance Trust	37	-	-	-	-	124,108	124,108	-	124,108	124,108	0.0%									
Landfill Maintenance Special	38	-	-	-	-	-	-	-	-	-	0.0%									
Household Haz. Waste Spec	39	-	170,000	170,000	-	100,000	100,000	-	270,000	270,000	58.8%									
Build. & Safety Sys. Develop	40	-	2,466,068	2,466,068	-	921,531	921,531	-	3,387,599	3,387,599	37.4%									
Housing Opport. Persons/Aids	41	-	68,020	68,020	-	-	-	-	68,020	68,020	0.0%									
Code Enforcement Fund	42	-	9,036,655	9,036,655	-	(1,827,667)	(1,827,667)	-	7,208,988	7,208,988	-20.2%									
El Pueblo De L.A. Hist. Mon.	43	-	-	-	-	-	-	-	-	-	0.0%									
Zoo Enterprise Trust Fund	44	-	-	-	-	-	-	-	-	-	0.0%									
Local Law Enf. Block Grant Fund	45	-	-	-	-	-	-	-	-	-	0.0%									
Supp. Law Enf. Services Fund	46	-	-	-	-	-	-	-	-	-	0.0%									
St. Damage Restoration Fund	47	-	-	-	-	-	-	-	-	-	0.0%									
Municipal Housing Fund	48	-	3,146,072	3,146,072	-	3,480,487	3,480,487	-	6,626,559	6,626,559	110.6%									
Tax Reform Fund	49	-	2,250,000	2,250,000	-	6,413,232	6,413,232	-	8,663,232	8,663,232	285.0%									
Affordable Housing Trust Fund	50	-	25,271,141	25,271,141	-	(2,841,536)	(2,841,536)	-	22,429,605	22,429,605	-11.2%									
Citywide Recycling Fund	51	-	600,000	600,000	-	12,681,610	12,681,610	-	13,281,610	13,281,610	2113.6%									
Total Other Special Purpose Funds		\$	63,486,175	\$	199,392,606	\$	262,878,781	\$	(12,490,054)	\$	34,574,158	\$	22,084,104	\$	50,996,121	\$	233,966,764	\$	284,962,885	8.4%

FY 2003-04 Summary of Blue Book Items by Department

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Aging										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$1,243,955	17	0	\$2,079,764	31	0	\$3,323,719	48	0
	Adopted Budget	\$1,243,955	17	0	\$2,079,764	31	0	\$3,323,719	48	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$17,046	0	0	\$10,517	0	0	\$27,563	0	0
	2003-04 Employee Compensation Adjustment	\$60,260	0	0	\$33,019	0	0	\$93,279	0	0
	Salary Step Plan and Turnover Effect	(\$11,356)	0	0	(\$5,994)	0	0	(\$17,350)	0	0
	Change in Number of Working Days	\$6,826	0	0	\$4,179	0	0	\$11,005	0	0
	Deletion of Funding for Resolution Authorities	(\$63,266)	0	0	(\$176,642)	0	0	(\$239,908)	0	0
	Deletion of Funding for Resolution Authorities	(\$44,940)	0	0	(\$95,268)	0	0	(\$140,208)	0	0
<i>Targeted Reductions</i>										
	Reduction in Administrative Expenses	(\$62,198)	0	0	\$0	0	0	(\$62,198)	0	0
<i>Workload</i>										
	Adult Day Support Centers	\$1,115,857	0	0	\$0	0	0	\$1,115,857	0	0
	Support for Block Grant Funded Programs	\$0	0	0	\$36,120	0	1	\$36,120	0	1
	Family Caregiver Support Program	\$0	0	0	\$140,520	0	2	\$140,520	0	2
	ADSC Program and Management Support	\$63,264	0	1	\$0	0	0	\$63,264	0	1
	Audit of CDBG-Funded Programs	\$0	0	0	\$53,304	0	1	\$53,304	0	1
	Support for Family Caregiver Support Program	\$0	0	0	\$44,520	0	1	\$44,520	0	1
	Computer and Local Area Network Support	\$44,940	0	1	\$0	0	0	\$44,940	0	1
<i>Transfers Between Departments</i>										
	Home-Delivered Meals for Seniors	\$1,598,845	0	0	\$0	0	0	\$1,598,845	0	0
	Thomas Sr. Multipurpose Center & OASIS Program	\$88,000	0	0	\$0	0	0	\$88,000	0	0
<i>Other Changes or Adjustments</i>										
	Managed Attrition	(\$19,731)	0	0	\$0	0	0	(\$19,731)	0	0
	Salary Savings Adjustment	\$138,196	0	0	\$0	0	0	\$138,196	0	0
	Proposed Changes	\$2,931,743	0	2	\$44,275	0	5	\$2,976,018	0	7
	Proposed Budget	\$4,175,698	17	2	\$2,124,039	31	5	\$6,299,737	48	7

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Animal Services										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$13,658,118	309	0	\$0	0	0	\$13,658,118	309	0
	Adopted Budget	\$13,658,118	309	0	\$0	0	0	\$13,658,118	309	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$132,413	0	0	\$0	0	0	\$132,413	0	0
	2003-04 Employee Compensation Adjustment	\$468,079	0	0	\$0	0	0	\$468,079	0	0
	Salary Step Plan and Turnover Effect	\$457,180	0	0	\$0	0	0	\$457,180	0	0
	Change in Number of Working Days	\$53,034	0	0	\$0	0	0	\$53,034	0	0
	Full Funding for Partially Financed Positions	\$385,948	0	0	\$0	0	0	\$385,948	0	0
<i>Targeted Reductions</i>										
	PetSmart Consolidation	(\$30,300)	0	0	\$0	0	0	(\$30,300)	0	0
	Vehicle Replacement Deferral	\$0	0	0	\$0	0	0	\$0	0	0
	Deletion of Vacancies	(\$214,536)	-5	0	\$0	0	0	(\$214,536)	-5	0
	Operational Efficiencies	(\$688,541)	0	0	\$0	0	0	(\$688,541)	0	0
<i>Service Level</i>										
	Salary Savings Rate Decrease	\$215,157	0	0	\$0	0	0	\$215,157	0	0
	Credit Card Acceptance	\$6,746	0	0	\$0	0	0	\$6,746	0	0
	Spaymobile	\$0	0	0	\$0	0	0	\$0	0	0
	Additional Permit Officer	\$47,912	0	1	\$0	0	0	\$47,912	0	1
<i>Other Changes or Adjustments</i>										
	Pilot In-House Canvassing Program	\$190,999	0	6	\$0	0	0	\$190,999	0	6
	Overtime Funding for Holiday Coverage	\$50,000	0	0	\$0	0	0	\$50,000	0	0
	Additional Shelter Operating Expenses	\$9,650	0	0	\$0	0	0	\$9,650	0	0
	Managed Attrition	(\$108,302)	0	0	\$0	0	0	(\$108,302)	0	0
	Proposed Changes	\$975,439	-5	7	\$0	0	0	\$975,439	-5	7
Proposed Budget		\$14,633,557	304	7	\$0	0	0	\$14,633,557	304	7

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Building and Safety										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$56,613,727	843	0	\$1,174,463	16	0	\$57,788,190	859	0
	Adopted Budget	\$56,613,727	843	0	\$1,174,463	16	0	\$57,788,190	859	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$538,400	0	0	\$9,618	0	0	\$548,018	0	0
	2003-04 Employee Compensation Adjustment	\$1,903,243	0	0	\$33,999	0	0	\$1,937,242	0	0
	Salary Step Plan and Turnover Effect	\$1,497,548	0	0	\$26,751	0	0	\$1,524,299	0	0
	Change in Number of Working Days	\$215,639	0	0	\$3,852	0	0	\$219,491	0	0
	Full Funding for Partially Financed Positions	\$524,446	0	0	\$0	0	0	\$524,446	0	0
	Deletion of Funding for Resolution Authorities	(\$19,984)	0	0	(\$29,984)	0	0	(\$49,968)	0	0
	Deletion of One-Time Expense Funding	(\$1,059)	0	0	(\$2,172)	0	0	(\$3,231)	0	0
	Deletion of 2002-03 Equipment	(\$1,044)	0	0	(\$1,566)	0	0	(\$2,610)	0	0
	Deletion of Funding for Resolution Authorities	(\$1,015,463)	0	0	\$0	0	0	(\$1,015,463)	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$125,676)	0	0	(\$125,676)	0	0
	Increase Mileage Funding	\$100,000	0	0	\$0	0	0	\$100,000	0	0
<i>Targeted Reductions</i>										
	Specialty Inspection	(\$149,124)	-2	0	\$0	0	0	(\$149,124)	-2	0
	Deletion of Vacancies	(\$670,380)	-11	0	\$0	0	0	(\$670,380)	-11	0
<i>Workload</i>										
	Plan Check Inspection System (PCIS)	\$0	0	0	\$67,692	1	0	\$67,692	1	0
	Code Enforcement Information System	\$0	0	0	\$95,004	1	0	\$95,004	1	0
	Federal Clean Water Act	\$0	0	0	\$144,648	0	2	\$144,648	0	2
	Enforcement of Mandated Ordinances/Federal Law	\$27,752	0	0	\$41,632	0	1	\$69,384	0	1
	Sign Program	\$439,776	0	7	\$0	0	0	\$439,776	0	7
	Seismic Gas Shutoff Valve Program	\$374,328	0	6	\$0	0	0	\$374,328	0	6
	Nuisance Abatement Revocations Program	\$144,468	0	2	\$0	0	0	\$144,468	0	2
	Americans with Disabilities Act Inspection	\$76,524	0	1	\$0	0	0	\$76,524	0	1
<i>Other Changes or Adjustments</i>										
	Managed Attrition	(\$311,447)	0	0	\$0	0	0	(\$311,447)	0	0
	Computer Replacement	\$0	0	0	\$92,170	0	0	\$92,170	0	0
	Proposed Changes	\$3,673,623	-13	16	\$355,968	2	3	\$4,029,591	-11	19
	Proposed Budget	\$60,287,350	830	16	\$1,530,431	18	3	\$61,817,781	848	19

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
City Administrative Officer										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$9,839,552	114	0	\$684,127	8	0	\$10,523,679	122	0
	Adopted Budget	\$9,839,552	114	0	\$684,127	8	0	\$10,523,679	122	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$102,806	0	0	\$0	0	0	\$102,806	0	0
	2003-04 Employee Compensation Adjustment	\$363,420	0	0	\$0	0	0	\$363,420	0	0
	Salary Step Plan and Turnover Effect	\$263,024	0	0	\$63,574	0	0	\$326,598	0	0
	Change in Number of Working Days	\$41,176	0	0	\$0	0	0	\$41,176	0	0
	Deletion of Funding for Resolution Authorities	(\$45,408)	0	0	\$0	0	0	(\$45,408)	0	0
<i>Targeted Reductions</i>										
	Clerical Support Reduction	(\$133,560)	-3	0	\$0	0	0	(\$133,560)	-3	0
	Office Reorganization	(\$109,668)	-1	0	\$0	0	0	(\$109,668)	-1	0
<i>Workload</i>										
	Debt Management	\$79,320	1	0	\$0	0	0	\$79,320	1	0
	Contractor Enforcement Program	\$0	4	0	\$0	0	0	\$0	4	0
<i>Transfers Between Departments</i>										
	Owner Controlled Insurance Program (OCIP)	\$41,134	0	2	\$116,473	0	0	\$157,607	0	2
	Transfer of Risk Management from Finance	\$742,624	7	0	\$48,703	0	0	\$791,327	7	0
<i>Other Changes or Adjustments</i>										
	Miscellaneous Adjustments	\$0	0	0	\$0	0	0	\$0	0	0
	BRASS Budget System Continued Support	\$25,000	0	0	\$0	0	0	\$25,000	0	0
	Managed Attrition	(\$34,219)	0	0	\$0	0	0	(\$34,219)	0	0
	Proposed Changes	\$1,335,649	8	2	\$228,750	0	0	\$1,564,399	8	2
	Proposed Budget	\$11,175,201	122	2	\$912,877	8	0	\$12,088,078	130	2

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
City Attorney										
Adopted Budget										
	2002-03 Adopted Budget	\$78,795,988	820	0	\$1,727,263	19	0	\$80,523,251	839	0
	Adopted Budget	\$78,795,988	820	0	\$1,727,263	19	0	\$80,523,251	839	0
Obligatory										
	2002-03 Employee Compensation Adjustment	\$672,439	0	0	\$0	0	0	\$672,439	0	0
	2003-04 Employee Compensation Adjustment	\$2,410,136	0	0	\$4,926	0	0	\$2,415,062	0	0
	Salary Step Plan and Turnover Effect	\$898,911	0	0	\$147,078	0	0	\$1,045,989	0	0
	Change in Number of Working Days	\$269,323	0	0	\$0	0	0	\$269,323	0	0
	Deletion of Funding for Resolution Authorities	(\$3,882,965)	0	0	(\$322,174)	0	0	(\$4,205,139)	0	0
	Deletion of Funding for Resolution Authorities	(\$3,893,948)	0	0	\$0	0	0	(\$3,893,948)	0	0
Workload										
	Pitches Motions	\$1,157,952	0	14	\$0	0	0	\$1,157,952	0	14
	Police Related Litigation	\$2,353,560	0	30	\$0	0	0	\$2,353,560	0	30
	Neighborhood Prosecutor Program	\$3,833,136	0	43	\$0	0	0	\$3,833,136	0	43
	DNC Litigation Positions	\$0	0	0	\$0	0	0	\$0	0	0
	Debt and Bankruptcy Positions	\$256,104	0	2	\$0	0	0	\$256,104	0	2
	Gun Violence Prosecution	\$161,031	0	0	\$0	0	0	\$161,031	0	0
	Water and Power Support	\$115,711	1	0	\$0	0	0	\$115,711	1	0
	Department of Public Works Support	\$0	0	0	\$115,711	1	0	\$115,711	1	0
	Tobacco Enforcement Program	\$267,764	0	2	\$0	0	0	\$267,764	0	2
	Subrogation Support	\$110,628	0	1	\$0	0	0	\$110,628	0	1
	Housing Department Support	\$0	0	0	\$320,377	0	3	\$320,377	0	3
Service Level										
	Neighborhood Council Support	\$256,104	0	2	\$0	0	0	\$256,104	0	2
	Housing Development Staff	\$0	0	0	\$128,052	0	1	\$128,052	0	1
Transfers Between Departments										
	Transfer Collection Function to Finance	(\$1,376,672)	-23	0	\$0	0	0	(\$1,376,672)	-23	0
Other Changes or Adjustments										
	Managed Attrition	(\$541,630)	0	0	\$0	0	0	(\$541,630)	0	0
	Proposed Changes	\$3,067,584	-22	94	\$393,970	1	4	\$3,461,554	-21	98
	Proposed Budget	\$81,863,572	798	94	\$2,121,233	20	4	\$83,984,805	818	98

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
City Clerk										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$17,878,262	133	0	\$681,200	7	0	\$18,559,462	140	0
	Adopted Budget	\$17,878,262	133	0	\$681,200	7	0	\$18,559,462	140	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$83,746	0	0	\$0	0	0	\$83,746	0	0
	2003-04 Employee Compensation Adjustment	\$345,084	0	0	(\$48,781)	0	0	\$296,303	0	0
	Salary Step Plan and Turnover Effect	\$89,603	0	0	\$0	0	0	\$89,603	0	0
	Change in Number of Working Days	\$33,542	0	0	\$0	0	0	\$33,542	0	0
	Full Funding for Partially Financed Positions	\$49,687	0	0	\$0	0	0	\$49,687	0	0
	Deletion of Funding for Resolution Authorities	(\$125,784)	0	0	\$0	0	0	(\$125,784)	0	0
	Deletion of One-Time Expense Funding	(\$40,000)	0	0	\$0	0	0	(\$40,000)	0	0
	Deletion of 2002-03 Equipment	(\$161,100)	0	0	\$0	0	0	(\$161,100)	0	0
	Deletion of 2002-03 Election Costs	(\$9,357,120)	0	0	\$0	0	0	(\$9,357,120)	0	0
<i>Targeted Reductions</i>										
	Administrative and Clerical Reduction	(\$235,874)	0	0	\$0	0	0	(\$235,874)	0	0
	Deletion of Vacancies	(\$230,652)	-3	0	\$0	0	0	(\$230,652)	-3	0
<i>Workload</i>										
	Election Tally System	\$133,108	0	2	\$0	0	0	\$133,108	0	2
	Vote-by-Mail Administrator	\$61,170	1	0	\$0	0	0	\$61,170	1	0
<i>Service Level</i>										
	Overtime For Increased Services Levels	\$50,000	0	0	\$0	0	0	\$50,000	0	0
<i>Productivity Improvement</i>										
	On-line Council System	\$65,000	0	0	\$0	0	0	\$65,000	0	0
<i>Other Changes or Adjustments</i>										
	Land Records Equipment and Microfilm Needs	\$90,000	0	0	\$0	0	0	\$90,000	0	0
	Managed Attrition	(\$26,205)	0	0	\$0	0	0	(\$26,205)	0	0
	Proposed Changes	(\$9,175,795)	-2	2	(\$48,781)	0	0	(\$9,224,576)	-2	2
	Proposed Budget	\$8,702,467	131	2	\$632,419	7	0	\$9,334,886	138	2

Commission for Children, Youth & Their Families

Adopted Budget

	2002-03 Adopted Budget	\$1,660,246	42	0	\$0	0	0	\$1,660,246	42	0
	Adopted Budget	\$1,660,246	42	0	\$0	0	0	\$1,660,246	42	0

Obligatory

	2002-03 Employee Compensation Adjustment	\$13,628	0	0	\$0	0	0	\$13,628	0	0
	2003-04 Employee Compensation Adjustment	\$48,175	0	0	\$0	0	0	\$48,175	0	0
	Salary Step Plan and Turnover Effect	\$10,840	0	0	\$0	0	0	\$10,840	0	0
	Change in Number of Working Days	\$5,458	0	0	\$0	0	0	\$5,458	0	0

Targeted Reductions

	Streamlining - Field Operations	(\$119,313)	-5	0	\$0	0	0	(\$119,313)	-5	0
--	---------------------------------	-------------	----	---	-----	---	---	-------------	----	---

Other Changes or Adjustments

	Managed Attrition	(\$6,236)	0	0	\$0	0	0	(\$6,236)	0	0
	Joy Picus Child Care Center	\$0	0	0	\$196,152	0	0	\$196,152	0	0
	Proposed Changes	(\$47,448)	-5	0	\$196,152	0	0	\$148,704	-5	0

Proposed Budget

	Proposed Budget	\$1,612,798	37	0	\$196,152	0	0	\$1,808,950	37	0
--	------------------------	-------------	----	---	-----------	---	---	-------------	----	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Commission on the Status of Women										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$574,769	15	0	\$0	0	0	\$574,769	15	0
	Adopted Budget	\$574,769	15	0	\$0	0	0	\$574,769	15	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$4,670	0	0	\$0	0	0	\$4,670	0	0
	2003-04 Employee Compensation Adjustment	\$16,509	0	0	\$0	0	0	\$16,509	0	0
	Salary Step Plan and Turnover Effect	\$12,369	0	0	\$0	0	0	\$12,369	0	0
	Change in Number of Working Days	\$1,871	0	0	\$0	0	0	\$1,871	0	0
	Deletion of Funding for Resolution Authorities	(\$43,298)	0	0	\$0	0	0	(\$43,298)	0	0
<i>Targeted Reductions</i>										
	Streamlining - Expense Reductions	(\$16,000)	0	0	\$0	0	0	(\$16,000)	0	0
<i>Workload</i>										
	CEDAW Implementation	\$76,956	0	2	\$0	0	0	\$76,956	0	2
	Proposed Changes	\$53,077	0	2	\$0	0	0	\$53,077	0	2
	Proposed Budget	\$627,846	15	2	\$0	0	0	\$627,846	15	2

Community Development

Adopted Budget

	2002-03 Adopted Budget	\$150,359	2	0	\$20,126,537	279	0	\$20,276,896	281	0
	Adopted Budget	\$150,359	2	0	\$20,126,537	279	0	\$20,276,896	281	0

Obligatory

	2002-03 Employee Compensation Adjustment	\$0	0	0	\$169,080	0	0	\$169,080	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$597,697	0	0	\$597,697	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	\$285,210	0	0	\$285,210	0	0
	Change in Number of Working Days	\$0	0	0	\$67,719	0	0	\$67,719	0	0
	Deletion of Funding for Resolution Authorities	(\$147,634)	0	0	\$0	0	0	(\$147,634)	0	0
	Deletion of One-Time Expense Funding	(\$2,725)	0	0	\$0	0	0	(\$2,725)	0	0
	Deletion of 2002-03 Equipment	\$0	0	0	(\$18,500)	0	0	(\$18,500)	0	0

Targeted Reductions

	Salary Savings Rate Increase	\$0	0	0	(\$155,775)	0	0	(\$155,775)	0	0
	Council Liaison	(\$690)	0	0	(\$80,762)	-1	0	(\$81,452)	-1	0
	Reorganization and Streamlining	\$0	0	0	(\$370,581)	-7	0	(\$370,581)	-7	0
	Miscellaneous Adjustments in Expenses	\$0	0	0	(\$128,505)	0	0	(\$128,505)	0	0

Transfers Between Departments

	Chinatown Service Center	\$25,800	0	0	\$0	0	0	\$25,800	0	0
	EI Rescate	\$45,000	0	0	\$0	0	0	\$45,000	0	0
	Day Laborer Program	\$329,734	0	0	\$0	0	0	\$329,734	0	0
	Venice Family Clinic	\$50,000	0	0	\$0	0	0	\$50,000	0	0

Other Changes or Adjustments

	Proposition 12 Administration Funding	\$150,359	0	2	\$0	0	0	\$150,359	0	2
	Technical Personnel Adjustment	\$0	0	0	\$0	0	0	\$0	0	0
	Computer Replacement	\$0	0	0	\$66,405	0	0	\$66,405	0	0
	Managed Attrition	(\$2,260)	0	0	\$0	0	0	(\$2,260)	0	0
	Proposed Changes	\$447,584	0	2	\$431,988	-8	0	\$879,572	-8	2

Proposed Budget

	Proposed Budget	\$597,943	2	2	\$20,558,525	271	0	\$21,156,468	273	2
--	------------------------	-----------	---	---	--------------	-----	---	--------------	-----	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Controller										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$15,014,533	181	0	\$379,071	2	0	\$15,393,604	183	0
	Adopted Budget	\$15,014,533	181	0	\$379,071	2	0	\$15,393,604	183	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$115,671	0	0	\$0	0	0	\$115,671	0	0
	2003-04 Employee Compensation Adjustment	\$327,113	0	0	\$81,786	0	0	\$408,899	0	0
	Salary Step Plan and Turnover Effect	\$328,756	0	0	\$0	0	0	\$328,756	0	0
	Change in Number of Working Days	\$46,328	0	0	\$0	0	0	\$46,328	0	0
	Deletion of Funding for Resolution Authorities	(\$2,928,327)	0	0	(\$6,464)	0	0	(\$2,934,791)	0	0
<i>Targeted Reductions</i>										
	Delete Funds for Vacant Positions	(\$577,510)	0	0	\$0	0	0	(\$577,510)	0	0
<i>Service Level</i>										
	FAMIS - Los Angeles World Airports (LAWA)	\$275,232	0	4	\$0	0	0	\$275,232	0	4
	Govt. Accounting Standards Board 34 (GASB 34)	\$272,052	0	4	\$0	0	0	\$272,052	0	4
	Certification and Fiscal Monitoring Program	\$109,908	0	2	\$0	0	0	\$109,908	0	2
	Neighborhood Council Support	\$45,064	1	0	\$0	0	0	\$45,064	1	0
<i>Productivity Improvement</i>										
	Payroll System Replacement (PaySR)	\$1,195,138	0	7	\$0	0	0	\$1,195,138	0	7
<i>Other Changes or Adjustments</i>										
	Managed Attrition	(\$80,759)	0	0	\$0	0	0	(\$80,759)	0	0
	Proposed Changes	(\$871,334)	1	17	\$75,322	0	0	(\$796,012)	1	17
	Proposed Budget	\$14,143,199	182	17	\$454,393	2	0	\$14,597,592	184	17

Convention Center

Adopted Budget

	2002-03 Adopted Budget	\$40,784,367	188	0	\$24,152,000	20	0	\$64,936,367	208	0
	Adopted Budget	\$40,784,367	188	0	\$24,152,000	20	0	\$64,936,367	208	0

Obligatory

	2002-03 Employee Compensation Adjustment	\$103,796	0	0	\$0	0	0	\$103,796	0	0
	2003-04 Employee Compensation Adjustment	\$366,918	0	0	\$0	0	0	\$366,918	0	0
	Salary Step Plan and Turnover Effect	\$1,266,073	0	0	\$0	0	0	\$1,266,073	0	0
	Change in Number of Working Days	\$41,572	0	0	\$0	0	0	\$41,572	0	0

Targeted Reductions

	Convention Center Revenue Offset	(\$1,403,500)	0	0	\$0	0	0	(\$1,403,500)	0	0
	Deletion of Vacancies	(\$389,936)	-13	0	\$0	0	0	(\$389,936)	-13	0

Workload

	Event and Operational Support	(\$18,072)	2	0	\$0	0	0	(\$18,072)	2	0
--	-------------------------------	------------	---	---	-----	---	---	------------	---	---

Transfers Between Departments

	Transfer of Lease Obligation Funding	(\$37,221,179)	0	0	(\$4,952,000)	0	0	(\$42,173,179)	0	0
	Transfer of Insurance Premiums	(\$1,141,000)	0	0	\$0	0	0	(\$1,141,000)	0	0

Other Changes or Adjustments

	Building Maintenance	\$190,000	0	0	\$0	0	0	\$190,000	0	0
	Managed Attrition	(\$59,106)	0	0	\$0	0	0	(\$59,106)	0	0
	Proposed Changes	(\$38,264,434)	-11	0	(\$4,952,000)	0	0	(\$43,216,434)	-11	0

Proposed Budget

	Proposed Budget	\$2,519,933	177	0	\$19,200,000	20	0	\$21,719,933	197	0
--	------------------------	-------------	-----	---	--------------	----	---	--------------	-----	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Council										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$20,030,217	108	0	\$85,000	0	0	\$20,115,217	108	0
	Adopted Budget	\$20,030,217	108	0	\$85,000	0	0	\$20,115,217	108	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$164,218	0	0	\$0	0	0	\$164,218	0	0
	2003-04 Employee Compensation Adjustment	\$592,094	0	0	\$2,000	0	0	\$594,094	0	0
	Change in Number of Working Days	\$73,832	0	0	\$0	0	0	\$73,832	0	0
<i>Other Changes or Adjustments</i>										
	Council Transition Costs	\$350,000	0	0	\$0	0	0	\$350,000	0	0
	Proposed Changes	\$1,180,144	0	0	\$2,000	0	0	\$1,182,144	0	0
	Proposed Budget	\$21,210,361	108	0	\$87,000	0	0	\$21,297,361	108	0

Cultural Affairs

<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$2,596,617	41	0	\$9,507,512	56	0	\$12,104,129	97	0
	Adopted Budget	\$2,596,617	41	0	\$9,507,512	56	0	\$12,104,129	97	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$18,097	0	0	\$26,310	0	0	\$44,407	0	0
	2003-04 Employee Compensation Adjustment	\$63,974	0	0	\$93,005	0	0	\$156,979	0	0
	Salary Step Plan and Turnover Effect	\$33,725	0	0	\$49,029	0	0	\$82,754	0	0
	Change in Number of Working Days	\$7,248	0	0	\$10,538	0	0	\$17,786	0	0
	Full Funding for Partially Financed Positions	\$35,891	0	0	\$52,179	0	0	\$88,070	0	0
<i>Targeted Reductions</i>										
	Salaries and Expense Reductions	(\$389,492)	0	0	\$129,831	0	0	(\$259,661)	0	0
	Deletion of Vacancies	(\$138,876)	-3	0	(\$56,151)	0	0	(\$195,027)	-3	0
<i>Service Level</i>										
	Assistant General Manager	\$0	0	0	\$0	0	0	\$0	0	0
<i>Other Changes or Adjustments</i>										
	Murals Restoration	\$0	0	0	\$35,000	0	0	\$35,000	0	0
	Funding Adjustment	(\$135,469)	0	0	(\$219,396)	0	0	(\$354,865)	0	0
	City Art Collection Storage	\$0	0	0	\$78,000	0	0	\$78,000	0	0
	Computer Replacement	\$0	0	0	\$11,565	0	0	\$11,565	0	0
	Managed Attrition	(\$11,181)	0	0	\$0	0	0	(\$11,181)	0	0
	Proposed Changes	(\$516,083)	-3	0	\$209,910	0	0	(\$306,173)	-3	0
	Proposed Budget	\$2,080,534	38	0	\$9,717,422	56	0	\$11,797,956	94	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Department on Disability										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$1,252,197	17	0	\$603,333	9	0	\$1,855,530	26	0
	Adopted Budget	\$1,252,197	17	0	\$603,333	9	0	\$1,855,530	26	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$10,477	0	0	\$0	0	0	\$10,477	0	0
	2003-04 Employee Compensation Adjustment	\$37,037	0	0	\$0	0	0	\$37,037	0	0
	Salary Step Plan and Turnover Effect	\$127,570	0	0	\$0	0	0	\$127,570	0	0
	Change in Number of Working Days	\$4,196	0	0	\$0	0	0	\$4,196	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$130,482)	0	0	(\$130,482)	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$472,851)	0	0	(\$472,851)	0	0
<i>Targeted Reductions</i>										
	Expense Reduction	(\$45,000)	0	0	\$0	0	0	(\$45,000)	0	0
<i>Service Level</i>										
	Computer Information and Referral Service	\$0	0	0	\$149,732	0	2	\$149,732	0	2
	Office of AIDS Coordinator	\$0	0	0	\$515,414	0	5	\$515,414	0	5
<i>Other Changes or Adjustments</i>										
	Managed Attrition	(\$4,698)	0	0	\$0	0	0	(\$4,698)	0	0
	Proposed Changes	\$129,582	0	0	\$61,813	0	7	\$191,395	0	7
	Proposed Budget	\$1,381,779	17	0	\$665,146	9	7	\$2,046,925	26	7

Emergency Preparedness

<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$1,068,192	11	0	\$240,926	3	0	\$1,309,118	14	0
	Adopted Budget	\$1,068,192	11	0	\$240,926	3	0	\$1,309,118	14	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$48,166	0	0	\$13,585	0	0	\$61,751	0	0
	2003-04 Employee Compensation Adjustment	\$44,093	0	0	\$0	0	0	\$44,093	0	0
	Salary Step Plan and Turnover Effect	\$5,311	0	0	\$303	0	0	\$5,614	0	0
	Change in Number of Working Days	\$3,691	0	0	\$33	0	0	\$3,724	0	0
<i>Targeted Reductions</i>										
	Computer Maintenance	(\$138,500)	0	0	\$0	0	0	(\$138,500)	0	0
	Proposed Changes	(\$37,239)	0	0	\$13,921	0	0	(\$23,318)	0	0
	Proposed Budget	\$1,030,953	11	0	\$254,847	3	0	\$1,285,800	14	0

Employee Relations Board

<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$318,465	8	0	\$0	0	0	\$318,465	8	0
	Adopted Budget	\$318,465	8	0	\$0	0	0	\$318,465	8	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$1,787	0	0	\$0	0	0	\$1,787	0	0
	2003-04 Employee Compensation Adjustment	\$6,316	0	0	\$0	0	0	\$6,316	0	0
	Salary Step Plan and Turnover Effect	\$296	0	0	\$0	0	0	\$296	0	0
	Change in Number of Working Days	\$716	0	0	\$0	0	0	\$716	0	0
<i>Service Level</i>										
	Unfair Employee Relations Practice Hearings	\$10,000	0	0	\$0	0	0	\$10,000	0	0
	Proposed Changes	\$19,115	0	0	\$0	0	0	\$19,115	0	0
	Proposed Budget	\$337,580	8	0	\$0	0	0	\$337,580	8	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Environmental Affairs										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$1,608,015	24	0	\$1,286,106	19	0	\$2,894,121	43	0
	Adopted Budget	\$1,608,015	24	0	\$1,286,106	19	0	\$2,894,121	43	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$26,947	0	0	\$0	0	0	\$26,947	0	0
	2003-04 Employee Compensation Adjustment	\$95,258	0	0	\$0	0	0	\$95,258	0	0
	Salary Step Plan and Turnover Effect	\$124,095	0	0	\$10,849	0	0	\$134,944	0	0
	Change in Number of Working Days	\$10,793	0	0	\$0	0	0	\$10,793	0	0
	Deletion of Funding for Resolution Authorities	(\$59,640)	0	0	\$0	0	0	(\$59,640)	0	0
<i>Targeted Reductions</i>										
	Additional Salary Savings	(\$112,951)	0	0	\$0	0	0	(\$112,951)	0	0
	Deletion of Vacancy	\$0	0	0	(\$49,848)	-1	0	(\$49,848)	-1	0
<i>Workload</i>										
	Grants Management	\$0	0	0	\$63,732	0	1	\$63,732	0	1
<i>Transfers Between Departments</i>										
	Gardens for Schools Prog (LA Conservation Corps)	\$100,000	0	0	\$0	0	0	\$100,000	0	0
	Proposed Changes	\$184,502	0	0	\$24,733	-1	1	\$209,235	-1	1
	Proposed Budget	\$1,792,517	24	0	\$1,310,839	18	1	\$3,103,356	42	1

Ethics Commission

Adopted Budget

	2002-03 Adopted Budget	\$0	0	0	\$1,993,525	29	0	\$1,993,525	29	0
	Adopted Budget	\$0	0	0	\$1,993,525	29	0	\$1,993,525	29	0

Obligatory

	2002-03 Employee Compensation Adjustment	\$0	0	0	\$15,213	0	0	\$15,213	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$53,778	0	0	\$53,778	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	(\$7,189)	0	0	(\$7,189)	0	0
	Change in Number of Working Days	\$0	0	0	\$6,093	0	0	\$6,093	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$49,596)	0	0	(\$49,596)	0	0
	Deletion of 2002-03 Equipment	\$0	0	0	(\$29,467)	0	0	(\$29,467)	0	0

Workload

	Conflict of Interest Analyst	\$0	0	0	\$56,513	1	0	\$56,513	1	0
	Compliance and Enforcement Staffing	\$0	0	0	\$68,993	1	0	\$68,993	1	0

Other Changes or Adjustments

	Managed Attrition	\$0	0	0	(\$30,881)	0	0	(\$30,881)	0	0
	Proposed Changes	\$0	0	0	\$83,457	2	0	\$83,457	2	0

Proposed Budget

	Proposed Budget	\$0	0	0	\$2,076,982	31	0	\$2,076,982	31	0
--	------------------------	-----	---	---	-------------	----	---	-------------	----	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Finance										
Adopted Budget										
	2002-03 Adopted Budget	\$25,900,428	348	0	\$689,810	12	0	\$26,590,238	360	0
	Adopted Budget	\$25,900,428	348	0	\$689,810	12	0	\$26,590,238	360	0
Obligatory										
	2002-03 Employee Compensation Adjustment	\$175,898	0	0	\$1,927	0	0	\$177,825	0	0
	2003-04 Employee Compensation Adjustment	\$621,802	0	0	\$6,810	0	0	\$628,612	0	0
	Salary Step Plan and Turnover Effect	\$778,698	0	0	\$8,528	0	0	\$787,226	0	0
	Change in Number of Working Days	\$71,222	0	0	\$0	0	0	\$71,222	0	0
	Deletion of Funding for Resolution Authorities	(\$41,134)	0	0	(\$116,473)	0	0	(\$157,607)	0	0
	Deletion of One-Time Expense Funding	(\$2,583,242)	0	0	\$0	0	0	(\$2,583,242)	0	0
	Deletion of 2002-03 Equipment	(\$880,545)	0	0	\$0	0	0	(\$880,545)	0	0
	Deletion of Funding for Resolution Authorities	(\$937,131)	0	0	\$0	0	0	(\$937,131)	0	0
Targeted Reductions										
	Deletion of Vacancies	(\$619,632)	-11	0	\$0	0	0	(\$619,632)	-11	0
Workload										
	Business Tax Data Analysis	\$0	0	0	\$88,768	0	1	\$88,768	0	1
	Tax Renewal Assistant Conversion	\$74,142	14	0	\$0	0	0	\$74,142	14	0
Service Level										
	Taxpayer Advocate & Assessment Review Officer	\$145,334	2	0	\$0	0	0	\$145,334	2	0
Transfers Between Departments										
	Transfer of Risk Management to CAO	(\$1,729,280)	-8	0	(\$48,703)	0	0	(\$1,777,983)	-8	0
	Transfer of Workplace Safety to Personnel	(\$732,694)	-9	0	\$0	0	0	(\$732,694)	-9	0
	Transfer Collection Function from City Attorney	\$1,376,672	23	0	\$0	0	0	\$1,376,672	23	0
	Restored Office of Treasurer	(\$2,074,762)	-34	0	(\$411,043)	0	0	(\$2,485,805)	-34	0
	Transfers of Fiscal and Accounting Support	\$213,732	4	0	\$48,564	0	0	\$262,296	4	0
	Transfer of Clerical Support	(\$93,648)	-2	0	\$0	0	0	(\$93,648)	-2	0
Other Changes or Adjustments										
	LATAX System	\$2,756,854	0	12	\$0	0	0	\$2,756,854	0	12
	Operational Adjustments	\$0	0	0	\$0	0	0	\$0	0	0
	Managed Attrition	(\$95,374)	0	0	\$0	0	0	(\$95,374)	0	0
	Proposed Changes	(\$3,573,088)	-21	12	(\$421,622)	0	1	(\$3,994,710)	-21	13
Proposed Budget		\$22,327,340	327	12	\$268,188	12	1	\$22,595,528	339	13

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Fire										
Adopted Budget										
	2002-03 Adopted Budget	\$400,481,522	3,616	0	\$6,779,700	64	0	\$407,261,222	3,680	0
	Adopted Budget	\$400,481,522	3,616	0	\$6,779,700	64	0	\$407,261,222	3,680	0
Obligatory										
	2002-03 Employee Compensation Adjustment	\$169,883	0	0	\$0	0	0	\$169,883	0	0
	2003-04 Employee Compensation Adjustment	\$600,538	0	0	\$0	0	0	\$600,538	0	0
	Salary Step Plan and Turnover Effect	\$8,670,404	0	0	\$0	0	0	\$8,670,404	0	0
	Change in Number of Working Days	\$1,142,597	0	0	\$0	0	0	\$1,142,597	0	0
	Full Funding for Partially Financed Positions	\$5,417,474	0	0	\$0	0	0	\$5,417,474	0	0
	Deletion of 2002-03 Equipment	(\$1,297,503)	0	0	\$0	0	0	(\$1,297,503)	0	0
	Deletion of Funding for Resolution Authorities	(\$1,180,603)	0	0	\$0	0	0	(\$1,180,603)	0	0
	Deletion of Funding for Resolution Authorities	(\$95,370)	0	0	\$0	0	0	(\$95,370)	0	0
Workload										
	Ambulance Billing Unit	\$870,042	0	21	\$0	0	0	\$870,042	0	21
	Fiscal Management	\$13,344	-1	0	\$0	0	0	\$13,344	-1	0
	Emergency Medical Dispatch	\$210,000	0	0	\$0	0	0	\$210,000	0	0
Service Level										
	Recruit Training Program	\$565,321	0	0	\$0	0	0	\$565,321	0	0
	Emergency Medical Services Enhancements	\$0	0	0	\$359,530	0	0	\$359,530	0	0
	10th Member Task Force	\$1,343,631	30	0	\$0	0	0	\$1,343,631	30	0
Other Changes or Adjustments										
	AED Program	\$83,312	0	0	(\$55,000)	0	0	\$28,312	0	0
	Helicopter Safety Equipment	\$164,461	0	0	\$0	0	0	\$164,461	0	0
	Terrorism Preparedness	\$160,310	0	1	\$59,360	0	0	\$219,670	0	1
	In-Service Training	\$84,000	0	0	\$0	0	0	\$84,000	0	0
	Constant Staffing Account	\$11,068,877	0	0	\$154,341	0	0	\$11,223,218	0	0
	Vehicle and Equipment Replacement	\$0	0	0	\$0	0	0	\$0	0	0
	Risk Management Program	\$84,000	0	0	\$0	0	0	\$84,000	0	0
	Managed Attrition	(\$87,250)	0	0	\$0	0	0	(\$87,250)	0	0
	Proposed Changes	\$27,987,468	29	22	\$518,231	0	0	\$28,505,699	29	22
	Proposed Budget	\$428,468,990	3,645	22	\$7,297,931	64	0	\$435,766,921	3,709	22

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
General Services										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$153,623,554	1,590	0	\$25,520,381	271	0	\$179,143,935	1,861	0
	Adopted Budget	\$153,623,554	1,590	0	\$25,520,381	271	0	\$179,143,935	1,861	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$796,701	0	0	\$119,045	0	0	\$915,746	0	0
	2003-04 Employee Compensation Adjustment	(\$3,165,529)	0	0	\$4,711,684	0	0	\$1,546,155	0	0
	Salary Step Plan and Turnover Effect	\$2,391,909	0	0	\$357,410	0	0	\$2,749,319	0	0
	Change in Number of Working Days	\$322,724	0	0	\$44,048	0	0	\$366,772	0	0
	Deletion of 2002-03 Equipment	(\$29,400)	0	0	(\$553,000)	0	0	(\$582,400)	0	0
	Deletion of Funding for Resolution Authorities	(\$171,216)	0	0	\$0	0	0	(\$171,216)	0	0
	Deletion of Funding for Resolution Authorities	(\$168,144)	0	0	\$0	0	0	(\$168,144)	0	0
	Deletion of Funding for Resolution Authorities	(\$191,004)	0	0	(\$579,275)	0	0	(\$770,279)	0	0
	Memoranda of Understanding (MOU) Provisions	\$350,000	0	0	\$0	0	0	\$350,000	0	0
<i>Targeted Reductions</i>										
	Deletion of Vacancies	(\$939,240)	-18	0	(\$229,392)	-5	0	(\$1,168,632)	-23	0
<i>Workload</i>										
	Street Resurfacing Support	\$0	0	0	\$579,275	0	5	\$579,275	0	5
	DWP Helicopter Maintenance Support	\$644,776	0	2	\$0	0	0	\$644,776	0	2
	Fuel Tax Refund Program	\$59,117	0	1	\$0	0	0	\$59,117	0	1
	Alternative Fuels Program Positions	\$276,624	0	5	\$0	0	0	\$276,624	0	5
	9-1-1 Police Dispatch Centers Security	\$365,016	0	6	\$0	0	0	\$365,016	0	6
	Getty House Maintenance	\$118,000	0	0	\$0	0	0	\$118,000	0	0
	Refuse Collection Fleet Support	\$0	0	0	\$1,293,083	0	8	\$1,293,083	0	8
	Green Waste Program Support	\$0	0	0	\$360,899	0	2	\$360,899	0	2
<i>New Facilities</i>										
	New Facilities Custodial Services	\$394,192	17	0	\$0	0	0	\$394,192	17	0
	Marvin Braude Constituent Services Center	\$889,541	14	0	\$0	0	0	\$889,541	14	0
<i>Transfers Between Departments</i>										
	Grounds Maintenance - Existing Facilities	(\$83,448)	0	0	\$0	0	0	(\$83,448)	0	0
	Lease for Gay and Lesbian Community Center	\$75,000	0	0	\$0	0	0	\$75,000	0	0
<i>Productivity Improvement</i>										
	SMS Quality and Process Management Team	\$215,100	0	4	\$0	0	0	\$215,100	0	4
	Construction Forces Project Fund	\$500,000	0	0	\$0	0	0	\$500,000	0	0
<i>Other Changes or Adjustments</i>										
	Fuel Management	\$480,000	0	0	\$0	0	0	\$480,000	0	0
	Special Funded Fleet	\$0	0	0	\$1,152,000	0	0	\$1,152,000	0	0
	Managed Attrition	(\$686,822)	0	0	\$0	0	0	(\$686,822)	0	0
	Transfer of Custodial Function from Personnel	\$36,312	2	0	\$0	0	0	\$36,312	2	0
	Field Equipment and Expense	\$4,200,000	0	0	\$0	0	0	\$4,200,000	0	0
	Petroleum Products	\$2,500,000	0	0	\$0	0	0	\$2,500,000	0	0
	Postage Account	\$1,000,000	0	0	\$0	0	0	\$1,000,000	0	0
	Citywide Fleet Replacement	\$0	0	0	\$0	0	0	\$0	0	0
	Special Funded Alteration and Improvement	\$0	0	0	\$37,000	0	0	\$37,000	0	0
	Proposed Changes	\$10,180,209	15	18	\$7,292,777	-5	15	\$17,472,986	10	33
Proposed Budget		\$163,803,763	1,605	18	\$32,813,158	266	15	\$196,616,921	1,871	33

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Housing Department										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$2,435,025	34	0	\$27,592,851	345	0	\$30,027,876	379	0
	Adopted Budget	\$2,435,025	34	0	\$27,592,851	345	0	\$30,027,876	379	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$21,477	0	0	\$202,282	0	0	\$223,759	0	0
	2003-04 Employee Compensation Adjustment	\$75,923	0	0	\$715,064	0	0	\$790,987	0	0
	Salary Step Plan and Turnover Effect	\$28,142	0	0	\$265,055	0	0	\$293,197	0	0
	Change in Number of Working Days	\$8,602	0	0	\$81,017	0	0	\$89,619	0	0
	Deletion of 2002-03 Equipment	\$0	0	0	(\$31,600)	0	0	(\$31,600)	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$406,188)	0	0	(\$406,188)	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$1,157,532)	0	0	(\$1,157,532)	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$421,836)	0	0	(\$421,836)	0	0
<i>Workload</i>										
	Outreach Program Contracts	\$0	0	0	(\$75,000)	0	0	(\$75,000)	0	0
<i>New Facilities</i>										
	Relocation Lease Costs	\$0	0	0	\$405,924	0	0	\$405,924	0	0
<i>Service Level</i>										
	Housing Development Construction Estimator	\$0	0	0	\$74,448	0	1	\$74,448	0	1
	Asset Control Area Program Staff	\$0	0	0	\$380,280	0	6	\$380,280	0	6
	Rent Adjustment Commission Staff	\$0	0	0	\$127,236	3	0	\$127,236	3	0
	Code Enforcement Program Staff	\$0	0	0	\$1,197,132	0	21	\$1,197,132	0	21
	Automation of Rent and Code Systems	\$0	0	0	\$65,160	0	1	\$65,160	0	1
	Re-Rental Compliance Monitoring	\$0	0	0	\$58,392	0	1	\$58,392	0	1
	Valley Office Staff	\$0	0	0	\$402,416	0	7	\$402,416	0	7
	Case Management and Hearing Staff	\$0	0	0	\$1,283,996	22	0	\$1,283,996	22	0
	Inspections of HOME Funded Properties	\$0	0	0	\$250,712	0	4	\$250,712	0	4
	Development and Integration of Data System	\$0	0	0	\$316,810	0	1	\$316,810	0	1
	Public Information Services	\$0	0	0	\$539,780	0	7	\$539,780	0	7
	Habitability Resolution Program Staff	\$0	0	0	\$186,264	4	0	\$186,264	4	0
	Regional Office Staff	\$0	0	0	\$363,840	0	7	\$363,840	0	7
	Housing Development Staff	\$0	0	0	\$0	0	8	\$0	0	8
<i>Other Changes or Adjustments</i>										
	Complaint Unit - General Fund Exchange	(\$2,569,169)	0	0	\$2,569,169	0	0	\$0	0	0
	Proposed Changes	(\$2,435,025)	0	0	\$7,392,821	29	64	\$4,957,796	29	64
Proposed Budget		\$0	34	0	\$34,985,672	374	64	\$34,985,672	408	64

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Human Relations Commission										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$1,106,151	26	0	\$0	0	0	\$1,106,151	26	0
	Adopted Budget	\$1,106,151	26	0	\$0	0	0	\$1,106,151	26	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$9,159	0	0	\$0	0	0	\$9,159	0	0
	2003-04 Employee Compensation Adjustment	\$32,377	0	0	\$0	0	0	\$32,377	0	0
	Salary Step Plan and Turnover Effect	\$41,767	0	0	\$0	0	0	\$41,767	0	0
	Change in Number of Working Days	\$3,668	0	0	\$0	0	0	\$3,668	0	0
<i>Targeted Reductions</i>										
	Deletion of Vacancies	(\$95,988)	-2	0	\$0	0	0	(\$95,988)	-2	0
	Expense Reduction	(\$3,960)	0	0	\$0	0	0	(\$3,960)	0	0
<i>Service Level</i>										
	Neighborhood Council Support	(\$12,893)	0	1	\$0	0	0	(\$12,893)	0	1
<i>Other Changes or Adjustments</i>										
	Managed Attrition	(\$6,958)	0	0	\$0	0	0	(\$6,958)	0	0
	Proposed Changes	(\$32,828)	-2	1	\$0	0	0	(\$32,828)	-2	1
	Proposed Budget	\$1,073,323	24	1	\$0	0	0	\$1,073,323	24	1

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Information Technology Agency										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$101,564,516	777	0	\$5,944,449	48	0	\$107,508,965	825	0
	Adopted Budget	\$101,564,516	777	0	\$5,944,449	48	0	\$107,508,965	825	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$513,171	0	0	\$0	0	0	\$513,171	0	0
	2003-04 Employee Compensation Adjustment	\$1,784,523	0	0	\$29,535	0	0	\$1,814,058	0	0
	Salary Step Plan and Turnover Effect	\$80,455	0	0	\$0	0	0	\$80,455	0	0
	Change in Number of Working Days	\$205,534	0	0	\$0	0	0	\$205,534	0	0
	Full Funding for Partially Financed Positions	\$48,811	0	0	\$0	0	0	\$48,811	0	0
	Deletion of One-Time Expense Funding	(\$2,096,790)	0	0	(\$1,200,000)	0	0	(\$3,296,790)	0	0
	Deletion of 2002-03 Equipment	(\$1,036,618)	0	0	(\$440,700)	0	0	(\$1,477,318)	0	0
	Deletion of One-Time Special Funding	(\$2,906,619)	0	0	\$0	0	0	(\$2,906,619)	0	0
	Deletion of Funding for Resolution Authorities	(\$2,876,512)	0	0	(\$32,796)	0	0	(\$2,909,308)	0	0
	Deletion of Funding for Resolution Authorities	(\$396,591)	0	0	(\$409,874)	0	0	(\$806,465)	0	0
<i>Targeted Reductions</i>										
	Reduction in Communication Services	(\$787,623)	0	0	\$0	0	0	(\$787,623)	0	0
	Deletion of Vacancies	(\$3,268,584)	-60	0	\$0	0	0	(\$3,268,584)	-60	0
<i>Workload</i>										
	Certified Unified Program Agency Support	\$93,048	0	1	\$0	0	0	\$93,048	0	1
	Code Enforcement Information System Support	\$0	0	0	\$94,944	0	1	\$94,944	0	1
	Business Assistance Virtual Network Support	\$154,708	0	1	\$0	0	0	\$154,708	0	1
	Neighborhood Council Notification System Support	\$156,096	0	2	\$0	0	0	\$156,096	0	2
	Police Emergency Command Communications System	\$353,832	0	4	\$0	0	0	\$353,832	0	4
	Consent Decree Information System Support	\$961,356	0	11	\$0	0	0	\$961,356	0	11
	Citywide Nuisance Abatement Program Support	\$85,056	0	1	\$0	0	0	\$85,056	0	1
	L.A. Business Tax Information System (LATAX)	\$928,689	0	12	\$0	0	0	\$928,689	0	12
	Supply Management System Support	\$709,848	0	8	\$0	0	0	\$709,848	0	8
<i>Service Level</i>										
	Spanish Web Site Translation Services	\$0	0	0	\$171,250	0	0	\$171,250	0	0
	3-1-1 Service Request System	\$557,896	0	5	\$0	0	0	\$557,896	0	5
	E-Government Infrastructure Implementation	\$333,234	0	0	\$0	0	0	\$333,234	0	0
<i>Productivity Improvement</i>										
	IT Strategic Planning/Process Improvement	\$250,000	0	0	\$0	0	0	\$250,000	0	0
	Building and Safety Call Center	(\$394,440)	0	0	\$0	0	0	(\$394,440)	0	0
	Reduction in Telephone Service Contract Costs	(\$2,279,490)	0	0	\$0	0	0	(\$2,279,490)	0	0
<i>Other Changes or Adjustments</i>										
	Salary Savings Rate Decrease	\$2,947,488	0	0	\$0	0	0	\$2,947,488	0	0
	Supply Management System Upgrade	\$125,000	0	0	\$0	0	0	\$125,000	0	0
	Funds for As-Needed, Hiring Hall, Overtime Staff	\$927,397	0	0	(\$46,410)	0	0	\$880,987	0	0
	Fire Mobile Data Radio Equipment Replacement	\$0	0	0	\$0	0	0	\$0	0	0
	Fire Dispatch Network	\$430,000	0	0	\$0	0	0	\$430,000	0	0
	Fire Voice Radio System Equipment Replacement	\$0	0	0	\$0	0	0	\$0	0	0
	CAMS/CFARS Support Positions	\$85,056	0	1	\$0	0	0	\$85,056	0	1
	Telephone Accounts Management Support	(\$73,932)	-1	0	\$0	0	0	(\$73,932)	-1	0
	Furniture, Office, and Technical Equipment	\$796,000	0	0	\$0	0	0	\$796,000	0	0
	Managed Attrition	(\$2,436,782)	0	0	\$0	0	0	(\$2,436,782)	0	0
	CDD Support Positions	\$55,419	0	0	\$391,797	0	5	\$447,216	0	5
	Police Mobile Data Terminal (MDT) Units	\$571,725	0	0	\$0	0	0	\$571,725	0	0
	Telecommunications Funding Adjustments	\$0	0	0	\$204,096	0	0	\$204,096	0	0
	Special Accounts Adjustments	\$110,579	0	0	\$0	0	0	\$110,579	0	0
	E-Government Support	\$53,160	0	1	\$0	0	0	\$53,160	0	1
	Miscellaneous Adjustments in Expenses	\$2,289,568	0	0	\$0	0	0	\$2,289,568	0	0
	PaySR Application Support	\$1,338,015	0	6	\$0	0	0	\$1,338,015	0	6
	Communication Services	\$656,190	0	0	\$0	0	0	\$656,190	0	0
	Proposed Changes	(\$952,127)	-61	53	(\$1,238,158)	0	6	(\$2,190,285)	-61	59
Proposed Budget		\$100,612,389	716	53	\$4,706,291	48	6	\$105,318,680	764	59

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Mayor										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$6,789,781	70	0	\$338,772	4	0	\$7,128,553	74	0
	Adopted Budget	\$6,789,781	70	0	\$338,772	4	0	\$7,128,553	74	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$55,112	0	0	\$0	0	0	\$55,112	0	0
	2003-04 Employee Compensation Adjustment	\$194,820	0	0	\$6,200	0	0	\$201,020	0	0
	Salary Step Plan and Turnover Effect	\$70,009	0	0	\$0	0	0	\$70,009	0	0
	Change in Number of Working Days	\$22,073	0	0	\$0	0	0	\$22,073	0	0
<i>Transfers Between Departments</i>										
	City Volunteer Bureau	\$517,143	0	0	\$0	0	0	\$517,143	0	0
	Proposed Changes	\$859,157	0	0	\$6,200	0	0	\$865,357	0	0
	Proposed Budget	\$7,648,938	70	0	\$344,972	4	0	\$7,993,910	74	0

Neighborhood Empowerment

Adopted Budget

	2002-03 Adopted Budget	\$0	0	0	\$4,170,867	52	0	\$4,170,867	52	0
	Adopted Budget	\$0	0	0	\$4,170,867	52	0	\$4,170,867	52	0

Obligatory

	2002-03 Employee Compensation Adjustment	\$0	0	0	\$26,560	0	0	\$26,560	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$93,888	0	0	\$93,888	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	\$131,241	0	0	\$131,241	0	0
	Change in Number of Working Days	\$0	0	0	\$10,638	0	0	\$10,638	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$263,099)	0	0	(\$263,099)	0	0
	Neighborhood Council Funding Program Positions	\$0	0	0	\$319,620	6	0	\$319,620	6	0

Workload

	Field Operations Support	\$0	0	0	\$201,957	3	0	\$201,957	3	0
	Executive and Commission Support	\$0	0	0	\$46,711	1	0	\$46,711	1	0

Transfers Between Departments

	Transfer of Position - Special Projects	\$0	0	0	\$158,340	1	0	\$158,340	1	0
--	---	-----	---	---	-----------	---	---	-----------	---	---

Other Changes or Adjustments

	Regional Access Center Support	\$0	0	0	\$335,376	9	0	\$335,376	9	0
	Proposed Changes	\$0	0	0	\$1,061,232	20	0	\$1,061,232	20	0

Proposed Budget

	Proposed Budget	\$0	0	0	\$5,232,099	72	0	\$5,232,099	72	0
--	------------------------	-----	---	---	-------------	----	---	-------------	----	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Personnel										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$42,965,075	394	0	\$3,276,189	11	0	\$46,241,264	405	0
	Adopted Budget	\$42,965,075	394	0	\$3,276,189	11	0	\$46,241,264	405	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$222,774	0	0	\$6,579	0	0	\$229,353	0	0
	2003-04 Employee Compensation Adjustment	\$787,505	0	0	\$23,257	0	0	\$810,762	0	0
	Salary Step Plan and Turnover Effect	\$567,360	0	0	(\$80,859)	0	0	\$486,501	0	0
	Change in Number of Working Days	\$89,225	0	0	\$2,635	0	0	\$91,860	0	0
	Full Funding for Partially Financed Positions	\$226,980	0	0	\$0	0	0	\$226,980	0	0
	Deletion of 2002-03 Equipment	(\$35,000)	0	0	\$0	0	0	(\$35,000)	0	0
	Deletion of Funding for Resolution Authorities	(\$1,383,876)	0	0	\$0	0	0	(\$1,383,876)	0	0
	Deletion of Funding for Resolution Authorities	(\$745,272)	0	0	\$0	0	0	(\$745,272)	0	0
<i>Targeted Reductions</i>										
	Elimination of Pharmaceutical Services	(\$169,012)	-3	0	\$0	0	0	(\$169,012)	-3	0
	Deletion of Vacancies	(\$911,326)	-19	0	\$0	0	0	(\$911,326)	-19	0
<i>Workload</i>										
	Public Safety Employment	\$329,232	0	3	\$0	0	0	\$329,232	0	3
	Hyperion Ombudsman	\$0	0	0	\$96,864	0	1	\$96,864	0	1
	Workers' Compensation Improvement Program	\$797,076	0	14	\$0	0	0	\$797,076	0	14
	Payroll System Replacement (PaySR)	\$76,860	0	1	\$0	0	0	\$76,860	0	1
	Safe Neighborhood Action Plan (SNAP)	\$0	0	0	\$67,704	0	1	\$67,704	0	1
	Firefighter Background Investigation Prog	\$1,145,112	0	22	\$0	0	0	\$1,145,112	0	22
	Medical Services at City Jails	\$263,664	4	0	\$0	0	0	\$263,664	4	0
<i>Transfers Between Departments</i>										
	Transfer of Workplace Safety from Finance	\$732,694	9	0	\$0	0	0	\$732,694	9	0
	Clinica Romero - Community Health Care Program	\$100,000	0	0	\$0	0	0	\$100,000	0	0
	Los Angeles Free Clinic	\$100,000	0	0	\$0	0	0	\$100,000	0	0
<i>Other Changes or Adjustments</i>										
	Employee Rideshare & Commuter Program	\$0	0	0	\$101,646	0	0	\$101,646	0	0
	Miscellaneous Adjustments in Expenses	\$3,315,317	0	0	\$0	0	0	\$3,315,317	0	0
	Managed Attrition	(\$164,288)	0	0	\$0	0	0	(\$164,288)	0	0
	Employee Vanpool Leases	\$0	0	0	\$0	0	0	\$0	0	0
	Transfer of Custodial Function to GSD	(\$68,747)	-2	0	\$0	0	0	(\$68,747)	-2	0
	Proposed Changes	\$5,276,278	-11	40	\$217,826	0	2	\$5,494,104	-11	42
	Proposed Budget	\$48,241,353	383	40	\$3,494,015	11	2	\$51,735,368	394	42

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Planning										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$17,311,399	286	0	\$2,480,876	37	0	\$19,792,275	323	0
	Adopted Budget	\$17,311,399	286	0	\$2,480,876	37	0	\$19,792,275	323	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$182,551	0	0	\$0	0	0	\$182,551	0	0
	2003-04 Employee Compensation Adjustment	\$645,318	0	0	\$0	0	0	\$645,318	0	0
	Salary Step Plan and Turnover Effect	\$1,062,562	0	0	(\$20,267)	0	0	\$1,042,295	0	0
	Change in Number of Working Days	\$73,115	0	0	\$0	0	0	\$73,115	0	0
	Deletion of 2002-03 Equipment	(\$6,945)	0	0	(\$88,521)	0	0	(\$95,466)	0	0
	Deletion of Funding for Resolution Authorities	(\$351,050)	0	0	\$0	0	0	(\$351,050)	0	0
	Deletion of Funding for Resolution Authorities	(\$117,440)	0	0	\$0	0	0	(\$117,440)	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$490,856)	0	0	(\$490,856)	0	0
<i>Targeted Reductions</i>										
	Comprehensive Planning and GASP Programs	(\$1,089,503)	0	0	\$0	0	0	(\$1,089,503)	0	0
<i>Workload</i>										
	HPOZ and Neighborhood Implementation	\$73,558	0	1	\$0	0	0	\$73,558	0	1
	Office of Zoning Administration	\$121,916	0	2	\$0	0	0	\$121,916	0	2
	Public Counters and Mulholland Specific Plan	\$220,494	0	3	\$0	0	0	\$220,494	0	3
	Northeast Los Angeles Community Plan	\$73,498	0	1	\$0	0	0	\$73,498	0	1
	Environmental Section	\$85,186	0	1	\$0	0	0	\$85,186	0	1
<i>Service Level</i>										
	Planning Document Information System	\$0	0	0	\$204,140	0	2	\$204,140	0	2
	Zone Map Automation Maintenance and Support	\$0	0	0	\$390,644	0	4	\$390,644	0	4
<i>Other Changes or Adjustments</i>										
	Valley Office Equipment	\$0	0	0	\$15,609	0	0	\$15,609	0	0
	Computer Replacement	\$0	0	0	\$66,569	0	0	\$66,569	0	0
	Managed Attrition	(\$95,062)	0	0	\$0	0	0	(\$95,062)	0	0
	Proposed Changes	\$878,198	0	8	\$77,318	0	6	\$955,516	0	14
Proposed Budget		\$18,189,597	286	8	\$2,558,194	37	6	\$20,747,791	323	14

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Police										
Adopted Budget										
	2002-03 Adopted Budget	\$890,535,083	13,211	0	\$37,947,300	588	0	\$928,482,383	13,799	0
	Adopted Budget	\$890,535,083	13,211	0	\$37,947,300	588	0	\$928,482,383	13,799	0
Obligatory										
	2002-03 Employee Compensation Adjustment	\$1,614,883	0	0	\$0	0	0	\$1,614,883	0	0
	2003-04 Employee Compensation Adjustment	\$5,708,612	0	0	\$0	0	0	\$5,708,612	0	0
	Salary Step Plan and Turnover Effect	\$11,132,657	0	0	(\$581,599)	0	0	\$10,551,058	0	0
	Change in Number of Working Days	\$3,441,310	0	0	\$0	0	0	\$3,441,310	0	0
	Full Funding for Partially Financed Positions	\$4,356,429	0	0	\$0	0	0	\$4,356,429	0	0
	Deletion of One-Time Expense Funding	(\$102,409)	0	0	\$0	0	0	(\$102,409)	0	0
	Deletion of 2002-03 Equipment	(\$1,305,607)	0	0	\$0	0	0	(\$1,305,607)	0	0
	Cost of Additional Officers Hired in 2002-03	\$42,535,087	0	0	(\$3,677,684)	0	0	\$38,857,403	0	0
Targeted Reductions										
	Accumulated Overtime	(\$500,000)	0	0	\$0	0	0	(\$500,000)	0	0
	Deletion of Vacancies	\$0	-35	0	\$0	0	0	\$0	-35	0
Workload										
	Police Officer Recruitment	\$0	0	3	\$0	0	0	\$0	0	3
	Communications Support	\$0	0	11	\$0	0	0	\$0	0	11
	Prop Q Support	\$0	0	4	\$0	0	0	\$0	0	4
	People in Progress	\$79,900	0	0	\$0	0	0	\$79,900	0	0
Service Level										
	Scientific Investigation Division	\$342,996	9	0	\$527,170	0	0	\$870,166	9	0
Transfers Between Departments										
	Chinatown Public Safety Association	\$75,000	0	0	\$0	0	0	\$75,000	0	0
	Wilshire Community Police Council	\$20,000	0	0	\$0	0	0	\$20,000	0	0
Other Changes or Adjustments										
	Recruit Expense	\$1,489,291	0	0	\$0	0	0	\$1,489,291	0	0
	Civilian Overtime - COLA	\$347,452	0	0	\$0	0	0	\$347,452	0	0
	Sworn Overtime - FLSA Liability	(\$510,311)	0	0	\$4,000,000	0	0	\$3,489,689	0	0
	Replacement Vehicles	\$8,061,464	0	0	\$0	0	0	\$8,061,464	0	0
	Community Affairs Group	\$0	0	7	\$0	0	0	\$0	0	7
	Civilian Overtime Liability	\$2,554,568	0	0	\$0	0	0	\$2,554,568	0	0
	Technology Replacement	\$50,700	0	0	\$0	0	0	\$50,700	0	0
	Photo Red Light	\$0	0	8	\$0	0	0	\$0	0	8
	Management System Reengineering	\$0	0	25	\$0	0	0	\$0	0	25
	Consent Decree Task Force Staffing	\$0	0	4	\$0	0	0	\$0	0	4
	Ombuds Office	\$0	0	1	\$0	0	0	\$0	0	1
	Officer Safety Expense	\$692,791	0	0	\$100,000	0	0	\$792,791	0	0
	Audit Division	\$0	0	21	\$0	0	0	\$0	0	21
	Police Department Reorganization	\$4,054,995	119	0	\$0	0	0	\$4,054,995	119	0
	Managed Attrition	(\$466,563)	0	0	\$0	0	0	(\$466,563)	0	0
	Proposed Changes	\$83,673,245	93	84	\$367,887	0	0	\$84,041,132	93	84
Proposed Budget		\$974,208,328	13,304	84	\$38,315,187	588	0	\$1,012,523,515	13,892	84

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Board of Public Works										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$9,806,360	41	0	\$2,681,134	18	0	\$12,487,494	59	0
	Adopted Budget	\$9,806,360	41	0	\$2,681,134	18	0	\$12,487,494	59	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$34,932	0	0	\$0	0	0	\$34,932	0	0
	2003-04 Employee Compensation Adjustment	\$123,484	0	0	\$0	0	0	\$123,484	0	0
	Salary Step Plan and Turnover Effect	\$124,286	0	0	(\$16,880)	0	0	\$107,406	0	0
	Change in Number of Working Days	\$13,991	0	0	\$0	0	0	\$13,991	0	0
<i>Targeted Reductions</i>										
	Public Affairs Office Reduction	(\$100,867)	0	0	\$0	0	0	(\$100,867)	0	0
	Nuisance Alley Conversion Program Reduction	(\$42,564)	0	0	\$0	0	0	(\$42,564)	0	0
	Deletion of Vacancy	(\$34,859)	-1	0	(\$18,385)	0	0	(\$53,244)	-1	0
<i>Transfers Between Departments</i>										
	Transfer of Emergency Preparedness Function	\$53,709	1	0	\$40,515	0	0	\$94,224	1	0
	Transfer Clean and Green Program	\$1,514,803	0	0	\$0	0	0	\$1,514,803	0	0
	Transfer Neighborhood Matching Fund (LACC)	\$845,578	0	0	\$0	0	0	\$845,578	0	0
<i>Other Changes or Adjustments</i>										
	Graffiti Contracts Inflation Adjustment	\$123,961	0	0	\$0	0	0	\$123,961	0	0
	Managed Attrition	(\$19,575)	0	0	\$0	0	0	(\$19,575)	0	0
	Proposed Changes	\$2,636,879	0	0	\$5,250	0	0	\$2,642,129	0	0
	Proposed Budget	\$12,443,239	41	0	\$2,686,384	18	0	\$15,129,623	59	0

Bureau of Financial Mgt. & Personnel Svcs.

<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$3,629,563	58	0	\$3,099,348	49	0	\$6,728,911	107	0
	Adopted Budget	\$3,629,563	58	0	\$3,099,348	49	0	\$6,728,911	107	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$66,038	0	0	\$0	0	0	\$66,038	0	0
	2003-04 Employee Compensation Adjustment	\$233,446	0	0	\$0	0	0	\$233,446	0	0
	Salary Step Plan and Turnover Effect	\$194,677	0	0	\$53,140	0	0	\$247,817	0	0
	Change in Number of Working Days	\$26,450	0	0	\$0	0	0	\$26,450	0	0
	Full Funding for Partially Financed Positions	\$23,091	0	0	\$0	0	0	\$23,091	0	0
	Deletion of Funding for Resolution Authorities	(\$164,586)	0	0	\$0	0	0	(\$164,586)	0	0
<i>Targeted Reductions</i>										
	Deletion of Vacancy	(\$21,100)	-1	0	(\$16,580)	0	0	(\$37,680)	-1	0
<i>Workload</i>										
	Proposition K Accounting Support	\$171,228	3	0	\$0	0	0	\$171,228	3	0
	AB 939 Compliance Accounting Support	\$0	0	0	\$48,895	1	0	\$48,895	1	0
<i>Transfers Between Departments</i>										
	Transfer of Emergency Preparedness Function	(\$53,709)	-1	0	(\$40,515)	0	0	(\$94,224)	-1	0
<i>Productivity Improvement</i>										
	Financial Data Management System	\$37,008	0	0	\$24,670	0	0	\$61,678	0	0
<i>Other Changes or Adjustments</i>										
	Managed Attrition	(\$37,576)	0	0	\$0	0	0	(\$37,576)	0	0
	Proposed Changes	\$474,967	1	0	\$69,610	1	0	\$544,577	2	0
	Proposed Budget	\$4,104,530	59	0	\$3,168,958	50	0	\$7,273,488	109	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Bureau of Contract Administration										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$16,437,502	237	0	\$8,351,210	119	0	\$24,788,712	356	0
	Adopted Budget	\$16,437,502	237	0	\$8,351,210	119	0	\$24,788,712	356	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$230,426	0	0	\$0	0	0	\$230,426	0	0
	2003-04 Employee Compensation Adjustment	\$814,556	0	0	\$0	0	0	\$814,556	0	0
	Salary Step Plan and Turnover Effect	\$435,495	0	0	\$209,635	0	0	\$645,130	0	0
	Change in Number of Working Days	\$92,290	0	0	\$0	0	0	\$92,290	0	0
	Full Funding for Partially Financed Positions	\$42,557	0	0	\$0	0	0	\$42,557	0	0
	Deletion of Funding for Resolution Authorities	(\$93,643)	0	0	(\$70,000)	0	0	(\$163,643)	0	0
	Deletion of One-Time Expense Funding	(\$27,766)	0	0	\$0	0	0	(\$27,766)	0	0
	Deletion of 2002-03 Equipment	(\$4,800)	0	0	\$0	0	0	(\$4,800)	0	0
<i>Targeted Reductions</i>										
	Deletion of Vacancies	(\$753,645)	-16	0	\$0	0	0	(\$753,645)	-16	0
<i>Other Changes or Adjustments</i>										
	Transportation Expense	\$132,402	0	0	\$75,360	0	0	\$207,762	0	0
	Managed Attrition	(\$67,846)	0	0	\$0	0	0	(\$67,846)	0	0
	Proposed Changes	\$800,026	-16	0	\$214,995	0	0	\$1,015,021	-16	0
	Proposed Budget	\$17,237,528	221	0	\$8,566,205	119	0	\$25,803,733	340	0
Bureau of Engineering										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$27,572,684	365	0	\$42,964,730	607	0	\$70,537,414	972	0
	Adopted Budget	\$27,572,684	365	0	\$42,964,730	607	0	\$70,537,414	972	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$319,547	0	0	\$346,144	0	0	\$665,691	0	0
	2003-04 Employee Compensation Adjustment	\$1,129,600	0	0	\$1,223,619	0	0	\$2,353,219	0	0
	Salary Step Plan and Turnover Effect	\$1,617,077	0	0	\$769,256	0	0	\$2,386,333	0	0
	Change in Number of Working Days	\$156,507	0	0	\$110,114	0	0	\$266,621	0	0
	Full Funding for Partially Financed Positions	\$175,152	0	0	\$0	0	0	\$175,152	0	0
	Deletion of Funding for Resolution Authorities	(\$118,428)	0	0	\$0	0	0	(\$118,428)	0	0
	Deletion of One-Time Expense Funding	(\$48,228)	0	0	\$0	0	0	(\$48,228)	0	0
	Deletion of Funding for Resolution Authorities	(\$446,411)	0	0	\$0	0	0	(\$446,411)	0	0
<i>Targeted Reductions</i>										
	Streamlining - Project Management	(\$1,718,150)	0	0	(\$963,577)	0	0	(\$2,681,727)	0	0
	Streamlining - Street Program	(\$75,462)	-1	0	\$0	0	0	(\$75,462)	-1	0
	Streamlining - Elect. Engineering Consultation	(\$77,262)	-1	0	\$0	0	0	(\$77,262)	-1	0
	Streamlining - CIP Liaison/Admin Support	(\$118,327)	-5	0	(\$160,859)	0	0	(\$279,186)	-5	0
	Program Support	(\$33,200)	0	0	\$0	0	0	(\$33,200)	0	0
<i>Workload</i>										
	Street Resurfacing Survey Support	\$151,164	0	3	\$0	0	0	\$151,164	0	3
	Economic Development Administration (EDA)	\$118,428	0	3	\$0	0	0	\$118,428	0	3
	Proposition K Core Management Team	\$235,716	11	0	\$0	0	0	\$235,716	11	0
	Adjust Staff to Fit Workload	(\$4,986)	0	0	\$4,986	0	0	\$0	0	0
	Condition Assessment of Storm Drains	\$0	0	0	(\$1,175,000)	0	0	(\$1,175,000)	0	0
	Wastewater Program Support Reduction	\$0	0	0	(\$119,628)	-3	0	(\$119,628)	-3	0
	Wastewater Capital Program Support	\$0	0	0	\$163,428	2	0	\$163,428	2	0
<i>Productivity Improvement</i>										
	Public Counter Automation Efficiencies	(\$354,978)	-5	0	\$0	0	0	(\$354,978)	-5	0
	Mapping Division Efficiencies	(\$47,299)	-1	0	(\$66,410)	0	0	(\$113,709)	-1	0
	Proposed Changes	\$860,460	-2	6	\$132,073	-1	0	\$992,533	-3	6
	Proposed Budget	\$28,433,144	363	6	\$43,096,803	606	0	\$71,529,947	969	6

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Bureau of Sanitation										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$90,696,793	851	0	\$107,766,041	1,801	0	\$198,462,834	2,652	0
	Adopted Budget	\$90,696,793	851	0	\$107,766,041	1,801	0	\$198,462,834	2,652	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$620,819	0	0	\$777,895	0	0	\$1,398,714	0	0
	2003-04 Employee Compensation Adjustment	\$822,169	0	0	\$4,122,284	0	0	\$4,944,453	0	0
	Salary Step Plan and Turnover Effect	\$137,622	0	0	\$67,773	0	0	\$205,395	0	0
	Change in Number of Working Days	\$248,733	0	0	\$311,476	0	0	\$560,209	0	0
	Full Funding for Partially Financed Positions	\$84,699	0	0	\$555,661	0	0	\$640,360	0	0
	Deletion of 2002-03 Equipment	\$0	0	0	(\$772,400)	0	0	(\$772,400)	0	0
	Changes in Source of Funds	\$1,185,221	0	0	(\$1,185,221)	0	0	\$0	0	0
	Correct General Fund Salary Imbalance	\$3,200,000	0	0	(\$3,200,000)	0	0	\$0	0	0
<i>Targeted Reductions</i>										
	Bulky Item Block Grant funding	\$0	0	0	(\$663,309)	0	0	(\$663,309)	0	0
	Operational Efficiencies	(\$1,804,164)	-34	0	\$367,080	6	0	(\$1,437,084)	-28	0
<i>Workload</i>										
	AB 939 Compliance	\$0	0	0	\$241,966	5	0	\$241,966	5	0
	Stormwater Operational Requirements	\$0	0	0	\$204,376	4	0	\$204,376	4	0
	Solid Resources Division Restructuring	\$0	0	0	\$0	0	0	\$0	0	0
<i>Service Level</i>										
	Tip Fee Increases	\$1,240,000	0	0	\$260,000	0	0	\$1,500,000	0	0
	Staffing for Container Replacement	\$0	0	0	\$808,128	27	0	\$808,128	27	0
	Regional Agency for AB 939 Compliance	\$0	0	0	\$161,152	3	0	\$161,152	3	0
	SAFE Centers	\$0	0	0	\$0	0	0	\$0	0	0
	Stormwater TMDL staff	\$0	0	0	\$321,324	11	0	\$321,324	11	0
	Wastewater Operational Requirements	\$0	0	0	\$345,015	0	0	\$345,015	0	0
	Wastewater Laboratory Staff	\$0	0	0	\$110,120	2	0	\$110,120	2	0
	Wastewater Collection System	\$0	0	0	\$420,060	7	0	\$420,060	7	0
	Stormwater Collection System	\$0	0	0	\$66,980	1	0	\$66,980	1	0
	Fuelers for LNG-Fueled Refuse Trucks	(\$662,712)	10	0	\$996,000	0	0	\$333,288	10	0
<i>Other Changes or Adjustments</i>										
	Salary Savings Rate Decrease	\$202,180	0	0	\$0	0	0	\$202,180	0	0
	Managed Attrition	(\$174,802)	0	0	\$0	0	0	(\$174,802)	0	0
	Tip Fee Contract Administration	\$0	0	0	\$0	0	0	\$0	0	0
	Proposed Changes	\$5,099,765	-24	0	\$4,316,360	66	0	\$9,416,125	42	0
Proposed Budget		\$95,796,558	827	0	\$112,082,401	1,867	0	\$207,878,959	2,694	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Bureau of Street Lighting										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$16,875,585	218	0	\$16,875,585	218	0
	Adopted Budget	\$0	0	0	\$16,875,585	218	0	\$16,875,585	218	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$0	0	0	\$121,004	0	0	\$121,004	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$427,748	0	0	\$427,748	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	(\$830)	0	0	(\$830)	0	0
	Change in Number of Working Days	\$0	0	0	\$48,464	0	0	\$48,464	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$68,418)	0	0	(\$68,418)	0	0
	Deletion of One-Time Expense Funding	\$0	0	0	(\$13,696)	0	0	(\$13,696)	0	0
	Deletion of 2002-03 Equipment	\$0	0	0	(\$62,540)	0	0	(\$62,540)	0	0
<i>Workload</i>										
	Lighting Conversion Program	\$0	0	0	\$84,024	2	0	\$84,024	2	0
<i>Service Level</i>										
	Neighborhood Council Support	\$0	0	0	\$223,520	4	0	\$223,520	4	0
<i>Other Changes or Adjustments</i>										
	Hiring Hall Account Increase	\$0	0	0	\$14,278	0	0	\$14,278	0	0
	Vehicle Replacement	\$0	0	0	\$0	0	0	\$0	0	0
	Expedited Plan Check and Projects	\$0	0	0	\$75,000	0	0	\$75,000	0	0
	Computer Replacement	\$0	0	0	\$53,760	0	0	\$53,760	0	0
	Proposed Changes	\$0	0	0	\$902,314	6	0	\$902,314	6	0
	Proposed Budget	\$0	0	0	\$17,777,899	224	0	\$17,777,899	224	0

Bureau of Street Services

Adopted Budget

	2002-03 Adopted Budget	\$46,085,211	490	0	\$107,030,685	828	0	\$153,115,896	1,318	0
	Adopted Budget	\$46,085,211	490	0	\$107,030,685	828	0	\$153,115,896	1,318	0

Obligatory

	2002-03 Employee Compensation Adjustment	\$639,995	0	0	\$0	0	0	\$639,995	0	0
	2003-04 Employee Compensation Adjustment	\$2,262,383	0	0	\$0	0	0	\$2,262,383	0	0
	Salary Step Plan and Turnover Effect	(\$2,835,022)	0	0	\$4,495,101	0	0	\$1,660,079	0	0
	Change in Number of Working Days	\$256,329	0	0	\$0	0	0	\$256,329	0	0
	Full Funding for Partially Financed Positions	\$66,554	0	0	\$0	0	0	\$66,554	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$51,474)	0	0	(\$51,474)	0	0
	Deletion of Funding for Resolution Authorities	(\$7,488,145)	0	0	\$0	0	0	(\$7,488,145)	0	0
	Deletion of Funding for Resolution Authorities	(\$9,363,424)	0	0	(\$5,017,580)	0	0	(\$14,381,004)	0	0

Targeted Reductions

	Resurfacing Program Expense Savings	(\$1,508,875)	0	0	\$0	0	0	(\$1,508,875)	0	0
	Contract Tree Trimming	(\$1,724,429)	0	0	\$0	0	0	(\$1,724,429)	0	0
	Street Resurfacing Program	\$9,134,576	0	0	(\$13,888,166)	0	0	(\$4,753,590)	0	0

Workload

	Street Banner Program	\$0	0	0	\$55,921	0	1	\$55,921	0	1
--	-----------------------	-----	---	---	----------	---	---	----------	---	---

Service Level

	Sidewalk Repair Program	\$14,831,032	0	120	\$0	0	0	\$14,831,032	0	120
	Bus Stop Improvements	\$0	0	0	\$1,158,329	0	11	\$1,158,329	0	11
	ADA Access Ramp Program	\$2,979,702	0	24	\$0	0	0	\$2,979,702	0	24
	Paving of Unimproved Streets	\$2,294,128	0	10	\$0	0	0	\$2,294,128	0	10

Other Changes or Adjustments

	Financial Management Section	(\$1,707)	0	0	\$0	0	0	(\$1,707)	0	0
	Managed Attrition	(\$172,866)	0	0	\$0	0	0	(\$172,866)	0	0
	Proposed Changes	\$9,370,231	0	154	(\$13,247,869)	0	12	(\$3,877,638)	0	166

Proposed Budget

	Proposed Budget	\$55,455,442	490	154	\$93,782,816	828	12	\$149,238,258	1,318	166
--	------------------------	--------------	-----	-----	--------------	-----	----	---------------	-------	-----

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Transportation										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$95,255,640	1,312	0	\$16,748,542	215	0	\$112,004,182	1,527	0
	Adopted Budget	\$95,255,640	1,312	0	\$16,748,542	215	0	\$112,004,182	1,527	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$774,417	0	0	\$0	0	0	\$774,417	0	0
	2003-04 Employee Compensation Adjustment	\$2,737,564	0	0	\$0	0	0	\$2,737,564	0	0
	Salary Step Plan and Turnover Effect	\$722,194	0	0	(\$106,029)	0	0	\$616,165	0	0
	Change in Number of Working Days	\$310,167	0	0	\$0	0	0	\$310,167	0	0
	Deletion of Funding for Resolution Authorities	(\$101,986)	0	0	(\$99,696)	0	0	(\$201,682)	0	0
<i>Targeted Reductions</i>										
	Council Liaison	(\$87,528)	-1	0	\$0	0	0	(\$87,528)	-1	0
	Deletion of Vacancies	(\$1,447,260)	-26	0	\$0	0	0	(\$1,447,260)	-26	0
<i>Workload</i>										
	Parking Citation Review	\$65,920	1	0	\$0	0	0	\$65,920	1	0
	Funding for As-Needed Staff and Overtime	\$635,000	0	0	\$0	0	0	\$635,000	0	0
	Traffic Event Management	\$0	0	0	\$83,532	0	0	\$83,532	0	0
<i>Other Changes or Adjustments</i>										
	Railroad Franchise Staff	\$0	0	0	\$106,943	2	0	\$106,943	2	0
	Special Funded Program Support	\$0	0	0	\$705,516	12	0	\$705,516	12	0
	ATSAC Database Support	\$0	0	0	\$104,904	3	0	\$104,904	3	0
	Charter Bus Program	\$0	0	0	\$39,756	1	0	\$39,756	1	0
	Grant Funds and Proposition C Support	\$0	0	0	\$178,560	3	0	\$178,560	3	0
	Managed Attrition	(\$492,109)	0	0	\$0	0	0	(\$492,109)	0	0
	Personnel Shift to Special Funds	\$0	0	0	\$115,896	2	0	\$115,896	2	0
	Proposed Changes	\$3,116,379	-26	0	\$1,129,382	23	0	\$4,245,761	-3	0
Proposed Budget		\$98,372,019	1,286	0	\$17,877,924	238	0	\$116,249,943	1,524	0
Treasurer										
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$15,000	0	0	\$3,450	0	0	\$18,450	0	0
	2003-04 Employee Compensation Adjustment	\$53,024	0	0	\$12,196	0	0	\$65,220	0	0
	Salary Step Plan and Turnover Effect	\$66,403	0	0	\$15,274	0	0	\$81,677	0	0
	Change in Number of Working Days	\$7,390	0	0	\$0	0	0	\$7,390	0	0
<i>Workload</i>										
	Additional Investment Staff	\$182,326	2	0	\$37,525	0	0	\$219,851	2	0
	Treasurer Support	\$235,549	4	0	\$25,500	0	0	\$261,049	4	0
	Financial Manager	\$103,163	1	0	\$0	0	0	\$103,163	1	0
<i>Transfers Between Departments</i>										
	Restored Office of Treasurer	\$2,074,762	34	0	\$411,043	0	0	\$2,485,805	34	0
	Transfers of Fiscal And Accounting Support	(\$213,732)	-4	0	(\$48,564)	0	0	(\$262,296)	-4	0
	Transfer of Clerical Support	\$93,648	2	0	\$0	0	0	\$93,648	2	0
<i>Other Changes or Adjustments</i>										
	Managed Attrition	(\$9,433)	0	0	\$0	0	0	(\$9,433)	0	0
	Banking Fees	\$1,700,000	0	0	\$0	0	0	\$1,700,000	0	0
	Proposed Changes	\$4,308,100	39	0	\$456,424	0	0	\$4,764,524	39	0
Proposed Budget		\$4,308,100	39	0	\$456,424	0	0	\$4,764,524	39	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Zoo										
Adopted Budget										
	2002-03 Adopted Budget	\$0	0	0	\$15,952,798	241	0	\$15,952,798	241	0
	Adopted Budget	\$0	0	0	\$15,952,798	241	0	\$15,952,798	241	0
Obligatory										
	2002-03 Employee Compensation Adjustment	\$0	0	0	\$113,785	0	0	\$113,785	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$402,229	0	0	\$402,229	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	\$213,213	0	0	\$213,213	0	0
	Change in Number of Working Days	\$0	0	0	\$45,573	0	0	\$45,573	0	0
	Deletion of Funding for Resolution Authorities	\$0	0	0	(\$384,845)	0	0	(\$384,845)	0	0
	Deletion of One-Time Expense Funding	\$0	0	0	(\$75,000)	0	0	(\$75,000)	0	0
Targeted Reductions										
	Deletion of Vacancies	\$0	0	0	(\$396,108)	-7	0	(\$396,108)	-7	0
	Salary Savings Rate Increase	\$0	0	0	(\$202,656)	0	0	(\$202,656)	0	0
Service Level										
	Assistant General Manager	\$0	0	0	\$132,444	1	0	\$132,444	1	0
	Front Entry Complex	\$0	0	0	\$1,005,011	35	0	\$1,005,011	35	0
Other Changes or Adjustments										
	Medical Equipment Maintenance	\$0	0	0	\$29,000	0	0	\$29,000	0	0
	AZA Membership Fee	\$0	0	0	\$11,000	0	0	\$11,000	0	0
	Educational and Public Relations Programming	\$0	0	0	\$160,932	0	3	\$160,932	0	3
	Overtime - Special Events	\$0	0	0	\$25,800	0	0	\$25,800	0	0
	Personnel Staffing	\$0	0	0	\$0	1	0	\$0	1	0
	Volunteer Positions	\$0	0	0	\$0	2	0	\$0	2	0
	Golden Monkey Acquisition Costs	\$0	0	0	\$107,000	0	0	\$107,000	0	0
	Golden Monkey Agreement	\$0	0	0	\$100,000	0	0	\$100,000	0	0
	Managed Attrition	\$0	0	0	(\$89,341)	0	0	(\$89,341)	0	0
	West Nile Virus Mitigation	\$0	0	0	\$31,000	0	0	\$31,000	0	0
	Proposed Changes	\$0	0	0	\$1,229,037	32	3	\$1,229,037	32	3
	Proposed Budget	\$0	0	0	\$17,181,835	273	3	\$17,181,835	273	3
	Budgetary Departments Total	\$2,308,897,869	26,541	542	\$508,535,661	6,193	129	\$2,817,433,530	32,734	671

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res

Appropriations to El Pueblo de Los Angeles

Adopted Budget

2002-03 Adopted Budget	\$377,406	0	0	\$2,884,007	0	0	\$3,261,413	0	0
Adopted Budget	\$377,406	0	0	\$2,884,007	0	0	\$3,261,413	0	0

Other Changes or Adjustments

Change from 2002-03 to 2003-04 (ELP)	(\$187,921)	0	0	\$66,353	0	0	(\$121,568)	0	0
Proposed Changes	(\$187,921)	0	0	\$66,353	0	0	(\$121,568)	0	0

Proposed Budget

	\$189,485	0	0	\$2,950,360	0	0	\$3,139,845	0	0
--	-----------	---	---	-------------	---	---	-------------	---	---

Appropriations to Library Fund

Adopted Budget

2002-03 Adopted Budget	\$53,470,334	0	0	\$0	0	0	\$53,470,334	0	0
Adopted Budget	\$53,470,334	0	0	\$0	0	0	\$53,470,334	0	0

Other Changes or Adjustments

Change from 2002-03 to 2003-04	\$11,316,818	0	0	\$0	0	0	\$11,316,818	0	0
Proposed Changes	\$11,316,818	0	0	\$0	0	0	\$11,316,818	0	0

Proposed Budget

	\$64,787,152	0	0	\$0	0	0	\$64,787,152	0	0
--	--------------	---	---	-----	---	---	--------------	---	---

Appropriations to Recreation and Parks Fund

Adopted Budget

2002-03 Adopted Budget	\$99,954,126	0	0	\$251,549	0	0	\$100,205,675	0	0
Adopted Budget	\$99,954,126	0	0	\$251,549	0	0	\$100,205,675	0	0

Other Changes or Adjustments

Change from 2002-03 to 2003-04 (RAP)	\$7,581,480	0	0	(\$251,549)	0	0	\$7,329,931	0	0
Proposed Changes	\$7,581,480	0	0	(\$251,549)	0	0	\$7,329,931	0	0

Proposed Budget

	\$107,535,606	0	0	\$0	0	0	\$107,535,606	0	0
--	---------------	---	---	-----	---	---	---------------	---	---

Appropriation to City Employees' Retirement

Adopted Budget

2002-03 Adopted Budget	\$69,212,519	0	0	\$9,567,915	0	0	\$78,780,434	0	0
Adopted Budget	\$69,212,519	0	0	\$9,567,915	0	0	\$78,780,434	0	0

Other Changes or Adjustments

Change from 2002-03 to 2003-04	\$39,435,576	0	0	\$6,875,188	0	0	\$46,310,764	0	0
Proposed Changes	\$39,435,576	0	0	\$6,875,188	0	0	\$46,310,764	0	0

Proposed Budget

	\$108,648,095	0	0	\$16,443,103	0	0	\$125,091,198	0	0
--	---------------	---	---	--------------	---	---	---------------	---	---

Appropriations to Fire & Police Pension Fund

Adopted Budget

2002-03 Adopted Budget	\$500,000	0	0	\$0	0	0	\$500,000	0	0
Adopted Budget	\$500,000	0	0	\$0	0	0	\$500,000	0	0

Proposed Budget

	\$500,000	0	0	\$0	0	0	\$500,000	0	0
--	-----------	---	---	-----	---	---	-----------	---	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
	Other Departments Total	\$281,660,338	0	0	\$19,393,463	0	0	\$301,053,801	0	0
	Section 2 Departmental Total	\$2,590,558,207	26,541	542	\$527,929,124	6,193	129	\$3,118,487,331	32,734	671

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res

2003 Pension Tax & Revenue Anticipation Notes

Adopted Budget

2002-03 Adopted Budget	\$89,631,000	0	0	\$0	0	0	\$89,631,000	0	0
Adopted Budget	\$89,631,000	0	0	\$0	0	0	\$89,631,000	0	0

Non-departmental

Debt Service	\$43,404,986	0	0	\$0	0	0	\$43,404,986	0	0
Proposed Changes	\$43,404,986	0	0	\$0	0	0	\$43,404,986	0	0

Proposed Budget

	\$133,035,986	0	0	\$0	0	0	\$133,035,986	0	0
--	---------------	---	---	-----	---	---	---------------	---	---

2003 Cash Flow Tax & Revenue Anticipation Notes

Adopted Budget

2002-03 Adopted Budget	\$7,689,125	0	0	\$0	0	0	\$7,689,125	0	0
Adopted Budget	\$7,689,125	0	0	\$0	0	0	\$7,689,125	0	0

Non-departmental

Debt Service	(\$2,732,930)	0	0	\$0	0	0	(\$2,732,930)	0	0
Proposed Changes	(\$2,732,930)	0	0	\$0	0	0	(\$2,732,930)	0	0

Proposed Budget

	\$4,956,195	0	0	\$0	0	0	\$4,956,195	0	0
--	-------------	---	---	-----	---	---	-------------	---	---

Bond Redemption and Interest

Adopted Budget

2002-03 Adopted Budget	\$0	0	0	\$88,475,747	0	0	\$88,475,747	0	0
Adopted Budget	\$0	0	0	\$88,475,747	0	0	\$88,475,747	0	0

Non-departmental

General Obligation Bonds	\$0	0	0	\$21,533,919	0	0	\$21,533,919	0	0
Proposed Changes	\$0	0	0	\$21,533,919	0	0	\$21,533,919	0	0

Proposed Budget

	\$0	0	0	\$110,009,666	0	0	\$110,009,666	0	0
--	-----	---	---	---------------	---	---	---------------	---	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res

Capital Finance Administration Fund

Adopted Budget

2002-03 Adopted Budget	\$93,952,476	0	0	\$4,685,977	0	0	\$98,638,453	0	0
Adopted Budget	\$93,952,476	0	0	\$4,685,977	0	0	\$98,638,453	0	0

Non-departmental

Capital Equipment	(\$32,489,588)	0	0	\$0	0	0	(\$32,489,588)	0	0
Staples Arena Debt Service	\$0	0	0	(\$2,362)	0	0	(\$2,362)	0	0
Central Library Refunding/Program AT	(\$83,400)	0	0	\$0	0	0	(\$83,400)	0	0
Central Library Refunding/Program R	(\$240)	0	0	\$0	0	0	(\$240)	0	0
Convention Center Debt Service	\$25,000,000	0	0	\$0	0	0	\$25,000,000	0	0
Equip. Acq. Project H (DOT Parking Mgt.)	\$2,812	0	0	\$0	0	0	\$2,812	0	0
Equip. Acquisition/Parking Lots Program AA	(\$2,221,544)	0	0	\$0	0	0	(\$2,221,544)	0	0
Equipment Acquisition Program AC	\$5,324,655	0	0	\$0	0	0	\$5,324,655	0	0
Equipment Acquisition Program AL	\$6,741,799	0	0	\$0	0	0	\$6,741,799	0	0
Equipment Acquisition Program AM	\$6,081,102	0	0	\$0	0	0	\$6,081,102	0	0
Equipment Acquisition Program AN	\$7,482,169	0	0	\$0	0	0	\$7,482,169	0	0
Equipment Acquisition Program U	\$1,166,577	0	0	\$0	0	0	\$1,166,577	0	0
Equipment Acquisition Program W	\$1,830,009	0	0	\$0	0	0	\$1,830,009	0	0
Equipment Acquisition/Real Property Program S	(\$3,307,361)	0	0	\$0	0	0	(\$3,307,361)	0	0
General Services Communication Project Q	(\$125,429)	0	0	\$0	0	0	(\$125,429)	0	0
Insurance Program	(\$1,500,000)	0	0	\$0	0	0	(\$1,500,000)	0	0
Pershing Square Program AS	(\$862)	0	0	\$3,392	0	0	\$2,530	0	0
Piper Technical Center Refunding Program T	\$3,092,108	0	0	\$0	0	0	\$3,092,108	0	0
Proposition K Match Contribution	(\$63,363)	0	0	\$0	0	0	(\$63,363)	0	0
Real Property & Equip. Acquisition Project AE	\$5,783,291	0	0	\$0	0	0	\$5,783,291	0	0
Real Property and Furnishings Acq. Program K	\$1,333,415	0	0	\$0	0	0	\$1,333,415	0	0
Real Property Program AR	\$10,808	0	0	\$0	0	0	\$10,808	0	0
Sanitation Equipment & Landfills Program X	\$2,376,216	0	0	\$0	0	0	\$2,376,216	0	0
Trizec Hahn Theatre (MICLA AK)	(\$100)	0	0	\$0	0	0	(\$100)	0	0
North Valley Station Program AQ	\$1,395,330	0	0	\$0	0	0	\$1,395,330	0	0
Real Property Program AU	\$3,625,830	0	0	\$0	0	0	\$3,625,830	0	0
Marvin Braude Program AW	\$2,632,000	0	0	\$0	0	0	\$2,632,000	0	0
Proposed Changes	\$34,086,234	0	0	\$1,030	0	0	\$34,087,264	0	0

Proposed Budget

	\$128,038,710	0	0	\$4,687,007	0	0	\$132,725,717	0	0
--	---------------	---	---	-------------	---	---	---------------	---	---

CIEP - Municipal Facilities

Adopted Budget

2002-03 Adopted Budget	\$4,900,000	0	0	\$2,855,813	0	0	\$7,755,813	0	0
Adopted Budget	\$4,900,000	0	0	\$2,855,813	0	0	\$7,755,813	0	0

Non-departmental

CIEP -- Municipal Facilities	\$8,000,000	0	0	\$1,579,187	0	0	\$9,579,187	0	0
Proposed Changes	\$8,000,000	0	0	\$1,579,187	0	0	\$9,579,187	0	0

Proposed Budget

	\$12,900,000	0	0	\$4,435,000	0	0	\$17,335,000	0	0
--	--------------	---	---	-------------	---	---	--------------	---	---

CIEP - Physical Plant

Adopted Budget

2002-03 Adopted Budget	\$585,230	0	0	\$22,255,513	0	0	\$22,840,743	0	0
Adopted Budget	\$585,230	0	0	\$22,255,513	0	0	\$22,840,743	0	0

Non-departmental

CIEP -- Physical Plant	(\$585,230)	0	0	\$8,412,997	0	0	\$7,827,767	0	0
Proposed Changes	(\$585,230)	0	0	\$8,412,997	0	0	\$7,827,767	0	0

Proposed Budget

	\$0	0	0	\$30,668,510	0	0	\$30,668,510	0	0
--	-----	---	---	--------------	---	---	--------------	---	---

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
CIEP - Wastewater										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$230,004,000	0	0	\$230,004,000	0	0
	Adopted Budget	\$0	0	0	\$230,004,000	0	0	\$230,004,000	0	0
<i>Non-departmental</i>										
	CIEP -- Wastewater System	\$0	0	0	\$38,196,000	0	0	\$38,196,000	0	0
	Proposed Changes	\$0	0	0	\$38,196,000	0	0	\$38,196,000	0	0
	Proposed Budget	\$0	0	0	\$268,200,000	0	0	\$268,200,000	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
General City Purposes										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$107,256,983	0	0	\$17,367,661	0	0	\$124,624,644	0	0
	Adopted Budget	\$107,256,983	0	0	\$17,367,661	0	0	\$124,624,644	0	0
<i>Non-departmental</i>										
	Adult Day Care Centers	(\$560,000)	0	0	\$0	0	0	(\$560,000)	0	0
	Attorney Conflicts Panel	(\$6,300,000)	0	0	\$0	0	0	(\$6,300,000)	0	0
	"Central Recovery and ""HOOPS"" Project"	(\$38,000)	0	0	\$0	0	0	(\$38,000)	0	0
	Certified Neighborhood Councils Grant Prog. (4)	(\$2,000,000)	0	0	\$0	0	0	(\$2,000,000)	0	0
	Chinatown Public Safety Association	(\$75,000)	0	0	\$0	0	0	(\$75,000)	0	0
	Chinatown Service Center	(\$25,800)	0	0	\$0	0	0	(\$25,800)	0	0
	City Volunteer Effort (2)	(\$517,143)	0	0	\$0	0	0	(\$517,143)	0	0
	Clean and Green Job Program	(\$1,514,803)	0	0	\$0	0	0	(\$1,514,803)	0	0
	Clinica Romero	(\$100,000)	0	0	\$0	0	0	(\$100,000)	0	0
	Constitutional Rights Foundation	(\$67,500)	0	0	\$0	0	0	(\$67,500)	0	0
	Day Laborer Sites	(\$329,734)	0	0	\$0	0	0	(\$329,734)	0	0
	Downtown on Ice and Festival of Lights	(\$242,600)	0	0	\$0	0	0	(\$242,600)	0	0
	Eagle Rock Cultural Center	(\$50,000)	0	0	\$0	0	0	(\$50,000)	0	0
	EI Rescate	(\$45,000)	0	0	\$0	0	0	(\$45,000)	0	0
	Fire/Police Pension Defrayal	(\$600,000)	0	0	\$0	0	0	(\$600,000)	0	0
	Gay and Lesbian Community Service Center	(\$75,000)	0	0	\$0	0	0	(\$75,000)	0	0
	Gardens for School Program	(\$100,000)	0	0	\$0	0	0	(\$100,000)	0	0
	Home Delivered Meals for Seniors	(\$1,598,845)	0	0	\$0	0	0	(\$1,598,845)	0	0
	Joy Picus Development Center	(\$178,000)	0	0	(\$18,152)	0	0	(\$196,152)	0	0
	LAHSA Downtown Drop-in Center	\$500,000	0	0	\$0	0	0	\$500,000	0	0
	LA SHARES'	(\$100,000)	0	0	\$0	0	0	(\$100,000)	0	0
	League of California Cities	\$1,648	0	0	\$0	0	0	\$1,648	0	0
	League of California Cities--County Division	\$350	0	0	\$0	0	0	\$350	0	0
	Los Angeles Bridges Program	\$49,276	0	0	(\$49,276)	0	0	\$0	0	0
	L.A. Convention & Visitors Bureau (LACVB) (3)	\$0	0	0	(\$14,685,100)	0	0	(\$14,685,100)	0	0
	Los Angeles Federation of Senior Citizens	(\$10,000)	0	0	\$0	0	0	(\$10,000)	0	0
	Los Angeles Free Clinic	(\$100,000)	0	0	\$0	0	0	(\$100,000)	0	0
	L.A. Opportunities for Procurement	(\$65,000)	0	0	\$0	0	0	(\$65,000)	0	0
	Medicare Contributions	\$3,279,535	0	0	\$0	0	0	\$3,279,535	0	0
	Monitor under Consent Decree	(\$550,000)	0	0	\$0	0	0	(\$550,000)	0	0
	Neighborhood Matching Funds (4)	(\$845,578)	0	0	\$0	0	0	(\$845,578)	0	0
	Neighborhood & Comm. Improv. & Svcs. (7)	(\$3,825,178)	0	0	\$0	0	0	(\$3,825,178)	0	0
	OASIS Program	(\$43,000)	0	0	\$0	0	0	(\$43,000)	0	0
	Official Notices	\$138,000	0	0	\$0	0	0	\$138,000	0	0
	Pensions Savings Plans	\$208,462	0	0	\$0	0	0	\$208,462	0	0
	People in Progress	(\$73,043)	0	0	\$0	0	0	(\$73,043)	0	0
	Police Protective League	(\$3,000,000)	0	0	\$0	0	0	(\$3,000,000)	0	0
	Retirement Contributions	(\$110,641)	0	0	\$0	0	0	(\$110,641)	0	0
	Social Security Contributions	\$304,796	0	0	\$0	0	0	\$304,796	0	0
	South Bay Cities Association	\$14,149	0	0	\$0	0	0	\$14,149	0	0
	Southern California Association of Governments	\$9,184	0	0	\$0	0	0	\$9,184	0	0
	TEAMS II	(\$13,200,000)	0	0	\$0	0	0	(\$13,200,000)	0	0
	Thomas Multi-Purpose Center	(\$45,000)	0	0	\$0	0	0	(\$45,000)	0	0
	Traffic and Pedestrian Stop System	(\$1,514,740)	0	0	(\$1,020,260)	0	0	(\$2,535,000)	0	0
	United States Conference of Mayors	\$12,031	0	0	\$0	0	0	\$12,031	0	0
	Venice Family Clinic	(\$50,000)	0	0	\$0	0	0	(\$50,000)	0	0
	Valley Family Technology Center	(\$50,000)	0	0	\$0	0	0	(\$50,000)	0	0
	Wilshire Community Police Council	(\$20,000)	0	0	\$0	0	0	(\$20,000)	0	0
	Proposed Changes	(\$33,502,174)	0	0	(\$15,772,788)	0	0	(\$49,274,962)	0	0
	Proposed Budget	\$73,754,809	0	0	\$1,594,873	0	0	\$75,349,682	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Human Resources Benefits										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$325,472,032	0	0	\$0	0	0	\$325,472,032	0	0
	Adopted Budget	\$325,472,032	0	0	\$0	0	0	\$325,472,032	0	0
<i>Non-departmental</i>										
	Civilian FLEX Program	\$17,372,694	0	0	\$0	0	0	\$17,372,694	0	0
	Employee Assistance Program	\$7,221	0	0	\$0	0	0	\$7,221	0	0
	Fire Health and Welfare Program	\$770,095	0	0	\$0	0	0	\$770,095	0	0
	Police Health and Welfare Program	\$4,227,797	0	0	\$0	0	0	\$4,227,797	0	0
	Supplemental Civilian Union Benefits	(\$149,412)	0	0	\$0	0	0	(\$149,412)	0	0
	Unemployment Insurance	\$2,030,000	0	0	\$0	0	0	\$2,030,000	0	0
	Workers' Compensation/Rehabilitation	\$26,000,000	0	0	\$0	0	0	\$26,000,000	0	0
	Proposed Changes	\$50,258,395	0	0	\$0	0	0	\$50,258,395	0	0
	Proposed Budget	\$375,730,427	0	0	\$0	0	0	\$375,730,427	0	0

Judgement Obligation Bonds Debt Service Fund

<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$36,149,599	0	0	\$0	0	0	\$36,149,599	0	0
	Adopted Budget	\$36,149,599	0	0	\$0	0	0	\$36,149,599	0	0
<i>Non-departmental</i>										
	Debt Service	(\$27,672,003)	0	0	\$0	0	0	(\$27,672,003)	0	0
	Proposed Changes	(\$27,672,003)	0	0	\$0	0	0	(\$27,672,003)	0	0
	Proposed Budget	\$8,477,596	0	0	\$0	0	0	\$8,477,596	0	0

Liability Claims

<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$54,638,000	0	0	\$362,000	0	0	\$55,000,000	0	0
	Adopted Budget	\$54,638,000	0	0	\$362,000	0	0	\$55,000,000	0	0
<i>Non-departmental</i>										
	Liability Claims Over \$100,000	(\$5,000,000)	0	0	\$0	0	0	(\$5,000,000)	0	0
	Proposed Changes	(\$5,000,000)	0	0	\$0	0	0	(\$5,000,000)	0	0
	Proposed Budget	\$49,638,000	0	0	\$362,000	0	0	\$50,000,000	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Proposition A Local Transit Assistance Fund										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$113,936,801	0	0	\$113,936,801	0	0
	Adopted Budget	\$0	0	0	\$113,936,801	0	0	\$113,936,801	0	0
<i>Non-departmental</i>										
	Automated Paratransit System	\$0	0	0	\$7,000	0	0	\$7,000	0	0
	City Hall Shuttle	\$0	0	0	(\$53,000)	0	0	(\$53,000)	0	0
	Cityride, San Fernando Valley/Central LA	\$0	0	0	\$233,000	0	0	\$233,000	0	0
	Cityride, Crenshaw/Watts/Harbor	\$0	0	0	\$452,000	0	0	\$452,000	0	0
	Community DASH Spare Vehicles	\$0	0	0	(\$1,040,000)	0	0	(\$1,040,000)	0	0
	Commuter Express/Community Connection	\$0	0	0	(\$262,000)	0	0	(\$262,000)	0	0
	Commuter Express Refurbishment	\$0	0	0	(\$7,830,000)	0	0	(\$7,830,000)	0	0
	Commuter Express Particulate Traps	\$0	0	0	(\$433,500)	0	0	(\$433,500)	0	0
	Commuter Transportation Implementation Plan	\$0	0	0	(\$39,000)	0	0	(\$39,000)	0	0
	Overhead Costs - City Departments	\$0	0	0	\$315,461	0	0	\$315,461	0	0
	Dash - Central City	\$0	0	0	\$759,000	0	0	\$759,000	0	0
	Dash - Community DASH Area 1	\$0	0	0	\$1,699,000	0	0	\$1,699,000	0	0
	Dash - Community DASH Area 2	\$0	0	0	\$2,255,000	0	0	\$2,255,000	0	0
	Dash - Community DASH Area 3	\$0	0	0	\$1,026,000	0	0	\$1,026,000	0	0
	Dash - Community DASH Area 4	\$0	0	0	\$3,821,000	0	0	\$3,821,000	0	0
	Dash Expansion - Capital	\$0	0	0	\$2,700,000	0	0	\$2,700,000	0	0
	Dash - Manchester/Florence	\$0	0	0	(\$356,000)	0	0	(\$356,000)	0	0
	Dash - Northridge Vehicle Purchase	\$0	0	0	(\$1,040,000)	0	0	(\$1,040,000)	0	0
	Dash - P. Union/Echo Pk & El Ser/City Terr	\$0	0	0	(\$3,547,000)	0	0	(\$3,547,000)	0	0
	Dash - San Pedro Electric Trolley	\$0	0	0	\$12,000	0	0	\$12,000	0	0
	Dash - Watts	\$0	0	0	(\$7,000)	0	0	(\$7,000)	0	0
	Dash - Wilmington	\$0	0	0	\$134,000	0	0	\$134,000	0	0
	Downtown Red Car Trolley	\$0	0	0	(\$77,000)	0	0	(\$77,000)	0	0
	Equipment	\$0	0	0	\$3,800	0	0	\$3,800	0	0
	Fleet Replacement - Cityride	\$0	0	0	(\$3,128,000)	0	0	(\$3,128,000)	0	0
	Marketing - City Transit Programs	\$0	0	0	\$30,000	0	0	\$30,000	0	0
	Matching Funds	\$0	0	0	(\$4,579,200)	0	0	(\$4,579,200)	0	0
	Metrolink Crossing Improvement	\$0	0	0	\$75,000	0	0	\$75,000	0	0
	Multipurpose Center Shuttles	\$0	0	0	\$93,000	0	0	\$93,000	0	0
	Northeast Transit Store	\$0	0	0	\$9,000	0	0	\$9,000	0	0
	Paratransit Program Coordination Services	\$0	0	0	(\$166,000)	0	0	(\$166,000)	0	0
	Pasadena Gold Line Annual Work Program	\$0	0	0	(\$1,000,000)	0	0	(\$1,000,000)	0	0
	Rail & Transit Work Order Tracking	\$0	0	0	\$500,000	0	0	\$500,000	0	0
	Transit and Taxi Operation Consultant	\$0	0	0	\$25,000	0	0	\$25,000	0	0
	Transit Facility Security and Maintenance	\$0	0	0	\$1,000	0	0	\$1,000	0	0
	Transit Sign Production and Installation	\$0	0	0	\$5,000	0	0	\$5,000	0	0
	Transit Needs Assessment	\$0	0	0	(\$500,000)	0	0	(\$500,000)	0	0
	Transportation Grant Funded Positions	\$0	0	0	(\$416,000)	0	0	(\$416,000)	0	0
	Travel and Training	\$0	0	0	\$26,250	0	0	\$26,250	0	0
	Unallocated	\$0	0	0	\$7,576,289	0	0	\$7,576,289	0	0
	Dash Propane Leak Detection System	\$0	0	0	\$126,000	0	0	\$126,000	0	0
	Proposed Changes	\$0	0	0	(\$2,589,900)	0	0	(\$2,589,900)	0	0
	Proposed Budget	\$0	0	0	\$111,346,901	0	0	\$111,346,901	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Prop. C Anti-Gridlock Transit Improvement Fund										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$43,378,682	0	0	\$43,378,682	0	0
	Adopted Budget	\$0	0	0	\$43,378,682	0	0	\$43,378,682	0	0
<i>Non-departmental</i>										
	Bicycle Program Coordinator	\$0	0	0	(\$113,000)	0	0	(\$113,000)	0	0
	Overhead Costs - City Departments	\$0	0	0	\$217,082	0	0	\$217,082	0	0
	Downtown Street Study	\$0	0	0	\$250,000	0	0	\$250,000	0	0
	Environmental Studies	\$0	0	0	\$10,000	0	0	\$10,000	0	0
	Equipment	\$0	0	0	\$11,700	0	0	\$11,700	0	0
	Matching Funds -- Other Agencies	\$0	0	0	\$3,722,978	0	0	\$3,722,978	0	0
	Metrolink Crossing Improvement	\$0	0	0	(\$75,000)	0	0	(\$75,000)	0	0
	Metro Rail Annual Work Program	\$0	0	0	\$1,000,000	0	0	\$1,000,000	0	0
	Project Development	\$0	0	0	\$80,000	0	0	\$80,000	0	0
	Railroad Crossing Program	\$0	0	0	\$80,000	0	0	\$80,000	0	0
	Transportation Grant Fund Work Program	\$0	0	0	(\$435,000)	0	0	(\$435,000)	0	0
	Travel and Training	\$0	0	0	\$39,600	0	0	\$39,600	0	0
	Unallocated	\$0	0	0	(\$97,653)	0	0	(\$97,653)	0	0
	San Pedro Pedestrian Way Project	\$0	0	0	\$0	0	0	\$0	0	0
	SCAG Work Program	\$0	0	0	(\$181,000)	0	0	(\$181,000)	0	0
	Proposed Changes	\$0	0	0	\$4,509,707	0	0	\$4,509,707	0	0
	Proposed Budget	\$0	0	0	\$47,888,389	0	0	\$47,888,389	0	0
Special Parking Revenue Fund										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$33,285,796	0	0	\$33,285,796	0	0
	Adopted Budget	\$0	0	0	\$33,285,796	0	0	\$33,285,796	0	0
<i>Non-departmental</i>										
	Bond Administration	\$0	0	0	\$10,000	0	0	\$10,000	0	0
	Collection Services	\$0	0	0	(\$34,600)	0	0	(\$34,600)	0	0
	Contractual Services	\$0	0	0	\$823,814	0	0	\$823,814	0	0
	Maint., Rpr. & Util. Svc. for Off-St. Prkg Lots	\$0	0	0	\$36,680	0	0	\$36,680	0	0
	Miscellaneous Equipment	\$0	0	0	\$13,200	0	0	\$13,200	0	0
	Parking Facility Lease Payment	\$0	0	0	(\$97,300)	0	0	(\$97,300)	0	0
	Parking Meter Coin Collection & Counting Equip.	\$0	0	0	(\$50,000)	0	0	(\$50,000)	0	0
	Parking Meter Admin. & Plan.	\$0	0	0	\$1,115,650	0	0	\$1,115,650	0	0
	Parking Meter Parts	\$0	0	0	(\$70,500)	0	0	(\$70,500)	0	0
	Capital Equip. & Parking Meter Purchases	\$0	0	0	\$542,350	0	0	\$542,350	0	0
	Parking Meter Repair Operating Equipment	\$0	0	0	(\$9,500)	0	0	(\$9,500)	0	0
	Projects to be Designated by Ordinance	\$0	0	0	(\$7,403,551)	0	0	(\$7,403,551)	0	0
	Series 1999-A Revenue Bonds	\$0	0	0	\$1,375	0	0	\$1,375	0	0
	Restoration of Funds for Pisani Place	\$0	0	0	\$110,000	0	0	\$110,000	0	0
	Restoration of Funds for Doolittle Theater	\$0	0	0	\$852,022	0	0	\$852,022	0	0
	Series 2002-A Revenue Bonds	\$0	0	0	\$3,250,000	0	0	\$3,250,000	0	0
	Training	\$0	0	0	\$5,000	0	0	\$5,000	0	0
	Proposed Changes	\$0	0	0	(\$905,360)	0	0	(\$905,360)	0	0
	Proposed Budget	\$0	0	0	\$32,380,436	0	0	\$32,380,436	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Unappropriated Balance										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$29,762,493	0	0	\$2,000,000	0	0	\$31,762,493	0	0
	Adopted Budget	\$29,762,493	0	0	\$2,000,000	0	0	\$31,762,493	0	0
<i>Non-departmental</i>										
	General	(\$500,000)	0	0	\$0	0	0	(\$500,000)	0	0
	Banking Management System	(\$500,000)	0	0	\$0	0	0	(\$500,000)	0	0
	City Attorney Technology Equipment	(\$1,000,000)	0	0	\$0	0	0	(\$1,000,000)	0	0
	Citywide Service Directory	(\$300,000)	0	0	\$0	0	0	(\$300,000)	0	0
	Neighborhood Prosecutor Program	(\$250,000)	0	0	\$0	0	0	(\$250,000)	0	0
	Off-Site Inspection Program	(\$1,787,275)	0	0	\$0	0	0	(\$1,787,275)	0	0
	Recycling Program	\$0	0	0	(\$2,000,000)	0	0	(\$2,000,000)	0	0
	Summer Youth Employment	(\$2,000,000)	0	0	\$0	0	0	(\$2,000,000)	0	0
	Medical Exams for Sworn Fire Employees	(\$500,000)	0	0	\$0	0	0	(\$500,000)	0	0
	COMPSTAT and Target Folders Project	\$0	0	0	\$797,198	0	0	\$797,198	0	0
	3-1-1 Completion of Call Center	(\$793,758)	0	0	\$0	0	0	(\$793,758)	0	0
	3-1-1 Dev. of E-Gov't Service RQ System	(\$40,920)	0	0	\$0	0	0	(\$40,920)	0	0
	Neighborhood Councils Organization and Support	(\$1,294,014)	0	0	\$0	0	0	(\$1,294,014)	0	0
	Police Audit - Fiscal Operations	(\$500,000)	0	0	\$0	0	0	(\$500,000)	0	0
	FMIS Replacement	\$250,000	0	0	\$0	0	0	\$250,000	0	0
	Crossing Guards COLA	(\$673,000)	0	0	\$0	0	0	(\$673,000)	0	0
	LAHSA Downtown Drop-in Center	(\$500,000)	0	0	\$0	0	0	(\$500,000)	0	0
	Lease Account Increase	(\$1,746,547)	0	0	\$0	0	0	(\$1,746,547)	0	0
	Sexual Assault Medical Examinations	(\$400,000)	0	0	\$0	0	0	(\$400,000)	0	0
	Business Assistance Virtual Network	\$74,147	0	0	\$0	0	0	\$74,147	0	0
	Expanded Library Hours - Phase IV	(\$500,000)	0	0	\$0	0	0	(\$500,000)	0	0
	LAPD Additional Officer Equipment	(\$596,475)	0	0	\$0	0	0	(\$596,475)	0	0
	LAPD Consent Decree Program	\$5,919,000	0	0	\$0	0	0	\$5,919,000	0	0
	LAPD Witness Protection Program	\$500,000	0	0	\$0	0	0	\$500,000	0	0
	LATAx	\$2,338,000	0	0	\$0	0	0	\$2,338,000	0	0
	Recreation and Parks "Holdback"	(\$7,500,000)	0	0	\$0	0	0	(\$7,500,000)	0	0
	Tax Compliance Officers Reclassification	(\$350,000)	0	0	\$0	0	0	(\$350,000)	0	0
	Proposed Changes	(\$12,650,842)	0	0	(\$1,202,802)	0	0	(\$13,853,644)	0	0
	Proposed Budget	\$17,111,651	0	0	\$797,198	0	0	\$17,908,849	0	0
Wastewater Special Purpose Fund										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$288,471,404	0	0	\$288,471,404	0	0
	Adopted Budget	\$0	0	0	\$288,471,404	0	0	\$288,471,404	0	0
<i>Non-departmental</i>										
	Total Wastewater Special Purpose Fund	\$0	0	0	\$5,630,550	0	0	\$5,630,550	0	0
	Overhead Costs - City Departments	\$0	0	0	(\$5,217,169)	0	0	(\$5,217,169)	0	0
	Proposed Changes	\$0	0	0	\$413,381	0	0	\$413,381	0	0
	Proposed Budget	\$0	0	0	\$288,884,785	0	0	\$288,884,785	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Water and Electricity										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$34,665,325	0	0	\$0	0	0	\$34,665,325	0	0
	Adopted Budget	\$34,665,325	0	0	\$0	0	0	\$34,665,325	0	0
<i>Non-departmental</i>										
	General Services Water	\$703,179	0	0	\$0	0	0	\$703,179	0	0
	General Services Electricity	\$400,000	0	0	\$0	0	0	\$400,000	0	0
	Sanitation Water	\$19,787	0	0	\$0	0	0	\$19,787	0	0
	Sanitation Electricity	\$22,864	0	0	\$0	0	0	\$22,864	0	0
	Street Services Water	\$126,143	0	0	\$0	0	0	\$126,143	0	0
	Street Services Electricity	\$81,485	0	0	\$0	0	0	\$81,485	0	0
	Recreation and Parks Water	\$112,472	0	0	\$0	0	0	\$112,472	0	0
	Recreation and Parks Electricity	(\$638,183)	0	0	\$0	0	0	(\$638,183)	0	0
	Proposed Changes	\$827,747	0	0	\$0	0	0	\$827,747	0	0
	Proposed Budget	\$35,493,072	0	0	\$0	0	0	\$35,493,072	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Other Special Purpose Funds										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$63,486,175	0	0	\$199,392,606	0	0	\$262,878,781	0	0
	Adopted Budget	\$63,486,175	0	0	\$199,392,606	0	0	\$262,878,781	0	0
<i>Non-departmental</i>										
	Arbitrage Rebat	\$0	0	0	\$200,000	0	0	\$200,000	0	0
	City Refund Administration	\$0	0	0	(\$38,542)	0	0	(\$38,542)	0	0
	Animal Spay and Neuter Trust Fund	\$500,000	0	0	\$0	0	0	\$500,000	0	0
	Loss Reserve	\$0	0	0	\$200,000	0	0	\$200,000	0	0
	Affordable Housing Trust Fund	(\$7,000,000)	0	0	\$0	0	0	(\$7,000,000)	0	0
	Arts and Cultural Fac. and Services Trust Fund	(\$198,000)	0	0	\$0	0	0	(\$198,000)	0	0
	Attorney Conflict Panel Fund	\$4,300,000	0	0	\$0	0	0	\$4,300,000	0	0
	Business Tax Amnesty Fund	\$2,719,000	0	0	\$0	0	0	\$2,719,000	0	0
	Business Improvement District Trust Fund	\$59,000	0	0	\$0	0	0	\$59,000	0	0
	Alt. Fuel Fleet Vehicles Trucks & Infrastructure	\$0	0	0	(\$475,145)	0	0	(\$475,145)	0	0
	Bacteria TMDL	\$0	0	0	(\$1,200,000)	0	0	(\$1,200,000)	0	0
	City Ethics Commission Fund	\$368,399	0	0	\$0	0	0	\$368,399	0	0
	Bond Reserve Payment	\$0	0	0	(\$3,225,419)	0	0	(\$3,225,419)	0	0
	ATSAC Projects	\$0	0	0	\$250,000	0	0	\$250,000	0	0
	Emergency Operations Fund (1)	(\$73,870)	0	0	\$0	0	0	(\$73,870)	0	0
	Civilianization Match	\$0	0	0	(\$180,000)	0	0	(\$180,000)	0	0
	Insurance and Bonds Premium Fund	\$5,039,100	0	0	\$0	0	0	\$5,039,100	0	0
	Cable Rate Regulation Program	\$0	0	0	(\$100,000)	0	0	(\$100,000)	0	0
	Bond Issuance Cost	\$0	0	0	\$3,480,487	0	0	\$3,480,487	0	0
	L.A. Convention and Visitors Bureau Trust Fund	(\$7,729,000)	0	0	\$0	0	0	(\$7,729,000)	0	0
	Business Tax Relief	\$0	0	0	\$5,913,232	0	0	\$5,913,232	0	0
	Los Angeles Zoo Enterprise Trust Fund	\$383,757	0	0	\$0	0	0	\$383,757	0	0
	Neighborhood Empowerment Fund	\$1,248,111	0	0	\$0	0	0	\$1,248,111	0	0
	Overhead Costs - City Departments	\$0	0	0	\$11,764,091	0	0	\$11,764,091	0	0
	Matching Campaign Funds	\$17,618	0	0	\$0	0	0	\$17,618	0	0
	Repayment of Sewer Const. Maint. Fund	(\$1,905,594)	0	0	\$0	0	0	(\$1,905,594)	0	0
	Repayment of St. Light. Maint. Assmt. Fund	(\$218,575)	0	0	\$0	0	0	(\$218,575)	0	0
	Reserve for Extraordinary Liability Claims	(\$10,000,000)	0	0	\$0	0	0	(\$10,000,000)	0	0
	Debt Administration	\$0	0	0	\$15,000	0	0	\$15,000	0	0
	Debt Service	\$0	0	0	\$6,848,011	0	0	\$6,848,011	0	0
	Expense and Equipment	\$0	0	0	(\$250,000)	0	0	(\$250,000)	0	0
	Trash TMDL	\$0	0	0	(\$48,000)	0	0	(\$48,000)	0	0
	Energy and Maintenance	\$0	0	0	(\$20,000)	0	0	(\$20,000)	0	0
	Equipment	\$0	0	0	\$271,000	0	0	\$271,000	0	0
	Cable Franchise Renewal Program	\$0	0	0	\$137,500	0	0	\$137,500	0	0
	Housing Development	\$0	0	0	(\$2,841,536)	0	0	(\$2,841,536)	0	0
	LAPD/R&P/DOT Bicycle Patrol Program	\$0	0	0	\$15,000	0	0	\$15,000	0	0
	L.A. SHARES	\$0	0	0	\$100,000	0	0	\$100,000	0	0
	Lease Payments	\$0	0	0	\$3,800,106	0	0	\$3,800,106	0	0
	Lease Reserve	\$0	0	0	\$85,541	0	0	\$85,541	0	0
	Liability Claims	\$0	0	0	\$42,000	0	0	\$42,000	0	0
	L. A. Convention and Visitors Bureau Trust Fund	\$0	0	0	\$7,154,450	0	0	\$7,154,450	0	0
	Miscellaneous Expense	\$0	0	0	\$50,000	0	0	\$50,000	0	0
	On Call Contractors (Emergency Funds)	\$0	0	0	(\$195,000)	0	0	(\$195,000)	0	0
	Neighborhood Empowerment (2003-04)	\$0	0	0	(\$780,000)	0	0	(\$780,000)	0	0
	Neighborhood Council Funding	\$0	0	0	\$1,075,000	0	0	\$1,075,000	0	0
	Neighborhood Empowerment (2004-05)	\$0	0	0	\$780,000	0	0	\$780,000	0	0
	Other Project Costs	\$0	0	0	\$845,123	0	0	\$845,123	0	0
	L.A. CityView 35 Operations	\$0	0	0	\$30,000	0	0	\$30,000	0	0
	Playa Vista	\$0	0	0	(\$211,000)	0	0	(\$211,000)	0	0
	Program Administration	\$0	0	0	\$9,205,354	0	0	\$9,205,354	0	0
	Reserve	\$0	0	0	(\$1,027,667)	0	0	(\$1,027,667)	0	0
	Rent Stabilization Reserve	\$0	0	0	(\$1,262,651)	0	0	(\$1,262,651)	0	0
	Reserve for Economic Uncertainties	\$0	0	0	\$500,000	0	0	\$500,000	0	0
	Supplemental Police Account	\$0	0	0	\$0	0	0	\$0	0	0
	Transportation Equipment	\$0	0	0	(\$6,006,858)	0	0	(\$6,006,858)	0	0
	Technical Services Contracts (Fleet Rule)	\$0	0	0	(\$100,000)	0	0	(\$100,000)	0	0
	Technical Services Contract	\$0	0	0	\$200,000	0	0	\$200,000	0	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
	Unallocated	\$0	0	0	(\$579,486)	0	0	(\$579,486)	0	0
	Van Pool Program	\$0	0	0	\$120,567	0	0	\$120,567	0	0
	Webcasting Hardware/Software Maint.	\$0	0	0	(\$12,500)	0	0	(\$12,500)	0	0
	Ethics Commission (2003-04)	\$0	0	0	(\$100,000)	0	0	(\$100,000)	0	0
	Ethics Commission (2004-05)	\$0	0	0	\$145,500	0	0	\$145,500	0	0
	Proposed Changes	(\$12,490,054)	0	0	\$34,574,158	0	0	\$22,084,104	0	0
	Proposed Budget	\$50,996,121	0	0	\$233,966,764	0	0	\$284,962,885	0	0
	Nondepartmental Total	\$890,132,567	0	0	\$1,135,221,529	0	0	\$2,025,354,096	0	0
	Section 2 Nondepartmental Total	\$890,132,567	0	0	\$1,135,221,529	0	0	\$2,025,354,096	0	0
	SEC2 Grand Total	\$3,480,690,774	26,541	542	\$1,663,150,653	6,193	129	\$5,143,841,427	32,734	671

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
El Pueblo de Los Angeles										
Adopted Budget										
	2002-03 Adopted Budget	\$0	0	0	\$3,261,413	53	0	\$3,261,413	53	0
	Adopted Budget	\$0	0	0	\$3,261,413	53	0	\$3,261,413	53	0
Obligatory										
	2002-03 Employee Compensation Adjustment	\$0	0	0	\$17,048	0	0	\$17,048	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$60,265	0	0	\$60,265	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	(\$22,865)	0	0	(\$22,865)	0	0
	Change in Number of Working Days	\$0	0	0	\$6,828	0	0	\$6,828	0	0
Targeted Reductions										
	Contractual Services Adjustments	\$0	0	0	(\$26,660)	0	0	(\$26,660)	0	0
	Insurance	\$0	0	0	(\$45,000)	0	0	(\$45,000)	0	0
	Unappropriated Funds Reduction	\$0	0	0	(\$111,476)	0	0	(\$111,476)	0	0
	Expense Reduction	\$0	0	0	(\$38,254)	0	0	(\$38,254)	0	0
	Streamlining - Management	\$0	0	0	(\$110,412)	-2	0	(\$110,412)	-2	0
New Facilities										
	New Museum Utilities	\$0	0	0	\$58,000	0	0	\$58,000	0	0
	New Museum Docents	\$0	0	0	\$29,784	0	0	\$29,784	0	0
Other Changes or Adjustments										
	Maintenance Vocational Worker Program	\$0	0	0	\$0	5	0	\$0	5	0
	Traditional Events	\$0	0	0	\$61,500	0	0	\$61,500	0	0
	Visitor Center Merchandise	\$0	0	0	\$9,600	0	0	\$9,600	0	0
	Parking Attendants	\$0	0	0	\$0	2	0	\$0	2	0
	Cultural Improvement Trust Fund	\$0	0	0	\$0	0	0	\$0	0	0
	Waiver of Related Costs	\$0	0	0	\$0	0	0	\$0	0	0
	Managed Attrition	\$0	0	0	(\$9,926)	0	0	(\$9,926)	0	0
	Proposed Changes	\$0	0	0	(\$121,568)	5	0	(\$121,568)	5	0
Proposed Budget		\$0	0	0	\$3,139,845	58	0	\$3,139,845	58	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Library										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$62,459,841	1,184	0	\$62,459,841	1,184	0
	Adopted Budget	\$0	0	0	\$62,459,841	1,184	0	\$62,459,841	1,184	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$0	0	0	\$496,590	0	0	\$496,590	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$2,525,115	0	0	\$2,525,115	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	\$2,945,095	0	0	\$2,945,095	0	0
	Change in Number of Working Days	\$0	0	0	\$201,841	0	0	\$201,841	0	0
	Full Funding for Partially Financed Positions	\$0	0	0	\$696,594	0	0	\$696,594	0	0
	Deletion of One-Time Expense Funding	\$0	0	0	(\$1,026,000)	0	0	(\$1,026,000)	0	0
	Deletion of 2002-03 Equipment	\$0	0	0	(\$2,599,274)	0	0	(\$2,599,274)	0	0
<i>Targeted Reductions</i>										
	Library Materials	\$0	0	0	(\$92,000)	0	0	(\$92,000)	0	0
	Deletion of Vacancies	\$0	0	0	(\$1,398,955)	-30	0	(\$1,398,955)	-30	0
<i>New Facilities</i>										
	New and Renovated Branch Library Openings	\$0	0	0	\$7,301,351	38	0	\$7,301,351	38	0
<i>Service Level</i>										
	Technology Replacement	\$0	0	0	\$613,045	0	0	\$613,045	0	0
<i>Transfers Between Departments</i>										
	Transfer of Position - Special Projects	\$0	0	0	(\$158,340)	-1	0	(\$158,340)	-1	0
	Valley Family Technology Center	\$0	0	0	\$50,000	0	0	\$50,000	0	0
	Constitutional Rights Foundation	\$0	0	0	\$67,500	0	0	\$67,500	0	0
<i>Other Changes or Adjustments</i>										
	Change in Staff Allocation to Programs	\$0	0	0	\$0	0	0	\$0	0	0
	Managed Attrition	\$0	0	0	(\$275,565)	0	0	(\$275,565)	0	0
	Proposed Changes	\$0	0	0	\$9,346,997	7	0	\$9,346,997	7	0
	Proposed Budget	\$0	0	0	\$71,806,838	1,191	0	\$71,806,838	1,191	0

Dept	Blue Book Item Title	General Fund			Other Funds			Totals		
		Dollars	Positions		Dollars	Positions		Dollars	Positions	
			Reg	Res		Reg	Res		Reg	Res
Recreation and Parks										
<i>Adopted Budget</i>										
	2002-03 Adopted Budget	\$0	0	0	\$122,655,675	2,037	0	\$122,655,675	2,037	0
	Adopted Budget	\$0	0	0	\$122,655,675	2,037	0	\$122,655,675	2,037	0
<i>Obligatory</i>										
	2002-03 Employee Compensation Adjustment	\$0	0	0	\$898,550	0	0	\$898,550	0	0
	2003-04 Employee Compensation Adjustment	\$0	0	0	\$3,176,373	0	0	\$3,176,373	0	0
	Salary Step Plan and Turnover Effect	\$0	0	0	\$5,391,956	0	0	\$5,391,956	0	0
	Change in Number of Working Days	\$0	0	0	\$359,885	0	0	\$359,885	0	0
	Full Funding for Partially Financed Positions	\$0	0	0	\$411,896	0	0	\$411,896	0	0
	Deletion of 2002-03 Equipment	\$0	0	0	(\$94,750)	0	0	(\$94,750)	0	0
<i>Targeted Reductions</i>										
	Department Reorganization and Streamlining	\$0	0	0	(\$3,738,096)	-59	0	(\$3,738,096)	-59	0
	Council Liaison	\$0	0	0	(\$74,748)	-1	0	(\$74,748)	-1	0
<i>New Facilities</i>										
	New and Renovated Facility Openings	\$0	0	0	\$4,765,442	27	0	\$4,765,442	27	0
<i>Service Level</i>										
	Children's Play Equipment	\$0	0	0	\$610,000	0	0	\$610,000	0	0
<i>Transfers Between Departments</i>										
	Grounds Maintenance - Existing Facilities	\$0	0	0	\$83,448	0	0	\$83,448	0	0
	Central Recovery and Development Project	\$0	0	0	\$38,000	0	0	\$38,000	0	0
	Pershing Square "Downtown on Ice"	\$0	0	0	\$142,600	0	0	\$142,600	0	0
	Griffith Park Winter Holiday and Light Festival	\$0	0	0	\$100,000	0	0	\$100,000	0	0
	Eagle Rock Cultural Center	\$0	0	0	\$50,000	0	0	\$50,000	0	0
	Los Angeles Federation of Senior Clubs	\$0	0	0	\$10,000	0	0	\$10,000	0	0
<i>Other Changes or Adjustments</i>										
	Regulatory Fee Increases	\$0	0	0	\$26,000	0	0	\$26,000	0	0
	Grounds Maintenance for the Library Department	\$0	0	0	\$137,778	0	0	\$137,778	0	0
	Managed Attrition	\$0	0	0	(\$464,403)	0	0	(\$464,403)	0	0
	Proposed Changes	\$0	0	0	\$11,829,931	-33	0	\$11,829,931	-33	0
Proposed Budget		\$0	0	0	\$134,485,606	2,004	0	\$134,485,606	2,004	0
Budgetary Departments Total		\$0	0	0	\$209,432,289	3,253	0	\$209,432,289	3,253	0
Section 4 Departmental Total		\$0	0	0	\$209,432,289	3,253	0	\$209,432,289	3,253	0
SEC4 Grand Total		\$0	0	0	\$209,432,289	3,253	0	\$209,432,289	3,253	0

FY 2003-04 Proposed Budget Efficiencies by Department

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
Aging							
<i>Targeted Reductions</i>							
	Reduction in Administrative Expenses	(\$62,198)	0	\$0	0	(\$62,198)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$19,731)	0	\$0	0	(\$19,731)	0
	Total Savings	(\$81,929)	0	\$0	0	(\$81,929)	0
Animal Services							
<i>Targeted Reductions</i>							
	PetSmart Consolidation	(\$30,300)	0	\$0	0	(\$30,300)	0
	Deletion of Vacancies	(\$214,536)	(5)	\$0	0	(\$214,536)	(5)
	Operational Efficiencies	(\$688,541)	0	\$0	0	(\$688,541)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$108,302)	0	\$0	0	(\$108,302)	0
	Total Savings	(\$1,041,679)	(5)	\$0	0	(\$1,041,679)	(5)
Building and Safety							
<i>Targeted Reductions</i>							
	Specialty Inspection	(\$149,124)	(2)	\$0	0	(\$149,124)	(2)
	Deletion of Vacancies	(\$670,380)	(11)	\$0	0	(\$670,380)	(11)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$311,447)	0	\$0	0	(\$311,447)	0
	Total Savings	(\$1,130,951)	(13)	\$0	0	(\$1,130,951)	(13)
City Administrative Officer							
<i>Targeted Reductions</i>							
	Clerical Support Reduction	(\$133,560)	(3)	\$0	0	(\$133,560)	(3)
	Office Reorganization	(\$109,668)	(1)	\$0	0	(\$109,668)	(1)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$34,219)	0	\$0	0	(\$34,219)	0
	Total Savings	(\$277,447)	(4)	\$0	0	(\$277,447)	(4)
City Attorney							
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$541,630)	0	\$0	0	(\$541,630)	0
	Total Savings	(\$541,630)	0	\$0	0	(\$541,630)	0

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
City Clerk							
<i>Targeted Reductions</i>							
	Administrative and Clerical Reduction	(\$235,874)	0	\$0	0	(\$235,874)	0
	Deletion of Vacancies	(\$230,652)	(3)	\$0	0	(\$230,652)	(3)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$26,205)	0	\$0	0	(\$26,205)	0
	Total Savings	(\$492,731)	(3)	\$0	0	(\$492,731)	(3)
Commission for Children, Youth & Their Families							
<i>Targeted Reductions</i>							
	Streamlining - Field Operations	(\$119,313)	(5)	\$0	0	(\$119,313)	(5)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$6,236)	0	\$0	0	(\$6,236)	0
	Total Savings	(\$125,549)	(5)	\$0	0	(\$125,549)	(5)
Commission on the Status of Women							
<i>Targeted Reductions</i>							
	Streamlining - Expense Reductions	(\$16,000)	0	\$0	0	(\$16,000)	0
	Total Savings	(\$16,000)	0	\$0	0	(\$16,000)	0
Community Development							
<i>Targeted Reductions</i>							
	Salary Savings Rate Increase	\$0	0	(\$155,775)	0	(\$155,775)	0
	Council Liaison	(\$690)	0	(\$80,762)	(1)	(\$81,452)	(1)
	Reorganization and Streamlining	\$0	0	(\$370,581)	(7)	(\$370,581)	(7)
	Miscellaneous Adjustments in Expenses	\$0	0	(\$128,505)	0	(\$128,505)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$2,260)	0	\$0	0	(\$2,260)	0
	Total Savings	(\$2,950)	0	(\$735,623)	(8)	(\$738,573)	(8)
Controller							
<i>Targeted Reductions</i>							
	Delete Funds for Vacant Positions	(\$577,510)	0	\$0	0	(\$577,510)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$80,759)	0	\$0	0	(\$80,759)	0
	Total Savings	(\$658,269)	0	\$0	0	(\$658,269)	0

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
Convention Center							
<i>Targeted Reductions</i>							
	Convention Center Revenue Offset	(\$1,403,500)	0	\$0	0	(\$1,403,500)	0
	Deletion of Vacancies	(\$389,936)	(13)	\$0	0	(\$389,936)	(13)
<i>Workload</i>							
	Event and Operational Support	(\$18,072)	2	\$0	0	(\$18,072)	2
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$59,106)	0	\$0	0	(\$59,106)	0
	Total Savings	(\$1,870,614)	(11)	\$0	0	(\$1,870,614)	(11)
Cultural Affairs							
<i>Targeted Reductions</i>							
	Salaries and Expense Reductions	(\$389,492)	0	\$129,831	0	(\$259,661)	0
	Deletion of Vacancies	(\$138,876)	(3)	(\$56,151)	0	(\$195,027)	(3)
<i>Other Changes or Adjustments</i>							
	Funding Adjustment	(\$135,469)	0	(\$219,396)	0	(\$354,865)	0
	Managed Attrition	(\$11,181)	0	\$0	0	(\$11,181)	0
	Total Savings	(\$675,018)	(3)	(\$145,716)	0	(\$820,734)	(3)
Department on Disability							
<i>Targeted Reductions</i>							
	Expense Reduction	(\$45,000)	0	\$0	0	(\$45,000)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$4,698)	0	\$0	0	(\$4,698)	0
	Total Savings	(\$49,698)	0	\$0	0	(\$49,698)	0
Emergency Preparedness							
<i>Targeted Reductions</i>							
	Computer Maintenance	(\$138,500)	0	\$0	0	(\$138,500)	0
	Total Savings	(\$138,500)	0	\$0	0	(\$138,500)	0
Environmental Affairs							
<i>Targeted Reductions</i>							
	Additional Salary Savings	(\$112,951)	0	\$0	0	(\$112,951)	0
	Deletion of Vacancy	\$0	0	(\$49,848)	(1)	(\$49,848)	(1)
	Total Savings	(\$112,951)	0	(\$49,848)	(1)	(\$162,799)	(1)

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
Ethics Commission							
<i>Other Changes or Adjustments</i>							
	Managed Attrition	\$0	0	(\$30,881)	0	(\$30,881)	0
	Total Savings	\$0	0	(\$30,881)	0	(\$30,881)	0
Finance							
<i>Targeted Reductions</i>							
	Deletion of Vacancies	(\$619,632)	(11)	\$0	0	(\$619,632)	(11)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$95,374)	0	\$0	0	(\$95,374)	0
	Total Savings	(\$715,006)	(11)	\$0	0	(\$715,006)	(11)
Fire							
<i>Workload</i>							
	Fiscal Management	\$13,344	(1)	\$0	0	\$13,344	(1)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$87,250)	0	\$0	0	(\$87,250)	0
	Total Savings	(\$73,906)	(1)	\$0	0	(\$73,906)	(1)
General Services							
<i>Targeted Reductions</i>							
	Deletion of Vacancies	(\$939,240)	(18)	(\$229,392)	(5)	(\$1,168,632)	(23)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$686,822)	0	\$0	0	(\$686,822)	0
	Total Savings	(\$1,626,062)	(18)	(\$229,392)	(5)	(\$1,855,454)	(23)
Housing Department							
<i>Workload</i>							
	Outreach Program Contracts	\$0	0	(\$75,000)	0	(\$75,000)	0
	Total Savings	\$0	0	(\$75,000)	0	(\$75,000)	0

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
Human Relations Commission							
<i>Targeted Reductions</i>							
	Deletion of Vacancies	(\$95,988)	(2)	\$0	0	(\$95,988)	(2)
	Expense Reduction	(\$3,960)	0	\$0	0	(\$3,960)	0
<i>Service Level</i>							
	Neighborhood Council Support	(\$12,893)	0	\$0	0	(\$12,893)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$6,958)	0	\$0	0	(\$6,958)	0
Total Savings		(\$119,799)	(2)	\$0	0	(\$119,799)	(2)

Information Technology Agency

<i>Targeted Reductions</i>							
	Reduction in Communication Services	(\$787,623)	0	\$0	0	(\$787,623)	0
	Deletion of Vacancies	(\$3,268,584)	(60)	\$0	0	(\$3,268,584)	(60)
<i>Productivity Improvement</i>							
	Building and Safety Call Center	(\$394,440)	0	\$0	0	(\$394,440)	0
	Reduction in Telephone Service Contract Costs	(\$2,279,490)	0	\$0	0	(\$2,279,490)	0
<i>Other Changes or Adjustments</i>							
	Telephone Accounts Management Support	(\$73,932)	(1)	\$0	0	(\$73,932)	(1)
	Managed Attrition	(\$2,436,782)	0	\$0	0	(\$2,436,782)	0
Total Savings		(\$9,240,851)	(61)	\$0	0	(\$9,240,851)	(61)

Personnel

<i>Targeted Reductions</i>							
	Elimination of Pharmaceutical Services	(\$169,012)	(3)	\$0	0	(\$169,012)	(3)
	Deletion of Vacancies	(\$911,326)	(19)	\$0	0	(\$911,326)	(19)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$164,288)	0	\$0	0	(\$164,288)	0
	Transfer of Custodial Function to GSD	(\$68,747)	(2)	\$0	0	(\$68,747)	(2)
Total Savings		(\$1,313,373)	(24)	\$0	0	(\$1,313,373)	(24)

Planning

<i>Targeted Reductions</i>							
	Comprehensive Planning and GASP Programs	(\$1,089,503)	0	\$0	0	(\$1,089,503)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$95,062)	0	\$0	0	(\$95,062)	0
Total Savings		(\$1,184,565)	0	\$0	0	(\$1,184,565)	0

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
Police							
<i>Targeted Reductions</i>							
	Accumulated Overtime	(\$500,000)	0	\$0	0	(\$500,000)	0
	Deletion of Vacancies	\$0	(35)	\$0	0	\$0	(35)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$466,563)	0	\$0	0	(\$466,563)	0
	Total Savings	(\$966,563)	(35)	\$0	0	(\$966,563)	(35)
Board of Public Works							
<i>Targeted Reductions</i>							
	Public Affairs Office Reduction	(\$100,867)	0	\$0	0	(\$100,867)	0
	Nuisance Alley Conversion Program Reduction	(\$42,564)	0	\$0	0	(\$42,564)	0
	Deletion of Vacancy	(\$34,859)	(1)	(\$18,385)	0	(\$53,244)	(1)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$19,575)	0	\$0	0	(\$19,575)	0
	Total Savings	(\$197,865)	(1)	(\$18,385)	0	(\$216,250)	(1)
Bureau of Financial Mgt. & Personnel Svcs.							
<i>Targeted Reductions</i>							
	Deletion of Vacancy	(\$21,100)	(1)	(\$16,580)	0	(\$37,680)	(1)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$37,576)	0	\$0	0	(\$37,576)	0
	Total Savings	(\$58,676)	(1)	(\$16,580)	0	(\$75,256)	(1)
Bureau of Contract Administration							
<i>Targeted Reductions</i>							
	Deletion of Vacancies	(\$753,645)	(16)	\$0	0	(\$753,645)	(16)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$67,846)	0	\$0	0	(\$67,846)	0
	Total Savings	(\$821,491)	(16)	\$0	0	(\$821,491)	(16)

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
Bureau of Engineering							
<i>Targeted Reductions</i>							
	Streamlining - Project Management	(\$1,718,150)	0	(\$963,577)	0	(\$2,681,727)	0
	Streamlining - Street Program	(\$75,462)	(1)	\$0	0	(\$75,462)	(1)
	Streamlining - Elect. Engineering Consultation	(\$77,262)	(1)	\$0	0	(\$77,262)	(1)
	Streamlining - CIP Liaison/Admin Support	(\$118,327)	(5)	(\$160,859)	0	(\$279,186)	(5)
	Program Support	(\$33,200)	0	\$0	0	(\$33,200)	0
<i>Workload</i>							
	Condition Assessment of Storm Drains	\$0	0	(\$1,175,000)	0	(\$1,175,000)	0
	Wastewater Program Support Reduction	\$0	0	(\$119,628)	(3)	(\$119,628)	(3)
<i>Productivity Improvement</i>							
	Public Counter Automation Efficiencies	(\$354,978)	(5)	\$0	0	(\$354,978)	(5)
	Mapping Division Efficiencies	(\$47,299)	(1)	(\$66,410)	0	(\$113,709)	(1)
	Total Savings	(\$2,424,678)	(13)	(\$2,485,474)	(3)	(\$4,910,152)	(16)
Bureau of Sanitation							
<i>Targeted Reductions</i>							
	Bulky Item Block Grant funding	\$0	0	(\$663,309)	0	(\$663,309)	0
	Operational Efficiencies	(\$1,804,164)	(34)	\$367,080	6	(\$1,437,084)	(28)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$174,802)	0	\$0	0	(\$174,802)	0
	Total Savings	(\$1,978,966)	(34)	(\$296,229)	6	(\$2,275,195)	(28)
Bureau of Street Services							
<i>Targeted Reductions</i>							
	Resurfacing Program Expense Savings	(\$1,508,875)	0	\$0	0	(\$1,508,875)	0
	Contract Tree Trimming	(\$1,724,429)	0	\$0	0	(\$1,724,429)	0
	Street Resurfacing Program	\$9,134,576	0	(\$13,888,166)	0	(\$4,753,590)	0
<i>Other Changes or Adjustments</i>							
	Financial Management Section	(\$1,707)	0	\$0	0	(\$1,707)	0
	Managed Attrition	(\$172,866)	0	\$0	0	(\$172,866)	0
	Total Savings	\$5,726,699	0	(\$13,888,166)	0	(\$8,161,467)	0
Transportation							
<i>Targeted Reductions</i>							
	Council Liaison	(\$87,528)	(1)	\$0	0	(\$87,528)	(1)
	Deletion of Vacancies	(\$1,447,260)	(26)	\$0	0	(\$1,447,260)	(26)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$492,109)	0	\$0	0	(\$492,109)	0
	Total Savings	(\$2,026,897)	(27)	\$0	0	(\$2,026,897)	(27)

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
Treasurer							
<i>Other Changes or Adjustments</i>							
	Managed Attrition	(\$9,433)	0	\$0	0	(\$9,433)	0
	Total Savings	(\$9,433)	0	\$0	0	(\$9,433)	0
Zoo							
<i>Targeted Reductions</i>							
	Deletion of Vacancies	\$0	0	(\$396,108)	(7)	(\$396,108)	(7)
	Salary Savings Rate Increase	\$0	0	(\$202,656)	0	(\$202,656)	0
<i>Other Changes or Adjustments</i>							
	Managed Attrition	\$0	0	(\$89,341)	0	(\$89,341)	0
	Total Savings	\$0	0	(\$688,105)	(7)	(\$688,105)	(7)
	Section 2 Departmental Total	(\$24,247,348)	(288)	(\$18,659,399)	(18)	(\$42,906,747)	(306)

Dept	Blue Book Item Title	General Fund		Other Funds		Totals	
		Dollars	Positions	Dollars	Positions	Dollars	Positions
El Pueblo de Los Angeles							
<i>Targeted Reductions</i>							
	Contractual Services Adjustments	\$0	0	(\$26,660)	0	(\$26,660)	0
	Insurance	\$0	0	(\$45,000)	0	(\$45,000)	0
	Unappropriated Funds Reduction	\$0	0	(\$111,476)	0	(\$111,476)	0
	Expense Reduction	\$0	0	(\$38,254)	0	(\$38,254)	0
	Streamlining - Management	\$0	0	(\$110,412)	(2)	(\$110,412)	(2)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	\$0	0	(\$9,926)	0	(\$9,926)	0
Total Savings		\$0	0	(\$341,728)	(2)	(\$341,728)	(2)
Library							
<i>Targeted Reductions</i>							
	Library Materials	\$0	0	(\$92,000)	0	(\$92,000)	0
	Deletion of Vacancies	\$0	0	(\$1,398,955)	(30)	(\$1,398,955)	(30)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	\$0	0	(\$275,565)	0	(\$275,565)	0
Total Savings		\$0	0	(\$1,766,520)	(30)	(\$1,766,520)	(30)
Recreation and Parks							
<i>Targeted Reductions</i>							
	Department Reorganization and Streamlining	\$0	0	(\$3,738,096)	(59)	(\$3,738,096)	(59)
	Council Liaison	\$0	0	(\$74,748)	(1)	(\$74,748)	(1)
<i>Other Changes or Adjustments</i>							
	Managed Attrition	\$0	0	(\$464,403)	0	(\$464,403)	0
Total Savings		\$0	0	(\$4,277,247)	(60)	(\$4,277,247)	(60)
Section 4 Departmental Total		\$0	0	(\$6,385,495)	(92)	(\$6,385,495)	(92)
Citywide Budgetary Departments		(\$24,247,348)	(288)	(\$25,044,894)	(110)	(\$49,292,242)	(398)

10 YEAR HISTORY OF BUDGET (\$million)

Fiscal Year	Total Budget		General Fund Budget	
	Proposed	Adopted	Proposed	Adopted
2003-04	\$ 5,143.8	n/a	\$ 3,480.7	n/a
2002-03	4,811.5	4,827.1	3,259.0	3,267.0
2001-02	4,851.1	4,854.1	3,208.7	3,220.8
2000-01	4,393.9	4,308.7	2,941.1	2,932.9
1999-00	4,166.5	4,171.1	2,789.7	2,790.6
1998-99	4,069.9	4,079.7	2,696.4	2,702.6
1997-98	4,012.8	4,020.1	2,596.8	2,596.8
1996-97	4,045.1	4,063.0	2,560.9	2,560.9
1995-96	3,889.3	3,950.6	2,471.8	2,518.5
1994-95	4,335.6 *	3,997.5	2,458.7	2,480.5
1993-94	3,879.9	3,889.3	2,409.6	2,419.3

* Includes CRA transfer that was not approved.

Five Year Projection of Sworn and Civilian Salaries in the Police Department

	Proposed Budget 2003-04	Estimated 2004-05	Estimated 2005-06	Estimated 2006-07	Estimated 2007-08
Sworn					
No. Authorized	10,291	10,291	10,291	10,291	10,291
Average Filled	9,381	9,701	10,021	10,224	10,236
Funding Required (Million)	\$ 732.3	\$ 756.3	\$ 780.6	\$ 795.7	\$ 796.6
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 7.3	\$ 7.6	\$ 7.8	\$ 8.0	\$ 8.0
Civilian					
No. Authorized	3,602	3,602	3,602	3,602	3,602
Average Filled	3,065	3,085	3,100	3,115	3,130
Funding Required (Million)	\$ 169.8	\$ 180.6	\$ 181.3	\$ 182.2	\$ 183.1
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 1.7	\$ 1.8	\$ 1.8	\$ 1.8	\$ 1.8

NOTES:

1. The Police Department has not yet developed a hiring plan beyond 2003-04. However, it is assumed that hiring and attrition will remain consistent with 2003-04 estimated levels. The full authorized strength will be achieved in 2006-07, but the average number of filled positions will be slightly less to ensure we are never over the authorized staffing levels.
2. 2004-05 and remaining years assumes the full-year cost of the Department reorganization.
3. Salary adjustments have not been negotiated beyond 6/30/03 for sworn and 6/30/04 for civilians. For these purposes, no salary adjustments beyond those negotiated to date are included in the annual cost. If salary adjustments are made, the increase in cost is compounded in future years.
4. Projecting the source of funds for on-going years is not possible as State and Federal grants fluctuate significantly over time. However, it is assumed that the majority of these costs will be a General Fund expense.
5. Funding required is for direct costs only and does not include increased funding levels that would be required for benefits.

**2003-04 PROPOSED BUDGET
POLICE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION**

Assumptions for 2003-04:

- 1.) On July 1, 2003, 9,228 officers will be on the payroll.
- 2.) 720 new recruits will be hired in classes of 60 each month.
- 3.) 400 officers will leave over the course of the year.
- 4.) Average Salary is \$2,924.93 per pay period, or \$76,340 per year, including bonuses.
- 5.) January sick leave pay out will be approximately \$4.6 million.
- 6.) Total vacation payout at separation will be approximately \$2.4 million.
- 7.) Total sick payout at separation will be approximately \$6.4 million.

2002-03 Adopted Budget	\$ 676,196,259
2003-04 Salary Requirement	<u>\$ 732,324,328</u>
Change	<u>\$ 56,128,069</u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
3	\$ 7,165,492	Salary Step and Turnover Effect
4	\$ 2,794,521	Change in Number of Working Days
5	\$ 4,356,429	Full Funding for Partially Financed Positions
8	\$ 38,857,403	Cost of Additional Officers Hired in 2002-03
Total Non-Discretionary Changes		<u>\$ 53,173,845</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
16	\$ 2,954,224	Police Department Reorganization
Total Discretionary Changes		<u>\$ 2,954,224</u>

TOTAL CHANGES FROM 2002-03	\$ 56,128,069
TOTAL SWORN SALARY	\$ 732,324,328

**2003-04 PROPOSED BUDGET
POLICE CIVILIAN SALARY ACCOUNT CALCULATION**

Assumptions for 2003-04:

- 1.) An average of 3,065 civilian positions will be filled throughout the year (14.9% vacancy rate).
- 2.) Average Salary is \$2,110.23 per pay period, or \$55,077 per year.
- 3.) January sick leave pay out will be approximately \$400,000.

2002-03 Adopted Budget	\$ 158,102,753
2003-04 Salary Requirement	<u>\$ 169,846,326</u>
Change	<u>\$ 11,743,573</u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 1,614,883	2002-03 Employee Compensation Adjustments
2	\$ 5,708,612	2003-04 Employee Compensation Adjustments
3	\$ 3,385,566	Salary Step and Turnover Effect
4	\$ 646,789	Change in Number of Working Days
Total Non-Discretionary Changes	<u>\$ 11,355,850</u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
16	\$ 511,290	Police Department Reorganization
17	\$ (466,563)	Managed Attrition
26	\$ 342,996	Scientific Investigation Division
Total Discretionary Changes	<u>\$ 387,723</u>	

TOTAL CHANGES FROM 2002-03 \$ 11,743,573

TOTAL CIVILIAN SALARY \$ 169,846,326

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Animal Services						
<p>Spaymobile Funding is provided from the General Fund to the Animal Spay and Neuter Trust Fund. The program was started in 2002-03, but not specifically funded. This year is the first year of funding.</p>	12	none	500,000	0	0	
<p>Pilot In-House Canvassing Program This program will test the cost-effectiveness of canvassing neighborhoods for unlicensed animals using City employees, rather than a contract collections agency. In only 1/6 of the City, the Canvassers are expected to generate more than \$500,000 in their first year in the field.</p>	18	This program may be approved by Council in FY 02-03. If not, revenue would only be around \$370,000.	190,999	0	6	1 Animal Control Officer 5 Animal License Canvasser
<p>Credit Card Acceptance Working with ITA, the Department will soon allow customers to pay with credit cards at the 6 shelters and via the Department's website. The Department estimates that this new capability will generate as much as \$600,000 in additional revenue annually.</p>	20	To get the full impact of the revenue during FY 03-04, this project needs to be completed in the first couple months of the fiscal year.	32,527	0	0	
City Attorney						
<p>Gun Violence Prosecution Positions will vigorously enforce the local gun ordinances. Working in partnership with the LAPD and FBI, prosecutors help deter illegal gun sales by current Federal firearms licensees who are not in compliance with local regulations.</p>	8	Federal grant only provided \$40,000 per position per year for three years.	\$ 161,031	\$ 120,000	3	Deputy City Attorney II (reso)
<p>Debt and Bankruptcy Positions Positions will handle debt issuance and administration matters and bankruptcy issues. Bond proceeds could provide an alternative source of funds for the debt attorney. The bankruptcy attorney may recover up to \$1 million revenue by collecting taxes due from taxpayers who filed for bankruptcy.</p>	15	Generate more revenue	\$ 256,104		2	Deputy City Attorney IV (reso)

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Description of Initiatives						
Housing Development Staff	21	provide assistance to LAHD.		\$ 128,052	1	Deputy City Attorney IV (reso)
Position will support housing development activities by providing legal counsel relative to activities associated with the LAHD's Earthquake Loan Portfolio, including foreclosures, loss mitigation, and workout agreements. In addition, the position will also be used to address increased housing development workload anticipated from projects funded through the passage of Prop 46 (Housing and Emergency Shelter Trust Fund).						
Transfer Collections Function to Finance	22		\$ (1,376,672)		-15	City Attorney Investigator II
Funding and 23 position authorities are transferred to the Office of Finance. The collection function is outside of the core mission of the Office of the City Attorney and is more consistent with the duties and responsibilities of the Office of Finance.					-1	City Attorney Investigator III
					-1	Administrative Coordinator III
					-1	Legal Secretary I
					-1	Legal Secretary II
					-2	Legal Clerk II
					-2	Senior Legal Clerk II
City Administrative Officer						
Transfer of Risk Management to CAO	14	The risk management function will benefit from the CAO's access to information concerning new projects, operational changes, union concerns, City contracts, and finances.	\$ 791,327		1	Risk Manager III
The risk management function is transferred to the CAO from the Office of Finance to improve coordination and management.					2	Risk Manager II
The eight positions in the risk management function are transferred to the CAO. However, one vacant position (Risk Manager I) is deleted for 2003-04. Therefore, a total of seven positions are proposed to be funded in 2003-04.					1	Risk Manager I
					2	Management Analyst II
					1	Senior Clerk Typist
City Clerk						
On-line Council System contract programming. The contract programmers will provide enhancements to the on-line Council File system.	13	City Clerk systems staff are not available for this work. Enhancements are needed to improve support to Council, departments and neighborhood councils.	\$ 65,000			

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Controller						
Neighborhood Council Support	10	Will act as liaison to Neighborhood Councils and ensure the prompt processing of their requests and payments for products and services.	45,064	0	1	Accountant II (Paygrade subject to CAO approval)
Finance/Treasurer						
Banking Fees			\$ 1,700,000			
<p>Funding is provided to directly pay for banking fees from the Treasurer's operating budget for most of the bank fees. A convenience fee will be charged to those making payments to the City via the Internet. This fee is estimated to cost the City \$700,000 in bank processing fees. Also, \$1 million is provided to cover various banking services that were paid through the compensating balances. However, with the current low interest rates available, this payment policy requires revision to make these payments directly from the operating budget. Both of these items will be offset to the City as revenue.</p>						
FIRE						
MICLA						
A helicopter replacement program is now part of the regular fleet replacement program. A new/ replacement helicopter (Bell 412) will be purchased in the 2003-04 Budget to replace the current Bell 412 that is 20 years old. The LAFD has a fleet of six helicopters that will now be on a regular replacement cycle.	8	Current helicopter has a "trade-in" value of \$2.1 m, that was factored into fleet program. This allows City to purch a new helicopter and replace existing helicopters in the future for a net increase of \$1.4 m. over the original MICLA appropriation.	0	0	0	n/a

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue		General Fund	Special Fund	No. of	
Description of Initiatives	Book #	Assumptions	Costs	Costs	Positions	Class Title
MICLA						
New to the MICLA Program this year, an on-going capital equipment program at a cost of \$2 m. is included to provide Fire Department personnel with the large equipment items that they need and to establish a regular replacement cycle for this equipment.	8	The LAFD has been facing a deficit of \$5 m in their expense accts over the past few years. After reviewing the equip items that need to be purchased, it was determined that many of these items are large capital equip items that need to be part of a regular replacement cycle. It was determined that approx. \$2 m in equip is MICLA eligible. Thereby reducing the operating deficit accordingly & allowing for the purchase of much needed equip items.	0	0	0	n/a
Fiscal Management						
Three Sr. MAI positions are added and four MAI positions are deleted to add a senior level administrative position to each of the five bureaus in the Fire Department.		The addition of these high level positions will enable the LAFD to have a Senior in each of its five bureaus to provide admin support and track budget and expenditures. LAFD currently lacks this expertise.	\$13,344	0	3 -4	Sr. Management Analyst I Management Analyst I

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
General Services						
Fuel Management - Enhanced Vapor Recovery Program	26	Department will retrofit 100 City-operated gasoline dispensing systems over a 2 yr. period through contracted work. This program is mandated by the California Air Resources Board.	\$ 480,000	\$ -	0	N/A
Provides for Phase One of an Enhanced Vapor Recovery Program (EVR), which is mandated by the California Air Resources Board (CARB). The EVR program was adopted by the CARB in March 2000 in order for local agencies to achieve additional emission reductions per State and Federal requirements. The Department has developed a two-phased work schedule which will retrofit a total of 100 City-operated gasoline dispensing systems over a two-year period. CARB has set a compliance deadline of April 2005.						
Los Angeles Housing Department						
Public Information Services	11		0	\$ 539,780	1	Senior Clerk Typist
Funding and resolution position authority for seven positions, including one Senior Clerk Typist and six Clerk Typists are provided to manage telephone and public counter inquiries. Specific duties include disseminating informational materials, providing referrals for assistance from other agencies, and assisting with registration of rental units and collection of fees. Funding is provided from the Rent Stabilization Trust Fund and the Code Enforcement Trust Fund. Related costs consist of employee benefits.						
					6	Clerk Typist
Regional Office Staff	12		0	\$ 363,840	2	Management Analyst I
Funding and resolution position authority for seven positions, including two Management Analysts I, two Senior Clerk Typists, two Accounting Clerks I, and one Systems Aide are provided for administrative support of two regional offices servicing the Central/East and West areas of the City. Funding is provided from the Rent Stabilization Trust Fund and the Code Enforcement Trust Fund. Related costs consist of employee benefits.						
					2	Senior Clerk Typist
					2	Accounting Clerk I
					1	Systems Aide

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
ITA						
3-1-1 Service System Request	30	Will make it easier for City residents to track and request City services.	\$ 2,289,920	\$ -	1	Information Sys Manager II
Funding is provided for development of the Service Request System (SRS) which will support the handling of service requests directly by 3-1-1 Agents. The system will also serve as a management information tool to track and improve the City's delivery of services. The creation of an SRS will be done in two phases: 1) development of a request for proposals to select a vendor and software, and to establish required contracts; and 2) product procurement and implementation.					1	Information Sys Manager I
					2	Communications Engineering Assoc. IVs
					1	Management Analyst II
					1	Sr Systems Analyst II
					1	Sr Systems Analyst I
					1	Programmer/Analyst IV
IT Strategic Planning/ Process Improvement	50	Will aim to enhance ITA's customer service relations with other City departments and improve their own management practices.	\$ 250,000	\$ -	0	
Funding is provided to contract for an information technology (IT) strategic plan that would be in support of the Mayor's Chief Information Officer Initiative. Development of a Citywide plan, as well as an analysis of internal business practices, would reflect a detailed analysis of the best use of IT resources and contain recommendations for benchmarking City practices. This envisioned as Phase II of the IT assesment initiative.						
Spanish Website Translation Services	29	This is the City's first step of providing Spanish translation services to the City's predominantly spanish speaking community.	\$ -	\$ 171,250	0	
Funding is provided from the Telecommunciations Development Account to provide machine generated Spanish translation for web content that is not public safety related or does not have legal implications. Manual translation services will be utilized by departments when one hundred percent accuracy is required.						

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Personnel						
Safe Neighborhood Action Plan						
Funding and resolution authority are provided for one Management Analyst II to implement the Mayor's Executive Directive No. PE-2 and serve as the City's Safe Neighborhood Action Plan (SNAP) Coordinator. The primary objective of the SNAP program is to provide economic opportunities for at-risk youth in the City of Los Angeles. This position was approved by the Mayor and Council during 2002-03 (C.F. No. 99-0646-S9). Related expenses are also provided. Funding is provided in the Workforce Investment Act Fund. Related costs consist of employee benefits.	19	The City's SNAP Coordinator will assist the Mayor to effectively monitor the hiring activities of departments for the continued placement of at-risk youth in City jobs.	0	\$ 67,704	1	Management Analyst II (resolution authority)
Police						
Police Department Reorganization.	16	6 month funding for new positions as well as 6 month funding to unfreeze 151 sworn positions. For sworn positions, funding assumes the difference between the annual salary of the new position and that of a Police Officer II	\$ 4,054,995	\$ -	1 22 24 1 2 12 37 2 1 2 6 1 3 4 1	Deputy Chief I Lieutenant II Sergeant II Sergeant I Detective III Detective II Detective I Police Officer III Sr. Management Analyst II Special Investigator II Management Analyst II Management Analyst I Sr. Clerk Typist Clerk Typist Systems Analyst I
Financial Mgmt. & Personnel Svcs.						
AB 939 Compliance Accounting Support	11	Nine months funding for this program will be provided from the Citywide Recycling Trust Fund.		\$ 48,895	1	Sr. Acct. I

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
PW/Sanitation						
Tip Fee Contract Administration	11	Move Tip Fee Admin to FMD for better oversight of costs	no cost (Existing staff)		1 1	Sanitary Eng IV Sanitary Engineer
Stormwater Inspection of Commercial/ Industrial Sites	13	Regulatory mandates Increased program support with staff & expense funding		204,376	4	Industrial Waste Inspectors
Stormwater TMDL Staff	14	Implement 4TMDL programs Develop analytical programs, implementaion plans, structural solutions, CIP, etc.		321,324	3 3 1 1 1 1	Wastewater Collection Worker I Wastewater Collection Worker II Chemist II Water Biologist II Sanitary Eng. Associate IIU Sanitary Engineer Senior Sanitary Engineer
Stormwater Collection System Manager	15	Oversee field operations New regulations on runoff require a Manager who can focus on this program entirely.		66,980	1	Wastewater Manager I
Wastewater Laboratory Staff	18	Increased testing reqts. The Regional Water Quality Control Board & EPA impose many lab test requirements.		110,120	1 1	Senior Chemist Water Biologist II
Wastewater Collection System Managers	19	Regulatory Compliance enforcement - more mgt needed to ensure standards are maintained Legal challenges to City operations necessitate more oversight		420,060	4 3	Wastewater Collection Supervisor Wastewater Manager I
Solid Resources Restructuring	23	Additional management staff to provide more oversight of the 1,000 employees and growing programs		0	3 2	Solid Resources Manager I Solid Resources Manager II (offset with reduction of 5 positions)
Staffing for Container Replacement	24	Full implementation of the 10 year replacement program for Automated Containers		808,128	21 6	Maintenance Laborer Truck Operator

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Regional Agency for AB 939	25	Staff a Regional Agency to help other public agencies in the County prepare needed reports and study for refuse disposal diversion purposes		161,152	2 1	Environmental Specialist I Management Analyst I
Fuelers for Alternative Fuel Trucks	27	Staff for new yards with permanent LNG fueling facilities - East & West Valley Yards		333,288	10	Maintenance Laborer
PW/Street Services						
ADA Access Ramp Program	24	24 resolution authority positions are provided	2,979,702		4 4 4 4 2 2 2 2	Maintenance Laborer Maint & Constr Helper Cement Finisher Worker Cement Finisher Plumber Equipment Operator Heavy Duty Truck Operator Street Svcs Supervisor II
Street Lighting						
Expedited Plan Check and Projects		Funding provided to allow BSL to provide expedited plan checks and design services to private developers on an overtime basis. Also intended to accommodate overtime on construction projects by other City depts and outside agencies to ensure on time completion.		0	75,000	0 N/A

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Neighborhood Council Support Funding and position authority are provided to provide support for Neighborhood Councils and Teamwork LA Programs. The positions are proposed to provide oversight for existing services that directly relate to concerns expressed by Neighborhood Council and Teamwork LA representatives. These services include upgrading existing lighting systems, designing new assessment-financed lighting projects and making proposals and presentations at community meetings.	10	Positions will provide support for the Neighborhood Councils and Teamwork LA Programs. Improved oversight of services including upgrading existing lighting systems, designing new lighting projects and introducing proposals at community meetings.	0	223,520	4	2 Street Lighting Engineering Associates, 2 Street Lighting Engineers.
Computer Replacement Funding is provided to replace 30 obsolete computers and nine group printers.	17	Involves replacing 30 old computers and nine group printers.	0	53,760	0	N/A
Transportation						
Railroad Franchise Staff Funding and position authority are provided to establish a Railroad Safety and Crossing Improvement Program. The Program will improve public safety as a result of better maintenance and management of at-grade crossings and potentially reduce the number of vehicle-rail incidents by implementing improved safety measures. The City's involvement and input into State and federal regulations and programs affecting the City will also increase. These positions are funded by the City's share of the Proposition C Transit Improvement Fund. Related costs consist of employee benefits.	18	The Program will improve public safety as a result of better maintenance and management of at-grade crossings and potentially reduce the number of vehicle-rail incidents by implementing improved safety measures. The City's involvement and input into State and federal regulations and programs affecting the City will also increase.	0	106,943	2	Transportation Engineering Associate; Transportation Engineer

**2003-04 PROPOSED BUDGET
New Initiatives by Department**

Department	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Zoo	10	New Front Entry Complex	\$ 1,005,011			
		The Zoo is opening an new Front Entry Complex that will require a significant amount of staff. The Complex will house the new Sea Lion Exhibit, Children's Discovery Center, Zoo Plaza, and the new Security and Admissions Office.			2 1 6 2 4 1 1 1 4 5 3 2 2	Clerk Typist Clerk Typist Special Program Assistant II Gardener Caretaker Custodial Services Attendant I Senior Custodial Services Attendant I Head Custodian Supervisor Security Officer Zoo Curator of Education I Animal Keeper Animal Keeper Audio Visual Technician Audio Visual Technician
Recreation and Parks	23	Funding of \$174,778 has been provided to the Department to provide basic grounds maintenance services on a monthly basis for the City's 71 libraries, including the 10 new and renovated libraries expected to open in fiscal year 2003-04. \$37,000 of the \$174,778 will be provided through MICLA to purchase grounds maintenance equipment, including one truck.	\$ 174,778	\$ -	0	Part-Time staff only

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department		No. of			Class Title	Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.			Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Department of Aging - Interim Program							
Family Caregiver Support Program - FSCP: approved by Council October 2001. This program will provide information, support, respite care (temporary relief), and supplemental services to caregivers of seniors. The FSCP is funded with \$2.1 million in Older Americans Act Title III E federal funds and a one time City March of \$138,213 in General Funds. Salaries for 21 positions will be funded by the OAA grant.	One position is the Director of Home & Community Based Technical Assistance. The other position is the Director of Research & Planning. Both positions are needed to administer the FSCP. One Senior Clerk Typist v provide the clerical support for the FSCP.	187,510	2		Senior Project Coordinator	Yes	The FCSP has been very successful, reaching constituents never served before. This has been done through extensive community outreach, coupled with program specific contracts to provide a comprehensive system of care to caregivers.
			1		Senior Clerk Typist		
		41,964					
Building and Safety							
Enforcement of Mandated Ordinances/Federal Law 9 months funding and resolution authority are provided for 1 plumbing inspector to enforce the following programs created by City Ordinance: Sewer Inflow and Infiltration Program; Fats, Oil and Grease Control Program; and the Seismic Gas Shut-off Valve Program. This inspector will also assist the New Construction Inspection Section in reducing backlog.	Current New Const. Inspection staff does not have the resources to perform these mandated inspections.	59,341	1		Plumbing Inspector	Yes	This Inspector has completed 894 inspections in all of the areas included from 1/27/03 (due to the hiring freeze they didn't fill the position immediately).
City Attorney							
Neighborhood Prosecution Program							
Funding is provided for forty-three resolution authority to work with community groups and the Police Department throughout the City to determine where and when the low-grade misdemeanors and infractions are truly diminishing the quality of life for the residents of that neighborhood. The Council and Mayor approved the creation of this program in 2001-02 (C.F. 01-2473).	Improve public safety and address smaller community crimes. The goal of the program is to actively pursue the reduction of crime and visual blight throughout the City.	3,631,284	12		Deputy City Attorney IV	Yes	From March 1, 2002 through February 28, 2003, 854 problems have been identified and referred to the Neighborhood Prosecutors. Approximately 40% of these problems have been successfully resolved, with the remainder being actively worked on or being monitored until resolution. The Neighborhood Prosecutors have filed 484 criminal cases, with a 94% conviction rate. Additionally, the Neighborhood Prosecutors have referred nearly 300 problem properties to the Citywide Nuisance Abatement Program, primarily abandoned buildings, drug properties, and vice locations.
			11		Deputy City Attorney II		
			9		Paralegal II		
			9		Legal Secretary II		
			2		Legal Clerk II		
	43						
Tobacco Enforcement Program							
Funding is provided for two resolution authority to coordinate and support the Tobacco Enforcement Program. The program was funded by Anti-Smoking Fund, but it depleted in 2001-02.	The Program provides for enforcement of existing tobacco laws, specifically targeting the sale of tobacco to minors.	262,664	1		Admn Coordinator II	Yes	# of citations and inspections
			1		Legal Secretary II		
			2				689 Compliance checks conducted in FY 01-02
							231 Citations (Sold to minors) issued in FY 01-02

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
DNC Litigation Seven resolution authorities are provided to handle DNC litigation. The Council and Mayor approved these positions in 2001-02 (C.F.# 01-2163). These positions will be funded by salary savings.	Address litigation arising from the Democratic National Convention (DNC).		1 2 1 1 <u>2</u> 7	Assistant City Attorney Deputy City Attorney IV Legal Secretary III Legal Clerk II Paralegal II	Yes	19 DNC & Police Brutality March cases were filed in FY02; 3 were settled and 1 dismissed in FY 01-02. In FY 02-03, 1 was concluded by a defense verdict, 5 cases settled and 1 dismissed.
Transfer Risk Management from Finance Funding and position authority for the risk management function are transferred from the Office of Finance to better manage the City's loss exposure and the development of risk control techniques to minimize these losses.	To provide better control and management of the City's liability claims.	734,921	2 1 1 1 1 <u>1</u> 7	Risk Manager III Risk Manager II Risk Manager I Management Analyst II Management Analyst I Senior Clerk Typist	No, Council disapproved this recommendation	
Transfer Fraud/Auditing from Personnel Funding and regular position for one Principal Worker's Comp Analyst, and funding and resolution authority for one Sr. Worker's Comp Analyst are transferred from the Personnel Department to improve coordination and management in the investigation of fraudulent worker's compensation claims.	To better control the City's fraudulent workers' compensation claims.	136,056	1 <u>1</u> 2	Prin Worker's Comp Analyst Sr. Workers's Comp Analyst	No, Council disapproved this recommendation	

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department	No. of	Has the Program been implemented?	If the Program has been implemented, has it been successful?		
Description of Initiatives	Assumptions	Cost	Pos. Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Cultural Affairs					
Special Events Funding Restructuring					
Yes					
<p>No additional funding or positions are provided for this program. The Department will restructure its Special II events program by expanding the competitive process to include all arts organizations. Sponsors of festivals and events that receive City grants will be required to use the City's contractual format and controls. The Department will work with funding recipients, Council Districts and the Mayor's Office to improve the quality of cultural programs and events and spread events held throughout the year more equitably among all fifteen Council districts.</p> <p>Instead of automatically funding over one hundred and fifty organizations, four new categories: Festivals/fairs, Citywide programs, One-time events, and Other Special II Events have been established. The Festivals/Fairs category includes a line item for \$450,000, which provides \$30,000 per Council District for events. The Citywide category supports citywide cultural events and the Council Civic Fund of \$150,000 used for discretionary festivals and special events in all Council Districts. This line item is continued from previous fiscal years. The items in the final two categories will vary each fiscal year depending on the City's priorities.</p> <p>\$2,479,000 is provided in the Department's budget for Special II events.</p>	<p>This will provide a more equitable distribution of events among Council Districts and increase the operational efficiency of events.</p>				<p>Yes. The restructuring project was successful in fostering equity in the City's financial support of festivals and parades. In the year before the restructuring began, no (zero) festivals were supported in Council Districts (CD) 3, 11 and 12 while 7 festivals were supported in CD 1, 12 in CD 7 and 8 in CD 14. For 2002-2003, each Council District was allocated \$30,000 of possible support, and to date, it appears that the new competitive application process (the grant process) has resulted in City sponsorship of between 2 and 5 events per district.</p>
Finance					
Assembly Bill 63					
<p>Funding is provided for the Office of Finance, through an agreement with the State Franchise Tax Board, to receive information on taxpayers who report income from a trade or business located within the City's jurisdictional boundaries (CF 02-0075). This information will be checked against current City business tax records to identify delinquent and unregistered businesses operating in the City.</p>	<p>The annual contract cost is based upon other cities' shared participation in this program. Approximately \$3 million in additional revenue is projected.</p>	185,000		Yes	<p>Had a rocky start but is now underway. Council approved payment deadline extensions for certain business categories. Revenue expected to be less than originally projected.</p>

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Fire						
Harbor Hazardous Materials Squad Provides six month funding for a hazardous materials squad that will complement two other existing squads in the downtown and San Fernando Valley areas. The Port has the largest number of chemical-related incidents in the City. Funding for the balance of the fiscal year's cost for the squad is expected from reimbursements from the Harbor Department.	The squad will enable the Fire Department to improve response times for hazmat calls in the Harbor Area.	-226,045	6 3 3	Firefighter III Apparatus Operator Fire Captain I	Yes.	On July 1, 2002, Hazardous Materials Squad 48 was fully staffed with four members per shift. Since implementation, Squad 48 has been averaging 25 emergency responses every month.
Airport Staffing Augmentation Provides 12 month funding to staff new equipment at Fire Station 80, at Los Angeles International Airport. The equipment consists of an "airstairs", which facilitates the egress of passengers from aircraft and enables firefighters to quickly board an aircraft during emergencies. The second item is a mobile decontamination trailer to be used for chemical and biological agent decontamination. The Department of Airports will fully reimburse the City for the cost of these new resources.	The additional staffing will improve safety to the public and emergency personnel as well as improve efficiency of Fire Dept. operations at LAX.	796,784	6	Firefighter III	Yes.	On July 1, 2002, Fire Station 80 was staffed with two additional Firefighters per shift to staff the "airstairs" and mobile decontamination trailer at Los Angeles International Airport. Since the augmentation of airport staffing, the LAX Airport Crash units have been averaging 18 emergency responses every month.
EMS Enhancements Provides three month funding to implement the second year of the Five-Year EMS Resource Deployment Plan, as previously approved by the Mayor and Council. Two new paramedic ambulances, four new paramedic assessment engines, 10 new basic life support ambulances and five new variably-staffed basic life support ambulances will be staffed. In addition four new field EMS supervisors will be deployed in order to establish one EMS supervisor at each of the Fire Department's 16 field battalions.	The additional EMS resources will reduce response times to medical calls and relieve the workload for existing Fire Dept personnel.	4,407,175	72 12 1	Firefighter III Fire Captain I Equipment Mechanic	Partial Implementation. All new resources and positions have been deployed or scheduled to be deployed. With just three months of funding, deployment has been staggered throughout the fiscal year. Nine	With the partial implementation of the EMS enhancements in October 2002, along with the new EMS Dispatch Algorithms, the average response times to BLS incidents was reduced 7% from 7.0 to 6.5 minutes Citywide. Additional time is needed to obtain quantitative data for the majority of the EMS Enhancement resources that are yet to be deployed.
Information Technology Agency						
Consent Decree - LAPD Support Resolution authority is provided for four positions for the Management Systems Reengineering Program (MSRP) to ensure the successful implementation of the Police Department's TEAMS II Consent Decree compliance project.	That these positions will help plan, develop, implement, and maintain the systems that track Police Officer behavior relative to racial profiling.	393,041	1 1 1 1	Assistant General Mgr.* Info. Systems Mgr.* Systems Programmer* Database Architect*	Partially. Still in prog	It is currently in the design phase, with development and implementation to follow. Finalizing the MSRP is multi-year project.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department		No. of			Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
E-Government Infrastructure		401,161	2	Graphics Designer*		
Funding is provided for two resolution authority positions of Graphics Designer to develop an E-Government web site that will allow constituents, governments, and businesses to interact with the City conveniently and efficiently 24 hours per day, seven days a week. Funding is also provided for the development of a portal environment to allow individual customization of the City's web pages and easy maintenance of departmental web pages, a single sign-on for all web applications, completion of the e-commerce component for credit card transactions, and the purchase of tools to migrate legacy systems and to develop new interactive web applications. Funding is for the first year of a two-year project to complete the City's essential E-Government infrastructure.	That the combination of staff, consulting services, hardware, and software will allow the City to build the initial infrastructure for an electronic government where users can access comprehensive databases and conduct business via the Internet using an open, non-proprietary computing standard.				Somewhat; during Phase I of this program, ITA has purchased the hardware for single-sign on for the internal employee portal and upgraded the	Phase I initiated the build out of the E-government infrastructure with single sign-on and e-payment hardware and software. Phase II in FY03-04 and Phase III in FY04-05 will continue to build on the current infrastructure by implementing a pilot external directory implementation for 50,000 entries in FY03-04 and 150,000 entries in FY04-05.
3-1-1/E-Government Project		3,795,170	1	Programmer Analyst	Yes and No	Yes
Funding is provided to finish Phase I of the 3-1-1/E-Government Project, support the operation of the project, and to begin development of the Service Request System. Phase I of the 3-1-1/E-Government Project includes the development of the Citywide Services Directory, the construction of the Constituent Contact Center, and the implementation of the 3-1-1 telephone number. After Phase I is completed, ITA will continue to provide technical support for the project. Funding is provided for 57 staff to develop, manage, and staff the 3-1-1 project. Also provided is \$880,000 for hardware and software maintenance, implementation of the Service Request System, project management, and communication services for telephone services and related equipment; and \$50,000 for miscellaneous expenses. In addition, \$1,772,944 is included in the Unappropriated Balance (UB) to provide for salaries, contractual services, hardware, software, and equipment to develop the Service Request System. An additional \$793,758 is included in the UB for salaries and advertising to implement the Constituent Contact Center.	That by deploying a combination of staff		2	Systems Programmers	The Call Center part of the project was completed. The funding in the UB for the SRS was used to help balance the budget, therefore, that part of the project was not completed.	The 3-1-1 Constituent Contact Center is in operation, the Citywide Services Directory has been developed and is in use, communications equipment has been installed, and staff have been trained. The 3-1-1 number is available anywhere in Los Angeles.
			1	Database Architect		
			1	Commun. Electrician		
			4	Sr. Management Analysts		
			1	Senior Systems Analyst		
			1	Sr. Clerk Typist		
			1	Sr. Comm. Operator		
			36	Commun. Operators		
			1	Sr. Systems Analyst		
			2	Info. Systems Mgrs.*		
			2	Comm. Engr. Associates*		

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department		No. of			Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Planning						
Neighborhood Council Support						
Two units of four Planning staff each are established to provide support to the Neighborhood Councils (NCs). One new position is being added while seven existing positions are being reassigned to comprise the two units. One unit will be assigned to NCs outside of the Valley, while the other will provide support to NCs in the Valley.	That 70 Neighborhood Councils will be certified by the end of 2002-03. Also, that staff will initially be requested to attend NCs meetings to educate and inform NC members on a variety of planning issues.	77,685	New 1	City Planning Associate	Yes.	The program is successful and is growing as expected. Staff are currently creating a training video for the NCs which will be released at the April 5th Congress of Neighborhoods. We also developed a bi-weekly early notification system of new cases. Over the last quarter, staff conducted 11 CNC training sessions and handled over 100 calls. Note, project staff also deal with NCs when handling a planning program or case; also other staff are also handling calls from NC, but that data is not currently available.
			Existing Staff 5 1 1	City Planning Associate City Planner Planning Assistant		
Recreation & Parks						
Cabrillo Bath House						
Funding and position authority are provided for three positions for the operation and maintenance of the Cabrillo Bath House.			3	Senior Recreation Director I (1) Recreation Coordinator (1) Gardener Caretaker (1)	Yes	Yes. Facility opened in October 2002. Had New Year's celebration/fund raiser there. Had Latino Actors Exhibit with 700+ attendance. Have received many requests for private use for receptions & receptions. Various community boards meet there.
		296,249				
Sanitation						
Targeted Neighborhood Education						
A limited time program to educate residents in CDBG areas about City refuse services. Sanitation staff will work on Overtime to visit targeted areas with information on how to obtain special pickups.	An education effort. Two months only in any neighborhood. Goal is to teach residents when to telephone request.	663,309	0		CDBG ceased funding in Feb 2003.	There is no evidence that this extensive program to collect bulky items on week-ends did any education. Calls for service did not change in the neighborhoods involved. Popular politically, expensive
Compliance with NPDES Permit						
New staff will inspect commercial and industrial sites for compliance with regulations set forth by the Regional Water Quality Control Board. Other staff will monitor stormwater for various components and establish goals for compliance with regulations. Also included will be inspection for illegal connections to the storm drain system.	Ongoing mandated	1,765,620	2 2 6	Industrial Waste Inspectors Civil Engineering Associates Wastewater Collection Workers	Yes.	Collection Division staff added to perform more field operations. Watershed Protection Division are working on Runoff Mitigation Plans & inspections of industrial & commercial sites - 900 per month.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Fats, Oil and Grease Program Continue program begun in July 2001 to inspect and educate food service establishments on Best Management Practices for food waste disposal. The goal is to have no food waste going into the sewers from these businesses.	Ongoing mandated	2,411,420	2	Clerk Typist	Yes.	By April 2003, the inspectors had visited 10,469 Food Service Est'ts. Once the first educational visits are performed, the FSEs will be inspected once a year. Over 20,000 inspections have been conducted since the program began. 945 violation notices have been issued. With successful implementation, one inspector position cut - now 38 in program.
			1	Chief Industrial Waste Inspector I		
			20	Industrial Waste Inspector		
			4	Sr. Industrial Waste Inspector		
			9	Sanitary Eng. Associate II		
			2	Sanitary Eng. Associate III		
1	Sanitary Engineer					
Wastewater Utility Analysis Staff Services previously provided by contract will be made part of regular staff to provide appropriate expertise for billing and negotiations with the 27 Contracting Agencies.	Special expertise for billings and contacts with Contracting Agencies	167,892	1	Sanitary Engineer	Yes.	The staff has been working steadily on completing the Agency Contracts and related analytical duties. Also working on CIP for solid waste and cash flows, etc. for SEC
			1	New Class for Wastewater Cost & Fiscal analysis		
Collection System Planning Staff will review the CCTV tapes and begin a major program to assess the condition of all City sewer pipes. Estimated time to complete the project will be 20 years. Staff will also begin development of a major facility plan for the collection system.	EPA Audit requirement	309,558	1	Management Aide	Yes.	The Wastewater Engineering & Construction Division has hired staff to begin this extensive review of the collection system. 10 miles of CCTV tapes have been reviewed per month. (over 6,000 miles in the City)
			5	Off. Eng. Tech I		
			1	Off. Eng. Tech III		
			1	Civil Engineer		
			3	Civil Eng Associate II		
1	Civil Eng Associate III					
Expanded Systems Support A Best Practices Study of the Wastewater System proposed increasing automation of operations at the treatment plants. Positions are needed to augment current staff in this and provide additional expertise to provide security for all automated systems. Another position will support the FOG program.	Plant Automation Security of data FOG program support	193,280	1	Data Base Architect	Yes.	Positions have been filled and the automation of the treatment plants has commenced, following a study by an outside contractor. DB Architect has corrected errors in Call Center operations; FOG support has developed interim program for data collected, also new Permittee Info Tracking System.
			1	Systems Programmer II		
			1	Systems Analyst II		
Expansion of Recycling to Private Haulers A new fee will be levied on private refuse haulers to enhance the recycling opportunities for their customers. Portions of the revenue will help pay for green waste and other recycling operations of the City.	Programs to enhance recycling by multi-family dwellings and commercial/ industrial sites	152,474	1	Accounting Clerk	Yes.	Over 150 haulers permitted; reported over \$12 million gross receipts. To date 02-03 receipts are about half of estimated \$7 million due. 1.9 million tons disposed by haulers. Permit suspension process begun for 7 haulers that haven't paid. A rebate incentive program will be presented to Council in April 2003. City RFP for multi-family recycling for \$3 million distributed with proposals due in April 2003. Citywide commercial recycling RFP in draft for services totalling \$800,000. Draft PW board report for \$500,000 food waste recycling contract under development
			1	Systems Analyst I		
			1	Geo. Infor. Specialist		
			1	Sr. Management Analyst		
			1	Management Analyst I		

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department		No. of			Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
P/W Street Lighting						
Series to Multiple Program - two Civil Engineering Drafting Technicians are provided on resolution authority to accelerate the Bureau's Series to Multiple Program, which converts older, high voltage circuits to modern, low voltage circuits.	This staff will allow the Bureau to replace the remaining 50,000 series circuits over the next five years.	74,378	2	Civil Engineering Drafting Technician	Yes	The initiative requires conversion of 10,000 series units per year. The projects completed thus far and the projects that will be completed by the end of this fiscal year will total 10,000 series units
Nextel Communications Equipment - funding is provided to replace the Bureau's existing 800 mhz radios with Nextel telephone/radio equipment to provide better, more reliable communications between field crews and supervisors.	This equipment will improve productivity by reducing the amount of time field staff spend away from the work site. Additionally, it is anticipated that this equipment will reduce repair and maintenance costs in comparison to	25,636	0		Yes	The Nextel telephones now in use by the BSL Field Operations Division have improved communication due to increased versatility as compared to the 800 MHZ radios previously in use.
PW/Street Services						
Street Furniture Program The Budget provides regular authority for 12 positions for the administration and issuance of permits associated with a street furniture contract. Interim authority for these positions was approved in 2001-02 (C.F. 00-1073). This contract will provide for the placement of transit shelters, public toilets, and kiosks with public amenities throughout the City. The City will also receive a minimum of \$150M in revenue over 20 years, provided that the City issues permits in accordance with the roll-out schedule.		762,160	1 6 1 1 1 1 1	Senior Clerk Typist Street Use Inspector Sr. Street Use Inspector II Chief Street Use Inspector I Contract Administrator Senior Management Analyst I Management Analyst I	Yes.	Some success. The Bureau is working with the contractor regarding the issuance of the permits for the placement of the street furniture. However, there have been delays in the process due to delays in hiring attributed to the hiring freeze and delays in getting the approvals of the affected Councilmembers.
Contract Tree Trimming Funding is provided to trim an additional 5,635 trees annually, which is a five percent increase. This will result in 123,135 trees trimmed annually, or a five-year trim cycle.		400,000			No	No. Since the Adopted Budget did not provide this additional funding, the additional work was not done.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Transportation						
Traffic Control Unit - provides funding and position authority to create five Citywide Traffic Control Units (one per enforcement area) to address non-special event traffic control occurrences such as traffic signal outages, construction that impacts City streets, emergency requests from Police and Fire Departments, and other such occurrences.	Alleviates need to redeploy existing Traffic Officers from parking control and citation issuance, as is currently done. Anticipated additional citation revenue of \$3 million.	1,990,688	30 4	Traffic Officer Sr. Traffic Supervisor I		No information presented by the department by the time this document went to print.
Abandoned Vehicle Abatement - provides funding and position authority to form a dedicated Abandoned Vehicle Abatement Unit. When City Council shifted responsibility for the abatement of abandoned vehicles on private property from Building and Safety to DOT, no resources were provided	In order to implement Council's action, the Department redeployed existing Traffic Officers from parking control and citation issuance to this new function. By providing the resources necessary to continue this function, citation revenue will be increased by approximately \$2.2 million.	944,209	10 2 1 2	Traffic Officer Sr. Traffic Supervisor I Sr. Traffic Supervisor II Clerk Typist	Yes	Traffic Officers were redeployed as a result of the initiative. The Traffic Officers were deployed as follows: Valley Abatement Unit serves the Valley areas and the Metro Abatement serves the rest of the City.
Traffic Event Management - funding and resolution authority are continued for a Transportation Engineering Associate authorized on an interim basis in 2001-02. This position was authorized to create traffic management plans related to the construction of the East Central Interceptor Sewer and the Northeast Interceptor Sewer.	This position will develop the necessary traffic management plans to minimize traffic congestion in the construction areas.	99,696	1	Transportation Engineering Associate		No information presented by the department by the time this document went to print.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2002-03 BUDGET**

Department	No. of	Has the Program been implemented?	If the Program has been implemented, has it been successful?			
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Zoo	Nutrition Services	25,000			Yes.	Yes. The animal collection is considered to be an older population, and many animals require a specific diets to accommodate their health needs. This item has been funded in the Mayor's Proposed 03-04 budget.
	Funding is provided to obtain expert services on animal nutrition. Zoo accreditation standards require that the specialized dietary needs of the animal population be met through a comprehensive program. The Zoo will obtain expert services to review its current protocol for animal nutrition and to obtain any needed training. The Zoo hopes to eventually obtain permanent personnel to perform this function.					

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department		No. of			Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Animal Services						
Call Center						
Funding is provided to implement a Call Center to provide improved and more reliable service and information to the public. The Call Center will be tied into the new 3-1-1 Citywide information system and will serve as a central location for the public to inquire about lost animals as well as general departmental information. In assisting the public, telephone clerks will be able to use the Department's new Chameleon system to more readily access information about animals housed in the City's shelters.	The Call Center will minimize the number of unanswered calls, reduce the amount of time that the calls are on hold, and streamline the processing of public calls.	282,440	1 1 9	Management Analyst Senior Clerk Typist Clerk Typist	Yes	Yes, it has been successful. The Call Center takes virtually all calls that come into the Department during normal business hours, an average of around 49,000 calls per month. The impact has been to free up shelter staff time to help walk-in customers at the shelters, and cut the wait time for calls into the Department significantly.
Building and Safety						
Operation Healthy Neighborhoods						
Continued funding is provided for ten positions to maintain an additional Proactive Code Enforcement (PACE) team assigned to the Operation Healthy Neighborhoods program initiated in 2000-01 (C.F. 00-1915). Funding for the PACE team is provided through the Community Development Block Grant program.	Assist in the revitalization of ten additional neighborhoods in 2001-02.		1 1 7 1	Clerk Typist Senior Clerk Typist Building Mechanical Inspector Sr. Building Mechanical Inspector	Yes	Sites Surveyed: 38,492 No Violations: 34,992 Sites where orders issued: 3,490 Orders Issued: 3,490 Citations Complied: 179 Voluntary Compliance: 2,865 Notices to Appear Issued: 181 City Attorney Hearings Held: 400 Criminal Complaints filed by City Attorney: 196
City Administrative Officer						
Fair Labor Standards Act Staff						
Funding and related expenses for one Sr. AA II position responsible for Fair Labor Standards Act (FLSA) compliance. This position will develop City-wide FLSA policy directives, conduct training and work with the City Controller to develop a compliance monitoring program.	That this position will monitor and assure Fair Labor Standards Act compliance.		1	Sr. Ad Analyst II	Yes	The initiative has been implemented successfully. A number of FLSA training programs have been conducted, bulletins/directives have been issued, departmental policies have been reviewed. Also, the Sr. Administrative Analyst II is also currently working on an ongoing basis with the PAYSR Steering Committee to incorporate features into the new Payroll System for compliance monitoring.
City Attorney						
Police Division - Funding and resolution authority are provided for 33 positions to handle the current and expected increase in the litigation associated with the Rampart Division of the LAPD.						
		2,543,685			Yes	FY01-02, - approx. 133 active Rampart cases, of which 11 were dismissed and 31 settled.
Pitchess Motions - Funding and resolution authority are provided for 18 positions to handle the increased workload related to Pitchess motions.						
		1,242,033			Yes	FY 01-02 - 1,653 court appearances and 1,215 written documents including briefs (mostly for Pitchess motions)

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	No. of		Class Title	Has the Program been implemented?	If the Program has been implemented, has it been successful?
			Cost	Pos.		Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Commission for Children, Youth and Their Families	Evaluations Consultant						
	Funding is provided in the contractual services account for an evaluations consultant to develop methodology to evaluate how City services address the needs of children, youth and families. Once the methodology is established, the Commission will be able to better assist City departments and agencies in improving service delivery to this population.	Request for Qualifications will be conducted; scope of work can be completed within fiscal year.	40,000	-		Yes.	These funds were used to evaluate Prop K's funding process. Yes. The evaluation was successful in determining that the original intent of Prop K was implemented. Recommendations were also made on how to improve the process.
Fire Department	Ten BLS Ambulances						
	Ten Basic Life Support (BLS) ambulances are added Citywide. The additional BLS ambulances will relieve overall workload and better enable paramedic ambulances to be available to provide Advanced Life Support (ALS) calls, which are life-threatening. These resources will also achieve the Fire Department's first-year goals of its EMS Deployment Plan.	That sufficient numbers of new recruits will enter field offset field vacancies. See related BB Item No. 36 (Recruit Training Program)	517,676	60	Firefighter	Yes.	There was a 3% improvement in BLS response times Citywide. The average monthly workload of a Paramedic ambulance was decreased 2% from 263 to 257 responses. The average monthly workload of a BLS ambulance was decreased 12% from 290 to 255 responses.
	Paramedic Bonuses						
	A total of 81 paramedic bonuses are added to increase the total number of authorized paramedic positions from 468 to 549. In so doing, the Department will establish two new ALS ambulances, upgrade four BLS ambulances to ALS status and upgrade 13 engines to paramedic assessment engines. This will establish a paramedic resource at each of the City's 102 fire stations.	That sufficient numbers of paramedics will be successfully trained. See related BB Item Nos. 37 (Paramedic Training for Firefighters) and 38 (Temporary Paramedics)	912,600	NA	NA	Yes.	Along with the 2002-03 EMS Enhancements, the goal to establish a Paramedic resource in each of the City's fire station districts will be accomplished during the week of April 20, 2003.
Finance	Revenue Collection						
	Two positions are being added to support the Revenue Manager. This support staff will assist in the development, implementation, and management of a business plan that will improve the City's revenue collection.	Nine months funding for positions.	109,905	2	Senior Management Analyst II	Yes.	Positions changed to one each of a Sr. MA I and II. Positions have been instrumental in aiding this department in developing revenue collection policies citywide.
	TAPS2000						
	In the current year, the Mayor and Council approved the replacement of the existing tax system with TAPS2000. The Proposed Budget includes the necessary funding for the project to move forward.	Funds are provided for 13 resolution authorities and funding for the vendor contract (Unisys).	7,637,494	-		No.	Continued implementation into 2003-04

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Enhanced Taxpayer Audits		202,404	1	Senior Tax Auditor		
The Proposed Budget includes four positions to increase the number of audits conducted by Tax and Permit annually. The number of audits conducted will double from two-thirds of one percent (0.67%) to one and one-third percent (1.33%).	Nine months funding is provided for the positions. The cost of the positions should be offset by anticipated revenue.		2	Tax Auditor	Yes.	Yes.
			1	Accounting Clerk		
Business Tax Amnesty Program		309,000	-		Yes.	Revenue of over \$17 million collected and ongoing annual revenue of over \$2 million generated from newly enrolled businesses.
Funding is provided for the Office of Finance to conduct a three month Business Tax Amnesty Program in the Fall of 2001. The Program will be designed to encourage voluntary compliance by taxpayers and will allow taxpayers that are not complying, both intentional and non-intentional, to come forward without incurring penalties.	Estimates for this Program include additional one-time revenue of approximately \$20 million and ongoing revenue of approximately \$5 million.					
Business Tax and Utility Users' Tax Analysis		110,605	2	Senior Management Analyst II		
The Proposed Budget includes funding for 2 positions to analyze the Business Tax and Utility Users' Tax. These positions will monitor and evaluate these revenues as well as model the impact of Business Tax reform proposals.	Nine months funding is provided for the positions.				No. Positions deleted by Council during budget deliberations because this function already exists in the CAO and Controller.	
General Services						
LAPD Custodial Services		3,360,872	83	Custodial Services Attend.	Yes	Yes. Custodial services are now centralized for LAPD; all LAPD stations receive a standard level of cleaning by GSD custodial staff.
Funding and positions are provided for 105 custodial positions transferred from LAPD for maintenance of police facilities.	Custodial services can be performed more efficiently by General Services.		17	Sr. Cust. Services Attend. II		
			3	Custodial Supervisor		
			1	Chief Custodial Sup. II		
			1	Management Analyst I		

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented? Yes or No (If NO, explain why not)	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title		If NO, why not. If YES, cite quantitative specifics.
City Hall Reopening Funding and positions are provided for 56 new positions in City Hall, which will reopen in July of 2001. The following items are funded in this package: Security, Custodial Services, Building Maintenance, and Contractual Services.	Positions are required for maintenance of City Hall when it reopens.	2,428,084	3	Maintenance Laborer	Yes	No. Custodial services staffing at City Hall is understaffed since these levels were based upon six floors of CHE being unoccupied due to fire/life safety work. However, six floors of CHE have never been vacant since CH reopened. Also, the special events workload at CH has increases significantly, requiring additional custodial services. GSD has addressed this workload increase through the use of overtime. Parking attendant services during special events have also been provided through overtime. Building maintenance did not receive adequate funding for positions and expenses. CH had substantial problems with roofing and elevator repairs. Deferred maintenance continues to be underfunded. Security positions assigned to CH have increased, however some (metal detector staff) have been underfunded, resulting in the increased use of overtime.
			4	Maint. & Const. Worker		
			23	Custodial Services Attend.		
			2	Sr. Cust. Services Attend. I		
			12	Security Officer		
			1	Bldg. Maint. Dist. Supervisor		
			2	Building Repairer		
			1	Painter		
			1	Light Equipment Operator		
			1	Air Conditioning Mechanic		
			1	Electrical Mechanic Helper		
			3	Electrician		
			1	Elevator Mechanic		
Aperture Support Funding is provided for contractual services support for the Department's Asset Management System. The funds will be used to hire a contract appraiser to appraise 50 to 100 facilities per year.	Contracted appraiser will facilitate GSD's ability to comply with Gov't Accounting Standards Board 34.	50,000	-		No. GSD only received funding for contractual services support. GSD originally requested two positions and expense funding for this program, which were not provided in the 2001-02 budget. As such, GSD is having difficulty implementing this program.	
Alternative Fuel Program Funding is provided for resolution authorities in the Fleet Services Division to comply with the new SCAQMD regulations requiring the City to replace diesel-fuel vehicles with alternative-fuel vehicles or dual-fuel vehicles for a limited time. The Bureau of Sanitation will begin purchasing 400 dual-fuel refuse trucks in 2001-02.	Positions will enable the City to comply with environmental regulations.		-		Yes	Yes. During 2002-03 GSD purchased 120 dual-fuel refuse collection trucks which meet SCAQMD air quality regulations. GSD continues to provide leadership and support of the City's alternative fuel vehicle program.
Operation Healthy Neighborhoods Two resolution authority mechanics are added to support the additional vehicles added under the Operation Healthy Neighborhoods program.	Expansion of the program will require additional vehicle maintenance.	333,493	-		Yes	Yes. GSD has maintained 21 Department of Public Works vehicles in support of this program.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	Cost	No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
				Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
	Risk Management Program Funding is provided for one position to develop and implement a comprehensive workplace safety program to eliminate potential liabilities, reduce injuries, and lower workers' compensation and other associated costs.	A workplace safety program will benefit both the City and employees.	40,074	1	Safety Engineering Assoc. I	Yes	Yes. Three employee training programs have been developed to help reduce workplace injuries. These programs have reduced Workers' Compensation claims by 14% since 2001-02.
	PRIMA Core Team Funding is provided for on-going support for the new PRIMA system. Seven support and training positions are being regularized, and five positions for the Quality and Process Team are being continued under Resolution Authority. Funding is also included for a new Supply Management System.	PRIMA requires support staffing and training for City employees. A new Supply Management System will make procurement more efficient.	1,909,354	1 1 1 1 2	Principal Accountant I Systems Analyst I Sr. Systems Analyst I Supply Services Manager Sr. Personnel Analyst I Management Analyst II	Yes	Yes. The PRIMA Core Team has received a Quality & Productivity Award in 2003. Since 2001, the Team has trained a total of 4,781 Supply Management System users citywide.
Human Relations Commission							
	YouthLead Program Funding is provided for creation of Human Relations Club in middle and high schools that have experienced ethnic tension and conflict.	Funding will provide for contractual services expense to develop the Program.	55,000	-			
Information Technology Agency							
	Early Notification System Funding and resolution authority is provided for two Programmer Analysts to work on the development of the Department of Neighborhood Empowerment's (DONE) Early Notification System which will supply relevant information to Neighborhood Councils.	That DONE will be more productive and information gathering will be simplified with this system. Nine months funding for two resolution positions is provided	141,644	-		Yes.	It has been very successful. Of the three phases envisioned at the outset, Phase I was completed in June 2002. Phase I included making the City Clerk's publicly-noticed meeting agendas available to the Neighborhood Councils and all constituents via the Internet.
	TAPS 2000 Resolution authority and funding is provided to develop a new web based system that will allow for tax code changes and other modifications in an expedient manner. Project development began in April 2001 and will continue through 2002-03.	The Office of Finance's budget contains funding for Project Management staff, the consultant contract and expenses. The 11 positions in ITA will be hired on a phased in approach ranging from 6 to 12 months.	679,642	-		-	The Requirements Phase was successfully completed. The Implementation Phase is experiencing some slippage in delivery dates of deliverables. At this time, it appears that it may be possible to implement core functionality in November 2003, with web registration and five external interfaces deferred to a later implementation date -- possibly June or July 2004.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	No. of		Class Title	Has the Program been implemented?	If the Program has been implemented, has it been successful?
			Cost	Pos.		Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
	PaySR Payroll Project Support Funding and resolution authority is provided for three additional positions to upgrade the current system with a modern, flexible and supportable system. Funding is also provided in the Controller and Personnel Department budgets.	These positions are in addition to the two resolution authorities currently in ITA. The old system (Legacy) will be phased out but must be maintained until the new system is operational.	772,464	-		-	No, this is a multi-year project. Only Phase I, step 1 (Form 41) has been completely implemented.
	Enterprise Server Upgrade Funding is provided to upgrade the City's IBM Enterprise Server to a new Central Processing Unit and operating system. The server hosts City systems including Police Department, the Fire Department, the Office of Finance Tax and Permit System, and the Controller FMIS System.	Since the license expires in December 2001, six months funding for the software license fee is \$75,000 and the remainder funds the new server upgrade.	675,000	-		-	Yes. Successful. Relieved CPU utilization to 90%.
	3-1-1/E-Government Project Funding is provided for Phase I of the 3-1-1/E-Government Project. This funds development, testing and deployment of a City-wide Service Directory, City Hall Operator Space upgrades, computer equipment, hardware and software and expenses. Funding and resolution authorities will be phased in as follows: full year for three positions, eight months funding for two communications positions, and six months funding for one position.	These resolution authorities are in addition to six resolution positions that were funded in 2000-01 and continued in 2001-02. The system will allow the public to call 3-1-1 to obtain general information on City services and access information on line.	4,626,713	-		-	Yes. The 3-1-1 Constituent Contact Center is in operation, the Citywide Services Directory has been developed and is in use, communications equipment has been installed, and staff have been trained. The 3-1-1 number is available anywhere in Los Angeles.
	LAPD Dual Dispatch Center Regular position authority and nine months funding is provided for 12 positions to train the staff to support the two new dispatch centers that will be operational in 2002-03. They will learn to support the new consoles, voice and data radio switch systems, recorders, etc. The number of networks will increase from 21 to 33.	The training will prepare staff to be ready when the Centers come on-line.	542,796	2 1 9	Sr. Communications Electricia Partially. Communications Electrician Supervisor Communications Electrician		It has been successful. The downtown Metro dispatch center is operating with the legacy CAD (Computer Aided Dispatch) system, while the Valley center is currently being wired for tentative startup in Fiscal Year 2003-04.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
			Cost	Pos.	Class Title	Yes or No (If NO, explain why not)
	Neighborhood Empowerment					
	Neighborhood Matching Fund Program		1,500,000	-		
	Funding of \$1.5 million is provided exclusively for grants to certified neighborhood councils (CNCs) for various neighborhood improvement projects. CNC's can receive up to a maximum of two \$50,000 grants annually, or an aggregate amount totaling \$100,000 annually (See GCP Blue Book Item No. 59).	The Neighborhood Matching Fund Program is expected to assist neighborhood councils in financing various neighborhood improvement projects.				- No. The original neighborhood matching fund program was being developed by DONE staff and was not completed by the end of the fiscal year.
	Personnel					
	Los Angeles Payroll System (PaySR) Funding				Yes	In Fiscal Year 2002-03, the position continues to provide expertise relative to PaySR Form 41 issues. Among these were the: development and implementation of the Form 41 - Change Form allowing for a more user-friendly document; research and identification of Phase II Logical Work Programs; and, liaison activities between developers, programmers, PaySR Form 41 Userss, and City departments.
	Funding is provided for one resolution authority position to assist the Controller and ITA in the development of the new Los Angeles Payroll System Replacement (PaySR) project.	The position will assist in all personnel-related areas.		1	Sr Personnel Analyst I	
	Public Safety Employment Bureau				Yes	The Bureau has streamlined the application process, implemented an interactive version of the online Preliminary Background Questionnaire (PBQ), and has consistently improved the hiring process. Following the creation of the Public Safety Bureau in October 2001, 343 Police Officers were hired between November 2001 – June 2002, resulting in a total of 413 new officers during the fiscal year. For the period July – April 2003, 529 Police Officers have been hired, a pace that will result in more than 600 new officers being hired during fiscal year 2002-03.
	A new Bureau is created, headed by a new Assistant General Manager and new Chief, that will be responsible for meeting all the public safety (police and fire) hiring needs of the City, including all entry level and promotional exams. The new Bureau will incorporate the functions currently done by the LAPD recruitment section: 14 police officers, who conduct face-to-face recruitment programs, will remain with LAPD but will be assigned to the Personnel Department and report to the head of this new Bureau. The 3 public relations positions will develop and manage recruitment plans and media strategies. As well as standard expenses, funds in the amount of \$200,000 are added for travel and \$100,000 added for advertising and job fairs.	It is assumed that the Personnel Department will have all the necessary expertise to handle every aspect in the hiring of police officers (and firefighters) and that by establishing this new Bureau, with a new AGM and new Chief, the hiring goals of LAPD will be met.		1	Assistant General Manager	
				1	Chief Personnel Analyst	
				1	Sr Personnel Analyst II	
				1	Sr Systems Analyst I	
				3	Public Relations Specialist II	
				2	Management Analyst II	
				2	Sr Clerk Typist	
				2	Clerk Typist	
	Civilian Recruitment Program					
	This item adds 9-months funding for a Chief PA and 6-months funding for 3 Management Analysts. The Chief PA will evaluate current civilian recruitment efforts and formulate a program that will improve those efforts. Then all positions, including a current Public Information Director and MA, will implement that program.	It is assumed this new program will allow the City to remain competitive with private industry, ensure a diverse workforce & fill positions due to large-scale City retirements.		1	Chief Personnel Analyst	Since its inception, Recruitment has implemented several programs and processes to increase the City's competitiveness with the private sector. These include the Transportation Foundation Internship Program, the Clerical Placement Program and the Online Application. Additionally, successful recruitment efforts were implemented for Helicopter Mechanic, Special Investigator, Polygraph Examiner, Background Investigator, Internal Auditor and as well as others. Also, the City significantly increased its participation at recruitment events and job fairs.
				3	Management Analyst II	

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Workers' Compensation Claims Management Study						
These funds are for an independent evaluation of the in-house civilian claims management and the contracted sworn claims management. The study is to determine if the City should continue in its current mode, if sworn claims should be brought back in-house, or if all workers' compensation claims management should be outsourced.	Sworn claims have been handled by a Third Party Administrator since 1995. It is time for an evaluation to be performed of the two systems.		-		No. Funding for this program was taken as part of budget reductions. See CF#01-0600-S47.	
Police Department						
Police Recruit Background Investigations						
Nine-months funding and position authority are provided for 30 civilian background investigator positions. These positions will be responsible for conducting background investigations for new Police Officer recruits. 30 Police Officer II positions, which previously performed this function, are redeployed to the field.	It is anticipated that civilian background investigators will have more experience. This action will free Police Officers II to perform traditional police work.	1,038,491	25 5	Background Investigators I Background Investigators III	Yes	Yes. The time to process new recruits has been reduced from 12 months to approximately 4 months.
Consolidation of Police Officer Recruitment						
A new Public Safety Employment Bureau is created within the Personnel Department. All police recruitment functions will now be the Personnel Department's responsibility. 14 sworn officers will report to Personnel and six sworn officers will be returned to the field. Six civilian positions are deleted. (See Personnel Department Blue Book No. 15.)	It is anticipated that combining the recruitment function within one Department will be more efficient and effective. The civilian positions to be deleted will not result in lay-offs.	-275,765	1 1 2 2	Sr. Management Analyst I, Management Analyst I, Sr. Clerk Typists Clerk Typists		No. The Council amended the Mayor's Proposed Budget and allowed both the LAPD and the Personnel Department to take responsibility for distinct functions of Police Officer hiring and recruitment.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department		No. of			Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Consent Decree - New Supervisor Training		103,283	-	resolution authority	Yes.	Yes. The backlog of new supervisors has been eliminated and the City is in compliance.
Funding and continued resolution authority are provided for two civilian positions to implement the new supervisor training element of the Consent Decree. This training is primarily for new Detectives.	There is only a temporary need for this staff to address the backlog.					
Consent Decree - TEAMS II		209,901	-	resolution authority	In progress.	In progress
Funding and continued resolution authority are provided for one sworn and three civilian positions to implement the TEAMS II database required for the Consent Decree. Additional funding (\$12 million) is provided in the General City Purposes Budget.	A consultant will help determine how much staffing and additional funding will ultimately be required to implement this system. The staffing cost for the sworn position is off-set by the average cost of positions that are being reassigned from within the Department.				This program is not expected to be fully implemented until late 2004.	
Consent Decree - Mental Illness Program		19,851	1	Lieutenant II	No.	
Funding and position authority are provided to continue one Lieutenant II position to coordinate the Mental Illness requirement of the Consent Decree.	The staffing cost for the sworn position is off-set by the average cost of positions that are being reassigned from within the Department.				Not yet completed which recommends significant additional resources and training for officers. The Department has passed on the recommendations to the CLA and CAO to	
Consent Decree - Internal Affairs Group Training		41,855	2	1 Detective II, 1 Sergeant II &	Yes	Yes
Funding and positions authority are provided for two sworn and one civilian to provide IAG training.	IAG staffing will increase significantly due to the Consent Decree. The staffing costs for sworn positions is off-set by the average cost of positions that are being reassigned from within the Department.		1	1 Sr. Management Analyst I		Significant additional staff have been added to the Internal Affairs Group and these staff have undergone the training necessary.
Consent Decree - Implementation Team		111,853	-	resolution authority	In progress.	
Funding and continued resolution authority are provided for four positions to implement the Consent Decree.	This staff will ensure a timely implementation. The staffing costs for sworn positions is off-set by the average cost of positions that are being reassigned from within the Department.				The Consent Decree is a five-year agreement. The earliest it will be resolved will be June 15, 2006.	

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	No. of		Class Title	Has the Program been implemented?	If the Program has been implemented, has it been successful?
			Cost	Pos.		Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
	Consent Decree - Employee Relations Staff Funding and position authority are provided to continue two Sergeant II positions and two new Sergeant II positions to handle the employee relations issues related to the Consent Decree.	The Consent Decree will have significant employee relations implications. The staffing costs for sworn positions is off-set by the average cost of positions that are being reassigned from within the Department.	24,892	4	Sergeants II	In progress A number of the provisions of the consent decree require meeting and conferring. This negotiation has not yet been completed but some level of progress has been made.	
	Consent Decree - Categorical Use of Force Funding and position authority are provided to continue three sworn and three civilian positions for categorical use of force investigations required under the Consent Decree. Seven additional sworn positions are added and six months funding is provided for two new civilian positions. These investigations were conducted by two different units, but will now be conducted by one.	The use of force investigations will be more closely scrutinized due to the Consent Decree. The staffing costs for new sworn positions will be off-set by the average cost of positions that are being reassigned from within the Department.	282,342	15	1 Captain III, 1 Lieutenant II, 1 Sergeant II, 7 Detectives, 1 Secretary and 4 Clerk Typists	In progress This program will be in place throughout the term of the consent decree (June 2006). We currently have some compliance problems with timelines.	
	Consent Decree - Community Outreach Funding is provided for advertising community meetings in local newspapers.	One meeting will be held each quarter at each of the 18 geographic area stations during the first year of implementation.	144,000	-		Yes	Yes (to date) All of the community meetings required to date have been completed. This requirement stretches throughout the term of the agreement (June 2006).
	Consent Decree - Transcription Services Funding is provided for additional transcription services.	The Consent Decree requires that all misconduct complaints be tape recorded and transcribed. This will result in a significant increase.	400,000	-		Yes	Yes (to date) The Consent Decree requires that specific activities be transcribed. The Department is currently in compliance, but this requirement continues throughout the term of the agreement (June 2006).

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Consent Decree - Auditing Funding and position authority are provided to continue 16 positions to conduct various types of audits required by the Consent Decree. Funding is also included to lease undercover vehicles. Additional funding is included in the Unappropriated Balance, which will be used once an audit plan is developed.	The number of audits conducted will increase significantly. The sworn staffing costs will be off-set by the average cost of sworn positions that are being reassigned from within the Department.	526,634	16	1 Captain III, 3 Lieutenants II, 3 Sergeants, 3 Detectives, 1 Sr. Management Analyst I, 1 Management Analyst II, 1 Secretary and 3 Senior Clerk Typists.	In progress	The Auditing Program has been established, but we have had some compliance issues to date. These issues are currently being resolved. It is anticipated that we will soon be in compliance , but this requirement remains throughout the
Consent Decree - Support Funding and continued resolution authority are provided for three positions to oversee and coordinate the research and publication of the many new policies and procedures mandated by and resulting from the Consent Decree.	The need for these positions is temporary. The sworn staffing costs are off-set by the average cost of sworn staff that are being reassigned from within the Department.	10,790	-	Resolution authority.	Yes	Yes These positions were added to address the significant increase in special orders for the first year of the consent decree. They are no longer required.
Consent Decree - Internal Affairs Group Staffing Funding and position authority are provided for 82 positions for the Internal Affairs Group. 38 new sworn positions are added to conduct major misconduct investigations that were previously investigated by area supervisors. 10 positions are continued for the Criminal Investigation Unit to conduct criminal misconduct investigations. 16 positions are continued for the Review and Evaluation Unit to audit investigative reports to ensure fairness and consistency. 11 positions are continued for the Ethics Enforcement Unit to conduct "sting audits" to root out corruption. 3 civilian positions are continued and 4 new positions are added for the Administrative Unit to provide the support to the expanded Internal Affairs Group.	The expanded IAG will help to ensure the Department's integrity. The sworn staffing costs are off-set by the average cost of sworn staff that are being reassigned from within the Department.	1,097,943	82	2 Lieutenants, 17 Detectives, 52 Sergeants, 1 Sr. Management Analyst, 8 Senior Clerk Typists, 1 Principal Clerk Police, and 1 Chief Clerk Police	In progress	Additional staff have been added to the Internal Affairs Group to meet the increased workload associated with the consent decree. The IAG has been performing the work required under the consent decree and is currently in substantial compliance. However, this requirement continues throughout the term of the agreement and there have been some staffing shortages which may impact future compliance.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Risk Management Unit Funding and continued resolution authority is provided for 25 sworn and 38 civilian positions to augment the Risk Management Unit. These positions are added to address the increased workload resulting from the Rampart-related lawsuits and the resulting increase in requests for discovery. Half of the funding for civilians is placed in the Contractual Services account to improve flexibility.	The workload of the Risk Management Unit will continue to expand. The Unit will have difficulty recruiting and retaining civilian personnel. For this reason, funds are put in the Contractual Services account for increased flexibility. The sworn staffing costs are off-set by the average cost of sworn staff that are being reassigned from within the Department.	2,277,502	63	Resolution authorities	Yes	Yes This group has seen a significant increase in workload associated with discovery (Pitchess and Brady Motions). With the additional staff, they have been able to meet the workload requirements with fewer complaints from the Court.
Office of the Inspector General Full year funding and continued resolution authority is provided for nine positions, previously provided for work on the Rampart Independent Review Panel, which will now address the workload related to the Inspector General's role in the Consent Decree. Five additional positions are added, two on regular authority and three on resolution authority, to implement the Consent Decree. Funds are also provided for training, transcription services, printing expenses, office furniture and computers. Two vehicles will be financed via prior year MICLA.	The Inspector General's workload will increase as a result of the Consent Decree. However, the extent of this increase are not yet known. For this reason, resolution authority is provided for the majority of the positions.	953,387	2	1 Assistant Inspector General, 1 Special Investigator, and 12 additional resolution authorities.	Yes	In progress Under the consent decree, the Inspector General has significant additional responsibilities. The Independent Monitor has criticized the Inspector General for inadequate review of audits. However, it is anticipated that once full staffing levels can be achieved, the Inspector General will be able to achieve compliance.
Police Commission Nine months funding and position authority are provided for seven civilian positions in the Police Commission. These positions will be assigned to the Advocate Section, the Discrimination Unit and the Grievance Unit. Additional funds are included in the Unappropriated Balance in the event that the audit plan reveals a need for additional Commission staff.	The Commission's workload will increase as a result of the Consent Decree. The extent of this workload increase is not yet known. Additional staff may be required at a later date.	310,877	7	6 Management Analysts & 1 Clerk Typist	No	These positions were not filled and were eliminated in the 2002-03 Budget.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?	
			Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
	Consent Decree - Internal Affairs 2002-03			38	29 Sergeants & 9 Detectives	In progress	
	Position authority but no funding is provided for 38 sworn positions for the Internal Affairs Group, Investigations Section.	These positions will not be filled in 2002-03, but the Consent Decree requires that all positions required be allocated during the first year.				The Department is currently in the process of filling all of these positions.	
BOARD OF PUBLIC WORKS							
	Operation Healthy Neighborhoods		900,000	-		0 Yes	For \$500,000 in Operation Clean Sweep: Over 100 at-risk youths were hired under the Los Angeles Conservation Corps, Clean and Green program in targeted areas. Youth cleaned the OHN areas and participated in classroom training. For \$400,000 in the Public Affairs Office, \$128, 488 was cut for budget crisis reductions, leaving \$271,512. This amount was spent on the distribution of literature and information, premiums, media kits, and other advertising tools to educate the public in the OHN areas.
	Funding is provided to continue the Operation Healthy Neighborhoods Initiative.	That the OHN Initiative will focus on 20 specific neighborhoods across the City, increasing the quality of life in those areas.					
	Neighborhood Matching Fund		29,015	1	Management Assistant	No. This position was never filled and the function and position was transferred DONE.	
	Funding and position authority are provided to administer the expanded Neighborhood Matching Fund Program.	That this position will be needed to support the \$1.5 million increase in Neighborhood Matching Funds provided through the GCP.					
	Graffiti Removal Program		3,545,263	1	Management Analyst I	Yes	Correction: We were given a Clerk Typist position, rather than the SCT. These positions were filled and supported the increased services.
	Funding and position authority are provided to expand the Graffiti Removal Program.	That these positions will be needed to support the \$3.5 million increase in graffiti removal services.		1	Sr Clerk Typist		
	Graffiti Prevention and Intervention		20,000	-		0 Yes	Six cameras were purchased and the database was established.
	Funding is provided to provide digital surveillance cameras and create a database to facilitate the arrest and conviction of graffiti vandals.	That education outreach will be expanded to better serve parents, community groups and schools.					

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented? Yes or No (If NO, explain why not)	If the Program has been implemented, has it been successful? If NO, why not. If YES, cite quantitative specifics.
Description of Initiatives	Assumptions	Cost	Pos.	Class Title		
Transfer to Director of Public Works						
Funding and position authority are transferred from the Board of Public Works to the newly created Director of Public Works.	That these positions will help establish the Director of Public Works role as overseeing Department-wide functions.	-700,923	(1) (2) (1) (1) (1) (1) (1) (1)	Executive Secretary III Management Aide Emergency Preparedness Coordinator I Senior Management Analyst I Senior Management Analyst II Management Analyst I Director of Public Works Director of Systems		
DIRECTOR OF PUBLIC WORKS						
Transfer of M-ES to the Director of P/W						
Funding and position authority for 24 positions are transferred to the newly created Office of the Director of Public Works.	The Director is responsible for managing the functions of the Bureaus of M-ES and Accounting under the new City Charter. This consolidation should provide managerial, administrative and information technology efficiencies. Funding equivalent to M-ES' 2000-01 Budget is transferred.	1,624,613	1 1 1 5 1 8 2 4	Executive Secretary II Personnel Records Supervisor Payroll Supervisor II Clerk Typist Senior Clerk Typist Departmental Personnel Officer IV Senior Personnel Analyst I Senior Personnel Analyst II Management Analyst II	Yes	Yes, all 24 positions are now an integral part of the Bureau and provide a uniform departmental personnel program for the Department of Public Works including liaison services, training, employee relations, disciplinary actions, placement and records maintenance.
Transfer of Accounting to Director of P/W						
Funding and position authority for 84 positions are transferred to the newly created Office of the Director of Public Works.	The Director is responsible for managing the functions of the Bureaus of M-ES and Accounting under the new City Charter. This consolidation should provide managerial, administrative and information technology efficiencies. Funding equivalent to Accounting's 2000-01 Budget is transferred.	4,186,148	1 1 1 1 12 5 3 3 7 20 7 9 4 3 1 1 2 1 1 1	Messenger Clerk Executive Secretary II Accounting Records Supervisor II Payroll Supervisor I Accounting Clerk I Accounting Clerk II Clerk Typist Senior Clerk Typist Accountant I Accountant II Senior Accountant I Senior Accountant II Principal Accountant II Fiscal Systems Specialist I Departmental Chief Accountant II Departmental Chief Accountant IV Systems Analyst II Senior Systems Analyst I Senior Systems Analyst II Management Analyst II	Yes	Yes, all 84 positions are now an integral part of the Bureau and provide accounting services, including fee and cost recovery, general and cost accounting, SC&M financial accounting, special funds and projects accounting and financial information systems development for the Department of Public Works.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	No. of		Class Title	Has the Program been implemented?	If the Program has been implemented, has it been successful?
			Cost	Pos.		Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
	Revenue Collections Enhancement		50,032	1	Sr Management Analyst	Yes	Yes. The position's main function is to pursue and address unpaid invoices sent to other City departments and external customer, with the objective of increasing the City's revenues. As of February 2003, the Bureau through the position's efforts have collected over \$30M for unpaid invoices
	Funding and position authority are provided to develop policies to enhance accounts receivables, reduce outstanding receivables, and address GASB 34 requirements.	That the City's revenue collection efforts will be greatly enhanced.					
	Financial Data Management System		110,722	1	Fiscal Systems Specialist I	Yes	Yes, FDMS is being developed and tested in the BFM. In February 2003, all the Bureaus began processing transfers and authorizations of appropriations online by budgetary program and element through FDMS. It is anticipated that the rollout of the FDMS for reporting
	Funding and position authority are provided to design and implement a Financial Data Management System within Public Works.	That financial management will be improved within Public Works.					
	Transfer from Board of Public Works		700,923	1	Executive Secretary III	Yes	Yes, all nine positions are now an integral part of the Bureau's GASP division and provides management and administrative support, including budget development, personnel administration, systems and clerical support for the Bureau.
	Funding and position authority are transferred from the Board of Public Works to the newly created Director of Public Works.	That these positions will help establish the Director of Public Works role as overseeing Department-wide functions.		2	Management Aide		
				1	Emergency Preparedness Coordinator I		
				1	Senior Management Analyst I		
				1	Senior Management Analyst II		
				1	Management Analyst I		
				1	Director of Public Works		
				1	Director of Systems		
Bureau of Sanitation							
	Total Maximum Daily Load Regulations (TMDL)		153,686	1	San. Eng. Associate III	Yes.	Field positions hired to work on monitoring sampling stations, etc.
	Nine-month funding for enforcement of New NPDES regulations.	The Regional Water Quality Control Board has proposed regulations of Zero Tolerance for Trash in certain water bodies. This staff will do a pilot project to determine base line data. The order has been made with no justification as to scientific or financial impact.		4	Maintenance Laborer		
	Technical Supervisor for Stormwater Program		74,494	1	Environmental Supervisor I	Yes.	Developed monitoring program for urban runoff for LA Ballona Creek, Domingues Channel & Santa Monica Bay. Supports implementation of compliance with new Stormwater Permit; monitor imposed standards; establish 18 sampling stations; collect more than 2,000 samples on biological & chemical of City urban runoff.
	To oversee, evaluate and analyze complex environmental issues related to stormwater pollution.	Issues about stormwater pollution continue to expand. Technical expertise, rather than engineering knowledge, is desired.					

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented? Yes or No (If NO, explain why not)	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title		If NO, why not. If YES, cite quantitative specifics.
Full Time Funding Status for Interim Positions						
153 part-time positions are converted to full-time to staff the Bureau's call center and the container replacement operation.	A number of staff were added on an interim basis to provide faster response times in the call center. Additional positions were needed for the container replacement program.	2,098,199	65 88	Clerk Typist Maintenance Laborer	Yes.	Employees hired As Needed now have permanent job; morale; working harder due to prospect of promotions; stats under one minute possible wait.
Alternative Fuel Program						
SCAQMD has issued Rule 1193 requiring the City to cease purchase of diesel vehicles for the City fleet. 130 Dual-fuel vehicles and 329 particulate traps will be purchased in 2001-02. The vehicles will replace current vehicles and the traps will be installed on others to reduce diesel particulates in the air. Full conversion to dual-fuel will take at least two years. Two resolution authorities are continued from 2000-01. Additional costs will be incurred to modify yards for fueling and maintenance.	The SCAQMD has adopted a policy that diesel fuel is a cancer causing agent. The City must comply whether this is true or not. The costs will be in the millions.	160,986	1 1	Environmental Supervisor I Sanitary Engineer	Yes.	Coordinate training for fuelers and supervisors (2 reso until 03-04 when 8 new, regular positions added.) Research & apply for grants Quarterly reports to Cal Energy Comm. and other doct Research and comment on LNG information & design
Direct Haul Drivers						
To reduce Tip Fees, the Bureau has been having drivers go directly to composting sites, rather than to transfer stations.	The cost for additional driving time and drivers is less than the use of the transfer stations.	369,650	8	Refuse Collection Truck Opera	Yes.	The Tip Fee savings has been \$18 per ton of green w
Bureau of Street Lighting						
Historic Property Survey						
One time expense funding is provided for a consultant to perform in-depth research and qualitative analysis of the ornamental street lighting poles to determine those of historical significance.	Will result in more efficient and effective designs for historic lights and preserve historic neighborhood fabric.		-		Yes	The final success of this initiative will be measured by the qualitative improvement of the neighborhoods in the City of Los Angeles with regard to the aesthetic, historical, and functional value of the streetlights. No quantitative measures provided by the Bureau.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented? Yes or No (If NO, explain why not)	If the Program has been implemented, has it been successful? If NO, why not. If YES, cite quantitative specifics.
Description of Initiatives	Assumptions	Cost	Pos.	Class Title		
Bureau of Street Services						
Above Ground Facilities Inspector		35,014	1	Street Use Inspector	Yes,	Yes, the Bureau is enforcing the new non-compliance guidelines. There are no stated service levels because it cannot be predicted how many entities will choose not to comply.
One position is provided to enforce new non-compliance guidelines and issue notices of violations for unlawful above ground facilities.	Nine months funding is provided for the position. Revenue from the utility permit fees is expected to cover the costs of this position.					
Operation Healthy Neighborhoods		1,893,743			Yes	Yes, the program was implemented in 2000-01, but was not continued in 2002-03. The Bureau was able to provide increased cleaning and enforcement in the 10 specific areas, but was not able to expand to an additional 10 areas which was the expectation when the Budget was formulated. It was expected that the level of effort needed would decrease in the original 10 areas, which would allow them to then go into 10 new areas. However, the level of cleaning needed in the original 10 areas never decreased.
Operation Healthy Neighborhoods is a targeted, quality of life initiative that was implemented on an interim basis in 2000-01 in 10 specific neighborhoods. It will expand to 20 neighborhoods in 2001-02. Street Services will continue to focus on intensive enforcement by identifying and removing illegal dumping and signs. They will also increase community cleanliness through aggressive street sweeping and sidewalk cleaning.	39 positions are continued on resolution authority for this work.					
Tree Trimming		1,000,000			Not implemented in 2001-02 because the additional funding was taken as part of the General Fund Budget Reductions, but was implemented in 2002-03.	Program has been successful in 2002-03. An additional 14,000 trees will be trimmed for a total of 117,500 for the year.
Additional funding is provided to trim an additional 14,000 trees by contract. This is a 14% increase over the current year.						
Traffic Congestion Relief Program		4,000,000			Not implemented due to less TCRP funding coming from the State than what was originally budgeted.	Not implemented due to lack of funding from the State.
Funding is provided for additional slurry sealing, crack sealing and small bituminous(pothole) repair. The number of miles slurry sealed will be doubled from 100 to 200 miles.	22 positions are provided on resolution authority.					
Street Resurfacing Program		12,463,834			Yes, partially.	Due to the lack of TCRP funds from the State, the Resurfacing Program was reduced from 275 miles to 260 miles in 2001-02. The Bureau ended up completing 264 miles in 2001-02.
Funding is provided to increase the resurfacing program from 245 to 275 miles.	33 positions are continued on resolution authority					
Paving of Unimproved Streets		2,210,354			Yes	Yes, 10 miles of paving of unimproved streets was completed in 2001-02 and will be completed in 2002-03.
Funding is provided to pave 10 miles of unpaved streets and alleys in the City.	10 positions are provided on resolution authority.					

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented? Yes or No (If NO, explain why not)	If the Program has been implemented, has it been successful?					
Description of Initiatives	Assumptions	Cost	Pos.	Class Title		If NO, why not. If YES, cite quantitative specifics.					
Sidewalk Repair Program Funding is provided for the repair of 52 miles of sidewalk. 45 positions provided to repair 26 miles in 2000-01 are now regularized and an additional 45 resolution authority positions are provided for an additional 26 miles of repair.	Regular authority is provided for 45 positions and resolution authority is provided for an additional 45 positions.	9,127,938	14	Vocational Worker	Yes	The 2001-02 Adopted Budget provided for a total of 78 miles of sidewalk repair. The Consolidated Plan also provided for 20 miles of sidewalk repair, for a total of 98 miles in 2001-02. The Bureau completed a total of 87 miles in 2001-02 and they plan to complete the balance of the miles from 2001-02 and the 118 miles provided for in 2002-03 by the end of this fiscal year.					
			4	Tree Surgeon							
			6	Maint and Constr Helper							
			4	Tree Surgeon Supervisor							
			2	Tree Surgeon Assistant							
			1	Plumber							
			1	Light Equipment Operator							
			4	Equipment Operator							
			4	Heavy Duty Truck Operator							
			3	Street Services Supervisor							
			1	Street Use Inspector							
			1	Management Analyst							
			Assistant Director Funding is provided for a third Assistant Director to provide additional executive and managerial support. This new position will provide financial oversight and management of the Bureau's internal operations.	Nine months funding is provided for this position.			94,311	1	Assistant Director, Bureau of Street Services	No	No, the Bureau has been unable to fill this position since the funding has been taken for General Fund Budget Reductions.
			External Relations & Community Affairs Mgr In an effort to improve customer service, one position is provided to interface with businesses and communities in order to coordinate their priorities and needs in relation to the Bureau's various work programs.	Nine months funding is provided for this position			83,434	1	External Relations and Community Affairs Mgr	Yes.	Yes, this position has been working with the community in order to provide improved customer service. There are no quantifiable service levels associated with this position.
Transportation											
Neighborhood Traffic Management Funding and position authority for two positions are provided to expand the Neighborhood Traffic Management program. The two positions will allow the Department to address the backlog of projects as well as to establish comprehensive policies and procedures to ensure a uniform citywide application.		126,462	1 1	Transportation Engineer Transportation Engineering Associate	Partially	With the one additional staff person on board only recently, it is anticipated that the draft policies and procedures will be completed by the end of Fiscal Year 2002-2003.					
Central Yard Facility Replacement Funding is provided in the MICLA Budget for the acquisition of two properties adjacent to the Department's Central Yard facility. Additionally, funding is provided in the CIEP to alleviate overcrowding and address multiple health and safety issues.	Approximately \$5 million will be required in 2002-03 for the redevelopment and rehabilitation of the Central Yard.	1,602,100	-		Partially	The two properties adjacent to the Department Central Yard facility were purchased by another investor prior to the adoption of the FY 2001-02 Budget. However, in May 2002, the Department located another vacant parcel of land and the Department General Services Asset Management Division is currently negotiating a purchase offer for this property. GSD estimates that escrow will open and close in mid-April or early May 2003.					

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	No. of		Class Title	Has the Program been implemented?	If the Program has been implemented, has it been successful?
			Cost	Pos.		Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
	Off-Street Parking Reorganization		55,499	1	Senior Management Analyst	Yes	
	Funding and position authority are provided for the oversight and administration of several parking projects that will be in various stages of design, construction, or opening for operation during 2001-02. Further, there are several major surface lot reconstruction projects that will be ongoing throughout next fiscal year.	The increase in both the amount of development and the complexity of the financial arrangements support the additional staff.					The New Developments Section has entered into a Cooperation Agreement with the CRA to fund the Historic Core Parking Study; has negotiated an MOU with the CRA for the leasing of Lot 702 and development of the Encore Hall project; has executed the necessary agreements to acquire property and fund the design of the Washington Boulevard Parking Lots project; and has helped process the necessary documents to obtain additional funding and acquire property for the Van Nuys Civic Center and Studio City Parking Facilities, both of which are due to begin construction within the next several months.
	Meter Operations Decentralization		105,080	1	Transportation Engineer	Partially	
	Funding and resolution authority are provided for two positions to initiate a reorganization of the Parking Programs and Regulations Division. This reorganization is expected to result in improved productivity in the repair and maintenance of the City's 42,500 electronic parking meters.	Expected to generate savings of \$150,000 annually through productivity efficiencies, reduced overtime, and increased parking meter revenue.		1	Parking Meter Technician Supervisor (both positions on resolution authority)		During the first full year of operation, the meter maintenance decentralization for 6,248 meters in the West Los Angeles area resulted in increased meter revenue of approximately \$91,500 (a 2.3 percent increase, or \$14.64 more per meter) compared to the previous year. The additional revenue was primarily due to the fact that almost 12,000 additional repairs (a 79 percent increase) were able to be performed under the decentralized meter maintenance structure. The program is not fully successful, however, because the program was originally expected to generate savings of \$150,000. Further, the cost of the staff exceeds the savings.
			130,000				
	Computer Aided Dispatch					No.	
	Funding is provided for the first year of a two-year allocation to procure and implement a computer-aided dispatch system. This system will fully automate the Department's Communications Center and will manage service calls, dispatch staff and units, provide on-line information, and automatically keep and retrieve records.	Funding will be required next fiscal year.					These funds were eliminated as part of the budget reductions taken for 2001-02. Funds were postponed during 2002-03 as a result of CFAF funds being frozen during the fiscal year. Implementation of this program is now being deferred until a future fiscal year
	Grants and Contract Administration			1	Supervising Transportation Planner	Yes.	
	Funding and position authority are provided as part of the establishment of a new Grants and Contract Administration Division. This division will be primarily responsible for aggressively seeking grant funds, especially federal funds for transit capital, that can be used for vehicle conversion to comply with clean-fuel regulations.						A new Grants and Administration Section was established to assist the Department's Bureau of Transit Programs in obtaining and administering Federal, State and regional transit grant funds. The goal was to aggressively seek grant funds, primarily for clean-fuel vehicle purchases and transit facility projects, to leverage City local transit funds and provide necessary resources for expansion and improvement of City transit services

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department	Description of Initiatives	Assumptions	Cost	No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
				Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
	Bureau of Finance, Grants and Admin			1	Chief Management Analyst	Yes	
	Position authority is provided as part of the establishment of a new Bureau of Finance, Grants and Administration. This new Bureau will consolidate the areas of budget, fiscal analysis, accounting, and grant funding in order to manage these related functions more efficiently.	Funding will be provided through the annual Transportation Grant Fund Report					DOT has been able to process needed financial transactions with more accuracy and timeliness. Further, the functions have more leadership and coordination than they had previously
	Risk Management Program		40,074	1	Safety Engineering Associate	No.	
	In conjunction with the Office of Finance, DOT will develop and implement a comprehensive workplace safety program to eliminate potential liabilities, reduce injuries and lower workers' compensation and other associated costs.	The Office of Finance is currently completing a loss control audit for DOT that may identify additional resource requirements. Funding is provided in the Unappropriated Balance to cover these potential additional needs.					This position was never filled by DOT and was deleted as an economic reduction in the 2002-03 Budget. According to DOT, the classification of Safety Engineering Associate was not sufficient for the needs envisioned when the request for staffing was made and therefore correct use of the position could not occur. As a result, DOT requested a position of Safety Engineer in its 2003-04 proposed budget.
Zoo	Botanical Garden Accreditation			1	Curator of Horticulture	No.	
	Funding is provided for one Curator of Horticulture to assist the Zoo in achieving permanent accreditation as a Botanical Garden. This position will continue establishing a Botanical Education and Nature Awareness Program and provide oversight of the Zoo's Horticulture Program.	There is a General Fund appropriation for three months salaries to allow time for establishment of new class and recruitment support the Zoo operations within the Zoo Enterprise Trust Fund.				No. The Zoo was successful in achieving an accredited Botanical Garden, but the Curator of Horticulture was never filled and was deleted as a long term vacancy.	
Library	Library Materials for Existing Libraries		5,000,000	-		Yes	
	One-time funding will be used to upgrade the Library's collections at the 67 branch libraries and the Central Library. Funding will be used to purchase books and audio visual materials, such as books on tape and music compact disks for children, teen and adults. Materials will be added that assist children with school assignments, books that encourage reading for pleasure, and books that cover high demand subjects such as computers, travel, language learning, and adult literacy.	Funds are available from the General Fund.					Over 200,000 additional books, books on tape/CD, music CD's and videos were added to the collections. This has caused an increase in circulation even with several branches closed during construction. Additionally, electronic databases and "e-books" have been added to the collection, which are targeted toward homework assignments and literacy. These electronic resources have contributed to the increase in website usage of 15 million hits over the previous year.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Executive Officer						
A new Executive Officer position is added to manage administrative support functions and to provide more direct access for the department's involvement with the Neighborhood Councils.	9 months funding at the Assistant City Librarian level.	81,512	1	Assistant City Librarian	Yes	The Executive Officer developed the Adult Literacy Services Program that assists residents in learning to read and write. This Program is also responsible for the development of the Department's literacy website. This position has also engineered the Library's development of the state-of-the-art technology to address the issue of the "Digital Divide" in Los
Recreation and Parks						
Continuation and Expansion of CLASS						
Funds to continue or implement the CLASS (Clean and Safe Spaces) and Youth Plus programs for extensive clean up and renovation operations at a total of 47 parks and community centers is included.	Program was successful.	7,137,416	4 4 2 3 1 1 47 1	Park Ranger Recreation Director Sr. Rec. Director II Pr. Rec. Supv. I Pr. Rec. Supv. II Recreation Coordinator Pr. Grnds. Maint. Supv. II	Yes, on 10 new additional rec facilities. Facilities improvements, safety and security enhancements, and teen programming bring total number of designated CLASS Parks to 47. Full-time staffing not fully implemented due to hiring freeze. Vacancies include: (1) Pr Rec Supv I, (1) Rec Fac Dir. (10) Rec Coord. (2) Pk	Program has been extremely successful, due to monumental efforts of existing core staffing unit. Youth programming at all 47 sites not fully implemented due to full-time staff vacancies, which hinder progress of the program. It is imperative that these vacancies be filled in order to provide more efficient and effective services to communities at the current level and for future expansion.
Exposition Park Intergenerational Center (EPICC)						
Twenty two positions are provided to open the \$30 million EPICC facility. This is a public/private partnership involving renovation of the old LA Swim Stadium and Club House facilities, and includes a new recreation and therapeutic center, year round aquatic facilities, senior citizens and child care centers and an outdoor amphitheater.	Replace outdated facilities with new state-of-the-art facilities.	590,277	1 1 2 1 1 1 1 1 1 2 1 6	Secretary Clerk Typist Aquatic Facility Manager I Aquatic Facility Manager II Aquatic Facility Manager III Rec. Director I Therapeutic Rec. Spec. Sr. Rec. Director II Recreation Coordinator Executive Director Child Care Associate	Yes/No	Childcare Center opened in Aug 02 as an afterschool program, until State license is received (expected in June 03). The other two facilities will be transferred to Dept. in May 03, and open to public (assuming unfreeze is approved and positions are hired) in June 03.
Park Restroom Enhancement Program Expansion - Expanded restroom maintenance during peak use periods at an additional 37 facilities; 00-01 provided for 33 facilities. Inspections will be done during spring and summer seasons to ensure clean and sanitary conditions.	Will provide cleaner facilities.	210,000	As-needed		Yes	Are providing services to the level funded. Program's success measured by customer satisfaction survey, which shows increased satisfaction where service is provided. Have decrease in number of complaints.
Skateboard Parks - Three new skateboard parks will be constructed to offer recreational alternatives to young people in the communities. These will be located at Wilmington Recreation Center, Lincoln Park and Sunland Recreation Center. The centers will use both portable and fixed ramps and other modular structures.	Will offer greater recreational opportunities	1,000,000	0		Yes	The three skateboard parks have been constructed.

**STATUS OF NEW INITIATIVES INCLUDED IN THE
2001-02 BUDGET**

Department			No. of		Has the Program been implemented?	If the Program has been implemented, has it been successful?
Description of Initiatives	Assumptions	Cost	Pos.	Class Title	Yes or No (If NO, explain why not)	If NO, why not. If YES, cite quantitative specifics.
Critical Roof Repairs - Funding for needed roof repairs and air-conditioning replacement at eight Department facilities.	Continued need to repair and restore roofs at recreation centers to provide safe and secure environment for facility users.	800,000	0		Yes	Nine facilities' roofs were repaired: Jim Gilliam RC; Lincoln Heights RC; Panorama City RC; Lincoln Park RC; Toberman RC; Van Nuys RC; Fred Robert RC; Claude Pepper RC; Puelo del Rio RC.
Swimming Pool Improvements - Funding for needed swimming pool renovation and safety improvements at five aquatic facilities; Echo Park, Verdugo Hills, Algin Sutton, Hubert Humphrey and Peck Park.	Continued need to repair and restore aquatic facilities.	3,000,000	0		Yes	All pools have been corrected, Hubert Humphrey Pool to be finished June 1, 2003
New and Replacement Playground Equipment - Funding is provided for new or replacement playground equipment at 10 parks located throughout the City.	Continued need to replace and restore playground equipment.	1,000,000	0		Yes	Yes. Removed old and archaic playground equipment and replaced with up to date safety equipment.
Ascot Park Development - The Department, in partnership with the DWP, will develop a portion of Ascot Park, in El Sereno, for both passive (35 acres) and active (39 acres) recreation activities.	To balance the community's needs for recreation facilities.	6,000,000	0		No	EIR was approved, but change in Mayoral administration and DWP refusal to pay for grading put end to project
Continuation of Lead Paint Abatement Program - To continue surveys and abatement of lead paint at various facilities	To respond to safety issues.	300,000	0		Yes	All Department category A & B projects are finished.
Expansion of the LAN/WAN - Funding is provided for Phase II of the expanded LAN/WAN and online registration system at 59 recreation centers and 14 senior citizens centers.	The expanded system will allow centers to more easily communicate with patrons.	213,332	1	Programmer Analyst II	Yes	All Phase II facilities have been connected. The PA II position was hired, but promoted to another Dept. Waiting for an unfreeze to fill position.
Risk Management Program - To design and implement a more comprehensive safety program for patrons and staff.	To address and mitigate safety hazards.	127,452	2	Safety Engineer	Yes/No Department was able to hire only one position prior to the hiring freeze. This person has since left Department for promotion.	N/A

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service Levels			Notes on Adopted/Proposed Service Levels
				Year	Service Level	2001-02 Adopted	2002-03 Adopted	2003-04 Proposed	
Animal Services	Staffing (Personnel)								
	Animal Control Officers	Full-Time Equivalents (FTE's)		1993-94	48	85	85	85	
	Sr Animal Control Officers	Full-Time Equivalents (FTE's)		1995-99	15	19	19	18	
Building and Safety	Code Enforcement								
	Code Enforcement Cases Closed	Number of Cases Closed	Varies	1994/1995	16,475	44,400	49,000	46,500	
Fire	Staffing (Personnel)								
	Paramedics	Full-Time Equivalents (FTE's)		1992-93 Through 1995-96	378	549	573	597	
General Services	City Fleet Vehicles (Non-Police/Fire)								
	Vehicle Replacement (Replacement standard is 8 years or approximately 84,000 miles for sedans, 8 years or approximately 84,000 miles for trucks and 10 years for large trucks.)	Percentage of Total Replaced	10%-12%	1981-82	0.0%	8.7%	8.7%	8.7%	
		Sedans	12.5%						
		Trucks	12.5%						
		Large Trucks	10.0%						
		Total Cost in Millions	\$45-\$49	1981-82	\$ -	\$ 31.962	\$ 67.174	\$ 67.542	
		MICLA Financed				\$ 30.000	\$ 30.000	\$ 30.000	
		Animal Reg				\$ -	\$ -	\$ -	
		Fuel Tank				\$ -	\$ -	\$ -	
		ITA				\$ -	\$ 0.003	\$ -	
		Rec & Parks				\$ -	\$ 0.265	\$ 0.435	
		Sanitation				\$ -	\$ 35.976	\$ 35.955	
		Street Lighting				\$ -	\$ 0.553	\$ 1.152	
		Street Services				\$ -	\$ -	\$ -	
		L.A. Zoo				\$ -	\$ -	\$ -	
Fuel Tank				\$ -	\$ -	\$ -			
Street Serv/DOT/Animal				\$ 1.962	\$ 0.350	\$ -			
Out of Service Rate	Fleetwide Percentage	Less than 10%		22%	12%	12%	12%		

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service Levels			Notes on Adopted/Proposed Service Levels	
				Year	Service Level	2001-02 Adopted	2002-03 Adopted	2003-04 Proposed		
Police	Staffing (Personnel)									
	Total Authorized	Full-Time Equivalents (FTE's)		1982-83	9,676	13,761	13,799	13,892	Police Officer staffing in the top 10 U.S. Cities ranges from 1.7 to 5.1 FTE's per 1,000	
	Sworn Authorized	Full-Time Equivalents (FTE's)		1982-83	6,900	10,196	10,190	10,291		
	Civilian Authorized	Full-Time Equivalents (FTE's)		1982-83	2,776	3,565	3,609	3,601		
	Police Fleet Vehicles									
	Vehicle Replacement (Replacement Standard is 90,000 miles)	Percentage Replaced		20.0%	1982-83	0%	16.0% 12.3%	14.0%	15.5%	
		Total Cost in Millions		\$ 22.10	1982-83	\$ -	\$ 16.55 \$ 12.90	\$ 16.32	\$ 17.50	
		General Fund					\$ 16.50 \$ 9.30	\$ 1.12	\$ 8.30	
		MICLA Financed					\$ 0.05 \$ 3.60	\$ 9.20	\$ 9.20	
		Forfeited Assets Funded					\$ -	\$ 6.00	\$ 6.00	One-time only
	Out of Service Rate	Patrol Vehicles Percentage		9.0%		12.0%	6.0%	6.0%	6.0%	
		Fleetwide Percentage		7.0%			5.8%	4.5%	4.5%	
Street Services	Tree Trimming									
	Broadhead: 630,000	Trees Trimmed per Year	90,000	1994-95	20,000	117,500	117,500	93,212	Includes 23,750 trees to be trimmed through Street Lighting Maintenance Assessment Fund.	
		Trim Cycle in Years	7.0	1994-95	31.5	5.4	5.4	6.8		
	Palm: 50,000	Trees Trimmed per Year	10,000	1994-95	5,600	7,800	7,800	7,800		
		Trim Cycle in Years	5.0	1994-95	8.9	6.4	6.4	6.4		
	Street Resurfacing/Reconstruction									
	5,400 street miles. Street Services estimates that an additional 1,100 miles need full reconstruction rather than resurfacing.	Miles Serviced per Year	200.0	1982-83	50.0	275.0	260.0	200.0		
		Service Cycle in Years	27.0	1982-83	108.0	19.6	20.8	27.0		
	Slurry Seal									
	4,000 street miles. Assumes proper resurfacing/reconstruction cycle of local streets has been achieved.	Miles Serviced per Year	600.0	1992-93/1993-94	-	200.0	100.0	100.0		
		Service Cycle in Years	6.7	1992-93/1993-94	-	20.0	40.0	40.0		
	Paving Unimproved Streets (Includes									
		Miles Serviced per Year			None prior to 2001-02	10.0	10.0	10.0		
	Sidewalk Repair									
		Miles Serviced per Year			None prior to 2000-01	98.0	118.0	110.0	2003-04 included 12 miles funded by CDBG funds in the Consolidated Plan.	
Street Sweeping of Posted and Non-										
Posted Streets	Percentage Swept per Week	95.0%	1994-95	92.3%	97.0%	97.0%	97.0%			
Non-Posted Streets	Service Cycle in Weeks	4.3	1993-94	5.0	4.0	4.0	4.0			

Comparison of Selected Service Levels

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		Service Levels			Notes on Adopted/Proposed Service Levels
				Year	Service Level	2001-02 Adopted	2002-03 Adopted	2003-04 Proposed	
Recreation and Parks	Recreation Facility Operating Hours								
	Average	Hours per Week	45 to 83	1982-83/1984-85	36 to 56	59.0	59.0	59.0	Typical facility open 9 hours per day.
Library	Library Operating Hours								
	Weighted Average	Hours per Week	43.1	1982-83/1984-85	32.0	49.2	49.2	49.2	
	Central Library	Hours per Week	60.0			60.0	60.0	60.0	
	8-Regional Branches	Hours per Week	60.0			60.0	60.0	60.0	
	39-Community Branches	Hours per Week	40.0			52.0	52.0	52.0	
	20-Community Branches	Hours per Week	40.0			40.0	40.0	40.0	

**2003-04 PROPOSED BUDGET
POSITION CHANGE SUMMARY
(Includes all General, Special and Grant Funded Positions)**

DEPARTMENT	2002-03 ADOPTED BUDGET	PROPOSED POSITION CHANGES				2003-04 PROPOSED BUDGET	
		Transfers	Deletions	Additions			Net
				Res. Auth. Regularized	New to Budget		
Aging	48	-	-	-	-	-	48
Animal Services	309	-	(5)	-	-	(5)	304
Building and Safety	859	-	(13)	2	-	(11)	848
City Administrative Officer	122	8	(5)	4	1	8	130
City Attorney	839	(23)	-	2	-	(21)	818
City Clerk	140	-	(3)	1	-	(2)	138
Commission, Children, Youth & Their Families	42	-	(5)	-	-	(5)	37
Commission on the Status of Women	15	-	-	-	-	-	15
Community Development	281	-	(8)	-	-	(8)	273
Controller	183	-	-	-	1	1	184
Convention Center	208	-	(13)	-	2	(11)	197
Council	108	-	-	-	-	-	108
Cultural Affairs	97	-	(4)	-	1	(3)	94
Department on Disability	26	-	-	-	-	-	26
Emergency Preparedness	14	-	-	-	-	-	14
Employee Relations Board	8	-	-	-	-	-	8
Environmental Affairs	43	-	(1)	-	-	(1)	42
Ethics Commission	29	-	-	1	1	2	31
Finance	360	(26)	(11)	2	14	(21)	339
Fire-Sworn	3,346	-	-	-	30	30	3,376
Fire-Civilian	334	-	(1)	-	-	(1)	333
General Services	1,861	-	(23)	-	33	10	1,871
Housing Department	379	-	-	29	-	29	408
Human Relations Commission	26	-	(2)	-	-	(2)	24
Information Technology Agency	825	-	(61)	-	-	(61)	764
Mayor	74	-	-	-	-	-	74
Neighborhood Empowerment	52	1	-	15	4	20	72
Personnel	405	9	(24)	-	4	(11)	394
Planning	323	-	-	-	-	-	323
Police-Sworn	10,197	-	-	-	101	101	10,298
Police-Civilian	3,602	-	(35)	-	27	(8)	3,594
Public Works							
Board	59	1	(1)	-	-	-	59
Contract Administration	356	-	(16)	-	-	(16)	340
Engineering	972	-	(16)	11	2	(3)	969
Financial Management & Personnel Services	107	(1)	(1)	3	1	2	109
Sanitation	2,652	-	(42)	2	82	42	2,694
Street Lighting	218	-	-	2	4	6	224
Street Services	1,318	-	-	-	-	-	1,318
Transportation	1,527	-	(27)	20	4	(3)	1,524
Treasurer	-	32	-	1	6	39	39
Zoo	241	-	(7)	-	39	32	273
El Pueblo	53	-	(3)	-	8	5	58
Library	1,184	(1)	(30)	-	38	7	1,191
Recreation and Parks	2,037	-	(67)	-	34	(33)	2,004
TOTAL	35,879	-	(424)	95	437	108	35,987

**2003-04 PROPOSED BUDGET
POSITION CHANGES SINCE 1990-91
GENERAL FUND ONLY**

(Excludes Grant and Special Funded Positions except for Police and Fire Departments)

	1990-91 Adopted Budget	Proposed Posn. Auth. on 7-1-03	Change	%
<u>Fire Department</u>				
Civilian	303	333	30	9.9%
Sworn	3,106	3,376	270	8.7%
	<u>3,409</u>	<u>3,709</u>	<u>300</u>	<u>8.8%</u>
<u>Police Department</u>				
Civilian	2,448	3,594	1,146	46.8%
Sworn	8,404	10,298	1,894	22.5%
	<u>10,852</u>	<u>13,892</u>	<u>3,040</u>	<u>28.0%</u>
Sanitation/Refuse Collection	<u>1,200</u>	<u>1,052</u>	<u>(148)</u>	<u>(12.3%)</u>
All Other City Departments	<u>10,369</u>	<u>8,646</u>	<u>(1,723)</u>	<u>(16.6%)</u>
Total City	<u><u>25,830</u></u>	<u><u>27,262</u></u>	<u><u>1,432</u></u>	<u><u>5.5%</u></u>

2003-04 PROPOSED BUDGET AUTHORIZED POSITIONS BY DEPARTMENT SINCE 1992-93

DEPARTMENT	1992-93	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04 PROPOSED BUDGET			
												Authorized	Change from 2002-03 Authorized	Percent	
Aging	52	51	49	51	61	46	45	48	48	48	48	48	48	-	0%
Animal Services	190	187	181	176	177	183	191	231	247	313	309	304	304	(5)	(2%)
Building and Safety	1,088	920	916	847	836	840	810	821	829	863	859	848	848	(11)	(1%)
City Administrative Officer	138	127	120	115	118	121	121	129	118	123	122	130	130	8	7%
City Attorney	705	693	694	724	734	750	805	816	829	839	839	818	818	(21)	(3%)
City Clerk	379	370	412	407	397	401	408	409	126	133	140	138	138	(2)	(1%)
Comm. Child., Youth & Fam.	-	-	-	-	36	43	44	41	41	42	42	37	37	(5)	(12%)
Comm. on Status Women	13	13	12	12	12	12	12	12	12	13	15	15	15	-	0%
Community Development	361	318	342	327	307	293	294	289	274	282	281	273	273	(8)	(3%)
Controller	182	177	177	167	167	165	162	164	171	183	183	184	184	1	1%
Convention Center	178	217	211	211	206	201	201	202	198	208	208	197	197	(11)	(5%)
Council	176	174	112	110	110	110	110	110	108	108	108	108	108	-	0%
Cultural Affairs	93	88	80	78	79	85	86	87	91	98	97	94	94	(3)	(3%)
Department on Disability	-	-	-	-	-	-	20	22	26	28	26	26	26	-	0%
Emergency Preparedness	-	-	-	-	-	-	-	-	11	17	14	14	14	-	0%
Employee Relations Board	8	8	8	8	8	8	8	8	8	8	8	8	8	-	0%
Environmental Affairs	30	35	35	39	38	39	40	40	42	43	43	42	42	(1)	(2%)
Ethics Commission	23	21	21	21	22	25	26	27	27	29	29	31	31	2	7%
Finance	-	-	-	-	-	-	-	-	344	361	360	339	339	(21)	(6%)
Fire - Sworn	3,220	3,225	3,229	3,126	3,026	3,042	3,077	3,091	3,165	3,244	3,346	3,376	3,376	30	1%
Fire - Civilian	332	317	325	325	326	323	331	341	331	333	334	333	333	(1)	(0%)
Subtotal	3,552	3,542	3,554	3,451	3,352	3,365	3,408	3,432	3,496	3,577	3,680	3,709	3,709	29	1%
General Services	2,011 *	1,904 *	1,798	1,759	1,499	1,513	1,523	1,539	1,673	1,857	1,861	1,871	1,871	10	1%
Housing	250	282	272	270	276	263	264	368	377	379	379	408	408	29	8%
Human Relations Comm.	-	-	-	-	17	24	24	25	26	26	26	24	24	(2)	(8%)
Information Tech. Agency	476	457	436	400	728	739	746	744	745	774	825	764	764	(61)	(7%)
Mayor	98	96	75	75	72	72	72	72	74	74	74	74	74	-	0%
Neighborhood Empowerment	-	-	-	-	-	-	-	-	32	40	52	72	72	20	38%
Personnel	459	402	404	389	384	390	379	379	372	405	405	394	394	(11)	(3%)
Planning	312	291	288	277	260	261	260	262	306	320	323	323	323	-	0%
Police - Sworn	7,974	7,900	8,410	9,039	9,037	9,652	9,870	10,045	10,061	10,203	10,197	10,298	10,298	101	1%
Police - Civilian	2,780	2,697	2,954	3,152	3,146	3,510	3,590	3,605	3,589	3,555	3,602	3,594	3,594	(8)	(0%)
Subtotal	10,754	10,597	11,364	12,191	12,183	13,162	13,460	13,650	13,650	13,758	13,799	13,892	13,892	93	1%
Public Works															
Board of Public Works	63	57	57	40	45	43	58	58	63	59	59	59	59	-	0%
Accounting	104	106	101	89	88	88	83	83	84	-	-	-	-	-	-
Contract Administration	388	395	399	393	391	385	341	331	331	353	356	340	340	(16)	(4%)
Engineering	1,585	1,598	1,505	1,308	1,188	1,043	948	980	976	981	972	969	969	(3)	(0%)
Financial Management & Personnel										111	107	109	109	2	2%
Management-Employee Service	25	25	25	24	24	24	23	24	24	-	-	-	-	-	-
Sanitation	3,093	3,115	3,097	2,847	2,739	2,656	2,544	2,496	2,421	2,582	2,652	2,694	2,694	42	2%
Street Lighting	187	196	208	210	203	197	207	206	213	214	218	224	224	6	3%
Street Services	1,382	1,368	1,221	1,165	1,157	1,178	1,219	1,225	1,241	1,304	1,318	1,318	1,318	-	0%
Social Service	19	18	18	16	-	-	-	-	-	-	-	-	-	-	-
Telecommunications	28	28	28	39	-	-	-	-	-	-	-	-	-	-	-
Transportation	1,478	1,444	1,485	1,459	1,453	1,453	1,485	1,479	1,472	1,477	1,527	1,524	1,524	(3)	(0%)
Treasurer	47	46	44	40	37	37	37	37	-	-	-	39	39	39	3%
Zoo	-	-	-	-	189	209	221	231	236	241	241	273	273	32	13%
El Pueblo	-	-	-	56	56	58	58	59	59	59	53	58	58	5	9%
Library	955 **	918	969	969	964	1,056	1,054	1,093	1,102	1,154	1,184	1,191	1,191	7	1%
Recreation and Parks	2,026	1,973	1,972	1,945	1,941	1,777	1,807	1,845	1,888	1,980	2,037	2,004	2,004	(33)	(2%)
Total	32,906	32,257	32,690	32,705	32,363	33,290	33,592	34,063	34,406	35,459	35,879	35,987	35,987	108	0%

NOTE: Total is the positions authorized in the Department Personnel Ordinance and includes Commissioners

* General Services - does not include Print Shop positions. (41 Print shop positions budgeted in 1994-95.)

** Library - does not include Public Library Foundation (PLF) positions. (61.75 PLF funded positions deleted in 1993-94.)

2003-04 PROPOSED BUDGET
Projected Vacancies and Position Authority in 2003-04

Department	Projected Vacancies on July 1, 2003			Projected Position Authority on June 30, 2004		
	General Fund	Other Funded	Total	General Fund	Other Funded	Total
Aging	1	-	1	19	36	55
Animal Services	30	-	30	311	-	311
Building and Safety	10	82	92	852	15	867
City Administrative Officer	3	-	3	132	-	132
City Attorney	40	20	60	909	17	926
City Clerk	14	1	15	129	11	140
Comm.,Children,Youth & Families	7	1	8	37	-	37
Commission, Status of Women	3	-	3	17	-	17
Community Development	2	73	75	2	273	275
Controller	16	-	16	198	3	201
Convention Center	-	43	43	197	-	197
Council	-	-	-	108	-	108
Cultural Affairs	2	8	10	51	43	94
Disability	1	2	3	23	10	33
Emergency Preparedness	-	-	-	11	3	14
Employee Relations Board	-	-	-	8	-	8
Environmental Affairs	2	7	9	25	18	43
Ethics Commission	-	2	2	-	31	31
Finance	43	1	44	344	8	352
Fire						
Civilian	58	5	63	333	-	333
Sworn	(86)	-	(86)	3,316	82	3,398
General Services	114	20	134	1,565	339	1,904
Housing Department	-	48	48	-	472	472
Human Relations Commission	4	-	4	25	-	25
Information Technology Agency	106	5	111	756	72	828
Mayor	-	-	-	71	3	74
Neighborhood Empowerment	-	12	12	-	72	72
Personnel	41	6	47	406	30	436
Planning	16	4	20	294	43	337
Police						
Civilian	568	-	568	3,304	290	3,594
Sworn	1,048	-	1,048	9,513	869	10,382
Public Works						
Board Office	5	2	7	40	19	59
Contract Administration	-	55	55	226	114	340
Engineering	93	50	143	530	445	975
Financial Management & Personnel	3	4	7	66	43	109
Sanitation	79	158	237	971	1,723	2,694
Street Lighting	-	20	20	-	224	224
Street Services	9	60	69	412	1,072	1,484
Transportation	59	24	83	1,323	201	1,524
Treasurer	-	-	-	39	-	39
Zoo	26	-	26	-	276	276
Subtotal	2,317	713	3,030	26,563	6,857	33,420
El Pueblo	-	14	14	-	58	58
Library	153	-	153	-	1,191	1,191
Recreation and Parks	193	-	193	-	2,004	2,004
Subtotal	346	14	360	-	3,253	3,253
TOTAL	2,663	727	3,390	26,563	10,110	36,673

2003-04 PROPOSED BUDGET FILLED REGULAR POSITIONS ELIMINATED

Department	Blue Book Category	Blue Book Item	Class Code	Incumbents' Classification	Count
Building and Safety					
<i>Targeted Reductions</i>					
		Specialty Inspection			
			4223	Senior Electrical Inspector	(1) *
			4233	Senior Plumbing Inspector	(1) *
				Subtotal	<u>(2)</u>
Commission for Children, Youth & Their Families					
<i>Targeted Reductions</i>					
		Streamlining - Field Operations			
			1542	Project Assistant	(5) *
				Subtotal	<u>(5)</u>
Community Development					
<i>Targeted Reductions</i>					
		Council Liaison			
			9171_1	Senior Management Analyst I	(1) *
		Reorganization and Streamlining			
			1523_1	Senior Accountant I	(1) *
			1539	Management Assistant	(2) *
			9184_1	Management Analyst I	(4) *
				Subtotal	<u>(8)</u>
Information Technology Agency					
<i>Other Changes or Adjustments</i>					
		Telephone Accounts Management Support			
			1431_3	Programmer/Analyst III	(1) *
				Subtotal	<u>(1)</u>
Personnel					
<i>Targeted Reductions</i>					
		Elimination of Pharmaceutical Services			
			1368	Senior Clerk Typist	(1) *
			2344_1	Pharmacist I	(1) **
				Subtotal	<u>(2)</u>
Bureau of Engineering					
<i>Targeted Reductions</i>					
		Streamlining - CIP Liaison/Admin Support			
			1358	Clerk Typist	(1) *
			1368	Senior Clerk Typist	(1) *
			9489	Principal Civil Engineer	(1) *
		Streamlining - Elect. Engineering Consultation			
			7525_2	Electrical Engr Assoc II	(1) *
		Streamlining - Street Program			
			7246_2	Civil Engr Assoc II	(1) *
		Workload			
		Wastewater Program Support Reduction			
			1358	Clerk Typist	(2) *
			7232	Civil Engring Drafting Tech	(1) *
		Productivity Improvement			
		Mapping Division Efficiencies			
			7204	Cartographer	(1) *
				Subtotal	<u>(9)</u>

* Positions will be absorbed into existing vacancies.

** Substitute Authorities will be activated if no vacant positions are available within the Department.

2003-04 PROPOSED BUDGET FILLED REGULAR POSITIONS ELIMINATED

Department	Blue Book Category	Blue Book Item	Class Code	Incumbents' Classification	Count
Bureau of Sanitation					
<i>Targeted Reductions</i>					
Operational Efficiencies					
			1358	Clerk Typist	(11) *
			1368	Senior Clerk Typist	(2) *
			1596_2	Systems Analyst II	(1) *
			3112_6	Maintenance Laborer	(4) *
			3115_6	Maint and Const Helper	(1) *
			3141	Gardener Caretaker	(4) *
			3525	Equipment Operator	(1) *
			4100	Refuse Crew Field Instructor	(2) *
			4292	Industrial Waste Inspector	(1) *
			7212_1	Office Engr Technician I	(1) *
			7871_3	Sanitary Engr Assoc III	(1) *
			7872	Sanitary Engineer	(1) *
			7874	Senior Sanitary Engineer	(1) *
			9171_2	Senior Management Analyst II	(1) *
			9184_1	Management Analyst I	(5) *
			Subtotal		<u>(37)</u>
Transportation					
<i>Targeted Reductions</i>					
Council Liaison					
			9262	Senior Transportation Engineer	(1) **
			Subtotal		<u>(1)</u>
Recreation and Parks					
<i>Targeted Reductions</i>					
Department Reorganization and Streamlining					
			1117_2	Executive Secretary II	(1) *
			2469	Recreation Coordinator	(61) *
			3194_2	Bldg Const & Maint Gen Supt II	(1) *
			Subtotal		<u>(63)</u>
Citywide Total					<u><u>(128)</u></u>

* Positions will be absorbed into existing vacancies.

** Substitute Authorities will be activated if no vacant positions are available within the Department.

**2003-04 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Animal Services	10	Animal Control Officer	0-months	7
	3	Animal Care Technician	0-months	7
	1	Veterinarian	0-months	7
	1	Veterinary Technician	0-months	7
	15			
City Administrative Officer	2	Senior Clerk Typist	0-months	16
	2	Management Analyst II	0-months	16
	4			
City Attorney	1	Assistant City Attorney (resolution)	0-months	14
	2	Deputy City Attorney IV (resolution)	0-months	14
	1	Legal Secretary III (resolution)	0-months	14
	1	Legal Clerk II (resolution)	0-months	14
	2	Paralegal II (resolution)	0-months	14
	1	Systems Analyst II (resolution)	0-months	PAR
	1	Accounting Clerk (resolution)	0-months	PAR
	1	Deputy City Attorney III (resolution)	0-months	02-1374
	7	Deputy City Attorney II (resolution)	0-months	PAR
	3	Paralegal II (resolution)	0-months	PAR
	4	Legal Secretary III (resolution)	0-months	PAR
	5	Deputy City Attorney III (resolution)	0-months	PAR
	2	Administrative Coordinator I (resolution)	0-months	PAR
	3	Investigator II (resolution)	0-months	PAR
	3	Law Clerk	0-months	PAR
	1	Legal Assistant	0-months	PAR
	2	Legal Secretary II (resolution)	0-months	PAR
	2	Assistant City Attorney (resolution)	0-months	PAR
	1	Deputy City Attorney IV (resolution)	0-months	PAR
	1	Senior Witness Service Coordinator	0-months	DPO
1	Senior Legal Clerk I	0-months	DPO	
45				
Fire	30	Firefighter III	9-months	13
General Services	16	Custodial Services Attendant	9-months	13
	1	Senior Custodial Services Attendant I	9-months	13
	1	Senior Custodial Services Attendant II	0-months	17
	2	Helicopter Mechanic	9-months	22
	8	Equipment Mechanic	9-months	24
	1	Senior Accountant I	9-months	36
	29			
Housing	3	Rehabilitation Construction Specilaist I	0-months	19
	1	Finance Development Officer I	0-months	19
	1	Management Assistant	0-months	19
	2	Accountant II	0-months	19
	1	Material Testing Technician I	0-months	19
8				
Information Technology Agency	1	Data Base Architect	6-months	33
	1	Fiscal Systems Specialist II	0-months	47
	1	Management Analyst II	0-months	47
	3			

**2003-04 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Planning	3	Clerk Typist	0-months	6
	2	Senior Clerk Typist	0-months	6
	1	Secretary	0-months	6
	1	Cartographer	0-months	6
	1	GIS Specialist	0-months	6
	8	Planning Assistant	0-months	6
	2	City Planning Associate	0-months	6
	1	Planner	0-months	6
	1	Senior Planner	0-months	6
		20		
Police	1	Deputy Chief I	6-months	16
	22	Lieutenant II	6-months	16
	24	Sergeant II	6-months	16
	1	Sergeant I	6-months	16
	2	Detective III	6-months	16
	12	Detective II	6-months	16
	37	Detective I	6-months	16
	2	Police Officer III	6-months	16
	1	Senior Management Analyst II	6-months	16
	2	Special Investigator II	6-months	16
	6	Management Analyst II	6-months	16
	1	Management Analyst I	6-months	16
	3	Senior Clerk Typist	6-months	16
	4	Clerk Typist	6-months	16
	1	Systems Analyst II	6-months	16
	1	Supervising Criminalist	6-months	26
	7	Criminalist II	6-months	26
1	Laboratory Technician II	6-months	26	
	128			
PW/Engineering	1	Field Engineering Aide	9-months	19
	1	Land Surveying Assistant	9-months	19
	1	Survey Party Chief	9-months	19
	1	Engineering Designer II	6-months	20
	1	Civil Engineer	6-months	20
	1	Civil Engineering Associate III	6-months	20
	2	Civil Engineer	3-months	23
	4	Civil Engineering Associate III	3-months	23
	1	Engineering Geologist Associate III	3-months	23
	1	Architectural Associate III	3-months	23
	1	Senior Management Analyst I	3-months	23
	1	Management Analyst I	3-months	23
	1	Principal Civil Engineer	3-months	24
	17			
PW/Financial Management & Personnel Services	1	Senior Accountant I	9-months	13

**2003-04 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
PW/Sanitation	4	Industrial Waste Inspector	9-months	13
	3	Wastewater Collection Worker I	0-months	14
	3	Wastewater Collection Worker II	0-months	14
	1	Chemist II	9-months	14
	1	Water Biologist II	9-months	14
	1	Sanitary Engineering Associate III	9-months	14
	1	Sanitary Engineer	9-months	14
	1	Senior Sanitary Engineer	9-months	14
	1	Wastewater Manager I	9-months	15
	1	Senior Chemist	9-months	18
	1	Water Biologist II	9-months	18
	4	Wastewater Collection Supervisor	9-months	19
	3	Wastewater Manager I	9-months	19
	1	Auditor	9-months	22
	1	Systems Analyst II	9-months	22
	1	Environmental Specialist I	9-months	22
	2	Management Analyst I	9-months	22
	3	Refuse Collection & Disp Manager I	9-months	23
	2	Refuse Collection & Disp Manager II	9-months	23
	21	Maintenance Laborer	9-months	24
	6	Truck Operator	9-months	24
2	Environmental Specialist I	9-months	25	
1	Management Analyst I	9-months	25	
8	Maintenance Laborer	9-months	27	
	73			
Library	3	Senior Librarian	Various	14
	9	Librarian II	Various	14
	3.5	Librarian I	Various	14
	12.5	Clerk Typist	Various	14
	9.5	Messenger Clerk	Various	14
	37.5			
Recreation and Parks	1	Therapeutic Recreation Specialist	11-months	12
	3	Senior Recreation Director I	11-months	12
	1	Recreation Coordinator	10-months	12
	3	Child Care Associate II	9-months	12
	1	Child Care Director	9-months	12
	9	Gardener Caretaker	11-months	12
	1	Gardener Caretaker	9-months	12
	19			
TOTAL	429.5			

**2003-04 PROPOSED BUDGET
INTERIM PROGRAMS NOT CONTINUED**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
Building & Safety	Off-Site Sign Inventory Program (CF 02-0652)	1	Chief Inspector	1		Program was put on hold in October 2002 based on legal grounds. Subsequently, the funding and resolution position authorities were removed as part of the Citywide 2002-03 budget reductions.
		2	Senior Building Mechanical Inspector	2		
		13	Building Mechanical Inspector	13		
		1	Senior Accountant II	1		
		1	Systems Analyst I	1		
		3	Clerk Typist	3		
		1	Deputy City Attorney II	1	In City Attorney's Office	
		1	Paralegal II	1	In City Attorney's Office	
		1	Legal Secretary II	1	In City Attorney's Office	
		Proactive Code Enforcement (CF 97-0241-S4)	1	Clerk Typist	1	
		6	Building Mechanical Inspector	6		
		1	Senior Building Mechanical Inspector	1		
City Administrative Officer	Secession Studies (CF 00-0780-S1)	1	Senior Administrative Analyst I		1	Secession studies no longer necessary. Position deleted and individual moved to a vacant position.
General Services	Security Services (CF 02-1250-S299)	14	Security Officer	1	13	May have to activate substitute authorities.
		1	Senior Special Officer		1	
	Contractor Responsibility	2	Procurement Analyst II		2	May have to activate substitute authorities.
	City Hall Reopening Staff	1	Senior Clerk Typist		1	May have to activate substitute authorities.
1		Clerk Typist		1		
1		Security Officer		1		
PW-Contract Administration	Technology Support	1	Senior Systems Analyst I		1	Not considered critical, budgetary constraints. May have to activate a substitute authority.
	Deputy Inspector Training	1	Senior Management Analyst I	1		Not considered critical, budgetary constraints.
		1	Management Analyst I	1		
PW-Street Services	Street Resurfacing Program (CF 99-0935)	6	Maintenance & Construction Helper	6		Lack of funding, budgetary constraints. It is expected that the Bureau will absorb these positions into other areas to the extent possible.
		9	Equipment Operator		9	
		3	Truck Operator		3	
		12	Street Services Worker I	1	11	
		3	Street Services Supervisor II	3		
Transportation	Preferential Parking Analysis	2	Transportation Engineering Associate II		2	Program is maintained at staffing level that is supported by fees. May need to move these into vacant positions.
TOTALS		91		45	46	

**2003-04 PROPOSED BUDGET
CONTRACTING PROPOSALS REPLACING CITY STAFF**

NONE SUBMITTED

ADD/DELETE RATES
2003-04 Proposed Budget

SWORN - CURRENT POSITIONS

Pensions ¹	13.30%
Health and Welfare Program - Police	\$6,697 per position
Fire	\$7,043 per position

Example:

One position (Fire) @ \$60,000 (salary cost) X 13.3% + \$7,043 = \$15,023

SWORN - NEW POSITIONS

GCP-Pensions Savings Plan (3%) & Medicare (1.5%) ²	4.5%
Health and Welfare Program - Police	\$6,697 per position
Fire	\$7,043 per position

CIVILIAN

CERS (8.57%) & GCP - Medicare (1.5%)	10.07%
Civilian FLEX Program	\$6,192 per position

1. Tier 1 (hired before Jan.29, 1967) This rate excludes the fixed contributions for unfunded liability Tier 1 (previously Article 17) which is not based on a percentage of salaries. With these costs the total contribution as a percentage of salaries is 0%.

	Benefit Cost (excludes unfunded liability)
Tier 2 (hired from Jan.29, 1967/Dec.7, 1980)	23.31%
Tier 3 (hired on or after Dec. 8, 1980/June 30, 1981)	17.36%
Tier 4 (hired on or after Jul. 1, 1997)	15.78%
Tier 5 (new plan - effective Jan. 1, 2002)	17.75%

2. Fire and police recruits become members of the Fire and Police Pensions Systems upon completion of their academy training. During the academy, they participate in the Pensions Savings Plan (PSP). The savings can be transferred to the City's Deferred Compensation Plan upon completion of the academy. The City contributes 3% of payroll to the PSP and the employee contributes 4.5%.

RESERVE FUND AS A CREDIT RATING FACTOR

In August 1998, the City adopted a Reserve Fund policy, which requires the City to maintain a budget-basis Reserve Fund equivalent to 2% of General Fund revenues. The Reserve Fund is now comprised of two accounts - a Contingency Reserve Account and an Emergency Reserve Account. The Contingency Reserve Account is available to cover unexpected expenditures and/or revenue shortfalls upon authorization by, the City Council. The Emergency Reserve Account may not be utilized for funding unless the Mayor and City Council find that there is an urgent economic necessity and determine that no other viable sources of funds are available.

The 2002-03 Reserve Fund for the Adopted Budget was \$94.2 million. Of this amount, \$60 million was allocated to the Emergency Reserve Account and \$34.2 million to the Contingency Reserve Account. The Reserve Fund was increased from the City's stated goal of 2% to 3.1% of General Fund revenues. The 2003-04 Proposed Budget currently has a Reserve Fund of 2.2%. **We recognize the need for a larger Reserve Fund and thus recommend that all unspent funds reverting to the General Fund at the end of this fiscal year be allocated to the Reserve Fund.**

According to Ian Allan, GFOA's Government Finance Research Center Manager, in his article *Unreserved Fund Balance and Local Government Finance*, "Of particular importance to the credit rating agencies are the size of "fund balance" [the Reserve Fund] (resources available for contingencies) and the trend in the size of fund balance. A fund balance that decreases in size from year to year can be seen as an indicator of fiscal weakness. A small fund balance (under 5 percent of annual operating expenditures) could also be looked upon negatively if the government has experienced financial difficulties in the past due to external factors, such as a slump in the economy. A fund balance deficit would be looked upon very negatively since it clearly indicates that a government has had prior difficulty balancing its budget and is in a weakened position to deal with future financial problems."¹ Below is a discussion of how each of the three credit rating agencies uses the Reserve Fund balance as a criterion for rating the City's financial condition.

Fitch Ratings (Fitch) indicates that a Reserve Fund provides a government with available resources in the event of unforeseeable occurrences. "Most [Fitch] analysts look to a fund balance [Reserve Fund] of about 5% of revenues as a prudent level to allow for a reasonable degree of error in budget forecasting. . . ." but recognize that the "appropriate level may vary according to a city's needs,"² reports Allan. "Fitch places less emphasis on actual fund balance level, but rather stresses longer term financial balance and management."³ In July of 2001, Fitch wrote, "The City's fiscal discipline is evident, resulting in rising reserve levels from its stated goal of 2% to 2.5% in 2001 and 3.3% in 2002."⁴

Moody's Investors Service (Moody's) uses the size of the Reserve Fund as well as a percentage of unreserved fund balance to revenues as an indicator of financial strength.⁵ "As a general rule of thumb, Moody's likes to see a General Fund balance equal to at least 5% of revenues. . ."⁶ "Based on current trends and a history of responsible budgeting, Moody's expects the city's financial profile to remain sound for the foreseeable future, even with what are currently below average financial reserves."⁷ In July 2001, Moody's indicated that the 3.3% Reserve Fund, although still somewhat narrow for a California city, represented an increase from the prior year and would favorably position the City for a further slowing of the economy or unexpected expenditures. Moody's further stated that this larger Reserve Fund should prove to be a genuine fiscal enhancement.⁸

Standard and Poor's (S&P) states that a key credit rating factor for cities is the percentage of unreserved fund balances to budget.⁹ "The average [Reserve Fund] balance as a percentage of the budget for all "AAA" rated municipalities is very strong, at 25%. This financial cushion gives local governments great flexibility in dealing with unforeseen events such as an unexpected shortfall in revenues or rise in expenses."¹⁰ The City currently has adequate financial performance and enhanced reserve fund policies. Standard & Poor's stated, "The City's policy of a minimum Reserve Fund requirement with a goal of increasing the Reserve Fund to 3% over the next five years reassures S&P of the City's commitment to strong fiscal management."¹¹

Although all three credit rating agencies recommend a larger Reserve Fund balance, all three agencies continue to reaffirm the City's stable outlook and AA rating. In July 2001, Fitch stated, "The AA rating is affirmed . . . Fiscal discipline is evident, resulting in rising reserve levels. Continued spending restraint is necessary to maintain balance."¹² In March 2003, Moody's reported, "The city's modest general fund reserves continue to compare somewhat unfavorably to most California cities."¹³ In March 2002, Standard & Poor's states, "The city's double-A GO rating reflects a very deep and diverse economy, a broad and strengthening tax base, moderate debt levels, and adequate financial performance and enhanced reserve policies."¹⁴ **Thus, we recommend that all unspent funds reverting to the General Fund at the end of this fiscal year be allocated to the Reserve Fund.**

Footnotes:

1. Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.
2. Ibid.
3. Ibid.
4. Fitch Rating, Rating for General Obligation Bonds, July 2001.
5. Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.
6. Moody's Perspective on Municipal Issues, Key Factors in Moody's Credit Analysis of Tax-Support Debt, April 15, 1993.
7. Moody's Investors Service, Los Angeles [City of] California Analysis, December 2000.
8. Moody's Investors Service, Rating for General Obligation bonds, July 2001.
9. Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.
10. Standard & Poor's Creditwire, Los Angeles, California General Obligation Bond Rating, November 2000.
11. Standard & Poor's Creditwire, Los Angeles, California General Obligation Bond Rating, November 2000.
12. Fitch, Fitch Rates Los Angeles GO Bonds AA, July 24, 2001.
13. Moody's Investors Service, Moody's Assigns A1 Rating to Los Angeles' MICLA AV Series, March 19, 2003.
14. Standard & Poor's Ratings Direct, MICLA Certificates Rated AA-, March 18, 2002.

RESERVE FUND PROJECTIONS -- ESTIMATED 2002-03 AND PROPOSED 2003-04

	Actual 2001-02	Adopted Budget 2002-03	Estimated 2002-03			Proposed 2003-04	
			Actual Cash as of 2/28/03	Additional Cash Flow to end of year	Total Estimated 2002-03		
Cash at Beginning of Fiscal Year							
Cash Balance, July 1	\$ 236,623,721	\$ 161,820,764	\$ 232,086,754	\$ -	\$ 232,086,754	\$ 239,991,120	
ADD:							
Charter Section 261i Advances Returned on 7/1	15,373,625	8,000,000	9,740,306	a -	9,740,306	8,000,000	
Adjustment of Allocation	-	-	-	-	-	-	
Appropriation to Reserve Fund	-	-	-	-	-	-	
Reappropriation of Prior Year's Unexpended Capital							
Improvement Appropriations and Advances and							
Technical Adjustments	(17,071,215)	(10,000,000)	(67,087,375)	b -	(67,087,375)	(10,000,000)	
Transfers--Contingencies	-	-	-	-	-	-	
Transfer to Budget**	(63,716,878)	(57,962,628)	(57,962,628)	c -	(57,962,628)	(160,005,774)	
Balance Available, July 1	\$ 171,209,253	\$ 101,858,136	\$ 116,777,057	\$ -	\$ 116,777,057	\$ 77,985,346	= 2.24%
LESS:							
Emergency Reserve	(60,799,436)	(61,000,000)	(61,000,000)	-	(61,000,000)	(57,985,346)	= 1.67%
Contingency Reserve - Balance Available, July 1	\$ 110,409,817	\$ 40,858,136	\$ 55,777,057	\$ -	\$ 55,777,057	\$ 20,000,000	= 0.57%
RECEIPTS							
Loans	\$ 20,317,957	\$ 12,500,000	\$ 4,056,581	d \$ 1,020,000	\$ 5,076,581	12,500,000	
Charter Section 261i Advances Returned after 7/1	13,516,130	8,000,000	12,666,857	e 1,569,000	14,235,857	8,000,000	
Transfer of Power Revenue Surplus	154,153,000	162,800,000	183,358,000		183,358,000	152,500,000	
Transfer of Water Revenue Surplus	27,247,000	26,800,000	27,523,000		27,523,000	28,800,000	
Unencumbered Balance	132,589,062	-	-	f 52,322,414	52,322,414	-	
Unallocated Revenue	13,748,598	-	-	94,614,311	94,614,311	-	
Early Reversion of MICLA Funds	4,000,000	4,000,000	-		-	-	
Miscellaneous	7,403,866	-	6,630,496	g	6,630,496	785,000	
Total Receipts	372,975,613	214,100,000	234,234,934	149,525,725	383,760,659	202,585,000	
Total Available Cash and Receipts	\$ 483,385,430	\$ 254,958,136	\$ 290,011,991	\$ 149,525,725	\$ 439,537,716	\$ 222,585,000	
DISBURSEMENTS							
Loans	\$ 20,066,174	\$ 12,500,000	\$ 3,825,275	h \$ 1,843,823	\$ 5,669,098	12,500,000	
Transfer of Charter 261i receipts to General Fund After 7/1	8,000,000	-	-	i	-	-	
Budget--Power Revenue Surplus	154,153,000	162,800,000	158,358,000		158,358,000	152,500,000	
Budget--Water Revenue Surplus	27,247,000	26,800,000	27,523,000		27,523,000	28,800,000	
Transfer of MICLA funds to General Fund	4,000,000	-	-		-	-	
Transfers--Contingencies	72,172,263	-	6,995,657	j 44,000,841	50,996,498	-	
Charter Section 261i Advances to Departments on 6/30	26,459,675	18,000,000	-	18,000,000	18,000,000	18,000,000	
Total Disbursements	\$ 312,098,112	\$ 220,100,000	\$ 196,701,932	\$ 63,844,664	\$ 260,546,596	\$ 211,800,000	
Cash at Close of Fiscal Year							
Add, Emergency Reserve	\$ 60,799,436	\$ 61,000,000	\$ 61,000,000	\$ -	\$ 61,000,000	\$ 57,985,346	
Cash Balance, June 30	\$ 232,086,754	\$ 95,858,136	\$ 154,310,059	\$ 85,681,061	\$ 239,991,120	\$ 68,770,346	

NOTES TO 2003-04 RESERVE FUND PROJECTIONS

RECEIPTS:	<u>Amount</u>	<u>Bal Avail</u>	<u>Comments</u>
1. Reappropriations per Controller 6/30/03 reversion report:			
Council	\$ 4,285,741		
Mayor	544,359		
GSD	2,873,761		
CIP	14,223,307		
GCP,UB (Civilian COLA's), etc	45,160,207		
	<u>\$ 67,087,375</u>		
	Less: cash reappropriated to date	<u>(67,087,375)</u>	
	Balance	<u><u>-</u></u>	Cash not yet reappropriated
2. Transfer to Budget			
	Total Transfer to Budget	<u><u> </u></u>	\$57.9M transferred 11/15/02 (\$20M) and 12/10/02 (\$37.9M)
3. Loans (repaid after 2/28/03)			
		\$ 1,020,000	Additional est. based on 2/03 Reserve Fund loan write off review
		<u>1,569,000</u>	Additional est. based on 2/03 Reserve Fund loan write off review
4. Charter Section 261i Advances Returned after 7/1 (additional repaid after 2/28/03)			
		<u><u>\$ 1,569,000</u></u>	
5. Unencumbered Balances (Reversions)			
Prior Years			
a. Unencumbered funds (as of 12/31/02)			
Less: Amount transferred to Reserve for Economic Uncertainties			
b. Encumbered funds to be unencumbered			
(1) Amount identified as of 12/31/02	\$ 18,869,026		From Attachment 8 in Mid-Year report.
Less: Amount transferred to Reserve for Economic Uncertainties			
(2) Additional identified after 12/31/02	-		
	<u> </u>		
	Total Prior Years	\$ 18,869,026	
Current Year			
a. Dept. Surpluses (excl. Mayor, Council, GCP, CIP)			
(1) Surpluses Identified in Midyear			
Less: Amount transferred to Reserve for Economic Uncertainties			
b. Mayor, Council, GCP, CIP			
c. Other - Department reversions	\$ 10,000,000		Amount will be reappropriated after 7/1/03.
(1) Reserve for Economic Uncertainties	10,000,000		Year end est as of 3/21/03
(2) Unappropriated Balance : COLA's	10,000,000		Year end est as of 3/21/03
(3) Attorney Conflict Prior Year Funds	1,614,000		Year end est as of 3/21/03
(4) Inactive/closed funds	1,839,388		Year end est as of 3/21/03
	<u> </u>		
	Total Current Year	\$ 33,453,388	
	Total Unencumbered funds (Reversions)	<u><u>\$ 52,322,414</u></u>	

NOTES TO 2003-04 RESERVE FUND PROJECTIONS

6. Unallocated Revenue

2002-03 Revised Estimate 4/03/03	\$ 3,361,601,000
2002-03 Budgeted amount	<u>(3,266,986,689)</u>
Unallocated Revenue (includes DWP \$29M, Gas UT\$14M & Staples L/C \$16.5M)	\$ 94,614,311
Amount used in Mid-year	
Total Unallocated Revenue	<u>\$ 94,614,311</u>

DISBURSEMENTS:

Loans and Transfers

	Total				Total Cash yet to be	
	Loans/Transfers	Cash	Cash not yet	Estimated New	transferred +	
	Approved as of	transferred as	transferred by	Loans/Transfers	Estimated	
	2/28/03	of 2/28/03	Controller	to 6/30/03	loans/transfers	
7. Loans through 6/30	3,849,275	2,263,952	1,585,323	258,500	<u>\$ 1,843,823</u>	Anticipated loans from attached
8. Transfers through 6/3	7,971,680	7,589,069	382,611	2,422,665	\$ 2,805,276	Anticipated transfers from attached
					\$ 33,695,565	Anticipated transfers fr. 5th Financial Status Att. 1
					7,500,000	
					<u>\$ 41,195,565</u>	
					<u>\$ 44,000,841</u>	
9. Charter Sec 261i advances to dept 6/30					<u>\$ 18,000,000</u>	To cover unfunded encumbrances -- Controller will partially repay on 7/1

10 YEAR HISTORY OF RESERVE FUND JULY 1 BALANCES (\$million)

PROPOSED BUDGET	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04
Cash Balance, July 1.....	\$ 102.9	\$ 181.8	\$ 91.3	\$ 63.4	\$ 60.2	\$ 50.3	97.3	153.7	131.0	240.0
ADD:										
Charter Section 47 (10) Advances Returned on 7/1.....	-	-	-	-	-	10.0	8.0	8.0	8.0	8.0
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	-
Appropriation to Reserve Fund.....	-	-	-	-	-	12.0	-	-	-	-
LESS:										
Reappropriation and Technical Adjustments.....	(12.0)	(30.0)	(28.0)	(14.0)	(14.0)	(10.0)	(10.0)	(10.0)	(10.0)	(10.0)
Transfer to Budget.....	(52.3)	(114.8)	(33.3)	(20.9)	(7.9)	-	(29.3)	(46.6)	(64.9)	(160.0)
Balance Available July 1.....	\$ 38.6	\$ 37.0	\$ 30.0	\$ 28.5	\$ 38.3	\$ 62.3	\$ 66.0	\$ 105.1	\$ 64.1	\$ 78.0
LESS:										
Emergency Reserve	-	-	-	-	-	(42.3)	(46.0)	(85.1)	(44.1)	(58.0)
Contingency Reserve - Balance Available, July 1.....	\$ 38.6	\$ 37.0	\$ 30.0	\$ 28.5	\$ 38.3	\$ 20.0	\$ 20.0	\$ 20.0	\$ 20.0	\$ 20.0

ADOPTED BUDGET	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04
Cash Balance, July 1.....	\$ 102.8	\$ 199.9	\$ 99.3	\$ 74.4	\$ 62.0	\$ 51.7	78.3	171.5	161.8	na
ADD:										
Charter Section 47 (10) Advances Returned on 7/1.....	-	-	-	-	-	10.0	8.0	8.0	8.0	na
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	-
Appropriation to Reserve Fund.....	-	-	-	-	-	6.4	-	-	-	na
LESS:										
Reappropriation and Technical Adjustments.....	(12.0)	(30.0)	(28.0)	(14.0)	(14.0)	(10.0)	(10.0)	(10.0)	(10.0)	na
Transfer to Budget.....	(64.6)	(137.1)	(43.2)	(31.5)	(3.6)	-	(16.5)	(63.7)	(57.9)	na
Balance Available July 1.....	\$ 26.2	\$ 32.8	\$ 28.1	\$ 28.9	\$ 44.4	\$ 58.1	\$ 59.8	\$ 105.8	\$ 101.9	\$ -
LESS:										
Emergency Reserve	-	-	-	-	-	(38.1)	(39.8)	(60.8)	(61.0)	na
Contingency Reserve - Balance Available, July 1.....	\$ 26.2	\$ 32.8	\$ 28.1	\$ 28.9	\$ 44.4	\$ 20.0	\$ 20.0	\$ 45.0	\$ 40.9	\$ -

ACTUAL	1994-95	1995-96	1996-97	1997-98	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04
Cash Balance, July 1.....	\$ 80.5	\$ 141.8	\$ 50.0	\$ 13.7	\$ 69.6	\$ 59.2	107.0	236.6	232.1	na
ADD:										
Charter Section 47 (10) Advances Returned on 7/1.....	-	-	-	3.8	6.2	7.8	10.4	15.4	9.7	na
Adjustment of Allocation.....	-	-	-	-	-	9.5	-	-	-	-
Appropriation to Reserve Fund.....	-	-	-	-	-	6.4	-	-	-	na
LESS:										
Reappropriation and Technical Adjustments.....	(30.7)	(18.0)	(14.9)	(12.2)	(9.6)	(9.4)	(14.0)	(17.1)	(67.1)	na
Transfer to Budget.....	(46.7)	(137.1)	(37.7)	(20.5)	(3.6)	-	(16.5)	(63.7)	(57.9)	na
Balance Available July 1.....	\$ 3.1	\$ (13.3)	\$ (2.6)	\$ (15.2)	\$ 62.6	\$ 73.5	\$ 86.9	\$ 171.2	\$ 116.8	\$ -
LESS:										
Emergency Reserve	-	-	-	-	(34.1)	(38.1)	(39.8)	(60.8)	(61.0)	-
Contingency Reserve - Balance Available, July 1.....	\$ 3.1	\$ (13.3)	\$ (2.6)	\$ (15.2)	\$ 28.5	\$ 35.4	\$ 47.1	\$ 110.4	\$ 55.8	\$ -

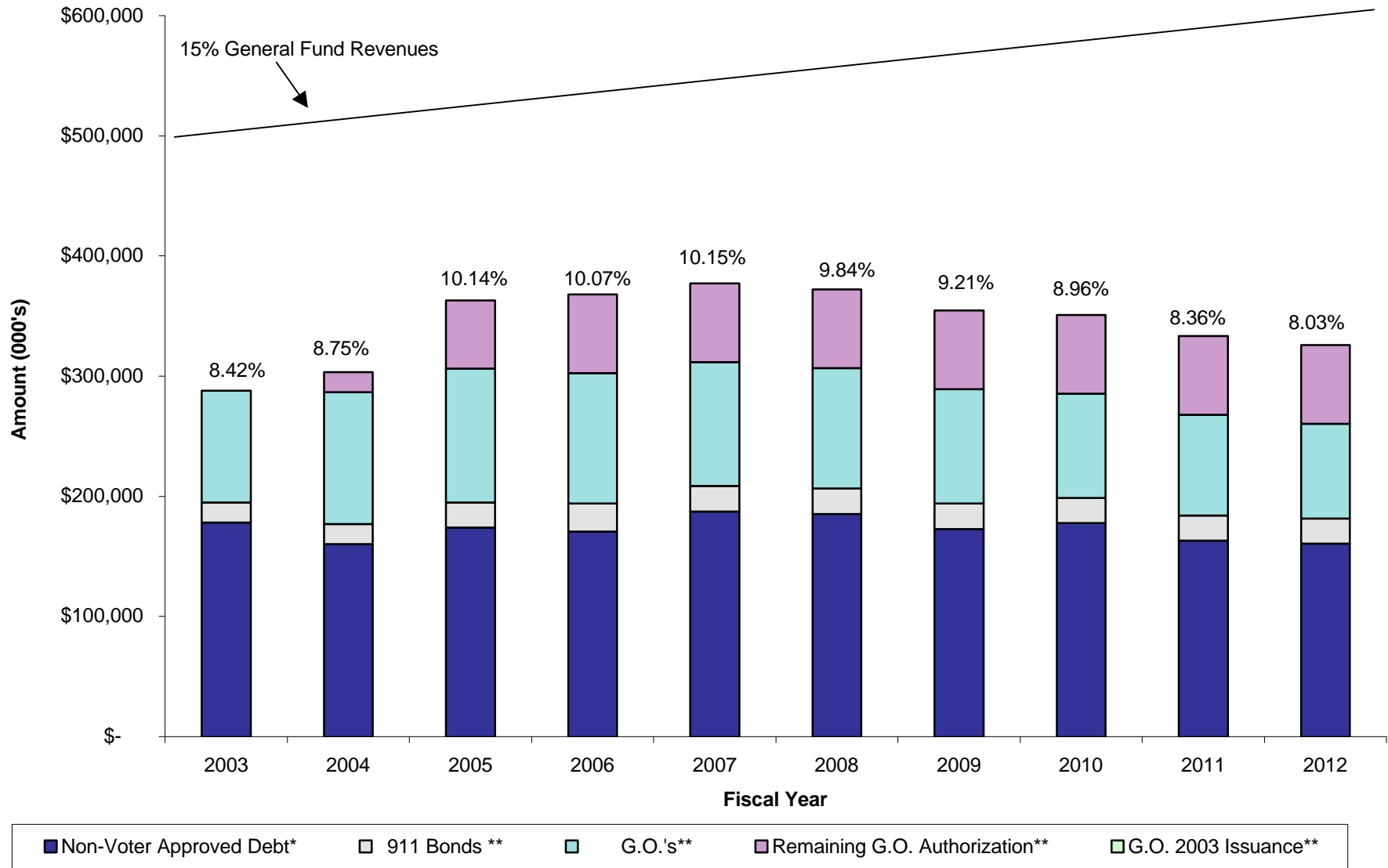
COMPARISON OF MICLA FUNDING

	ADOPTED 2002-03	PROPOSED 2003-04
Equipment and Vehicles:		
Fire Vehicle Replacement	\$ 14,564,000	\$ 16,800,000
Fire Miscellaneous Equipment	--	2,200,000
GSD Fleet Replacement	30,000,000	30,000,000
ITA Voice/Mobile Data Radio System	--	2,310,000
Police Vehicle Replacement	9,200,000	9,200,000
Recreation & Parks Miscellaneous Items	--	890,000
Street Services Vehicles	525,000	--
Various Departments Technology Upgrades	--	<u>900,000</u>
Subtotal	<u>\$ 54,289,000</u>	<u>\$ 62,300,000</u>
Real Property:		
Alternative Fuel Infrastructure	\$ 9,000,000	\$ 10,400,000
DOT Caltrans Building Tenant Improvements	--	7,050,000
DOT Central Yard	--	900,000
Fire/Life Safety Improvements	31,000,000	19,300,000
Marvin Braude Center	4,000,000	--
Street Services - Southwest Maintenance Yard	--	465,000
Street Services - Topanga Canyon Yard	--	2,000,000
Zoo - Exhibit Construction	--	2,200,000
Zoo - Front Entry Complex	--	<u>980,000</u>
Subtotal	<u>\$ 44,000,000</u>	<u>\$ 43,295,000</u>
TOTAL	<u>\$ 98,289,000</u>	<u>\$105,595,000</u>

VOTER APPROVED AND NON-VOTER APPROVED DEBT

April 2003

Debt Service to General Fund Revenues and Special Taxes (2% Projected Growth Beginning in Fiscal Year 2005)



151

* Includes Convention Center, Judgment Obligation Bonds, Marvin Braude Services Center (MBSC) and MICLA.

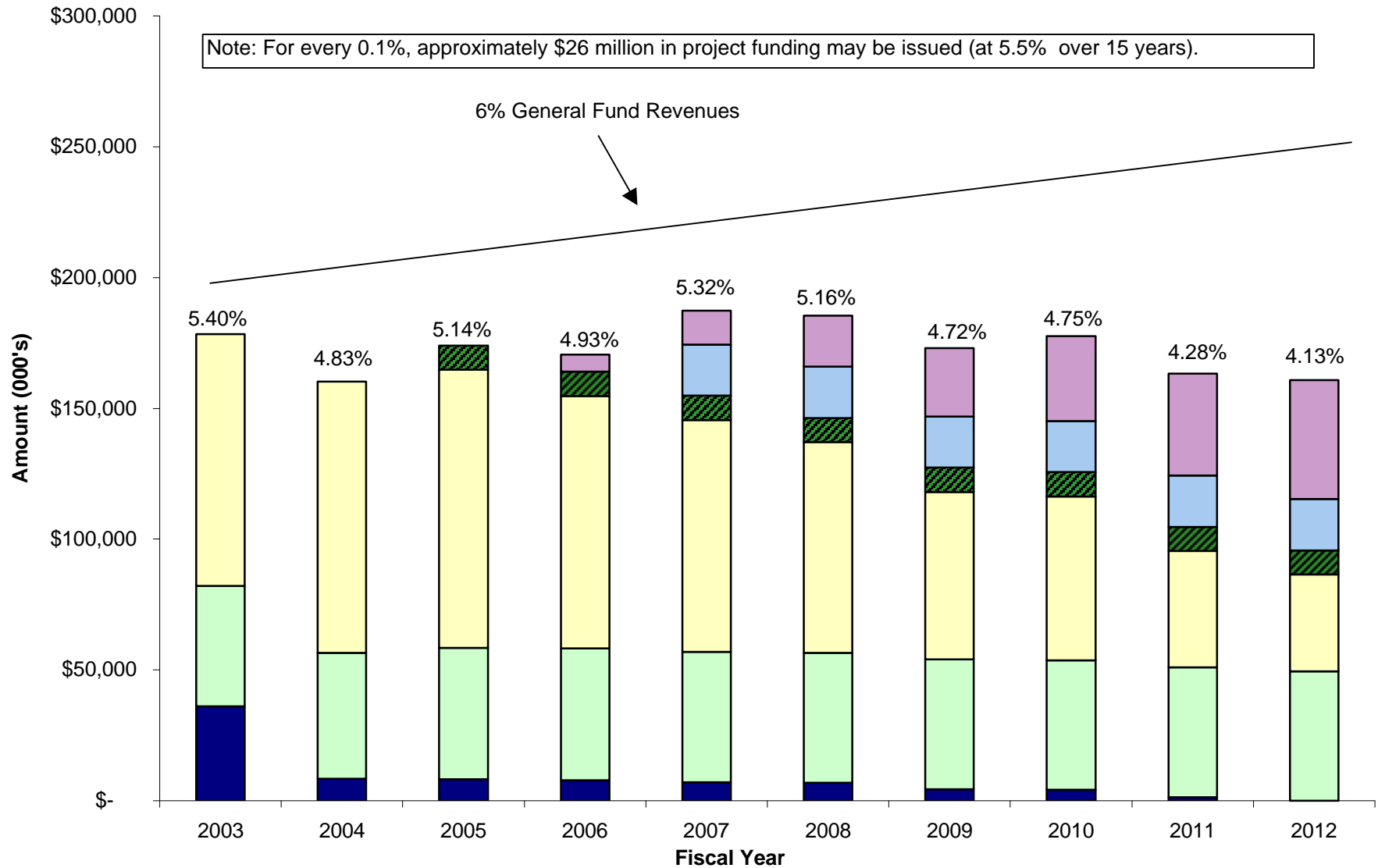
** Voter-Approved Debt.

NON-VOTER APPROVED DEBT

April 2003

Debt Service to General Fund Revenues (2% Projected Growth Beginning in Fiscal Year 2005)

Note: For every 0.1%, approximately \$26 million in project funding may be issued (at 5.5% over 15 years).



- Judgment Obligation Bonds
- Convention Center
- Current MICLAs (including \$38.25 million for Marvin Braude Building)
- Proposed 2003-04 MICLA (assumes same level as 2002-03)
- Proposed Police Headquarters (\$285 million, pending approval)
- Future MICLAs (\$58 million annually)

REQUIRED ORDINANCE CHANGES AND OTHER BUDGETARY ACTIONS

The list below outlines actions necessary to be taken by the Mayor and Council in order to effectuate the Mayor's 2003-04 Proposed Budget. These actions include ordinance changes and other actions.

I. ORDINANCE CHANGES

- ◆ Instruct the City Attorney to prepare and present an ordinance to re-create the Office of the Treasurer.
- ◆ Instruct the City Attorney to prepare and present an ordinance to amend Section 20.75 of the Los Angeles Administrative Code to transfer from the Office of Finance the duties of providing and administering the City's risk management responsibilities to the City Administrative Officer as well as the transfer of workplace safety duties to the Personnel Department.
- ◆ Instruct the City Attorney to prepare and present an ordinance to establish an Insurance and Bonds Premium Fund to be administered by the City Administrative Officer for payment of insurance and bond premiums.
- ◆ Authorize the issuance of \$328.6 million Tax and Revenue Anticipation Notes (TRANS) to address the short-term cash flow needs and the annual pension contribution anticipated in the fiscal year.
- ◆ Instruct the City Attorney to prepare and present an ordinance to establish a Attorney Conflicts Panel Fund to be administered by the City Administrative Officer to perform outside legal counsel for the City of Los Angeles which are required to avoid potential conflicts resulting when representation by the City Attorney's Office would violate the ethical rules that govern the professional obligations of attorneys.
- ◆ Instruct the City Attorney to prepare and present an ordinance increasing the Sanitation Equipment Charge as detailed in the *Supporting Information for the Budget and Finance Committee*; prepared and submitted by the City Administrative Officer for consideration in connection with the 2003-04 Proposed Budget.
- ◆ Instruct the City Attorney to prepare and present an ordinance increasing the Sewer Service Charge as detailed in the *Supporting Information for the Budget and Finance Committee*; prepared and submitted by the City Administrative Officer for consideration in connection with the 2003-04 Proposed Budget.
- ◆ Instruct the City Attorney to prepare and present an ordinance modifying the Bureau of Engineering fees as detailed in the *Supporting Information for the Budget and Finance Committee*; prepared and submitted by the City

Administrative Officer for consideration in connection with the 2003-04 Proposed Budget.

- ◆ Instruct the City Attorney to prepare and present an ordinance to provide a 20% discount on the Bureau of Engineering application fee for A-Permits applied for and issued over the Internet.
- ◆ Instruct the City Attorney to prepare and present an ordinance to amend Section 61.03 of the Los Angeles Municipal Code to delete the sunset clause for the surcharges of fees collected by the Bureau of Engineering for the procurement of equipment and training for the Bureau of Engineering.
- ◆ Instruct the City Attorney to prepare and present an ordinance modifying the Department of City Planning fees as detailed in the *Supporting Information for the Budget and Finance Committee*; prepared and submitted by the City Administrative Officer for consideration in connection with the 2003-04 Proposed Budget.
- ◆ Instruct the City Attorney to prepare and present an ordinance increasing the Zoo admission fees as detailed in the *Supporting Information for the Budget and Finance Committee*; prepared and submitted by the City Administrative Officer for consideration in connection with the 2003-04 Proposed Budget.
- ◆ Instruct the City Attorney to prepare and present an ordinance to amend Section 80.77.2 of the Los Angeles Municipal Code to increase Boot Release Fee from \$35 to \$100.
- ◆ Instruct the City Attorney to prepare and present an ordinance to allow the Treasurer to charge a convenience fee for those payment transactions carried out over the Internet.

II. OTHER ACTIONS

- ◆ Adopt a policy waiving El Pueblo de Los Angeles Historical Monument Authority Department's obligation to reimburse the City for related costs in fiscal year 2003-04.
- ◆ Include in the 2003-04 Budget Resolution that upon approval of the City Administrative Officer, substitute authority positions may be filled using any class of position specified in Schedule "A" of the Los Angeles Administrative Code or approved Memoranda of Understanding. In addition, instruct the City Administrative Officer to make any necessary changes to the 2003-04 Departmental Personnel Ordinances to reflect said filling of substitute positions.
- ◆ Instruct the Controller to revert all unexpended salary appropriations for 2002-03 to the Reserve Fund prior to closing the books for 2002-03.