



2016-17 Proposed Budget

Supporting Information for
the Budget and Finance Committee

Prepared by the City Administrative Officer



CITY OF LOS ANGELES

CALIFORNIA

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April 20, 2016

Honorable Members of the City Council:

Eight years after the depths of the Great Recession, the City of Los Angeles is experiencing the longest period of growth since the Great Depression. The local labor market has steadily expanded with area unemployment at 5.6 percent in February 2016 compared to 7.5 percent from the previous year. Commercial development is also on the rise as evident by a 14 percent increase in the number of permits issued year to date in 2015-16 as compared to the same period a year ago. Los Angeles continues to attract travelers from all corners of the world with more than 20 million international passengers traveling through LAX in 2015. The Los Angeles economy remains strong with steady growth projected to continue.

The Mayor's proposed 2016-17 budget builds on the strength of the economy and in particular achieves the following:

1. Continues important infrastructure commitments;
2. Keeps public safety at the forefront of City priorities;
3. Makes investments in employment and job readiness development programs;
4. Exceeds the goal established by City leadership on funding to address homelessness; and
5. Meets or exceeds the City's four primary Financial Policies.

The City continues making progress towards fiscal sustainability; however, as a result of low investment returns from the pension systems, and increasing employee-related costs, the City's structural deficit projected last year to be eliminated in 2018-19 is now expected to last through 2020-21, the term of the Four year Outlook. The City's enhanced focus on fiscal responsibility in the coming years will continue to play a critical role in addressing this challenge.

Key Investments

The proposed budget includes funding street resurfacing at the 2,400 lane mile level. It also meets the sidewalk funding requirement from the Willits settlement, programming \$31 million for sidewalks including an increase of \$10.7 million from the General Fund. The budget also continues current level funding for important quality of life issues, including for graffiti abatement, tree trimming, and street cleaning.

With public safety continuing to be at the forefront of City priorities, the budget includes funding to meet the Police department's hiring needs and increases Police overtime to \$90 million. Firefighter hiring also continues at full capacity for a second year, as the proposed budget includes funding for four drill towers after many years of not hiring.

Consistent with a recently reached settlement agreement, the budget provides \$7.5 million in funding for employment and job readiness development programs to former gang members. These transformative opportunities will include apprenticeships as well as vocational and mentoring programs.

Homelessness

Exceeding the \$100 million goal established by City leadership to increase funding to address homelessness, the proposed budget begins to execute the City's recently adopted Comprehensive Homeless Strategy. Specifically, the budget includes \$138 million from ongoing and one-time funding sources for the first year implementation of the Strategy including case management, rapid re-housing, and supportive services. Just as homelessness presents a complex, multifaceted challenge, so too the approach presented in this Budget is varied and wide-ranging. While a large portion of the funding is dedicated to expanding and adding new services provided by the Los Angeles Homeless Services Authority, many City departments also added new services. In addition, \$67 million is dedicated to the development of accessible affordable and permanent supportive housing, with funding contingent on the sale or use of City properties and the approval of a new linkage fee.

Of the full \$138 million for homelessness, nearly \$65 million in funding is from the General Fund, including \$48 million in new General Fund expenditures. It should be noted however, that this commitment was made feasible this year in part due to one-time revenues including anticipated reappropriations of 2015-16 unspent homelessness funds and in part due to \$19 million in efficiencies and reductions across many departments. This commitment will not be sustainable on an ongoing basis in the absence of a dedicated funding source. This is of critical concern in light of the City's continuing structural deficit, which would be exacerbated if the homelessness commitment is continued in future years without new, offsetting revenues.

Financial Policies

The proposed budget demonstrates fiscal responsibility by meeting or exceeding the four primary Financial Policies, and most notably achieves a historically high budgeted Reserve Fund starting level of 5.80 percent.

Reserve Fund

The Reserve Fund Policy establishes a Reserve Fund balance requirement of 5 percent of all General Fund revenues. This budget exceeds this policy goal for the fourth straight year. The Reserve Fund will begin the year at \$322 million, or 5.80 percent of General Fund revenues. This is the highest budgeted percentage since the 5 percent balance threshold was adopted in 2005 and it was achieved despite a \$35 million transfer from the Reserve Fund to the General Fund.

Consistent with our Reserve Fund Policy, it is the goal of this Office to avoid having to rely on the Reserve Fund to address shortfalls in departments throughout the year or to use it for new expenditures that have a high degree of certainty to recur. Therefore, the 2016-17 Budget includes within the Unappropriated Balance (UB), a Reserve for Mid-Year Adjustments of \$12 million to address unanticipated shortfalls that may occur during the year. While this is slightly less than the \$17 million included in the 2015-16 Adopted Budget, it remains an important component of our cumulative reserves, increasing the total amount to \$334 million, or 6.01 percent of the General Fund. It is strongly recommended that any new revenue be placed in the UB to address unanticipated shortfalls.

Budget Stabilization Fund

Pursuant to the ordinance that establishes the policy for the Budget Stabilization Fund (BSF), a deposit into the BSF is not required to be made in 2016-17. The BSF will begin the year at \$92 million. Added together, the Reserve Fund, the UB Reserve for Mid-Year Adjustments, and the BSF bring the City's total reserves in 2016-17 to \$427 million or 7.68 percent of the General Fund, \$149 million above our policy of 5 percent.

Capital and Infrastructure Funding Policy

The Capital and Infrastructure Funding Policy calls for funding capital or infrastructure improvements from the General Fund at an amount that is equal to or greater than one percent of all General Fund expenditures. This budget includes General Fund expenditures on infrastructure totaling \$88.92 million, or 1.6 percent of all General Fund expenditures.

One-time Revenue

It is the City's policy to use one-time revenues for one-time, rather than ongoing, expenditures. This budget achieves this balance, matching \$118 million in one-time revenues with \$121 million in one-time expenditures. Thus, all one-time revenues are used for one-time expenditures. The largest contributors to the list of one-time revenues are the sales tax infusion related to the "triple flip" (\$63 million), and a Reserve Fund Transfer (\$35 million). The most significant source of one-time expenditures is \$41 million in new and expanded homelessness programming. If the City wishes to make this

an ongoing commitment, additional ongoing revenues must be identified, or the City's structural deficit will grow.

The Structural Deficit

The forecasted deficit for 2016-17 was \$90 million. After adding in expenditures not anticipated in the projections, however, the full 2016-17 budget gap closed by the proposed budget was \$313 million. This gap was closed by a combination of one-time and ongoing expenditure reductions and increased revenues. All told, approximately 59 percent of the increased revenues and reduced expenditures used to close the deficit are ongoing solutions, and the remaining 41 percent are one-time. This solution is consistent with the mix achieved in prior fiscal years.

Beyond 2016-17, the proposed budget projects continuing deficits for the City through 2020-21. Specifically, the Four Year Budget Outlook anticipates a \$93.0 million deficit in 2017-18, an \$85.0 million deficit in 2018-19, a peak deficit of \$100.6 million in 2019-20, and then a \$25.3 million deficit in 2020-21.

The new projections are primarily driven by increased contributions to the City Employees Retirement System and the Fire and Police Pensions System, in combination with the costs associated with the recently approved employee contracts. The increased pension contributions are caused by revising our assumption for 2015-16 pension investment returns from 7.5 percent to 0 percent to reflect the actual returns this year to date. As a result of this single change, the projected deficit increases by \$24.2 million in 2017-18, by \$60.4 million in 2018-19, by \$96.6 million in 2019-20, and by \$128.5 million in 2020-21. Absent these increases, the deficit would be eliminated by 2020-21.

In order not to exacerbate this deficit, several key assumptions incorporated in this outlook must be realized. Ongoing expenditures must remain at the current level, and to the degree that they are increased they must be offset by new ongoing revenue. Further, although all known compensation adjustments are included in the Outlook, no additional compensation adjustments are projected.

Issues of Concern

In addition to the aforementioned concerns, there are additional internal and external factors that may adversely impact the City, the size and/or timing of which cannot be accurately determined at this time.

Lawsuits filed against the Department of Water and Power and the City have alleged that the Power Revenue Surplus Transfer to the City is in violation of the state constitution. The timing on when this issue will be resolved is uncertain, but what is certain is that this revenue accounts for 5 percent of the General Fund revenues. An adverse outcome on the legality of the transfer will increase the City's projected deficits.

Another legal matter that this Office, in coordination with the City Attorney, is actively managing with a potentially high fiscal impact involves the case *Independent*

Living Center of Southern California, et al v. City of Los Angeles and related federal compliance issues. Collectively, this case and related issues pertain to allegations that the City failed to ensure that City supported affordable housing projects met the accessibility requirements under federal laws. The total cost of a potential resolution on all matters is currently unknown.

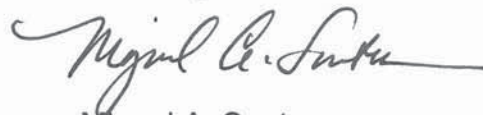
While General Fund funding for liability claims remains at the 2015-16 level of \$60 million in the proposed budget, actual expenditures in 2015-16 will exceed this level by approximately \$50 million. Based on our preliminary discussions with the City Attorney's Office, we believe that actual expenditures in 2016-17 may likely exceed the budgeted amount.

While the City has reached agreement with most employee bargaining units, negotiations are ongoing with Firefighters, which may be completed in the coming months. No compensation adjustments, should they be adopted through these negotiations, are included in the 2016-17 proposed budget.

The \$12 million in the Unappropriated Balance Reserve for Mid-Year adjustments is the City's lone buffer against these, or any other, unanticipated expenditures. It is vital that this account be preserved and only used to close any deficits that arise during 2016-17 rather than being used to fund new or expanded programs during the fiscal year and increased as new revenues become available.

I want to thank the entire CAO team for their hard work and dedication to developing a fiscally responsible budget in the face of numerous challenges and in close partnership with the Mayor, Deputy Mayor Budget and Innovation Matt Szabo, and his budget team. We look forward to assisting the Council in their review and deliberation of the 2016-17 proposed budget.

Sincerely,

A handwritten signature in black ink, appearing to read "Miguel A. Santana", with a long horizontal flourish extending to the right.

Miguel A. Santana
City Administrative Officer

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PREFACE

This booklet, requested by the Chair of the Budget and Finance Committee, contains various exhibits, summaries and working papers to assist the City Council, the Chief Legislative Analyst, other City staff, and the public in the review of the Mayor's Proposed Budget. It is designed to provide condensed information so the reader can focus on the basic tenants of the Proposed Budget. Footnotes and other explanatory text have been included for several of the exhibits and charts to give the reader a better understanding of the chart or data.

GLOSSARY

Appropriation: A legal authorization to incur obligations and to make expenditures for specific purposes.

Bond: A long-term IOU or promise to pay. It is a promise to repay a specific amount of money (the face amount of the bond) on a particular date (the maturity date) with interest. Bond proceeds are primarily used to finance capital projects.

Budget: A plan of financial activity for a specified fiscal year indicating all planned revenues and appropriations for the year.

Budget Stabilization Fund: The Budget Stabilization Fund was created to prevent overspending during prosperous years and provide resources to help maintain service levels during years of slow revenue growth or declining revenue. Charter Amendment P established the Budget Stabilization Fund in the City Treasury. Requirements for transfers or expenditures from the fund were established by ordinance.

Bureau: A major division of the Department of Public Works which is responsible for certain tasks of the department such as construction and maintenance of public buildings, streets, bridges, sewers, storm drains, and related improvements. Each bureau is treated as a separate entity in the budget.

Capital Finance Administration: A fund established to consolidate lease payments and related costs for all General Fund projects.

Debt Policy: The City adopted a formal debt policy in August 1998 and revised it in April 2005. The debt policy establishes guidelines for the structure and management of the City's debt obligations. These guidelines include target and ceiling levels for certain debt ratios to be used for planning purposes as shown in the City Debt Policy Statement Schedule in Section 3 of the budget.

Debt Service: The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area. The responsibilities are indicated under the heading of its budget. A department often has more than one budgetary program and may have more than one source of funds.

Detail of Department Programs: Supplement to the budget book that identifies by department and program the incremental changes from one fiscal year to another fiscal year (also referred to as the Blue Book). The Blue Book also contains related departmental schedules including the Detail of Positions and Salaries, Contractual Services, and Travel Authority.

Direct Cost: The cost of salaries, expense, and equipment for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of each department.

Economically Sensitive Revenues: Revenues that can rise or fall from year to year and usually correspond to general economic conditions.

Fee: A charge to the party who only benefits directly from the City's service, such as individual building permit fees.

Financial Policies: The City adopted a formal set of financial policies to govern several areas of City financial management. The adopted financial policies include the following: Fiscal Policies, Fee Waiver Policy, Capital Improvement Program Funding Policy, Pension and Retirement Funding Policy, Reserve Fund Policy, Debt Management Policy, and General Fund Encumbrance Policy.

Fiscal Year: The time period for the City budget which begins on July 1 of a calendar year and ends on June 30 of the following year.

Fund: A fiscal entity with revenues and expenditures that are segregated for the purpose of carrying out a specific purpose or activity.

General Fund: The fund for deposit of general receipts which are not restricted, such as property, sales and business taxes, and various fees. The General Fund also functions as a set of sub-funds (primarily by departments) to track appropriations and expenditures.

General Obligation (G.O.) Bond: This type of bond is backed by the full faith, credit, and taxing power of the City and is paid from an ad valorem levy on property.

General Obligation Bond Debt Service: The City is permitted to levy for debt service requirement of general obligation bonds that qualify under Proposition 13 and related amendments.

Grant: A contribution by a government or other organization to support a particular function.

Indirect Cost: The additional costs of human resources benefits, facilities, communications, and liability claims for authorized positions to perform specific work assignments. Funding for this cost is provided in the annual budget of those departments that provide the service.

Municipal Improvement Corporation of Los Angeles (MICLA): A finance corporation established the purpose of lease or "lease purchase" arrangements to finance real property, capital equipment acquisition, or capital improvements through lease revenue bonds or certificates of participation.

Obligatory Changes: Changes to a program which are required to maintain the current level of effort; also includes legally mandated changes.

Proposed Budget: The budget document that includes a line item listing by account of funding levels provided for each department.

Regular Position Authority: A position funded in the budget and approved for filling by ordinance. The need for this position is permanent.

Related Cost: A cost necessary for the functioning of a City department as a whole that is budgeted outside that department. Such costs include pensions, various health insurance, utilities, pool vehicles, and custodial services.

Reserve Fund: The fund in which general unrestricted cash is set aside outside the budget for unforeseen expenditures and emergencies. The funds can be transferred into the budget for such purposes. Unallocated general revenue and unencumbered General Fund appropriations to departments at the close of the fiscal year are transferred into this fund. The Reserve Fund is comprised of two accounts - a Contingency Reserve Account and an Emergency Reserve Account. The Contingency Reserve Account is available to cover unexpected expenditures and/or General Fund revenue shortfalls upon authorization by the City Council. The Emergency Reserve Account, which is set at a minimum of 2.75 percent of the General Fund revenues, may not be utilized for funding unless the Mayor and City Council determine that there is an urgent economic necessity and conclude that no other viable sources of funds are available.

Reserve Fund Policy: The City adopted a Reserve Fund policy in 1998 which requires the City to maintain a Reserve Fund (unreserved and undesignated) equivalent to two percent of General Fund revenues. In April 2005, the Policy was revised to increase the Reserve Fund balance to five percent of General Fund revenues over a period of several years. This policy change was recently strengthened through the adoption of Charter Amendment P in the City's March 8, 2011 municipal election. Charter Amendment P established the Reserve Fund's Emergency and Contingency Reserve as Charter accounts and set a minimum balance for the Emergency Reserve account of 2.75 percent of General Fund receipts. Furthermore, this amendment set an "urgent economic necessity" threshold for when the Emergency Reserve can be spent which requires the approval of at least two-thirds of the City Council and the Mayor.

Resolution Position Authority: A position funded in the budget and approved for filling by a Council resolution. The need for the position is expected to be temporary.

Revenue: Cash or credits the City receives during the fiscal year as income to finance general or restricted operations. They include items such as taxes, fees from specific services, interest earnings, and grants from the State or Federal governments

Revenue Outlook Book: Supplement to the budget which lists sources of General Fund revenue and includes graphs and other pertinent financial data and the detail of departmental receipts by class and source for each operating department.

Source of Funds: The section in the budget of each department or fund indicating how it is being financed whether from the general fund or special purpose funds.

Special Purpose Fund: Funds that account for proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. The budget schedules for these funds are included in Section 3, which lists the expenditure restrictions, revenue available, appropriations, and expenditures for three fiscal years.

Substitute Position Authority: A position not funded in the budget and approved for filling by a Council action. Positions are temporary, usually a year or less, and must be funded through departmental savings.

Unrestricted Revenues: General Fund revenues may be used for any general city expenditure, and are therefore considered "unrestricted." Certain General Fund receipts resulting from fees imposed on various city services are considered "restricted" in the sense that the moneys collected are used to offset the cost of the service provided.

**BUDGET BALANCING SUMMARY
CALCULATION OF THE 2016-17 GENERAL FUND DEFICIT**

	<u>Amount</u> <u>(\$million)</u>	<u>Surplus</u> <u>(Deficit)</u>
GENERAL FUND BASE REVENUE		
2015-16 Budgeted Revenue.....	5,410.40	
Less Elimination of 2015-16 One-Time Revenues.....	(145.82)	
Plus Projected 2016-17 Ongoing Revenues.....	159.92	
2016-17 Revenue Estimate (From Four-Year 2015-16 Outlook).....	<u>5,424.50</u>	
Total Base Revenue Change	14.10	\$ 14.10
 2015-16 GENERAL FUND BASE EXPENDITURES		
Expenditures Required to Maintain Current Level Service.....	5,410.40	
 PROJECTED 2016-17 EXPENDITURE CHANGES IN THE 2015-16 BUDGET OUTLOOK		
Employee Compensation Adjustments.....	75.90	
Police - Overtime.....	5.00	
City Employee Retirement System.....	10.30	
Fire and Police Pensions.....	15.50	
Workers Compensation Benefits.....	13.30	
Health, Dental, and Other Benefits.....	26.20	
Debt Service.....	(5.60)	
Unappropriated Balance.....	(89.90)	
New Facilities.....	(4.00)	
City Elections.....	16.70	
Capital Investment Expenditure Program (Streets and Sidewalks).....	40.60	
Total Projected 2016-17 Expenditure Changes	104.00	\$ (89.90)
 TOTAL PROJECTED 2016-17 DEFICIT		 \$ (89.90)
 BUDGET BALANCING ACTIONS		
 NEW/EXPANDED REVENUE FOR 2016-17 ABOVE THE 2015-16 OUTLOOK		
One-Time Revenues.....	117.66	
Ongoing Revenues.....	16.16	
Total Revenue Adjustments	133.82	43.92
 ADJUSTMENTS TO THE 2015-16 OUTLOOK TO REFLECT 2016-17 PROPOSED EXPENDITURES		
Expenditures Required to Maintain Current Level Service.....	(0.86)	
Employee Compensation Adjustments.....	7.41	
Police - Overtime.....	5.00	
City Employee Retirement System.....	11.89	
Fire and Police Pensions.....	(21.83)	
Workers Compensation Benefits.....	(18.30)	
Health, Dental, and Other Benefits.....	3.61	
Debt Service.....	(2.24)	
Unappropriated Balance.....	13.09	
New Facilities.....	0.77	
City Elections.....	(1.53)	
Capital Investment Expenditure Program (Streets and Sidewalks).....	(9.10)	
Total Expenditure Adjustments	(12.09)	\$ 56.01

EFFICIENCIES / REDUCTIONS INCLUDED IN THE 2016-17 PROPOSED BUDGET

Aging - One-Time Salary Reduction.....	(0.01)	
Aging - Salary Savings Rate Adjustment.....	(0.01)	
Animal Services - Expense Account Adjustment.....	(0.29)	
Animal Services - Salary Savings Rate Adjustment.....	(0.22)	
Building and Safety - Salary Savings Rate Adjustment.....	(0.13)	
CAO - One-Time Salary Reduction.....	(0.13)	
CAO - Salary Savings Rate Adjustment.....	(0.13)	
City Attorney - One-Time Salary Reduction.....	(0.57)	
City Clerk - Salary Savings Rate Adjustment.....	(0.08)	
Controller - Expense Account Reduction.....	(0.20)	
Controller - One-Time Salary Reduction.....	(0.28)	
Controller - Salary Savings Rate Adjustment.....	(0.17)	
Disability - Expense Account Reductions.....	(0.04)	
EWDD - Deletion of Vacant Positions.....	(0.01)	
Finance - Deletion of Vacant Positions.....	(0.57)	
Finance - One-Time Salary Reduction.....	(0.40)	
Fire - One-Time Salary Reduction.....	(2.30)	
Fire - Salary and Expense Account Reductions.....	(0.51)	
General Services - Alternative Fuel Reduction.....	(0.10)	
General Services - Citywide Leasing Account.....	(0.79)	
General Services - Reduction to the Citywide Petroleum Account.....	(4.00)	
General Services - Salary Savings Rate Adjustment.....	(0.64)	
ITA - Communication Services Reduction.....	(1.94)	
Personnel - Expense Account Reductions.....	(0.40)	
Personnel - Salary Savings Rate Adjustment.....	(0.40)	
Police - Expense Account Reductions.....	(0.05)	
PW/ Engineering - Expense Account Reductions.....	(0.60)	
PW/Board - Expense Account Reductions.....	(0.02)	
PW/Board - One-Time Salary Reduction.....	(0.40)	
PW/Board - Salary Savings Rate Adjustment.....	(0.04)	
PW/Contract Administration - Expense Account Reductions.....	(0.14)	
PW/Contract Administration - Salary Savings Rate Adjustment.....	(0.30)	
PW/Engineering - Salary Savings Rate Adjustment.....	(0.29)	
PW/Sanitation - Expense Account Reduction.....	(0.47)	
PW/Street Services - Expense Account Reductions.....	(0.21)	
PW/Street Services - Salary Savings Rate Adjustment.....	(0.02)	
Transportation - Expense Account Reduction.....	(1.01)	
Transportation - One-Time Salary Reduction.....	(0.70)	
Transportation - Salary Savings Rate Adjustment.....	(0.34)	
Total Efficiencies / Reductions	(18.91)	\$ 74.92

INCREASED SERVICES IN THE 2016-17 PROPOSED BUDGET

Aging - Senior Community Service Employment Program.....	0.45
Animal Services - Homeless Services Support.....	0.03
Building and Safety - Administrative Support and Overtime Adjustments.....	0.31
Building and Safety - Financial Services Unit.....	0.02
City Attorney - Citywide Nuisance Abatement Program.....	0.18
City Attorney - Claims and Risk Management Division Support.....	0.03
City Attorney - Employment Litigation Division.....	0.14
City Attorney - General Litigation Division.....	0.12
City Attorney - Neighborhood Prosecutor Program.....	0.06

INCREASED SERVICES IN THE 2016-17 PROPOSED BUDGET (Continued)

City Attorney - Police Litigation Division.....	0.06
City Attorney - Workers' Compensation Division.....	0.06
City Clerk - Neighborhood Council Online Funding Program Platform.....	0.01
Controller - Citywide Payroll Administration Expenses.....	0.09
Controller - Payroll System Support.....	0.05
Disability - Administrative Support.....	0.03
Disability - Small Business ADA Consultation Program.....	0.00
Finance - Accounting Support.....	0.10
Finance - LATAx Support.....	0.10
Finance - Revenue Management Support.....	0.03
Fire - Certified Unified Program Agency (CUPA).....	0.05
Fire - Consulting Services.....	0.80
Fire - Project Manager for Communications Technology Projects.....	0.08
Fire - Software Integration of Training Records.....	0.05
GCP - Homeless Shelter Program, Count, and Vouchers.....	28.32
General Services - Administrative and Quality Assurance Services for Library.....	0.11
General Services - Asset Management System.....	2.40
General Services - Energy and Water Conservation Program.....	0.14
General Services - Increased Maintenance for Alternative Fuel Repair Shops.....	0.22
General Services - Infrastructure for Body Worn Video Cameras.....	1.03
General Services - Jet A-1 Fuel Site Inspection and Maintenance Program.....	0.05
General Services - Load Bank Testing for Emergency Generators.....	0.20
General Services - Water and Electricity Billing and Usage Monitoring.....	0.08
General Services - Workplace Safety Program.....	0.04
ITA - ADA/Section 508 Compliant Websites.....	0.13
ITA - Avionics Maintenance.....	0.10
ITA - City Network.....	0.43
ITA - Critical Incident Response and Managed Security Service.....	0.23
ITA - Network Bandwidth for City Cloud Infrastructure.....	0.10
ITA - Payroll System Project Support.....	0.45
ITA - Staffing for the Integrated Security Operations Center.....	0.06
Other Special Purpose Fund - Innovation Fund.....	0.20
Personnel - Expansion of Alternative Dispute Resolution Program.....	0.05
Personnel - Expansion of Safety Program.....	0.09
Personnel - Public Safety Advertising for Police Officer Recruitment.....	0.12
Personnel - Strategic Workforce Development Task Force.....	0.95
Planning - California Environmental Quality Act Thresholds.....	0.50
Planning - Comprehensive Community Plan Program.....	1.48
Planning - Systems Expense and Equipment Account Adjustment.....	0.07
Police - Mobile and Supporting Infrastructure Technology.....	0.52
Police - Redeploy Officers from Detention to Field Assignments.....	1.47
Police - Replace Smog Check Machines.....	0.10
PW/Board - Public Works Trust Fund Nexus Study.....	0.05
PW/Contract Administration - Mobile Devices for Inspection.....	0.08
PW/Contract Administration - Office of Wage Standards Support.....	2.40
PW/Contract Administration - Proposition O Program.....	0.12
PW/Contract Administration - Services to the Department of Water and Power.....	0.66
PW/Engineering - Above Ground Facilities Support.....	0.06
PW/Engineering - Engineering Database Enhancement.....	0.09
PW/Engineering - Tree Removal CEQA Review.....	0.06
PW/Sanitation - Clean Streets Los Angeles - Fourth Strike Team.....	1.61

INCREASED SERVICES IN THE 2016-17 PROPOSED BUDGET (Continued)

PW/Sanitation - Trash Receptacle Program Expansion.....	0.49		
PW/Street Services - Sustainability Officer.....	0.10		
Transportation - Accelerated ExpressPark.....	0.13		
Transportation - Budget and Administration Support.....	0.04		
Transportation - DWP Water Trunk Line Program - Construction.....	0.08		
Transportation - DWP Water Trunk Line Program - Traffic Signals.....	0.54		
Transportation - Radio System Consoles.....	0.48		
Transportation - Various Professional Contractual Services Support.....	0.07		
Total Increased Services	49.53	\$	25.39

NEW SERVICES IN THE 2016-17 PROPOSED BUDGET

Animal Services - Environmental Impact Report - Trap/Neuter/Return Program.....	0.50		
CAO - Citywide Homelessness Initiative.....	0.12		
City Attorney - Office of Wage Standards Support.....	0.26		
Disability - ADA/Section 508 Compliant Documents.....	0.04		
GCP - Estelle Van Meter Mini Multipurpose Senior Center.....	0.45		
GCP - Gang Injunction Curfew Settlement Agreement.....	7.50		
GCP - Homelessness Support.....	0.30		
GCP - LA RISE.....	2.00		
General Services - Credit Card Chip Readers for Parking Lots.....	0.07		
General Services - Lease of Electric Vehicles.....	0.03		
Housing - Seismic Retrofit Cost Recovery Program.....	0.15		
Housing - Seismic Retrofit Program Appeal Hearings.....	0.08		
Housing - Seismic Retrofit Tenant Habitability Reviews.....	0.10		
ITA - FMS Managed Application Support.....	1.00		
ITA - Payroll and Human Resources Systems Requirements Study.....	0.51		
Other Special Purpose Fund - Metropolis Hotel Project Trust Fund.....	1.34		
Other Special Purpose Fund - Sewer Construction and Maintenance Fund.....	8.58		
Other Special Purpose Fund - Village at Westfield Topanga Trust Fund.....	2.18		
PW/Engineering - Electric Vehicle and Solar Power Engineering.....	0.07		
PW/Engineering - FUSE Fellow Program.....	0.07		
Transportation - Citywide Local Return.....	0.06		
Total New Services	25.39	\$	0.00

TOTAL BUDGET BALANCING ACTIONS

\$	89.90
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BUDGET BALANCING SUMMARY
CLOSING THE 2016-17 GENERAL FUND BUDGET GAP
(\$ in millions)

	<u>Based on</u> <u>2015-16 Outlook</u>	<u>Based on</u> <u>2016-17 Proposed Budget</u>	
Revenue			
2015-16 Revenue Budget	\$ 5,410	\$ 5,410	
Less One-Time 2015-16 Revenue	\$ 146	\$ 146	
2015-16 Base Revenue Budget	\$ 5,265	\$ 5,265	
Expenses			
2016-17 Projected Base Expenditures	\$ 5,410	\$ 5,410	
Obligatory 2016-17 Adjustments to 2015-16 Base Expenses	\$ 47	\$ 45	
Add New 2016-17 Expenditures	\$ 57	\$ 122	
2015-16 Total Expenditures	\$ 5,514	\$ 5,577	
Total 2016-17 Expenditures Above Base 2015-16 Revenue	\$ 250	\$ 313	
Solutions			
Add 2016-17 Projected Ongoing Growth	\$ 160	\$ 176	56%
Add One-Time 2016-17 Revenue	\$ -	\$ 118	38%
Less Ongoing Reductions/Efficiencies	\$ -	\$ 7	2%
Less One-Time Reductions	\$ -	\$ 12	4%
Solutions Identified	\$ 160	\$ 313	100%
TBD Solutions (Gap)	\$ 90	\$ -	0%
Ongoing Solutions	64%	59%	
One-Time Solutions	0%	41%	
TBD Solutions	36%	0%	
	100%	100%	

FOUR-YEAR BUDGET OUTLOOK
(\$ millions)

	Proposed				
	2016-17	2017-18	2018-19	2019-20	2020-21
ESTIMATED GENERAL FUND REVENUE					
General Fund Base (1)	\$ 5,410.4	\$ 5,558.3	\$ 5,600.4	\$ 5,783.2	\$ 5,983.0
Revenue Growth (2)					
Property Related Taxes (3)	18.9	27.1	86.7	90.5	84.7
Sales and Business Taxes (4)	105.2	6.7	22.6	23.0	23.6
Utility Users' Tax (5)	3.7	16.3	13.3	30.1	11.6
License, Permits and Fees (6)	36.0	3.5	27.4	28.2	29.0
Other Fees, Taxes and Transfers (7)	37.6	28.3	32.8	28.0	24.7
SPRF Transfer (8)	(28.4)	(4.6)	-	-	-
Transfer from the Budget Stabilization Fund (9)	-	-	-	-	-
Transfer from Reserve Fund (10)	(25.1)	(35.2)	-	-	-
Total Revenue	\$ 5,558.3	\$ 5,600.4	\$ 5,783.2	\$ 5,983.0	\$ 6,156.6
<i>General Fund Revenue Increase %</i>	<i>2.7%</i>	<i>0.76%</i>	<i>3.3%</i>	<i>3.5%</i>	<i>2.9%</i>
<i>General Fund Revenue Increase \$</i>	<i>147.9</i>	<i>42.1</i>	<i>182.8</i>	<i>199.8</i>	<i>173.6</i>
ESTIMATED GENERAL FUND EXPENDITURES					
General Fund Base (11)	\$ 5,410.4	\$ 5,558.3	\$ 5,693.4	\$ 5,868.2	\$ 6,083.6
Incremental Changes to Base: (12)					
Employee Compensation Adjustments (13)	84.1	86.4	73.0	79.9	41.2
Police Sworn Overtime (14)	5.0	10.0	-	-	-
City Employees' Retirement System* (15)	23.3	22.7	25.0	21.6	10.9
Fire and Police Pensions* (15)	(5.8)	33.4	5.2	46.1	3.9
Workers' Compensation Benefits (16)	(8.0)	13.8	5.8	8.1	12.7
Health, Dental and Other Benefits (17)	32.8	31.8	34.9	43.7	49.2
Debt Service (18)	(11.0)	6.8	5.4	(2.1)	(4.5)
Delete Resolution Authorities (19)	(29.9)	-	-	-	-
Add New and Continued Resolution Authorities (19)	28.4	-	-	-	-
Delete One-Time Costs (20)	(62.0)	(18.3)	-	-	-
Add One-Time Costs (20)	44.1	-	-	-	-
Comprehensive Homeless Strategy (21)	46.7	(41.3)	-	-	-
Unappropriated Balance (22)	(68.5)	(13.0)	-	-	-
New Facilities (23)	(2.6)	-	-	-	-
City Elections (24)	14.8	(14.8)	-	10.0	(3.3)
CIEP-Municipal Facilities & Physical Plant (25)	9.3	(5.6)	-	-	-
CIEP-Sidewalks (26)	10.7	1.9	-	-	-
CIEP-Pavement Preservation (27)	(8.2)	2.7	3.1	3.1	3.2
Appropriation to the Reserve Fund (28)	-	-	-	-	-
Appropriation to the Budget Stabilization Fund (29)	-	-	-	-	-
Net - Other Additions and Deletions (30)	44.7	18.6	22.4	5.0	(15.0)
Subtotal Expenditures	\$ 5,558.3	\$ 5,693.4	\$ 5,868.2	\$ 6,083.6	\$ 6,181.9
<i>Expenditure Growth %</i>	<i>2.7%</i>	<i>2.4%</i>	<i>3.1%</i>	<i>3.7%</i>	<i>1.6%</i>
<i>Expenditure Growth \$</i>	<i>147.9</i>	<i>135.1</i>	<i>174.8</i>	<i>215.4</i>	<i>98.3</i>
TOTAL BUDGET GAP (31)	\$ 0.0	\$ (93.0)	\$ (85.0)	\$ (100.6)	\$ (25.3)
<i>Incremental Increase %</i>			<i>(8.6%)</i>	<i>18.4%</i>	<i>(74.9%)</i>
<i>Incremental Increase \$</i>	<i>0.0</i>	<i>(93.0)</i>	<i>8.0</i>	<i>(15.6)</i>	<i>75.3</i>

*The City Employees Retirement System and Fire and Police Pensions contribution rates reflect a zero percent rate of return for 2015-16. Reducing the rate of return from 7.5 percent to zero percent increased expenditures by \$24.2 million in 2017-18, \$60.4 million in 2018-19, \$96.6 million in 2019-20, and \$128.5 million in 2020-21.

FOUR-YEAR GENERAL FUND BUDGET OUTLOOK FOOTNOTES

REVENUE:

(1) General Fund (GF) Base: The revenue base for each year represents the prior year's estimated revenues.

(2) Revenue Growth: Revenue projections reflect the consensus of economists that economic recovery will continue and individual economically-sensitive revenues may grow up to seven percent. The amounts represent projected incremental change to the base. Any one-time receipts are deducted from the estimated revenue growth for the following fiscal year.

The total projected revenue assumes above average growth in 2016-17 attributed to one-time transfers and delayed remittances from the previous fiscal year. Average growth is assumed thereafter.

(3) Property tax growth is projected at 6.5 percent for 2016-17, tapering to average growth for subsequent fiscal years. Additionally, as the final quarter of 2015-16 property tax-sales tax replacement remittances were delayed, a \$63.5 million one-time boost to property tax receipts will be realized. Consequently, a decrease is expected in 2017-18 with the discontinued disbursement of sales tax replacement revenue with the conclusion of the state "triple flip" methodology.

Documentary Transfer and Residential Development Taxes are volatile revenues and have realized large increases in recent years following large declines. Stable revenue to moderate growth for outgoing years is assumed with the sluggish housing market.

(4) Business tax is projected to experience average growth tempered by the phased in reduction to the top business tax rate from 2015-16 through 2017-18. Sales tax growth through 2016-17 is based on available economic forecasts. Outgoing years reflect average growth. The second year of impact of the restoration of the full one percent sales tax rate as a result of the end to the state "triple flip" will result in additional \$91 million.

(5) Electric users' tax assumes increased growth through 2020 consistent with estimates provided by the Department of Water and Power, reflecting current assumptions on rate increases and electricity consumption. The final year of revenue is consistent with historical growth. The 2016-17 growth in gas users' tax revenue is based on natural gas prices determined by the futures market. The subsequent years assume stable revenue. The decline in communication users' tax revenue is projected to slow with the implementation of AB1717 in 2016-17, which is expected to recover lost revenue from the prepaid wireless market.

(6) The projected revenue growth in this category is dependent on policy decisions to increase departmental fees and collect full overhead cost reimbursements. The assumed three percent growth is within range of the historical average. For 2015-16, reimbursements to the General Fund are based on Cost Allocation Plan 37, which is published by the Controller.

(7) Increases in 2016-17 reflect growth in the Transient Occupancy Tax, Parking Users Tax, and the Power Revenue Transfer. Growth in the power revenue transfer assumes prevailing in related litigation. Transient Occupancy Tax growth also assumes \$5.8 million in additional ongoing receipts from a tax collection agreement between the City and short-term rental websites to be implemented in 2016-17. In outgoing years, modest growth is assumed in the tax revenues.

(8) Revenue from the Special Parking Revenue Fund (SPRF) represents the projected surplus that may be available to transfer to the General Fund after accounting for debt service and other expenditures associated with the maintenance, upgrades, and repairs of parking structures, meters and related assets. A base-level surplus of \$23.5 million is projected in 2016-17. Any amounts above this are considered one-time receipts and deducted from the estimated revenue growth for the following fiscal year.

(9) Transfers from the Budget Stabilization Fund (BSF) are subject to an available balance in the BSF and to restrictions set forth in the BSF ordinance. BSF transfers are considered one-time receipts and are deducted from the estimated revenue growth for the following fiscal year. No transfers from the BSF are assumed.

(10) The transfer from the Reserve Fund in 2016-17 of \$35.2 million is a reduction of \$25.1 million from the transfer included in the 2015-16 Budget. The 2016-17 Reserve Fund balance is 5.8 percent after the transfer.

ESTIMATED GENERAL FUND EXPENDITURES:

(11) Estimated Expenditure General Fund Base: Using the 2015-16 General Fund budget as the baseline year, the General Fund base carries over all estimated General Fund expenditures from the prior year to the following fiscal year.

(12) The 2016-17 incremental changes reflect funding adjustments to the prior fiscal year General Fund budget. The Four-Year Outlook expenditures included for subsequent years are limited to those obligatory and major expenses known at this time and are subject to change. Amounts represent projected incremental changes to the base.

(13) Employee Compensation Adjustments: The 2016-17 amount includes employee compensation adjustments consistent with existing labor agreements, full funding for partially financed positions from the prior year, and one less working day in 2016-17. Fiscal years 2017-18 through 2020-21 reflect changes in the number of working days and existing labor agreements, or Memoranda of Understanding (MOUs), with City bargaining units.

(14) Police Sworn Overtime: For 2016-17, the City will fund Police Sworn Overtime at \$90 million and further increase it to \$100 million in 2017-18. The forecast assumes that these expenditures will be ongoing.

(15) City Employment Retirement System (LACERS) and Fire & Police Pensions (LAFPP): The contributions are based on information commissioned or requested by the CAO from the departments’ actuaries or the City’s actuary and include the employee compensation adjustment assumptions noted above. The LACERS contribution rate is a combination of the Tier 1 and Tier 3 rates, and Tier 3 payroll assumptions. The amounts reflected in the Four-Year Outlook represent incremental changes.

Assumptions	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
LACERS						
6/30 th Investment Returns	0%	7.50%	7.50%	7.50%	7.50%	7.50%
Combined Contribution Rate	28.26%	28.16%	28.14%	28.64%	29.08%	29.23%
Pensions						
6/30 th Investment Returns	0%	7.50%	7.50%	7.50%	7.50%	7.50%
Combined Contribution Rate	46.51%	44.54%	45.03%	44.16%	45.62%	45.13%

(16) Workers' Compensation Benefits (WC): The projection is based on a March 2016 actuarial analysis that projects annual medical inflation of two percent and a seven percent annual cost increase in permanent disability costs. The analysis projects SB863 legislation increasing permanent disability future costs. The State Assessment Fee is projected to be \$7.5 million. Projections for 2017-18 and beyond are based solely on actuarial analysis.

(17) Health, Dental, and Other Benefits: The projection incorporates all known cost-sharing provisions adopted into recently finalized MOUs for the civilian and sworn populations. Net enrollment is projected to increase at an average one percent rate for the civilian and sworn populations. The projection assumes seven percent growth a year. The projection has also been updated to reflect a delay in implementation of the Affordable Care Act’s “Cadillac Tax” to 2020.

(18) Debt Service: The debt service amounts include Capital Finance and Judgment Obligation Bond budgets.

(19) Resolution Authorities: The deletion line reflects the practice of deleting positions that are limited-term and temporary in nature each year. Funding for these positions is reviewed on a case-by-case basis and renewed if appropriate. Continued or new resolution positions are included in the “Add New and Continued Resolution Authorities” line. Funding is continued in subsequent years to provide a placeholder for continuation of resolution authority positions for various programs and incorporated into the beginning General Fund base of subsequent years.

(20) One-time Costs: The deletion line reflects the practice of deleting programs and costs that are limited-term and temporary in nature each year. Funding for these programs and expenses is reviewed on a case-by-case basis and

continued if appropriate. Continued and new funding is included in the "Add One-Time Costs" line. The funding for one-year projects is deleted in 2017-18. The remaining balance is for multiyear projects that are not anticipated to become part of the General Fund base.

(21) Comprehensive Homeless Strategy: This amount represents the increase in the General Fund appropriation dedicated to homelessness-related services within the context of the City's comprehensive homeless strategy. Expenditures identified as one-time or that are funded with one-time revenues in 2016-17 are deleted in 2017-18.

(22) Unappropriated Balance (UB): One-time UB items are eliminated and ongoing items are continued the following year to provide a placeholder for various ongoing and/or contingency requirements in the future. Included in the UB for 2016-17 is a reserve for mid-year adjustments (\$12 million).

(23) New Facilities: Funding projections are based on preliminary departmental estimates for ongoing staffing and expenses. Cost reductions in 2016-17 are attributed to the opening of the new Metro Division, Northeast Area Station, and Training Division facilities in 2015-16 and early 2016-17.

(24) Elections: Charter Amendment 1 changed the City's election dates from March and May of odd-numbered years to June and November of even-numbered years to align City elections with Federal and State elections. Therefore, no elections will be held in 2018-19. Beginning in 2019-20, elections will be funded annually. The amounts estimated for 2019-20 and 2020-21 include the estimated cost for a June 2020 primary election and November 2020 general election.

(25) Capital Improvement Expenditure Program (CIEP) – Municipal Facilities and Physical Plant: The 2016-17 Proposed Budget includes a total of \$9.3 million in funding for physical plant related capital projects and reduces funding for municipal facilities by \$220,000. Some of these project expenditures are one-time and deleted in 2016-17.

(26) CIEP – Sidewalk: Pursuant to the pending settlement in the case of *Willits v. City of Los Angeles*, the City is responsible to invest \$31 million annually for sidewalk improvements for the next 30 years, with adjustments of 15.3 percent every five years to account for inflation and material price increases. The \$23.3 million in 2016-17 is the General Fund appropriation required to meet the full \$31 million investment. The 2017-18 increase of \$1.9 million reflects the assumption that the General Fund portion will be \$25.2 million annually beginning in 2017-18, with the balance of the investment covered by other sources of funds.

(27) CIEP – Pavement Preservation Program: Total Pavement Preservation Program funding in 2016-17 is \$150 million from various sources of funds to repair 2,400 lane miles. Funding in 2016-17 is included in the departments' budgets and \$3.3 million is set aside in the UB. It is assumed that the program will be continued through 2020-21 at 2,400 lane miles per year. To meet this level in 2017-18, an additional \$2.7 will be required. This shortfall will increase by approximately \$3 million annually in subsequent years.

(28) Appropriation to the Reserve Fund: In certain years, a General Fund appropriation to the Reserve Fund has been budgeted to strengthen the status of the Reserve Fund. The CAO recommends increasing the combined balances of the Reserve Fund and the Budget Stabilization Fund to ten percent of budgeted General Fund revenues.

(29) Appropriation to the Budget Stabilization Fund (BSF): Per the policy, if the combined annual growth for seven General Fund tax revenue sources exceeds 3.4 percent for a given year, the excess shall be deposited into the BSF. The appropriation may be reduced (1) to maintain the Reserve Fund at five percent; (2) to comply with the City's CIEP policy; (3) if a fiscal emergency is declared; or (4) the policy is suspended by the City Council and the Mayor. For 2016-17, the combined annual ongoing growth in the seven General Fund tax revenue sources does not exceed 3.4 percent.

(30) Net – Other Additions and Deletions: The 2016-17 amount includes ongoing changes and new regular positions added to the base budget. Among the significant increases are appropriations of \$10.33 million to Recreation and Parks, \$10.29 million to the Library, \$2.7 million for the Office of Wage Standards, \$3.5 million for subvention agreements, and \$5.4 million for systems projects. The remaining balance reflects new and increased ongoing costs to a variety of departmental programs.

(31) Total Budget Gap: The Total Budget Gap reflects the projected Surplus (Deficit) in each fiscal year included in the Outlook.

DETAIL FOR GENERAL FUND REVENUE OUTLOOK

FISCAL YEARS 2016-17 THROUGH 2020-21

(Thousand Dollars)

	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>
	<u>Proposed</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>
Property Tax (Base)	1,309,741	1,368,679	1,423,427	1,480,364	1,532,176
Property Tax --VLF Replacement	412,760	431,334	448,588	466,531	482,860
Property Tax - Sales Tax Replacement	63,568	0	-	-	-
Total Property Taxes	<u>\$1,786,069</u>	<u>\$1,800,014</u>	<u>\$1,872,014</u>	<u>\$1,946,895</u>	<u>\$2,015,036</u>
Electric Users' Tax	382,000	400,000	415,000	441,000	454,230
<i>Electric Users' Tax One-Time</i>				-	0
Communication Users' Tax	185,700	184,029	182,372	186,481	184,803
Gas Users' Tax	66,300	66,300	66,300	66,300	66,300
Utility Users' Tax	<u>\$634,000</u>	<u>\$650,329</u>	<u>\$663,672</u>	<u>\$693,781</u>	<u>\$705,333</u>
Licenses, Permits and Fees	894,425	912,313	939,683	967,873	996,909
<i>Licenses, Permits and Fees One-Time</i>	14,350				
Business Tax	515,800	512,346	510,542	522,795	535,342
<i>Business tax reduction*</i>	(13,500)	(13,770)			
Sales Tax from FY16 Base	429,020	530,420	541,029	551,849	562,886
<i>Restoration of 1 percent sales tax*</i>	91,000				
Power Revenue Transfer**	291,000	300,000	316,000	327,000	336,810
Documentary Transfer Tax	200,184	212,195	225,776	240,225	255,600
Transient Occupancy Tax	240,800	253,081	265,735	278,490	289,073
<i>Transient occupancy tax negotiated collection</i>	5,769	6,063	6,366	6,672	6,926
Parking Fines	152,000	155,040	155,040	155,040	155,040
Parking Occupancy Tax	111,000	114,108	117,303	120,588	123,964
Redirection of ex-CRA Tax Increment Monies	54,594	55,686	56,800	57,936	59,094
Franchise Income	42,180	42,433	42,688	42,944	43,201
Special Parking Revenue (SPRF) Transfer	23,500	23,500	23,500	23,500	23,500
<i>SPRF One-Time</i>	4,563				
Interest	18,900	19,184	19,567	19,959	20,358
Grants Receipts	12,042	12,042	12,042	12,042	12,042
Tobacco Settlement	9,106	9,106	9,106	9,106	9,106
Residential Development Tax	4,740	4,740	4,740	4,740	4,740
State Motor Vehicle License Fees	1,597	1,597	1,597	1,597	1,597
Subtotal General Fund excl One-Time	<u>\$5,440,657</u>	<u>\$5,600,426</u>	<u>\$5,783,199</u>	<u>\$5,983,030</u>	<u>\$6,156,556</u>
Subtotal General Fund	<u>\$5,523,138</u>	<u>\$5,600,426</u>	<u>\$5,783,199</u>	<u>\$5,983,030</u>	<u>\$6,156,556</u>
Reserve Fund Transfer	35,182	-	-	-	-
Total General Fund	<u><u>\$5,558,321</u></u>	<u><u>\$5,600,426</u></u>	<u><u>\$5,783,199</u></u>	<u><u>\$5,983,030</u></u>	<u><u>\$6,156,556</u></u>

* Business and sales tax ongoing changes are included in subsequent year's base.

**Growth in Power Revenue Fund transfer assumes prevailing in all related litigation.

**SUMMARY OF CHANGES TO FISCAL YEAR 2015-16
GENERAL FUND REVENUE FROM PRIOR YEAR**

Economy-Sensitive and Other
(Thousand Dollars)

	2015-16 Budget	2015-16 Proposed Change		2016-17 Proposed
		Economy Sensitive*	Other	
Property Tax	\$ 1,765,230	\$ 113,091	\$ (92,252)	\$ 1,786,069
<i>Property Tax 1%</i>	1,254,973	83,268	(28,500)	1,309,741
<i>VLF Replacement</i>	382,937	29,823	-	412,760
<i>Sales Tax Replacement</i>	127,320	-	(63,752)	63,568
Redirection of ex-CRA Tax Increment Monies	52,580	2,014	-	54,594
Licenses, Permits, Fees and Fines	872,713	49,750	(13,688)	908,775
Utility Users' Tax	630,300	(4,900)	8,600	634,000
<i>Electric Users' Tax</i>	371,000	11,000	-	382,000
<i>Gas Users' Tax</i>	66,800	(500)	-	66,300
<i>Communication Users' Tax</i>	192,500	(15,400)	8,600	185,700
Business Tax	491,000	24,800	(13,500)	502,300
Sales Tax	426,120	2,900	91,000	520,020
Power Revenue Transfer	275,300	15,700	-	291,000
Transient Occupancy Tax	221,000	19,800	5,769	246,569
Documentary Transfer Tax	204,115	(3,931)	-	200,184
Parking Fines	157,590	-	(5,590)	152,000
Parking Occupancy Tax	103,600	7,400	-	111,000
Franchise Income	45,623	(3,443)	-	42,180
Interest	17,600	1,300	-	18,900
State Motor Vehicle License Fees	1,678	-	(81)	1,597
Tobacco Settlement	9,106	-	-	9,106
Grants Receipts	10,050	-	1,992	12,042
Telecommunications Development Account Transfer	5,223	-	(5,223)	-
Residential Development Tax	4,740	-	-	4,740
Special Parking Revenue Transfer	56,500	-	(28,437)	28,063
Reserve Fund Transfer	60,313	-	(25,131)	35,182
Total General Fund Receipts	\$ 5,410,381	\$ 224,481	\$ (76,541)	\$ 5,558,321

* Economy-sensitive revenues include growth in: property, utility, business, sales, documentary transfer, transient occupancy, parking occupancy, and residential development tax revenues, as well as revenue from franchise fees. Other changes not considered economy-driven in these revenues include: an adjustment to the 2015-16 property tax base for prior-year revenue and overlapping sales tax and sales tax replacement revenues with the end of the "triple-flip". Other ongoing, but not economy-driven, changes reflect the reduction to the top rate of the business tax, additional transient occupancy tax revenue from short-term rental websites, and a boost in communication users' tax revenue from the implementation of AB1717.

Licenses, permits, fees and fines linked most directly to the economy are included as economy sensitive revenues, while fee increases, one-time revenues (or loss thereof), and increased reimbursements driven by changes to the cost allocation plan are included as other changes. Any increase to the Power Revenue Fund transfer may reflect prior-year, economy-driven growth from increasing consumer demand. Revenue from interest earnings are also considered economy-sensitive.

Other changes include the loss of the one-time telecommunications development account transfer in the 2015-16 Fiscal Year and the decreasing transfers from the reserve fund and the special parking revenue fund.

PAVEMENT PRESERVATION PROGRAM BUDGET OUTLOOK
ESTIMATED DIRECT COSTS
(As of April 11, 2016)

	Adopted 2015-16	Proposed 2016-17	2017-18	2018-19	2019-20	2020-21
ESTIMATED AVAILABLE FUNDING						
Special Gas Tax	\$ 64,958,632	\$ 64,672,468	\$ 64,672,000	\$ 64,672,000	\$ 64,672,000	\$ 64,672,000
Proposition C	9,825,115	6,852,446	6,852,000	6,852,000	6,852,000	6,852,000
Street Damage Restoration Fee	8,761,628	9,126,580	9,400,000	9,400,000	9,400,000	9,400,000
Measure R	20,665,478	25,032,054	25,032,000	25,032,000	25,032,000	25,032,000
Traffic Safety Fund	445,565	-	-	-	-	-
General Fund	52,293,528	44,087,915	44,087,915	44,087,915	44,087,915	44,087,915
Total Funding	156,949,946	149,771,463	150,043,915	150,043,915	150,043,915	150,043,915
<i>Available Funding Change %</i>		-5.0%	0.2%	0.0%	0.0%	0.0%
<i>Available Funding Change \$</i>		(7,178,483)	272,452	-	-	-
Estimated Expenditures						
PW Street Services	109,068,034	109,503,286	111,693,000	113,927,000	116,206,000	118,530,000
PW Engineering	1,110,182	1,356,159	1,383,000	1,411,000	1,439,000	1,468,000
Transportation	24,192,702	24,708,357	25,203,000	25,707,000	26,221,000	26,745,000
General Services	10,579,028	10,900,058	11,118,000	11,340,000	11,567,000	11,798,000
Unappropriated Balance	12,000,000	3,303,602	3,370,000.00	3,437,000	3,506,000	3,576,000
Total Expenditures	156,949,946	149,771,463	152,767,000	155,822,000	158,939,000	162,117,000
<i>Expenditure Growth %</i>		-5.0%	2.0%	2.0%	2.0%	2.0%
<i>Expenditure Growth \$</i>		(7,178,483)	2,995,537	3,055,000	3,117,000	3,178,000
TOTAL BUDGET GAP (DEFICIT)		-	(2,723,085)	(5,778,085)	(8,895,085)	(12,073,085)
<i>Incremental Increase %</i>				112%	54%	36%
<i>Incremental Increase \$</i>		-	(2,723,085)	(3,055,000)	(3,117,000)	(3,178,000)
TOTAL PAVEMENT PLAN MILES	2,400	2,400	2,400	2,400	2,400	2,400
Resurfacing & Reconstruction Lane Miles	855	855	855	855	855	855
Slurry Seal Lane Miles	1,545	1,545	1,545	1,545	1,545	1,545
TOTAL POTHOLES TO BE REPAIRED	350,000	350,000	350,000	350,000	350,000	350,000

NOTES:

The City's road network encompasses 28,000 lane miles of residential and arterial streets. To maintain the network average road condition at its present level, approximately 800 lane miles must be resurfaced each year. To significantly improve the network average, funding would need to be identified to reconstruct approximately 8,200 lane miles of streets that require reconstruction as a result of base failure.

Unappropriated Balance - A total of \$12 million was included in the Adopted Budget for Pavement Preservation. However, it is only anticipated that \$3.2 million will be used to pay for ongoing expenditures.

DETAIL OF PROPOSED FEE ADJUSTMENTS

FY 2016-17
Revenue Increases

NONE

\$ -

**ONE-TIME REVENUE POLICY
GENERAL FUND**

One-Time Revenues

	(\$ millions)
Triple Flip - Sales Tax Replacement	63.57
Special Parking Revenue Fund Transfer above Base Level Transfer	4.56
Reserve Fund Transfer	35.18
Various LPFF (Primarily salvage of surplus helicopters and Stores Revolving Fund reversion)	14.35
Total One-Time Revenues	\$ 117.66

One-Time Expenditures

Animal Services	Report - Trap/Neuter/Return Program	0.50
Board of Public Works	Public Works Trust Fund Nexus Study	0.05
Bureau of Engineering	FUSE Fellow Program	0.07
CIEP - Municipal Facilities	Yards and Shops - Capital Equipment	0.50
CIEP - Physical Plant	Various projects	6.77
City Clerk	2017 Municipal Elections	14.84
City Clerk	Municipal Elections Expanded Outreach	0.32
City Clerk	Neighborhood Council Online Funding Program	0.01
City Planning	California Environmental Quality Act Thresholds	0.50
Controller	Citywide Payroll Administration Expenses	0.03
Disability	ADA/Section 508 Compliant Documents	0.02
Finance	LATA Oracle Database Management Licenses	0.13
Fire	Body Armor Replacement	0.60
Fire	Consulting Services	0.80
Fire	Diesel Exhaust Capturing System	0.10
Fire	Fuel Vehicle Management System	0.08
Fire	Replacement of Aging Technology Equipment	0.50
Fire	SCBA Face Pieces and Cylinders	3.85
Fire	Second Set of Turnouts	1.00
Fire	Software Integration of Training Records	0.05
General City Purposes	Council Community Projects	1.17
General City Purposes	Gang Injunction Curfew Settlement Agreement	7.50
General Services	Asset Management System Support	2.20
General Services	Credit Card Chip Readers for Parking Lots	0.07
General Services	Increased Maintenance for Alternative Fuel Repair Shops	0.11
General Services	Infrastructure for Body Worn Video Cameras	1.03
General Services	Pavement Preservation Program	0.05
Homelessness	New/Expanded Services (Shelters, Vouchers, Technology, etc.)	41.28
Information Technology Agency	City Network	0.13
Information Technology Agency	Financial Applications Data Backup System Replacement	0.15
Information Technology Agency	Payroll and Human Resources Systems Requirements Study	0.51
Information Technology Agency	Payroll System Project Support	0.38
Information Technology Agency	Supply Management System Replacement Project	6.32
Other Special Purpose Funds	Ethics Commission - Clerical Support (Elections)	0.02
Other Special Purpose Funds	Innovation Fund	0.20
Other Special Purpose Funds	Neighborhood Empowerment - Administrative Support (Manuals)	0.03
Other Special Purpose Funds	Neighborhood Empowerment - Online Voting Platform	0.28
Other Special Purpose Funds	Sewer and Construction Maintenance Fund Reimbursement	8.58
Personnel	Electronic Content Management System	0.16
Personnel	Increased Examining Support	0.87
Personnel	Memorandum of Understanding Training Expense	0.18
Personnel	Public Safety Advertising for Police Officer Recruitment	0.12
Police	Elysian Park Training Facility Expenses	0.77
Police	Replace Smog Check Machines	0.10
Police	Replacement Vehicles	4.08

One-Time Expenditures (Continued)		(\$ millions)
Transportation	Radio System Consoles	0.48
Transportation	Various Professional Contractual Services Support	0.07
Unappropriated Balance	Electric Vehicle Charging Stations	1.00
Unappropriated Balance	Great Streets	0.10
Unappropriated Balance	Reserve for Mid-Year Adjustments	12.00
Total One-Time Expenditures		\$ 120.64
Net One-Time Expenditures		\$ 2.98

**CAPITAL AND INFRASTRUCTURE FUNDING POLICY
2016-17 PROPOSED BUDGET**

POLICY

To the extent possible, the City shall annually budget one percent of General Fund revenue to fund capital or infrastructure improvements. This policy recognizes the importance of maintaining the City's capital assets on a regular basis to avoid major deferred maintenance and to extend the useful life of the asset. The Mayor's Proposed Budget provides \$12 million in base-level funding from the General Fund for the Capital Improvement Expenditure Program (CIEP). In addition, appropriations are provided for other infrastructure expenditures totaling \$76.9 million. The total capital infrastructure appropriation is \$88.9 million or 1.6 percent of the General Fund.

	2015-16 Adopted (millions)	2016-17 Proposed (millions)
Budget Policy - One Percent (1%) of General Fund Revenue	\$ 54.10	\$ 55.58
Capital and Infrastructure Projects		
Capital Improvement Expenditure Program		
Municipal Facilities:		
Bridge Improvement Program - Seismic Program	\$ -	\$ 1.30
Citywide Building Hazard Mitigation Program	1.00	1.00
Citywide Elevator Repairs	0.85	0.85
Citywide Infrastructure Improvements	1.70	1.70
Citywide Maintenance and Improvements	1.00	1.00
Citywide Roofing Repair	0.80	0.80
Citywide Nuisance Abatement	0.57	0.61
Citywide Contaminated Soil Removal/Mitigation	1.41	1.20
Fire Life Safety Building Systems (Reg. 4)	1.10	1.10
Overhead Doors and Automatic Gate Repairs	0.30	0.30
Municipal Bldgs Energy & Water Mgmt and Conservation	0.40	0.48
Civic and Community Facilities	1.00	1.00
Yards and Shops - Capital Equipment	-	0.50
Public Facilities:		
Celes King III Pool	-	-
Lincoln Park Pool	-	-
Chatsworth Park South	-	-
Whitsett Soccer Complex Master Plan	2.00	-
Manchester Jr. Arts Center/Vision Theatre Improvements	-	-
Watts Towers Conservation	-	-
One Percent for the Arts	0.10	0.16
Subtotal CIEP	\$ 12.23	\$ 12.00
Other Infrastructure Expenditures:		
Physical Plant Projects	\$ -	\$ 9.53
Street Resurfacing/Reconstruction	52.30	44.09
Sidewalk Repair	10.20	23.31
Subtotal Other Infrastructure Expenditures	\$ 62.50	\$ 76.92
Total Capital/Infrastructure Projects	\$ 74.73	\$ 88.92
Percent of General Fund Revenue	1.38%	1.60%
Net Funding Difference from Policy	\$ 20.63	\$ 33.34

**PENSION AND RETIREMENT FUNDING POLICY
2016-17 PROPOSED BUDGET**

POLICY

During those fiscal years when either the Los Angeles City Employees' Retirement System or the Fire and Police Pensions System are greater than 100% funded and the total annual required contribution is less than the amount required to fund the normal cost of retirement and health benefits for employees, the City will limit the extent to which it will recognize these savings (negative unfunded actuarial accrued liability) in the budget. Specifically, the amount budgeted for retirement and health contributions will not be less than 90 percent of the normal cost contribution. An adopted contribution rate that allows the City to contribute less than 90 percent of the normal cost shall trigger this provision that prohibits the City from utilizing this savings to fund the City's ongoing program costs. Any savings or reduction in funding calculated due to the incremental contribution rate below the 90 percent threshold, will only be budgeted for one-time expenditures, such as capital projects, capital renovations, deferred capital maintenance, reduction of outstanding debt, or to build future reserves to offset future market conditions.

Policy Calculation	Fire and Police Pensions System	Los Angeles City Employees' Retirement System
Normal Cost:		
Pension/Retirement Benefits (1)	18.74%	6.77%
Health Benefits (1)	4.36%	3.42%
Total Normal Cost	23.10%	10.19%
Funding Threshold (Normal Cost times 90%)	20.79%	9.17%
Normal Cost and Unfunded Actuarial Accrued Liability (1)(2)	-43.57%	-28.16%
Credit or Cost of Unfunded Actuarial Accrued Liability (3)	-22.78%	-18.99%

**HOMELESS STRATEGY
LIST OF POTENTIAL AFFORDABLE HOUSING, NAVIGATION, AND STORAGE SITES**

Potential Affordable Housing Opportunity Sites *

	Site Name	Address / APN	CD	Size (SF)	Zoning	Current Site Condition
1	Lincoln Heights DOT Lots	136-164 S. Avenue 24 216-224 S. Avenue 24	1	114,040	PF-1-CDO P-1-CDO	DOT Lots # 661, 628, 660, 658, 659, and 697
2	Hillside Parcel	11681 W. Foothill Blvd, Sylmar 2530-008-901	7	132,095	(T)RD2-1	Hillside parcel near Hansen Dam
3	Imperial Lot	283 W. Imperial Highway 6074-024-900	8	17,385	C2-1	Vacant land, flat and paved, near freeway
4	Thatcher Yard	3233 S. Thatcher Avenue 4229-002-901	11	93,347	(Q) PF-1XL	Underused BSS/BOS yard
5	Old West LA Animal Shelter	11950 Missouri Avenue 4259-020-900	11	32,642	PF-1XL, M2-1	Unused animal shelter
6	Old Fire Station No. 5	6621 W. Manchester Ave. 4112-029-900	11	19,507	R1-1	Unused fire station, 9,640 SF building
7	Venice Dell Pacific Site	125 E Venice Boulevard 4238-024-900 to -911	11	122,171	OS-1SL-O	Parking lots
8	Eagle Rock Fair Park	2239 W. Fair Park Avenue 5686-021-900 and 901	14	38,385	PF-1	City and LADWP yard

The list above represents properties under consideration for affordable housing development. This list is not final. As part of the Mayor's on-going efforts to address homelessness, additional opportunity sites will be identified and vetted. The market value of the properties slated for sale or affordable housing development is roughly estimated at \$86.5 million.

Potential Navigation / Storage Opportunity Sites *


	Site Name	Address / APN	CD	Size (SF)	Zoning	Current Site Condition
1	City Sanitation Yard	452 N. San Fernando Road 5447-003-900	1	395,500	UI(CA)	Active Consolidated Yard
2	Friendship Auditorium	3201 Riverside Drive 5434-039-901	4	29,658	OS-1XL-RIO	Park with ancillary structures
3	Sepulveda Basin	17400 Victory Boulevard 2229-033-900	6	1,421,241	A2-1-RIO OS-1XL-RIO	Park with ancillary structures
4	Sunland Yard	9401 Wentworth Street 2548-007-901	7	193,272	RA-1	Active Street Services Yard
5	Westminster Senior Center	1234 S. Pacific Avenue 4238-002-900	11	97,731	OS-1XL	Unused senior center, 3,600 s.f.
6	Old Fire Station No. 53	438 N. Mesa Street 7449-009-900	15	9,000	R2-1XL	Deactivated fire station


The list above reflects properties under consideration for navigation and/or storage opportunities. This list is not final. As part of the Mayor's on-going efforts on homelessness, additional opportunity sites will be identified and vetted.

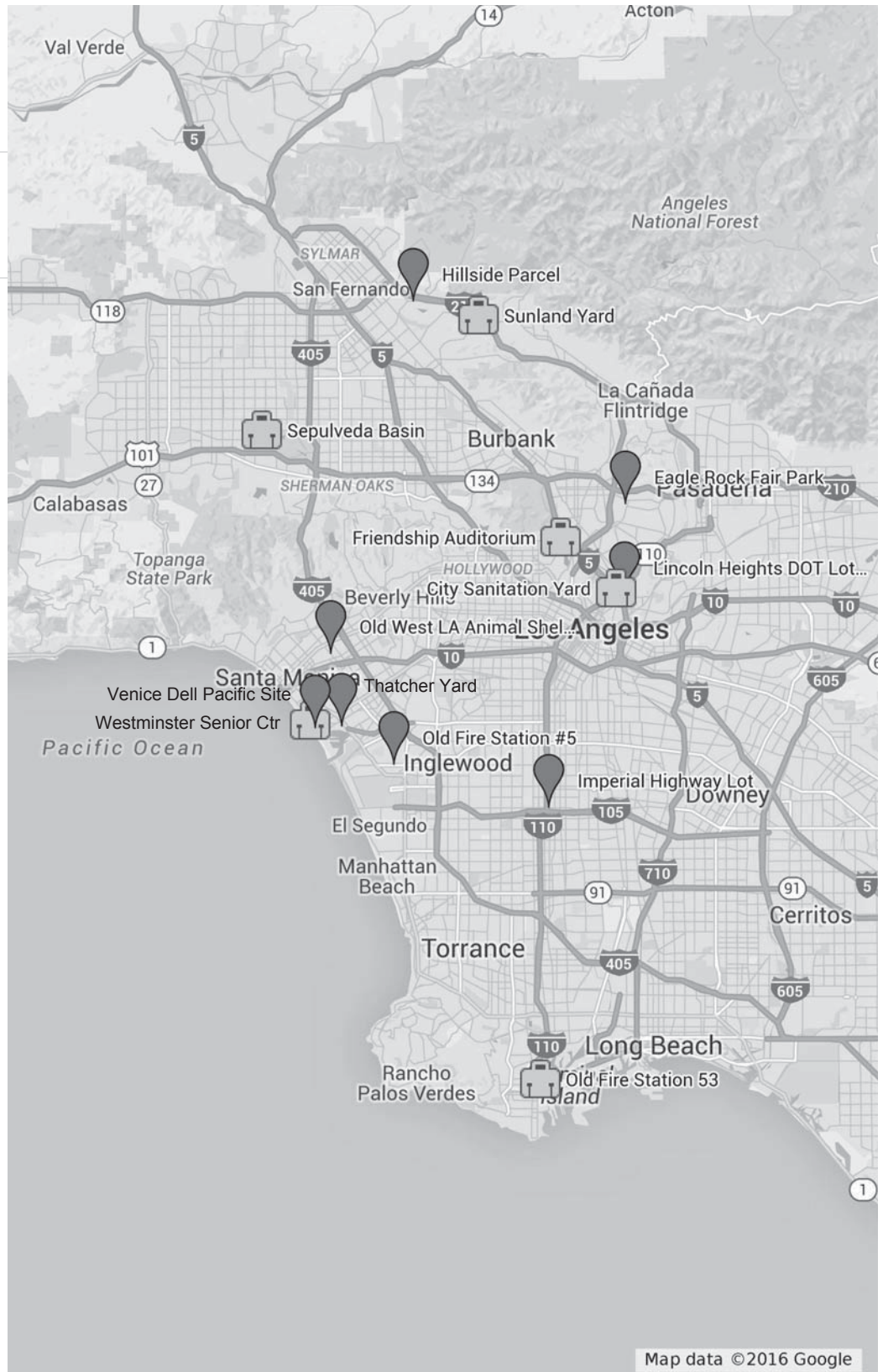
* Potential affordable housing, navigation and storage sites are reflected in the map on the next page.

HOMELESS STRATEGY

MAP OF POTENTIAL AFFORDABLE HOUSING, NAVIGATION, AND STORAGE SITES

 Affordable Housing Opportunity Sites

 Navigation and Storage Opportunity Sites



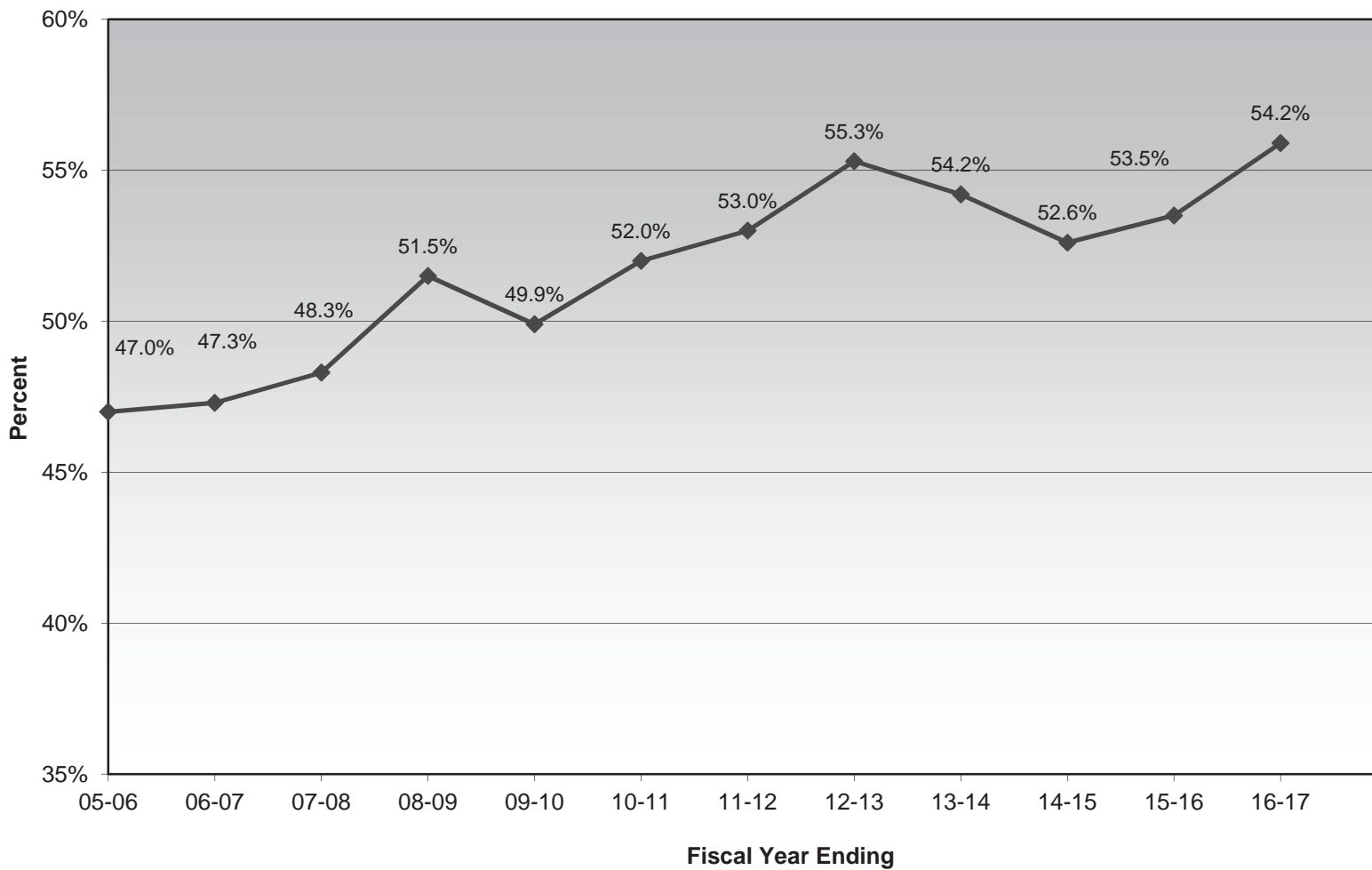
DEPARTMENTAL SHARE OF UNRESTRICTED REVENUES

	2015-16			2016-17		
	\$ Millions			\$ Millions		
Police	\$ 2,417.2	53.3%		\$ 2,529.1	54.2%	
Fire	<u>817.9</u>	18.0%	<u>71.3%</u>	<u>799.8</u>	17.1%	<u>71.3%</u>
Public Works Activities:						
Street Services	\$ 99.7	2.2%		\$ 109.3	2.3%	
Transportation	133.4	3.0%		165.1	3.6%	
Engineering	23.3	0.7%		35.9	0.8%	
Capital Improvements	12.2	0.2%		21.5	0.5%	
Board of Public Works	12.7	0.3%		16.2	0.3%	
Contract Administration	14.8	0.3%		18.8	0.4%	
Building and Safety	--	0.0%		10.1	0.2%	
Planning	<u>8.0</u>	0.2%	<u>6.9%</u>	<u>7.4</u>	0.2%	<u>8.3%</u>
Library*	\$ 197.7	4.4%		\$ 211.1	4.5%	
Recreation and Parks*	250.6	5.5%		263.4	5.6%	
Zoo	12.6	0.2%		12.9	0.2%	
Cultural Affairs	<u>--</u>	0.0%	<u>10.1%</u>	<u>0.2</u>	0.0%	<u>10.3%</u>
Animal Services	\$ 36.4	0.8%		\$ 37.0	0.8%	
City Attorney	141.7	3.1%		140.5	3.0%	
Controller	32.1	0.7%		31.9	0.7%	
CAO and Finance	74.6	1.6%		76.6	1.6%	
Mayor	16.5	0.4%		14.8	0.3%	
Council	36.3	0.8%		40.1	0.9%	
City Clerk	14.5	0.3%		22.8	0.5%	
Convention Center	60.7	1.3%		59.2	1.3%	
Unappropriated Balance	100.5	2.2%		27.0	0.6%	
Emergency Management	5.2	0.1%		4.3	0.1%	
Others	<u>16.3</u>	0.4%	<u>11.7%</u>	<u>12.8</u>	0.3%	<u>10.1%</u>
	<u>\$ 4,534.9</u>		<u>100.0%</u>	<u>\$ 4,667.8</u>		<u>100.0%</u>

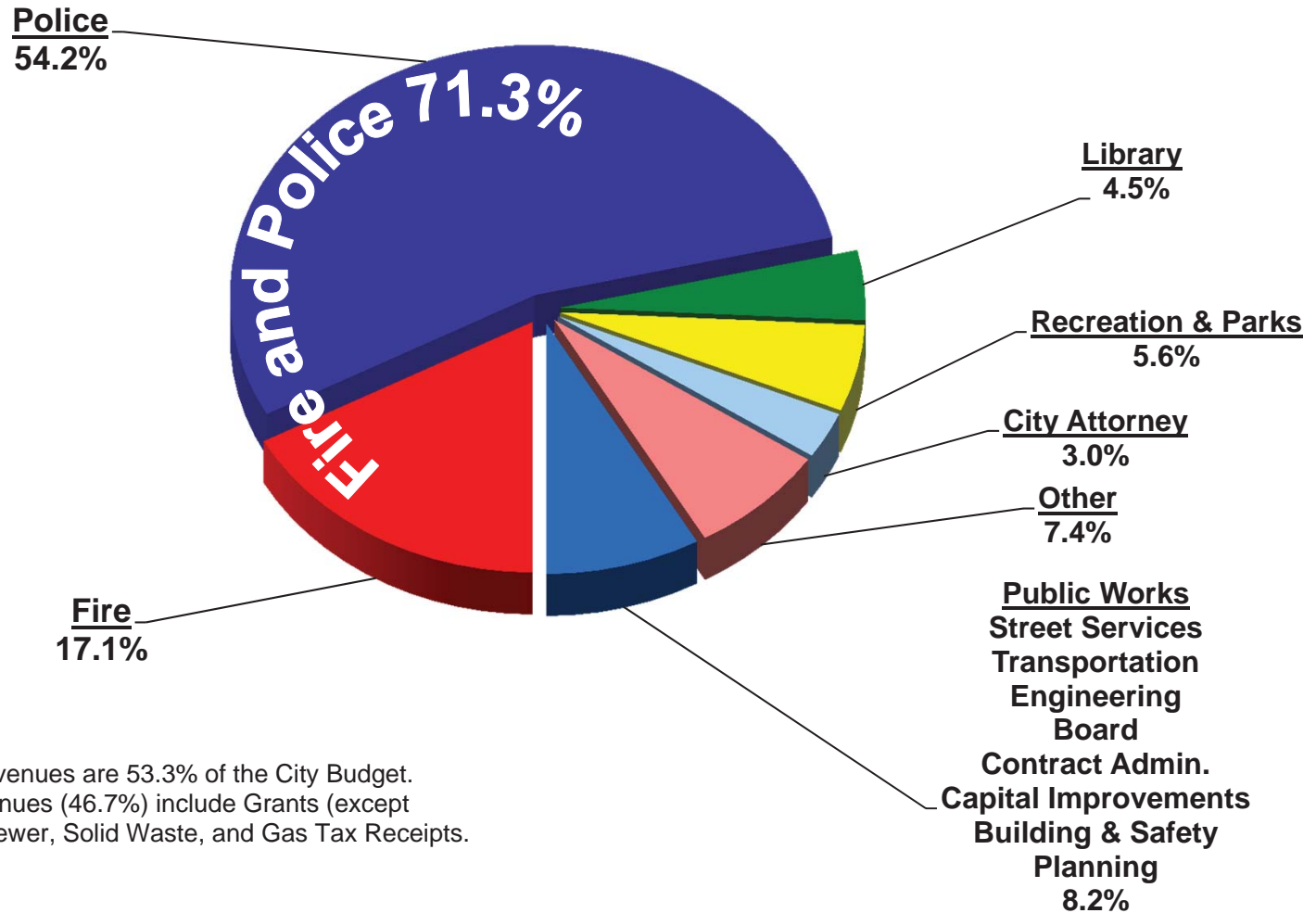
*The Library and Recreation and Parks Departments' share of unrestricted revenue includes the Charter appropriation requirement.

POLICE SHARE OF UNRESTRICTED REVENUES (Proposed Budget)

REVISED



UNRESTRICTED REVENUES (\$4.67 Billion) 2016-17 PROPOSED BUDGET



Unrestricted Revenues are 53.3% of the City Budget.
Restricted Revenues (46.7%) include Grants (except
Police Dept.), Sewer, Solid Waste, and Gas Tax Receipts.

**COMPARATIVE BUDGET SUMMARY 2015-16 and 2016-17
(IN MILLIONS OF DOLLARS)**

	2015-16		2016-17	DEVIATION FROM 2015-16		
	BUDGET	ESTIMATE	PROPOSED BUDGET	BUDGET		ESTIMATE
				AMOUNT	PERCENT	PERCENT
REVENUE						
PROPERTY TAX	\$1,765.2	\$1,654.9	\$1,786.0	\$20.8	1.2%	7.9%
REDIRECTION OF EX-CRA TAX INCREMENT	52.6	50.1	54.6	\$2.0	3.8%	9.0%
UTILITY USERS TAX	630.3	627.5	634.0	\$3.7	0.6%	1.0%
LIC., PERMITS, FEES, & FINES	872.7	920.0	908.8	\$36.1	4.1%	(1.2)%
BUSINESS TAX	491.0	505.6	502.3	\$11.3	2.3%	(0.7)%
SALES TAX	426.1	416.4	520.0	\$93.9	22.0%	24.9%
DOCUMENTARY TRANSFER TAX	204.1	192.0	200.2	(\$3.9)	(1.9)%	4.3%
POWER REVENUE TRANSFER	275.3	267.0	291.0	\$15.7	5.7%	9.0%
TRANSIENT OCCUPANCY TAX	221.0	225.1	240.8	\$19.8	9.0%	7.0%
TRANSIENT OCCUPANCY TAX AIRBNB	0.0	0.0	5.8	\$5.8	N/A	N/A
PARKING FINES	157.6	147.0	152.0	(\$5.6)	(3.6)%	3.4%
PARKING USER TAX	103.6	108.4	111.0	\$7.4	7.1%	2.4%
FRANCHISE INCOME	45.6	42.1	42.2	(\$3.4)	(7.5)%	0.2%
STATE MOTOR VEHICLE LICENSE FEES	1.7	1.6	1.6	(\$0.1)	(5.9)%	0.0%
GRANT RECEIPTS	10.1	12.0	12.0	\$1.9	18.8%	0.0%
TOBACCO SETTLEMENT	9.1	9.1	9.1	\$0.0	0.0%	0.0%
SPECIAL PARKING REVENUE TRANSFER	56.5	56.1	28.1	(\$28.4)	(50.3)%	(49.9)%
INTEREST	17.6	18.7	18.9	\$1.3	7.4%	1.1%
TRANSFER FROM TELECOMMUNICATIONS	5.2	5.2	0.0	(\$5.2)	(100.0)%	(100.0)%
OTHER GENERAL REVENUE	4.8	4.9	4.7	(\$0.1)	(2.1)%	(4.1)%
SUBTOTAL	\$5,350.1	\$5,263.7	\$5,523.1	\$173.0	3.2%	4.9%
RESERVE FUND TRANSFER	60.3	60.3	35.2	(25.1)		(41.6)%
TOTAL GENERAL REVENUE	\$5,410.4	\$5,324.0	\$5,558.3	\$147.9	2.7%	4.4%
WASTEWATER PROGRAM FUNDS	801.9		766.0	(35.9)	(4.5)%	
PROPOSITION A LOCAL TRANSIT	157.5		142.9	(14.6)	(9.3)%	
SOLID WASTE RESOURCES	305.0		307.9	2.9	1.0%	
SPECIAL GAS TAX	101.0		92.2	(8.8)	(8.7)%	
BUILDING AND SAFETY ENTERPRISE FUND	138.0		145.0	7.0	5.1%	
OTHER SPECIAL PURPOSE FUNDS	923.5		1,037.2	113.7	12.3%	
AVAILABLE BALANCES	745.2		708.0	(37.2)	(5.0)%	
TOTAL REVENUE	\$8,582.5		\$8,757.5	\$175.0	2.0%	
APPROPRIATIONS						
DEPARTMENTAL						
BUDGETARY DEPARTMENTS	\$3,721.3		\$3,839.6	\$118.3	3.2%	
LIBRARY	147.6		157.9	10.3	7.0%	
RECREATION & PARKS	165.3		175.3	10.0	6.0%	
SUBTOTAL	\$4,034.2		\$4,172.8	\$138.6	3.4%	
PENSION TAX REV. ANTI. NOTES & DEBT SVC.	1,078.0		1,095.0	17.0	1.6%	
CITY EMPL. RETIREMENT SYSTEM	102.2		106.5	4.3	4.2%	
BOND REDEMPTION AND INTEREST	137.5		122.5	(15.0)	(10.9)%	
CAPITAL FINANCE ADMINISTRATION	235.6		230.1	(5.5)	(2.3)%	
CAPITAL IMPR. EXP. PROGRAM	278.7		275.8	(2.9)	(1.0)%	
GENERAL CITY PURPOSES	130.7		168.9	38.2	29.2%	
HUMAN RESOURCES BENEFITS	611.5		636.3	24.8	4.1%	
JUDGEMENT OBLIGATION DEBT SER. BD.	9.0		9.0	0.0	0.0%	
LIABILITY CLAIMS	53.9		68.5	14.6	27.1%	
PROP. A LOCAL TRANSIT ASSIST.	311.2		200.6	(110.6)	(35.5)%	
PROP. C ANTI-GRIDLOCK TRANSIT	29.0		27.9	(1.1)	(3.8)%	
SPECIAL PARKING REVENUE	46.4		48.7	2.3	5.0%	
UNAPPROPRIATED BALANCE	103.6		27.0	(76.6)	(73.9)%	
WASTEWATER SPECIAL PURPOSES	464.5		491.0	26.5	5.7%	
WATER & ELECTRICITY	41.0		41.8	0.8	2.0%	
OTHER	915.6		1,035.2	119.6	13.1%	
TOTAL APPROPRIATIONS	\$8,582.6		\$8,757.6	\$175.0	2.0%	

**SUMMARY OF CHANGES FROM 2015-16 ADOPTED BUDGET AS OF APRIL 20, 2016
2016-17 PROPOSED BUDGET**

DEPARTMENT/FUND	2015-16 ADOPTED BUDGET			2016-17 PROPOSED CHANGES			2016-17 PROPOSED BUDGET			Total % Change
	July 1, 2015			April 20, 2016			April 20, 2016			
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	
DEPARTMENTAL										
Aging	\$ 1,270,976	\$ 3,445,360	\$ 4,716,336	\$ 827,640	\$ 80,803	\$ 908,443	\$ 2,098,616	\$ 3,526,163	\$ 5,624,779	19.3%
Animal Services	22,715,349	339,817	23,055,166	924,769	2,432	927,201	23,640,118	342,249	23,982,367	4.0%
Building And Safety	7,782,668	99,215,242	106,997,910	1,171,415	(3,689,334)	(2,517,919)	8,954,083	95,525,908	104,479,991	-2.4%
City Administrative Officer	14,938,564	1,652,545	16,591,109	1,068,765	260,065	1,328,830	16,007,329	1,912,610	17,919,939	8.0%
City Attorney	113,483,147	6,811,781	120,294,928	802,078	(1,952,005)	(1,149,927)	114,285,225	4,859,776	119,145,001	-1.0%
City Clerk	8,854,248	1,166,507	10,020,755	15,682,563	149,687	15,832,250	24,536,811	1,316,194	25,853,005	158.0%
Economic and Workforce Development	2,415,138	17,808,900	20,224,038	(1,521,404)	(1,044,627)	(2,566,031)	893,734	16,764,273	17,658,007	-12.7%
Controller	16,801,502	626,050	17,427,552	798,128	7,614	805,742	17,599,630	633,664	18,233,294	4.6%
Convention Center	-	1,588,937	1,588,937	-	2,230	2,230	-	1,591,167	1,591,167	0.1%
Council	22,917,066	89,000	23,006,066	1,301,256	-	1,301,256	24,218,322	89,000	24,307,322	5.7%
Cultural Affairs	-	11,030,714	11,030,714	-	1,356,946	1,356,946	-	12,387,660	12,387,660	12.3%
Department on Disability	2,344,347	374,305	2,718,652	666,558	(337,723)	328,835	3,010,905	36,582	3,047,487	12.1%
El Pueblo	-	1,760,350	1,760,350	-	10,143	10,143	-	1,770,493	1,770,493	0.6%
Emergency Preparedness	1,949,708	108,392	2,058,100	556,859	3,616	560,475	2,506,567	112,008	2,618,575	27.2%
Employee Relations	416,747	-	416,747	7,738	-	7,738	424,485	-	424,485	1.9%
Ethics Commission	-	2,703,856	2,703,856	-	173,547	173,547	-	2,877,403	2,877,403	6.4%
Finance	37,298,797	411,783	37,710,580	(154,710)	8,158	(146,552)	37,144,087	419,941	37,564,028	-0.4%
Fire	620,197,506	6,000,000	626,197,506	6,668,430	75,000	6,743,430	626,865,936	6,075,000	632,940,936	1.1%
General Services	170,025,275	72,874,255	242,899,530	(514,884)	1,029,073	514,189	169,510,391	73,903,328	243,413,719	0.2%
Housing Dept	2,778,265	62,743,476	65,521,741	(1,226,357)	(620,063)	(1,846,420)	1,551,908	62,123,413	63,675,321	-2.8%
Information Technology	83,848,398	9,610,182	93,458,580	(8,324,113)	4,499,797	(3,824,316)	75,524,285	14,109,979	89,634,264	-4.1%
Mayor	6,072,784	358,752	6,431,536	1,251,024	-	1,251,024	7,323,808	358,752	7,682,560	19.5%
Neighborhood Empowerment	-	2,821,839	2,821,839	-	(400,485)	(400,485)	-	2,421,354	2,421,354	-14.2%
Personnel	50,258,433	7,978,150	58,236,583	1,073,633	(21,410)	1,052,223	51,332,066	7,956,740	59,288,806	1.8%
Planning	7,453,096	34,522,714	41,975,810	4,161,410	(795,480)	3,365,930	11,614,506	33,727,234	45,341,740	8.0%
Police	1,388,767,435	49,251,856	1,438,019,291	47,071,282	1,077,724	48,149,006	1,435,838,717	50,329,580	1,486,168,297	3.3%
Board Of Public Works	12,451,302	4,213,156	16,664,458	271,104	368,865	639,969	12,722,406	4,582,021	17,304,427	3.8%
Contract Administration	22,139,634	12,351,711	34,491,345	2,921,099	(184,248)	2,736,851	25,060,733	12,167,463	37,228,196	7.9%
Engineering	27,345,550	51,149,574	78,495,124	3,359,171	4,201,339	7,560,510	30,704,721	55,350,913	86,055,634	9.6%
Sanitation	2,154,454	235,098,464	237,252,918	7,633,859	11,765,078	19,398,937	9,788,313	246,863,542	256,651,855	8.2%
Street Lighting	-	29,550,960	29,550,960	-	2,033,221	2,033,221	-	31,584,181	31,584,181	6.9%
Street Services	49,963,094	122,682,619	172,645,713	1,913,105	6,082,140	7,995,245	51,876,199	128,764,759	180,640,958	4.6%
Transportation	93,275,029	61,361,188	154,636,217	2,998,515	2,056,003	5,054,518	96,273,544	63,417,191	159,690,735	3.3%
Zoo	-	19,687,309	19,687,309	-	675,574	675,574	-	20,362,883	20,362,883	3.4%
Total-Budgetary Depts.	\$ 2,789,918,512	\$ 931,389,744	\$ 3,721,308,256	\$ 91,388,933	\$ 26,873,680	\$ 118,262,613	\$ 2,881,307,445	\$ 958,263,424	\$ 3,839,570,869	3.2%
Library Net Appropriation	147,623,777	-	147,623,777	10,285,522	-	10,285,522	157,909,299	-	157,909,299	7.0%
Rec. & Parks Net Appropriation	164,847,015	471,869	165,318,884	10,336,864	(371,869)	9,964,995	175,183,879	100,000	175,283,879	6.0%
City Employees' Retirement	-	102,171,275	102,171,275	-	4,285,594	4,285,594	-	106,456,869	106,456,869	4.2%
Total-Departmental	\$ 3,102,389,304	\$ 1,034,032,888	\$ 4,136,422,192	\$ 112,011,319	\$ 30,787,405	\$ 142,798,724	\$ 3,214,400,623	\$ 1,064,820,293	\$ 4,279,220,916	3.5%
NONDEPARTMENTAL										
2016 TRAN	1,077,985,098	-	1,077,985,098	17,025,314	-	17,025,314	1,095,010,412	-	1,095,010,412	1.6%
Bond Redemption and Interest	36	137,526,468	137,526,468	-	(15,031,812)	(15,031,812)	-	122,494,656	122,494,656	-10.9%
Capital Finance Administration	214,208,074	21,365,501	235,573,575	(9,007,165)	3,551,015	(5,456,150)	205,200,909	24,916,516	230,117,425	-2.3%
CIEP - Municipal Facilities	12,232,000	2,750,000	14,982,000	(224,870)	250,000	25,130	12,007,130	3,000,000	15,007,130	0.2%
CIEP - Physical Plant	-	15,728,882	15,728,882	9,531,000	(10,014,360)	(483,360)	9,531,000	5,714,522	15,245,522	-3.1%
CIEP - Wastewater	-	248,038,000	248,038,000	-	(2,711,000)	(2,711,000)	-	245,327,000	245,327,000	-1.1%
General City Purposes	124,754,971	5,948,975	130,703,946	42,069,486	(3,825,000)	38,244,486	166,824,457	2,123,975	168,948,432	29.3%
Human Resources Benefits	611,491,371	-	611,491,371	24,812,028	-	24,812,028	636,303,399	-	636,303,399	4.1%
Judgement Obligation Debt Ser	9,031,025	-	9,031,025	1,400	-	1,400	9,032,425	-	9,032,425	0.0%
Liability Claims	53,520,000	390,000	53,910,000	6,090,000	8,450,000	14,540,000	59,610,000	8,840,000	68,450,000	27.0%

**SUMMARY OF CHANGES FROM 2015-16 ADOPTED BUDGET AS OF APRIL 20, 2016
2016-17 PROPOSED BUDGET**

DEPARTMENT/FUND	2015-16 ADOPTED BUDGET			2016-17 PROPOSED CHANGES			2016-17 PROPOSED BUDGET			Total % Change
	July 1, 2015						April 20, 2016			
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	
Proposition A	26	-	311,158,953	-	(110,545,145)	(110,545,145)	-	200,613,808	200,613,808	-35.5%
Proposition C	27	-	28,996,080	-	(1,137,712)	(1,137,712)	-	27,858,368	27,858,368	-3.9%
Special Parking Revenue Fund	11	-	46,439,877	-	2,225,508	2,225,508	-	48,665,385	48,665,385	4.8%
Unappropriated Balance		100,508,576	3,114,225	(73,508,813)	(3,114,225)	(76,623,038)	26,999,763	-	26,999,763	-73.9%
Wastewater Special Purpose Fund	14	-	464,501,463	-	26,455,127	26,455,127	-	490,956,590	490,956,590	5.7%
Water & Electricity		40,978,000	-	822,000	-	822,000	41,800,000	-	41,800,000	2.0%
Other Special Purpose Funds *		63,282,704	852,190,231	18,317,756	101,726,604	120,044,360	81,600,460	953,916,835	1,035,517,295	13.1%
Total - Nondepartmental		\$ 2,307,991,819	\$ 2,138,148,655	\$ 35,928,136	\$ (3,721,000)	\$ 32,207,136	\$ 2,343,919,955	\$ 2,134,427,655	\$ 4,478,347,610	0.7%
GRAND TOTAL		\$ 5,410,381,123	\$ 3,172,181,543	\$ 147,939,455	\$ 27,066,405	\$ 175,005,860	\$ 5,558,320,578	\$ 3,199,247,948	\$ 8,757,568,526	2.0%

SECTION 4 BUDGETS (Not included in total below)

Library	147,623,777	6,319,000	153,942,777	10,285,522	(1,813,626)	8,471,896	157,909,299	4,505,374	162,414,673	5.5%
Recreation and Parks	164,847,015	47,427,869	212,274,884	10,336,864	(1,271,869)	9,064,995	175,183,879	46,156,000	221,339,879	4.3%

*** DETAIL OF OTHER SPECIAL PURPOSE FUNDS**

Affordable Housing Trust Fund	GF50	10,000,000	-	10,000,000	(10,000,000)	-	(10,000,000)	-	-	-100.0%
Animal Sterilization Fund	GF	500,000	-	500,000	(500,000)	-	(500,000)	-	-	-100.0%
Arts & Cultural Fac&Serv. Fund	GF24	16,615,000	-	16,615,000	1,908,000	-	1,908,000	18,523,000	18,523,000	11.5%
Attorney Conflicts Panel Fund	GF	4,125,974	-	4,125,974	-	-	4,125,974	-	4,125,974	0.0%
BID Trust Fund	GF	1,744,606	-	1,744,606	(412,574)	-	(412,574)	1,332,032	1,332,032	-23.6%
City Ethics Commission Fund	GF30	2,452,515	-	2,452,515	105,847	-	105,847	2,558,362	2,558,362	4.3%
Emergency Operations	GF	859,000	-	859,000	55,726	-	55,726	914,726	914,726	6.5%
Insurance and Bonds Premium	GF	4,286,000	-	4,286,000	-	-	4,286,000	-	4,286,000	0.0%
Matching Campaign Fund	GF	3,248,064	-	3,248,064	2,791	-	2,791	3,250,855	3,250,855	0.1%
Metropolis Hotel Project Trust Fund	GF	-	-	-	1,336,000	-	1,336,000	1,336,000	1,336,000	n/a
Innovation Fund	GF	900,000	-	900,000	200,000	-	200,000	1,100,000	1,100,000	22.2%
901 North Olympic North Hotel	GF	3,060,000	-	3,060,000	942,000	-	942,000	4,002,000	4,002,000	30.8%
Sidewalk Repair Fund	GF	10,200,000	-	10,200,000	13,104,000	-	13,104,000	23,304,000	23,304,000	128.5%
Sewer Construction and Mtce Fund	GF	-	-	-	8,575,000	-	8,575,000	8,575,000	8,575,000	n/a
Neighborhood Empowerment Fund	GF18	5,291,545	-	5,291,545	821,343	-	821,343	6,112,888	6,112,888	15.5%
Village at Westfield Topanga	GF	-	-	-	2,179,623	-	2,179,623	2,179,623	2,179,623	n/a
L A Convention & Visitors Bureau	1	-	19,210,802	19,210,802	-	1,869,721	1,869,721	-	21,080,523	9.7%
Sanitation Equipment Charge	2	-	289,085,192	289,085,192	-	(4,352,042)	(4,352,042)	-	284,733,150	-1.5%
Forfeited Assets Trust	3	-	3,868,765	3,868,765	-	(797,584)	(797,584)	-	3,071,181	-20.6%
Traffic Safety Fund	4	-	-	-	-	-	-	-	-	n/a
Gas Tax Street Improvement	5	-	24,744,880	24,744,880	-	(24,744,880)	(24,744,880)	-	-	-100.0%
Affordable Housing Trust Fund	6	-	10,618,055	10,618,055	-	67,586,340	67,586,340	78,204,395	78,204,395	636.5%
Stormwater Pollution Abatement	7	-	14,385,840	14,385,840	-	17,050,471	17,050,471	31,436,311	31,436,311	118.5%
Community Development Trust	8	-	5,355,705	5,355,705	-	1,027,915	1,027,915	6,383,620	6,383,620	19.2%
Home Investment Partnership	9	-	3,259,323	3,259,323	-	(1,090,115)	(1,090,115)	2,169,208	2,169,208	-33.4%
Mobile Source Air Poll. Red.	10	-	2,643,566	2,643,566	-	576,854	576,854	3,220,420	3,220,420	21.8%
CERS	12	-	-	-	-	-	-	-	-	n/a
Community Services Admin	13	-	581,213	581,213	-	(123,473)	(123,473)	457,740	457,740	-21.2%
Park & Recreational Sites & Fac	15	-	-	-	-	-	-	-	-	n/a
Conv. Center Revenue Fund	16	-	27,686,795	27,686,795	-	1,418,597	1,418,597	29,105,392	29,105,392	5.1%
Local Public Safety	17	-	-	-	-	-	-	-	-	n/a
Neighborhood Empowerment Fund	18	-	3,758,389	3,758,389	-	(37,860)	(37,860)	3,720,529	3,720,529	-1.0%
Street Lighting Assessment	19	-	30,082,891	30,082,891	-	(747,386)	(747,386)	29,335,505	29,335,505	-2.5%
Tele. Liquid. Damage.-TDA	20	-	24,237,825	24,237,825	-	(6,148,115)	(6,148,115)	18,089,710	18,089,710	-25.4%
Older Americans Act Fund	21	-	-	-	-	-	-	-	-	n/a
Workforce Innovation Opportunity Act F	22	-	6,007,772	6,007,772	-	44,186	44,186	6,051,958	6,051,958	0.7%

**SUMMARY OF CHANGES FROM 2015-16 ADOPTED BUDGET AS OF APRIL 20, 2016
2016-17 PROPOSED BUDGET**

DEPARTMENT/FUND	2015-16 ADOPTED BUDGET			2016-17 PROPOSED CHANGES			2016-17 PROPOSED BUDGET			Total % Change										
	July 1, 2015			April 20, 2016			April 20, 2016													
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL											
Rent Stabilization Trust	23	-	14,762,028	-	973,009	973,009	-	15,735,037	15,735,037	6.6%										
Arts & Cult. Fac.& Svcs Trust	24	-	4,537,060	-	751,566	751,566	-	5,288,626	5,288,626	16.6%										
Arts Development Fee Trust	25	-	2,358,411	-	165,507	165,507	-	2,523,918	2,523,918	7.0%										
City Employees Ridesharing	28	-	-	-	-	-	-	-	-	n/a										
Allocations From Other Sources	29	-	12,901,767	-	(936,726)	(936,726)	-	11,965,041	11,965,041	-7.3%										
City Ethics Commission	30	-	198,031	-	(5)	(5)	-	198,026	198,026	0.0%										
Staples Arena Special Fund	31	-	13,036,147	-	(8,503,861)	(8,503,861)	-	4,532,286	4,532,286	-65.2%										
Citywide Recycling Fund	32	-	36,245,232	-	790,817	790,817	-	37,036,049	37,036,049	2.2%										
Spec. Pol Com./911 System Tax	33	-	220,000	-	(220,000)	(220,000)	-	-	-	-100.0%										
Local Transportation	34	-	600,000	-	(40,197)	(40,197)	-	559,803	559,803	-6.7%										
Planning Case Processing	35	-	15,267,818	-	834,540	834,540	-	16,102,358	16,102,358	5.5%										
Disaster Assistance Trust	37	-	48,530,208	-	11,769,976	11,769,976	-	60,300,184	60,300,184	24.3%										
Landfill Maintenance Special	38	-	250,000	-	-	-	-	250,000	250,000	0.0%										
Household Haz. Waste Spec	39	-	2,192,175	-	747,766	747,766	-	2,939,941	2,939,941	34.1%										
Build. & Safety Enterprise Fund	40	-	139,493,868	-	20,542,452	20,542,452	-	160,036,320	160,036,320	14.7%										
Housing Opport. Persons/Aids	41	-	129,656	-	67,745	67,745	-	197,401	197,401	52.2%										
Code Enforcement Fund	42	-	53,884,462	-	562,532	562,532	-	54,446,994	54,446,994	1.0%										
El Pueblo De L.A. Hist. Mon.	43	-	1,061,190	-	(124,372)	(124,372)	-	936,818	936,818	-11.7%										
Zoo Enterprise Trust Fund	44	-	2,129,011	-	474,710	474,710	-	2,603,721	2,603,721	22.3%										
Supp. Law Enf. Services Fund	46	-	-	-	-	-	-	-	-	n/a										
St. Damage Restoration Fund	47	-	1,308,052	-	150,324	150,324	-	1,458,376	1,458,376	11.5%										
Municipal Housing Fund	48	-	1,296,671	-	98,462	98,462	-	1,395,133	1,395,133	7.6%										
Measure R	49	-	19,444,220	-	8,192,860	8,192,860	-	27,637,080	27,637,080	42.1%										
Central Recycling & Transfer Fund	45	-	6,915,750	-	2,593,423	2,593,423	-	9,509,173	9,509,173	37.5%										
Multi-Family Bulky Item Fund	50	-	9,901,461	-	(1,915,265)	(1,915,265)	-	7,986,196	7,986,196	-19.3%										
Sidewalk Repair Fund	51	-	-	-	13,218,712	13,218,712	-	13,218,712	13,218,712	n/a										
Total Other Special Purpose Funds		\$	63,282,704	\$	852,190,231	\$	915,472,935	\$	18,317,756	\$	101,726,604	\$	120,044,360	\$	81,600,460	\$	953,916,835	\$	1,035,517,295	13.1%

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Aging				
Adopted Budget				
	2015-16 Adopted Budget	4,716,336	44	-
	Adopted Budget	4,716,336	44	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	26,161	-	-
	2016-17 Employee Compensation Adjustment	92,433	-	-
	Change in Number of Working Days	(14,835)	-	-
	Salary Step and Turnover Effect	36,955	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(531,000)	-	-
Continuation of Services				
	Echo Park Mini Multipurpose Senior Center	450,000	-	-
	Evidence Based Programs	460,200	-	-
Increased Services				
	Senior Community Service Employment Program	450,000	-	-
Efficiencies to Services				
	One-Time Salary Reduction	(5,721)	-	-
	Salary Savings Rate Adjustment	(6,015)	-	-
Reduced Services				
	Consolidated Plan Funding Reduction	(49,735)	-	-
	Proposed Changes	908,443	-	-
	Total	5,624,779	44	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Animal Services				
Adopted Budget				
	2015-16 Adopted Budget	23,055,166	344	1
	Adopted Budget	23,055,166	344	1
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	22,165	-	-
	2016-17 Employee Compensation Adjustment	223,524	-	-
	Change in Number of Working Days	(80,678)	-	-
	Full Funding for Partially Financed Positions	868,026	-	-
	Salary Step and Turnover Effect	(132,505)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(51,906)	-	-
Continuation of Services				
	Administrative Citation Enforcement Program	50,568	-	1
Increased Services				
	Field Operations Enhancement	-	11	-
	Homeless Services Support	32,547	1	-
New Services				
	Environmental Impact Report - Trap/Neuter/Return Program	500,000	-	-
Efficiencies to Services				
	Expense Account Reductions	(286,000)	-	-
	Salary Savings Rate Adjustment	(218,540)	-	-
	Proposed Changes	927,201	12	1
	Total	23,982,367	356	1

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Building and Safety				
Adopted Budget				
	2015-16 Adopted Budget	106,997,910	736	238
	Adopted Budget	106,997,910	736	238
Other Changes or Adjustments				
	One-Time Salary Reduction	(5,000,000)	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	314,300	-	-
	2016-17 Employee Compensation Adjustment	678,104	-	-
	Change in Number of Working Days	(260,951)	-	-
	Salary Step and Turnover Effect	(1,085,757)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(19,854,133)	-	-
	Deletion of One-Time Equipment Funding	(1,866)	-	-
	Deletion of One-Time Expense Funding	(10,633,906)	-	-
Continuation of Services				
	Administrative Services Division	199,560	3	-
	Airport Inspection	623,968	-	6
	Airport Plan Check	378,985	-	3
	Airport Plan Check Services	242,443	-	2
	Annual Inspection Monitoring Program	46,759	-	1
	As-Needed Code Enforcement Services	620,000	-	-
	Assistant Inspector Program	1,026,214	-	15
	Backfile Conversion	267,034	-	5
	BuildLA	326,279	-	3
	Commercial Inspection Program	2,464,895	26	-
	Commission Office Support	50,739	1	-
	Concierge Services Program	803,532	-	7
	Diversity and Inclusion Initiatives	128,221	-	2
	Electrical Plan Check and Test Lab	545,100	5	-
	Emergency Management Coordination	110,405	-	1
	Engineering Case Management	617,656	-	5
	Financial Reporting	345,942	3	-
	Fiscal Operations and Infrastructure Support	188,397	2	-
	Grading Plan Check	733,398	-	7
	Green Building Plan Check	328,088	-	3
	Green Buildings ePlan Check	184,864	2	-
	Information Technology Procurement Support	91,574	1	-
	Inspection Case Management	929,962	-	9
	Local Enforcement Agency Support	100,809	1	-
	Major Projects	519,989	-	5
	Mechanical Plan Check	383,872	4	-
	Mobile Inspection Application	224,261	-	3

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Building and Safety				
Continuation of Services				
	New Construction Sign Inspection Program	143,610	-	2
	Non-Ductile Concrete Plan Check	763,287	-	6
	Off-Site Sign Periodic Inspection Program	290,189	3	-
	Parallel Design-Permitting Process	722,792	6	-
	Residential and Commercial Complaint Services Program	2,638,257	29	-
	Residential Inspection Program	579,316	-	6
	Soft Story Inspection	838,674	-	9
	Soft Story Plan Check	859,506	-	9
	Structural ePlan Check	1,081,919	11	-
	Structural Plan Check	453,035	6	-
	Subject Specialty Group	302,905	5	-
	Systems Project Management	408,496	4	-
	Technology Support and Development Services Systems Oversight	185,882	-	1
Increased Services				
	Administrative Support and Overtime Adjustments	10,195,038	25	-
	Commercial Elevator Inspection	489,511	5	-
	Financial Services Unit	428,249	7	-
	Online Structural Inventory	269,278	-	4
New Services				
	Energy and Water Efficiency	119,400	-	2
Efficiencies to Services				
	Monitoring, Verification, and Inspection Program	200,000	-	13
	Salary Savings Rate Adjustment	(126,000)	-	-
	Proposed Changes	(2,517,919)	149	129
	Total	104,479,991	885	129

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
City Administrative Officer				
Adopted Budget				
	2015-16 Adopted Budget	16,591,109	114	7
	Adopted Budget	16,591,109	114	7
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	104,997	-	-
	2016-17 Employee Compensation Adjustment	383,234	-	-
	Change in Number of Working Days	(53,148)	-	-
	Full Funding for Partially Financed Positions	122,733	-	-
	Salary Step and Turnover Effect	624,827	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(702,614)	-	-
Continuation of Services				
	Asset Management Strategic Planning	587,293	4	-
	CRA/LA Bond Oversight Program	123,836	-	1
	Disaster and Emergency Management Support	94,431	1	-
	Innovation and Performance Commission Support	66,529	1	-
	Strategic Workforce Analysis	-	-	2
	Transparency and Special Projects Officer	117,302	1	-
New Services				
	Citywide Homelessness Initiative	122,741	-	2
Efficiencies to Services				
	One-Time Salary Reduction	(130,386)	-	-
	Salary Savings Rate Adjustment	(132,945)	-	-
	Proposed Changes	1,328,830	7	5
	Total	17,919,939	121	5

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
City Attorney				
Adopted Budget				
	2015-16 Adopted Budget	120,294,928	850	35
	Adopted Budget	120,294,928	850	35
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	104,019	-	-
	2016-17 Employee Compensation Adjustment	477,005	-	-
	Change in Number of Working Days	(400,243)	-	-
	Full Funding for Partially Financed Positions	30,403	-	-
	Salary Step and Turnover Effect	(2,509,976)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(2,658,970)	-	-
	Deletion of One-time Expense Funding	(10,130)	-	-
Continuation of Services				
	Administrative Citation Enforcement Program	281,704	-	4
	Area Planning Commission Support	360,888	3	-
	California Environmental Quality Act (CEQA) - Litigation	120,296	-	1
	California Environmental Quality Act (CEQA) - Planning	153,851	-	1
	Family Violence Unit	431,776	4	-
	Intellectual Property	120,296	1	-
	Land Use Support	120,296	1	-
	Proposition 47 Prosecutors	1,305,903	-	15
	Proposition D Enforcement	360,888	-	3
	Qui Tam - Affirmative Litigation	307,702	-	2
Increased Services				
	Citywide Nuisance Abatement Program	180,444	-	3
	Claims and Risk Management Division Support	29,921	-	1
	Employment Litigation Division	139,079	-	3
	General Litigation Division	120,296	-	2
	Neighborhood Prosecutor Program	60,148	-	1
	Police Litigation Division	60,148	-	1
	Workers' Compensation Division	60,148	-	1
New Services				
	Office of Wage Standards Support	259,375	-	5
Efficiencies to Services				
	One-Time Salary Reduction	(573,000)	-	-
Reduced Services				
	Consolidated Plan Funding Reduction	(82,194)	-	-
	Proposed Changes	(1,149,927)	9	43
	Total	119,145,001	859	43

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
City Clerk				
Adopted Budget				
	2015-16 Adopted Budget	10,020,755	102	1
	Adopted Budget	10,020,755	102	1
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	54,203	-	-
	2016-17 Employee Compensation Adjustment	187,120	-	-
	Change in Number of Working Days	(35,080)	-	-
	Full Funding for Partially Financed Positions	211,149	-	-
	Salary Step and Turnover Effect	(49,314)	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(261,129)	-	-
Continuation of Services				
	Health Commission Support	67,363	-	1
	Software Licenses	14,344	-	-
Increased Services				
	2017 Primary Nominating and General Municipal Elections	14,844,616	-	-
	Council Ombudsperson	(25,716)	(1)	-
	Municipal Elections Expanded Outreach	322,355	-	-
	Neighborhood Council Online Funding Program Platform	10,500	-	-
Efficiencies to Services				
	Salary Savings Rate Adjustment	(84,352)	-	-
Transfer of Services				
	Neighborhood Council Funding Program Support	576,191	9	-
	Proposed Changes	15,832,250	8	1
	Total	25,853,005	110	1

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
City Planning				
Adopted Budget				
	2015-16 Adopted Budget	41,975,810	271	107
	Adopted Budget	41,975,810	271	107
Other Changes or Adjustments				
	One-time Salary Reduction	(2,000,000)	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	180,027	-	-
	2016-17 Employee Compensation Adjustment	632,890	-	-
	Change in Number of Working Days	(97,301)	-	-
	Full Funding for Partially Financed Positions	95,147	-	-
	Salary Step and Turnover Effect	(647,789)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(8,541,514)	-	-
	Deletion of One-Time Equipment Funding	(164,387)	-	-
	Deletion of One-Time Expense Funding	(2,792,379)	-	-
Continuation of Services				
	Boyle Heights Community Plan	85,648	-	1
	BuildLA	346,775	-	3
	Condition Compliance Unit	501,885	5	-
	Development Services Centers Public Counters	538,052	-	7
	Expedited Case Processing	173,244	-	2
	Fiscal Management	91,155	1	-
	General Plan Update	1,079,306	6	-
	Geographic Project Planning	1,208,229	13	-
	Housing Unit	400,001	-	4
	Land User Survey Data	104,390	-	1
	LARiverWorks	85,648	-	1
	Los Angeles International Airport Master Plan	232,416	-	2
	Major Projects Section	131,058	1	-
	Mobility Team and Great Streets Initiative	546,296	-	2
	Monitoring, Verification, and Inspection Program	941,143	10	-
	Planning Case Tracking System Support	204,252	2	-
	Project Planning Training Unit	331,457	3	-
	re:codeLA	1,483,490	-	4
	Sign Unit	-	-	6
	Targeted Code Amendments Unit	277,950	-	3
	Transit Oriented Planning	2,145,680	-	9
	Urban Design Studio	151,354	2	-
	Valley Plaza Project	89,254	-	1
	Venice Local Coastal Program	192,302	-	2
	West Los Angeles Public Counter	509,966	-	5
	Zoning Review Program	1,083,137	-	10

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
City Planning				
Increased Services				
	California Environmental Quality Act Thresholds	500,000	-	-
	Case Management	157,599	-	2
	Comprehensive Community Plan Program	1,951,631	-	28
	Major Projects Environmental Reporting	-	-	3
	Metro Public Counter	-	-	2
	Systems Expense and Equipment Account Adjustment	592,700	-	-
	Trust Fund Management	61,028	-	1
	Valley Public Counter	43,690	-	-
	Website Redesign	460,500	-	-
	West Los Angeles Public Counter	-	-	1
	Proposed Changes	3,365,930	43	100
	Total	45,341,740	314	100

Controller

Adopted Budget

2015-16 Adopted Budget	17,427,552	167	1
Adopted Budget	17,427,552	167	1

Obligatory Changes

2015-16 Employee Compensation Adjustment	91,240	-	-
2016-17 Employee Compensation Adjustment	354,619	-	-
Change in Number of Working Days	(63,601)	-	-
Full Funding for Partially Financed Positions	598,037	-	-
Salary Step and Turnover Effect	204,505	-	-

Continuation of Services

Supply Management System Replacement Project	133,263	-	1
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Increased Services

Citywide Payroll Administration Expenses	90,135	-	-
Payroll System Support	53,719	-	1

Efficiencies to Services

Expense Account Reduction	(200,000)	-	-
One-time Salary Reduction	(279,579)	-	-
Salary Savings Rate Adjustment	(176,596)	-	-

Proposed Changes	805,742	-	2
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Total	18,233,294	167	2
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2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Convention and Tourism Development				
Adopted Budget				
	2015-16 Adopted Budget	1,588,937	13	-
	Adopted Budget	1,588,937	13	-
Other Changes or Adjustments				
	Funding Realignment	-	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	4,166	-	-
	2016-17 Employee Compensation Adjustment	19,963	-	-
	Change in Number of Working Days	(5,773)	-	-
	Salary Step and Turnover Effect	(16,126)	-	-
	Proposed Changes	2,230	-	-
	Total	1,591,167	13	-

Council

Adopted Budget				
	2015-16 Adopted Budget	23,006,066	108	-
	Adopted Budget	23,006,066	108	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	76,438	-	-
	2016-17 Employee Compensation Adjustment	266,444	-	-
	Change in Number of Working Days	(91,072)	-	-
	Salary Step and Turnover Effect	1,049,446	-	-
	Proposed Changes	1,301,256	-	-
	Total	24,307,322	108	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Cultural Affairs				
Adopted Budget				
	2015-16 Adopted Budget	11,030,714	49	2
	Adopted Budget	11,030,714	49	2
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	27,871	-	-
	2016-17 Employee Compensation Adjustment	96,306	-	-
	Change in Number of Working Days	(13,450)	-	-
	Full Funding for Partially Financed Positions	120,735	-	-
	Salary Step and Turnover Effect	(131,138)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(79,083)	-	-
Continuation of Services				
	Cultural Programming	105,130	1	-
	Performing Arts Oversight	105,444	1	-
Increased Services				
	Administrative Support for Art Centers	237,420	-	17
	Art Instruction	95,370	-	7
	Citywide Exhibits	75,000	-	-
	Communications and Technology Funding	212,500	-	-
	Community and Cultural Festivals	200,000	-	-
	Contract Administration Consolidation	118,953	-	2
	Graphic Design Services	61,000	-	-
	Heritage Month Celebrations	24,888	-	-
	Olympic Mural Restoration	100,000	-	-
	Public Information and Marketing	-	-	1
	Proposed Changes	1,356,946	2	27
	Total	12,387,660	51	28

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Disability				
Adopted Budget				
	2015-16 Adopted Budget	2,718,652	12	7
	Adopted Budget	2,718,652	12	7
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	6,981	-	-
	2016-17 Employee Compensation Adjustment	24,479	-	-
	Change in Number of Working Days	(4,023)	-	-
	Full Funding for Partially Financed Positions	21,071	-	-
	Salary Step and Turnover Effect	19,244	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(518,794)	-	-
	Deletion of One-Time Expense Funding	(778,521)	-	-
Continuation of Services				
	ADA Assistants	50,000	-	-
	AIDS Coordination and Support	298,279	-	4
	Community Outreach Resource Center	146,410	-	2
	HIV Prevention Contracts	964,305	-	-
	Sidewalk Repair and Small Business Liaison	76,164	-	1
Increased Services				
	Administrative Support	28,240	1	-
New Services				
	ADA/Section 508 Compliant Documents	35,000	-	-
Efficiencies to Services				
	Expense Account Reduction	(40,000)	-	-
	Proposed Changes	328,835	1	7
	Total	3,047,487	13	7

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Economic and Workforce Development				
Adopted Budget				
	2015-16 Adopted Budget	20,224,038	120	64
	Adopted Budget	20,224,038	120	64
Other Changes or Adjustments				
	Systems Programming Support	(25,160)	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	71,246	-	-
	2016-17 Employee Compensation Adjustment	265,551	-	-
	Change in Number of Working Days	(42,962)	-	-
	Full Funding for Partially Financed Positions	138,000	-	-
	Salary Step and Turnover Effect	(111,572)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(4,608,471)	-	-
	Deletion of One-Time Expense Funding	(1,215,409)	-	-
Continuation of Services				
	Adult Workforce Development	1,335,423	-	16
	Client Services Technology Support	270,040	-	3
	Economic Development	962,469	-	9
	Former CRA Non-Housing Bond Proceeds Funds	111,262	-	1
	General Administration and Support	422,550	-	4
	Youth Workforce Development	1,405,055	-	21
Efficiencies to Services				
	Deletion of Vacant Position	(347,608)	(2)	-
	Deletion of Vacant Positions	(391,046)	(6)	-
Reduced Services				
	Consolidated Plan Funding Reduction	(668,656)	-	-
Transfer of Services				
	FilmLA Contract Administrator	(136,743)	(1)	-
	Proposed Changes	(2,566,031)	(9)	54
	Total	17,658,007	111	54

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
El Pueblo de Los Angeles				
Adopted Budget				
	2015-16 Adopted Budget	1,760,350	10	-
	Adopted Budget	1,760,350	10	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	5,022	-	-
	2016-17 Employee Compensation Adjustment	19,396	-	-
	Change in Number of Working Days	(3,622)	-	-
	Salary Step and Turnover Effect	(3,153)	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(332,500)	-	-
Continuation of Services				
	Filming Support	40,000	-	-
	Museum Support	285,000	-	-
	Proposed Changes	10,143	-	-
	Total	1,770,493	10	-

Emergency Management

Adopted Budget				
	2015-16 Adopted Budget	2,058,100	17	7
	Adopted Budget	2,058,100	17	7
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	12,023	-	-
	2016-17 Employee Compensation Adjustment	44,234	-	-
	Change in Number of Working Days	(6,931)	-	-
	Full Funding for Partially Financed Positions	44,650	-	-
	Salary Step and Turnover Effect	(16,454)	-	-
Deletion of One-Time Services				
	Deletion of One-Time Expense Funding	(38,000)	-	-
Continuation of Services				
	Grants and Community Emergency Management	431,000	4	4
	Public Health Coordinator	89,953	-	1
	Proposed Changes	560,475	4	5
	Total	2,618,575	21	5

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Employee Relations Board				
Adopted Budget				
	2015-16 Adopted Budget	416,747	3	-
	Adopted Budget	416,747	3	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	1,829	-	-
	2016-17 Employee Compensation Adjustment	6,779	-	-
	Change in Number of Working Days	(1,063)	-	-
	Salary Step and Turnover Effect	193	-	-
	Proposed Changes	7,738	-	-
	Total	424,485	3	-
Ethics Commission				
Adopted Budget				
	2015-16 Adopted Budget	2,703,856	23	-
	Adopted Budget	2,703,856	23	-
Other Changes or Adjustments				
	Clerical Support	20,000	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	12,086	-	-
	2016-17 Employee Compensation Adjustment	49,190	-	-
	Change in Number of Working Days	(8,676)	-	-
	Salary Step and Turnover Effect	(8,999)	-	-
Increased Services				
	Audits of General and Special Elections	38,871	1	-
	Educational Materials	3,875	-	-
	Electronic Filing System	67,200	-	-
	Proposed Changes	173,547	1	-
	Total	2,877,403	24	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Finance				
Adopted Budget				
	2015-16 Adopted Budget	37,710,580	347	3
	Adopted Budget	37,710,580	347	3
Other Changes or Adjustments				
	Revenue Management Reorganization	-	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	196,153	-	-
	2016-17 Employee Compensation Adjustment	730,453	-	-
	Change in Number of Working Days	(118,570)	-	-
	Full Funding for Partially Financed Positions	98,381	-	-
	Salary Step and Turnover Effect	(191,754)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(67,818)	-	-
	Deletion of One-Time Expense Funding	(183,035)	-	-
Continuation of Services				
	Administrative Citation Enforcement Program Support	-	-	1
	LATAX Oracle Database Management Licenses	133,000	-	-
Increased Services				
	Accounting Support	95,317	2	-
	LATAX Support	102,005	2	-
	Revenue Management Support	32,486	1	-
Efficiencies to Services				
	Deletion of Vacant Positions	(573,170)	(7)	-
	One-Time Salary Reduction	(400,000)	-	-
	Proposed Changes	(146,552)	(2)	1
	Total	37,564,028	345	1

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Fire				
Adopted Budget				
	2015-16 Adopted Budget	626,197,506	3,634	85
	Adopted Budget	626,197,506	3,634	85
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	121,373	-	-
	2016-17 Employee Compensation Adjustment	459,650	-	-
	Change in Number of Working Days	(1,510,978)	-	-
	Full Funding for Partially Financed Positions	20,102,014	-	-
	Salary Step and Turnover Effect	7,243,578	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(7,297,840)	-	-
	Deletion of One-Time Equipment Funding	(118,000)	-	-
	Deletion of One-Time Expense Funding	(55,234,098)	-	-
Continuation of Services				
	Automatic Vehicle Locator (AVL) and Tiered Dispatch Licenses and Support	164,000	-	-
	Body Armor Replacement	600,000	-	-
	Chief Information Officer and Technology Support	357,095	3	-
	Community Liaison Office	82,577	-	1
	Constant Staffing Overtime - FLSA Provisions	4,687,546	-	-
	Constant Staffing Overtime - Vacant Positions	2,038,284	-	-
	Continuation of Engine Company	1,327,299	12	-
	Development Services	731,927	6	-
	Diesel Exhaust Capturing System	100,000	-	-
	Dispatch System Management	130,165	-	1
	Emergency Incident Technicians	310,938	3	-
	Employee Relations Division	96,350	1	-
	EMS Nurse Practitioner Response Unit	62,264	-	1
	EMS Nurse Practitioner Supervision	64,635	-	1
	EMS Training Unit	200,548	-	2
	Fast Response Unit	307,860	-	2
	Fire Code Publication	75,000	-	-
	Firefighter Hiring and Training	17,320,372	-	-
	Firefighter Recruitment Unit	565,509	5	-
	Fire Station 80 Aircraft Rescue and Firefighting	652,980	6	-
	FireStatLA Unit	668,208	6	-
	Fleet Maintenance Division	-	-	13
	Former Proposition F and Q Project Support	-	-	1
	Four Geographic Bureau Structure	1,140,516	8	-
	Fuel Vehicle Management System	75,000	-	-
	Hazardous Waste Generator Fees	80,000	-	-
	Homeland Security Grants Unit	130,165	1	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Fire				
Continuation of Services				
	LAX Airport Security - Blue Ribbon Panel	196,677	1	-
	LifePak15 Monitor/Defibrillator Certification	177,943	-	-
	Paramedic State Accreditation	83,750	-	-
	Personnel Services Selection Unit	110,467	1	-
	Public Safety Technology Team - Metro Dispatch	78,560	-	1
	Public Safety Technology Team - Technology Support	444,886	-	4
	Recruit Services Section	151,282	2	-
	Replacement of Aging Technology Equipment	500,000	-	-
	Rescue Maintenance Unit	431,256	4	-
	Restoration of Engine Company	1,880,266	12	-
	SCBA Face Pieces and Cylinders	3,846,360	-	-
	Second Set of Turnouts	1,003,737	-	-
	Supply and Maintenance Division	264,627	2	-
	Sworn Overtime - Mutual Aid	1,000,000	-	-
Increased Services				
	Certified Unified Program Agency (CUPA)	47,658	-	1
	Chief of Staff Support	-	-	-
	Commander of the Administration Bureau	-	-	-
	Consulting Services	800,000	-	-
	Emergency Medical Services Bureau	-	-	-
	Project Manager for Communications Technology Projects	79,320	-	1
	Revenue Accounting Support	-	-	1
	Software Integration of Training Records	46,000	-	-
Efficiencies to Services				
	Disaster Response Staffing	-	-	1
	One-Time Salary Reduction	(2,300,000)	-	-
	Salary and Expense Account Reductions	(506,000)	-	-
Transfer of Services				
	Public Safety Dispatch Support	2,671,704	22	1
	Proposed Changes	6,743,430	95	32
	Total	632,940,936	3,729	32

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
General Services				
Adopted Budget				
	2015-16 Adopted Budget	242,899,530	1,254	35
	Adopted Budget	242,899,530	1,254	35
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	147,572	-	-
	2016-17 Employee Compensation Adjustment	994,815	-	-
	Change in Number of Working Days	(359,405)	-	-
	Full Funding for Partially Financed Positions	1,425,202	-	-
	Salary Step and Turnover Effect	(60,785)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(2,424,089)	-	-
	Deletion of One-Time Expense Funding	(1,807,291)	-	-
Continuation of Services				
	Administrator for Access Control and Badging Operations	88,142	1	-
	Building Maintenance Support for the Library Department	122,783	1	-
	Chief Sustainability Officer	156,625	1	-
	Continued Support for Supply Services Division	78,117	1	-
	Department Support	60,887	-	-
	Electric Vehicle Program	91,661	-	1
	Materials Testing Support	2,117,930	-	14
	Supply Management System Replacement Project	791,604	-	9
Increased Services				
	Administrative and Quality Assurance Services for Library	113,827	2	-
	Asset Management System	2,397,130	-	2
	Energy and Water Conservation Program	138,905	-	-
	Increased Maintenance for Alternative Fuel Repair Shops	263,540	-	-
	Infrastructure for Body Worn Video Cameras	1,031,087	-	-
	Jet A-1 Fuel Site Inspection and Maintenance Program	45,638	1	-
	Load Bank Testing for Emergency Generators	200,000	-	-
	Pavement Preservation Program	306,833	-	3
	Sidewalk Repair Program	49,861	1	-
	Water and Electricity Billing and Usage Monitoring	75,000	-	1
	Workplace Safety Program	39,630	1	-
New Services				
	Credit Card Chip Readers for Parking Lots	70,000	-	-
	Lease of Electric Vehicles	30,000	-	-
Efficiencies to Services				
	Alternative Fuel Reduction	(102,200)	-	-
	Citywide Leasing Account	(786,926)	-	-
	Reduction to the Citywide Petroleum Account	(4,137,396)	-	-
	Salary Savings Rate Adjustment	(644,508)	-	-
	Proposed Changes	514,189	9	30
	Total	243,413,719	1,261	30

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Housing and Community Investment				
Adopted Budget				
	2015-16 Adopted Budget	65,521,741	589	84
	Adopted Budget	65,521,741	589	84
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	207,560	-	-
	2016-17 Employee Compensation Adjustment	887,203	-	-
	Change in Number of Working Days	(194,993)	-	-
	Salary Step and Turnover Effect	(412,296)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(6,915,741)	-	-
	Deletion of One-Time Expense Funding	(1,999,000)	-	-
Continuation of Services				
	Affordable Housing Loan Portfolio	1,372,767	-	15
	Affordable Housing Trust Fund Programs	507,035	-	5
	Billing and Collections	198,870	3	-
	Domestic Violence Shelter Operations Support	1,222,000	-	-
	General Administration and Support	1,583,499	-	18
	Service Delivery and Program Management	826,536	-	11
	Support for Commissions and Community Engagement	(14,323)	-	5
	Support for the Consolidated Plan	498,529	-	5
	Technology Support	1,129,001	-	11
Increased Services				
	Document Management System Upgrades	430,769	-	1
	Online Property Information	202,878	-	-
	Rent Stabilization Ordinance Outreach Services	250,000	-	-
	Rent Stabilization Ordinance Unit Preservation	172,655	-	3
New Services				
	Affordable Housing Preservation	113,862	-	1
	Construction Services Unit	-	-	2
	Seismic Retrofit Cost Recovery Program	147,690	-	1
	Seismic Retrofit Program Appeal Hearings	79,890	-	3
	Seismic Retrofit Tenant Habitability Reviews	102,328	-	2
Efficiencies to Services				
	Grant Funding Adjustments	(2,243,139)	-	-
	Proposed Changes	(1,846,420)	3	83
	Total	63,675,321	592	83

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Information Technology Agency				
Adopted Budget				
	2015-16 Adopted Budget	93,458,580	460	20
	Adopted Budget	93,458,580	460	20
Other Changes or Adjustments				
	Salary Savings Rate Adjustment	245,968	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	334,192	-	-
	2016-17 Employee Compensation Adjustment	721,631	-	-
	Change in Number of Working Days	(171,825)	-	-
	Full Funding for Partially Financed Positions	261,464	-	-
	Salary Step and Turnover Effect	1,240,138	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(1,204,451)	-	-
	Deletion of One-Time Expense Funding	(11,143,855)	-	-
	Deletion of One-Time Special Funding	(430,500)	-	-
Continuation of Services				
	BuildLA	245,388	-	2
	Financial Applications Data Backup System Replacement	350,000	-	-
	Financial Management System Support	224,084	-	-
	Former Proposition F and Q Project Support	340,530	-	3
	Mobile Application Software and Hosting Services	85,000	-	-
	Network Security Maintenance and Support	253,900	-	-
	Public Safety Tower Maintenance	175,000	-	-
	Supply Management System Replacement Project	6,700,204	-	3
	Supply Management System Support	1,474,089	-	3
	Vehicle Management System Support	59,500	-	-
	Web Content Management System	223,000	-	-
Increased Services				
	ADA/Section 508 Compliant Websites	132,000	-	-
	Avionics Maintenance	100,000	-	-
	City Network	430,000	2	-
	Critical Incident Response and Managed Security Service	225,000	-	-
	Network Bandwidth for City Cloud Infrastructure	96,000	-	-
	Payroll System Project Support	447,128	1	-
	Staffing for the Integrated Security Operations Center	61,437	1	-
New Services				
	3-1-1 Speech Analytics	40,400	-	-
	FMS Managed Application Support	1,000,000	-	-
	Payroll and Human Resources Systems Requirements Study	513,750	-	-
Efficiencies to Services				
	Communication Services Reduction	(1,938,000)	-	-
Transfer of Services				
	Public Safety Dispatch Support	(4,915,488)	(42)	-
	Proposed Changes	(3,824,316)	(38)	11
	Total	89,634,264	422	11

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Mayor				
Adopted Budget				
	2015-16 Adopted Budget	6,431,536	94	-
	Adopted Budget	6,431,536	94	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	71,617	-	-
	2016-17 Employee Compensation Adjustment	245,698	-	-
	Change in Number of Working Days	(38,138)	-	-
	Salary Step and Turnover Effect	271,847	-	-
Continuation of Services				
	CalGrip Grant Funding	700,000	-	-
	Proposed Changes	1,251,024	-	-
	Total	7,682,560	94	-
Neighborhood Empowerment				
Adopted Budget				
	2015-16 Adopted Budget	2,821,839	26	2
	Adopted Budget	2,821,839	26	2
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	15,820	-	-
	2016-17 Employee Compensation Adjustment	55,720	-	-
	Change in Number of Working Days	(7,850)	-	-
	Salary Step and Turnover Effect	(44,240)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(84,862)	-	-
	Deletion of One-Time Expense Funding	(293,000)	-	-
Continuation of Services				
	Online Voting Platform	275,000	-	-
Increased Services				
	Mileage Funding	5,000	-	-
New Services				
	Administrative Support	30,000	-	-
	Civic University	30,000	-	-
	Subdivision and Boundary Adjustment Policy	98,370	3	-
Efficiencies to Services				
	One-Time Salary and Expense Accounts Reduction	(45,000)	-	-
	Salary Savings Rate Adjustment	(16,239)	-	-
Transfer of Services				
	Transfer of Neighborhood Council Funding Program Support	(419,204)	(5)	-
	Proposed Changes	(400,485)	(2)	-
	Total	2,421,354	24	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Personnel				
Adopted Budget				
	2015-16 Adopted Budget	58,236,583	484	25
	Adopted Budget	58,236,583	484	25
Other Changes or Adjustments				
	Consolidated Plan Funding Reduction	(177,459)	-	-
	Expense Account Adjustments	(14,500)	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	263,388	-	-
	2016-17 Employee Compensation Adjustment	1,051,591	-	-
	Change in Number of Working Days	(167,951)	-	-
	Full Funding for Partially Financed Positions	40,053	-	-
	Salary Step and Turnover Effect	(716,992)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(1,690,379)	-	-
	Deletion of One-Time Expense Funding	(1,973,551)	-	-
Continuation of Services				
	Affordable Care Act Implementation	101,016	-	1
	Department of Building and Safety Exam Support	241,852	-	2
	Department of Water and Power Exam Support	527,842	-	4
	Electronic Content Management System	160,000	-	-
	Employee Wellness Program	186,361	-	2
	Human Resources Support Services	105,866	1	-
	Increased Examining Support	1,685,685	-	12
	Learning and Career Development	300,000	-	-
	Memorandum of Understanding Training Expense	178,000	-	-
	Payroll System Project Support	105,866	-	1
	Special Investigation Support Services	230,763	-	2
	Succession Planning	210,431	-	2
Increased Services				
	Expansion of Alternative Dispute Resolution Program	45,437	-	1
	Expansion of Safety Program	92,258	-	2
	Public Safety Advertising for Police Officer Recruitment	115,000	-	-
	Strategic Workforce Development Task Force	949,985	1	10
Efficiencies to Services				
	Expense Account Reductions	(399,186)	-	-
	Salary Savings Rate Adjustment	(399,153)	-	-
	Proposed Changes	1,052,223	2	39
	Total	59,288,806	486	39

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Police				
Adopted Budget				
	2015-16 Adopted Budget	1,438,019,291	13,835	41
	Adopted Budget	1,438,019,291	13,835	41
New Facilities				
	Elysian Park Training Facility Expenses	770,407	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	918,960	-	-
	2016-17 Employee Compensation Adjustment	44,176,184	-	-
	Change in Number of Working Days	(3,519,110)	-	-
	Full Funding for Partially Financed Positions	222,037	-	-
	Salary Step and Turnover Effect	(1,114,154)	-	-
Deletion of One-Time Services				
	Deletion of One-Time Equipment Funding	(13,726,413)	-	-
	Deletion of One-Time Expense Funding	(11,547,911)	-	-
Continuation of Services				
	Community Online Reporting	60,000	-	-
	Los Angeles Regional Crime Laboratory Facility	529,233	-	-
	Replacement Vehicles	6,269,185	-	-
	Security Services Funding Adjustment	195,334	-	-
	Sworn Attrition	(13,451,545)	-	-
	Sworn Hiring Plan	14,835,106	-	-
	Sworn Overtime Funding	9,000,000	-	-
	Technology-Related Hardware and Contracts	2,662,377	-	-
Increased Services				
	Body-Worn Video Implementation	5,518,271	9	-
	Computer-Aided Dispatch	1,714,152	-	-
	Human Trafficking and Prostitution Enforcement Detail	500,000	-	-
	Redeploy Officers from Detention to Field Assignments	1,467,711	11	-
	Replacement Radios	(385,000)	-	-
	Replace Smog Check Machines	103,500	-	-
	System-wide Mental Assessment Response Teams	144,811	-	-
New Services				
	Custody Transport Detail	500,000	-	-
Efficiencies to Services				
	Expense Account Reduction	(51,000)	-	-
Transfer of Services				
	Public Safety Dispatch Support	2,356,871	20	-
	Proposed Changes	48,149,006	40	-
	Total	1,486,168,297	13,875	20

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Board of Public Works				
Adopted Budget				
	2015-16 Adopted Budget	16,664,458	88	1
	Adopted Budget	16,664,458	88	1
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	54,100	-	-
	2016-17 Employee Compensation Adjustment	197,539	-	-
	Change in Number of Working Days	(29,351)	-	-
	Full Funding for Partially Financed Positions	366,966	-	-
	Salary Step and Turnover Effect	(99,150)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(72,671)	-	-
	Deletion of One-Time Expense Funding	(2,624,000)	-	-
Continuation of Services				
	Accounting Support for Proposition C Projects	71,304	1	-
	Administrative Support	72,433	-	1
	Clean and Green Program	751,000	-	-
	Graffiti Abatement Funding	1,693,000	-	-
	LA River Corps Program	180,000	-	-
Increased Services				
	Public Works Trust Fund Nexus Study	50,000	-	-
	Sidewalk Repair Program	173,936	-	3
New Services				
	Sidewalk Repair Program	59,502	-	1
Efficiencies to Services				
	Expense Account Reductions	(20,284)	-	-
	One-Time Salary Reduction	(403,935)	-	-
	Salary Savings Rate Adjustment	(41,000)	-	-
Transfer of Services				
	FilmLA Contract Administrator	136,743	1	-
	Petroleum Administrator	123,837	-	1
	Proposed Changes	639,969	2	6
	Total	17,304,427	90	6

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Bureau of Contract Administration				
Adopted Budget				
	2015-16 Adopted Budget	34,491,345	249	101
	Adopted Budget	34,491,345	249	101
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	59,082	-	-
	2016-17 Employee Compensation Adjustment	298,184	-	-
	Change in Number of Working Days	(83,711)	-	-
	Full Funding for Partially Financed Positions	75,000	-	-
	Salary Step and Turnover Effect	755,215	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(8,242,248)	-	-
	Deletion of One-Time Expense Funding	(1,089,140)	-	-
Continuation of Services				
	Bridge Improvement Program	214,420	-	2
	Services to Los Angeles International Airport	2,499,183	-	26
	Services to the Harbor Department	1,872,634	-	19
	Sidewalk Repair Program - Compliance	85,771	-	1
	Transportation Grant Fund Annual Work Program	1,285,727	-	12
	Wastewater Program Compliance	156,813	2	-
Increased Services				
	Metro/Expo Authority Annual Work Program	1,052,028	-	10
	Mobile Devices for Inspection	105,685	-	-
	Office of Wage Standards Support	2,400,000	-	22
	Proposition O Program	117,294	-	2
	Services to the Department of Water and Power	661,530	-	8
	Sidewalk Repair Program - Inspection	862,812	-	9
New Services				
	Metro Purple Line Extension	92,120	-	2
Efficiencies to Services				
	Expense Account Reductions	(138,500)	-	-
	Salary Savings Rate Adjustment	(303,048)	-	-
	Proposed Changes	2,736,851	2	113
	Total	37,228,196	251	113

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Bureau of Engineering				
Adopted Budget				
	2015-16 Adopted Budget	78,495,124	677	79
	Adopted Budget	78,495,124	677	79
Other Changes or Adjustments				
	Former Proposition F and Q Project Support	257,556	-	4
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	779,737	-	-
	2016-17 Employee Compensation Adjustment	969,346	-	-
	Change in Number of Working Days	(260,490)	-	-
	Full Funding for Partially Financed Positions	467,000	-	-
	Salary Step and Turnover Effect	3,158,398	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(7,683,245)	-	-
	Deletion of One-Time Equipment Funding	(220,000)	-	-
	Deletion of One-Time Expense Funding	(791,773)	-	-
Continuation of Services				
	Active Transportation Program	656,747	-	6
	Asphalt Plant	228,321	-	2
	City Hall East Electrical Upgrades	139,468	-	1
	Citywide Development Services Case Management	125,067	-	1
	Downtown Los Angeles Streetcar Project	161,634	-	1
	Electronic Project Document Control System Phase II	225,000	-	-
	Great Streets Initiative	100,000	-	-
	Metro/Expo Authority Annual Work Program	2,625,283	-	21
	Pavement Preservation Support	868,644	-	4
	Support for Expedited B-permit Reviews	839,052	-	7
	Support for Plan Check Activities	631,427	-	6
	Support for Sidewalk Dining	103,254	-	1
	Transportation Grant Fund Annual Work Program	2,667,334	-	22
Increased Services				
	Above Ground Facilities Support	64,522	-	1
	Architectural Support for Recreation and Parks Projects	-	-	2
	Clean Water Capital Improvement Program Support	577,100	-	8
	Construction Management Staffing	-	-	2
	Engineering Database Enhancement	88,346	-	1
	Sidewalk Repair Program	1,197,545	-	11
	Transportation Construction Management Committee Chair	-	-	1
	Tree Removal CEQA Review	64,573	1	-
Restoration of Services				
	Restoration of One-Time Expense Funding	195,303	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Bureau of Engineering				
New Services				
	Electric Vehicle and Solar Power Engineering	65,912	-	1
	FUSE Fellow Program	130,000	-	-
	Metro Purple Line Extension	140,125	-	3
	Vision Zero	264,286	-	2
Efficiencies to Services				
	Expense Account Reductions	(601,497)	-	-
	Salary Savings Rate Adjustment	(288,162)	-	-
	Stormwater Funding Reduction	(385,303)	-	-
	Proposed Changes	7,560,510	1	108
	Total	86,055,634	678	108
 Bureau of Sanitation				
Adopted Budget				
	2015-16 Adopted Budget	237,252,918	2,805	88
	Adopted Budget	237,252,918	2,805	88
Other Changes or Adjustments				
	Clean Streets Los Angeles Funding Realignment	(832,608)	(15)	-
	Consolidation of Operation Healthy Street Program	1,669,902	8	-
	Consolidation of Operation Healthy Streets Program	(1,669,902)	(8)	-
	Salary Savings Rate Adjustment	1,844,198	-	-
	Uniform Expense Adjustment	(15,000)	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	838,015	-	-
	2016-17 Employee Compensation Adjustment	2,536,011	-	-
	Change in Number of Working Days	(848,410)	-	-
	Full Funding for Partially Financed Positions	2,721,207	-	-
	Salary Step and Turnover Effect	282,909	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(6,024,428)	-	-
	Deletion of One-Time Equipment Funding	(11,015)	-	-
	Deletion of One-Time Funding	(1,026,342)	-	-
Continuation of Services				
	Citywide Exclusive Franchise System - Phase I	1,624,029	-	16
	Citywide Exclusive Franchise System - Phase II	3,268,307	-	36
	Clean and Green Community Program Support	62,571	-	1
	Clean Streets Los Angeles	509,917	5	-
	Clean Streets Los Angeles - Three Teams	4,157,975	30	-
	Clean Up Green Up Program	139,250	-	1
	Financial Oversight and Management	159,349	1	-
	Governmental Affairs Support	62,571	-	1

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Bureau of Sanitation				
Continuation of Services				
	Hyperion Treatment Plant Manager	167,645	1	-
	Liability Claims Support	82,242	-	1
	Low Impact Development Plan Check Support	296,757	-	3
	Marketing and Public Outreach Program	129,108	-	1
	Non-Curbside Recycling Program Support	99,286	-	1
	San Fernando Valley Groundwater Recharge System	234,741	-	2
	Solid Waste Integrated Resources Plan	643,839	-	6
	Street Indexing Program	657,383	12	-
	Trash Receptacle Program	840,672	7	-
	Watershed Protection Division	-	-	13
	Watershed Protection Grants Program	194,553	-	2
Increased Services				
	Advanced Water Purification Facility Expansion Project	273,050	7	-
	California Environmental Quality Act (CEQA) Review	72,971	1	-
	Citywide Exclusive Franchise System - Phase III	3,479,786	-	19
	Clean Streets Los Angeles - Fourth Team	1,607,544	11	-
	Hyperion Treatment Plant Operations	244,534	4	-
	Hyperion Treatment Plant Operations and Maintenance	130,258	2	-
	Industrial Waste Permit Billing and Surcharge	46,870	1	-
	Industrial Waste Permit Inspection and Enforcement	86,355	1	-
	Instrumental Chemistry Oversight	75,753	1	-
	Los Angeles-Glendale Plant Engineering Support	72,971	1	-
	Mechanical Engineering Support	59,264	1	-
	Ocean Assessment Support	128,420	2	-
	Sewer Construction and Maintenance Fund Administrator Support	77,074	1	-
	Trash Receptacle Program Expansion	494,686	1	-
New Services				
	Air Treatment Facilities Maintenance	350,465	6	-
	Coordinated Integrated Monitoring Program Implementation	196,274	3	-
	Los Angeles International Airport Recycling Program	102,729	-	2
	Multi-Family Bulky Item Program - Phase II	332,572	-	7
	Solid Resources Support	143,000	-	-
Efficiencies to Services				
	Expense Account Reduction	(467,000)	-	-
	Watershed Protection Salary Adjustment	(903,371)	-	-
	Proposed Changes	19,398,937	84	112
	Total	256,651,855	2,890	112

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Bureau of Street Lighting				
Adopted Budget				
	2015-16 Adopted Budget	29,550,960	209	44
	Adopted Budget	29,550,960	209	44
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	113,386	-	-
	2016-17 Employee Compensation Adjustment	789,137	-	-
	Change in Number of Working Days	(65,599)	-	-
	Salary Step and Turnover Effect	19,594	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(3,046,669)	-	-
	Deletion of One-Time Funding	(4,368,483)	-	-
	Deletion of One-Time Special Funding	(1,615,000)	-	-
Continuation of Services				
	Copper Wire Theft Replacement Program	1,048,580	-	1
	Fleet Leasing	184,000	-	-
	LED Conversion Program Phase II	2,353,157	-	10
	Metro/Expo Annual Work Program	752,260	-	8
	Traffic Signal Support	494,002	-	5
	Transportation Grant Fund Annual Work Program	479,988	-	5
Increased Services				
	Assistant Director	112,011	1	-
	Co-location Small Cell Communication	2,474,871	-	16
	High Voltage Conversion Program	1,890,792	-	8
	Sidewalk Repair Program	30,000	-	-
New Services				
	Metro Purple Line Extension	71,619	-	2
	Vision Zero	315,575	-	5
	Proposed Changes	2,033,221	1	60
	Total	31,584,181	210	60

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Bureau of Street Services				
Adopted Budget				
	2015-16 Adopted Budget	172,645,713	899	176
	Adopted Budget	172,645,713	899	176
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	57,869	-	-
	2016-17 Employee Compensation Adjustment	642,389	-	-
	Change in Number of Working Days	(212,023)	-	-
	Full Funding for Partially Financed Positions	500,000	-	-
	Salary Step and Turnover Effect	(507,032)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(11,769,786)	-	-
	Deletion of One-Time Expense Funding	(10,712,197)	-	-
Continuation of Services				
	Asphalt Repair	680,000	-	-
	Bus Pad and Stop Improvements	1,474,968	-	11
	Design of Bikeways and Pedestrian Facilities	597,719	-	5
	GPS Technology	30,000	-	-
	Great Streets Initiative	1,500,000	-	14
	Metro/Expo Authority Annual Work Program	987,913	-	8
	Mobile Device Support	114,379	-	1
	Public Right-of-Way Construction Enforcement	366,860	-	4
	Sidewalk Access Ramps	3,295,293	-	23
	Street and Transportation Project Support	2,056,535	-	24
	Streetscape and Transit Enhancements	4,408,739	-	54
	Tree Trimming	6,500,000	-	5
Increased Services				
	Sidewalk Repair Program	7,591,279	-	71
	Sustainability Officer	95,450	(1)	1
New Services				
	Metro Purple Line Extension	181,536	-	3
	Vision Zero	500,000	-	-
Efficiencies to Services				
	Expense Account Reductions	(364,646)	-	-
	Salary Savings Rate Adjustment	(20,000)	-	-
	Proposed Changes	7,995,245	(1)	224
	Total	180,640,958	898	224

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Transportation				
Adopted Budget				
	2015-16 Adopted Budget	154,636,217	1,311	206
	Adopted Budget	154,636,217	1,311	206
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	336,880	-	-
	2016-17 Employee Compensation Adjustment	1,091,408	-	-
	Change in Number of Working Days	(373,262)	-	-
	Full Funding for Partially Financed Positions	2,561,478	-	-
	Salary Step and Turnover Effect	655,255	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(16,625,603)	-	-
	Deletion of One-Time Equipment Funding	(531,500)	-	-
	Deletion of One-Time Expense Funding	(11,830,003)	-	-
Continuation of Services				
	Active Transportation	1,202,588	-	13
	Communication Center Support	132,569	2	-
	Development Review Support	332,045	-	3
	District Office Increased Support	419,453	-	5
	District Office Support	459,155	4	-
	Expedited Plan Review	347,095	-	3
	General Administration Support	507,307	4	-
	Great Streets Initiative	1,880,172	-	4
	Metro/Expo Authority Annual Work Program	806,782	-	8
	Ombudsman Support	52,669	-	1
	Part-Time Traffic Officer Program Oversight	298,350	-	4
	Pavement Preservation Support - Mark-Out Crews	590,442	-	10
	Pavement Preservation Support - Striping Support	6,947,148	-	7
	Pavement Preservation - Traffic Loop Support	691,258	-	10
	Permit Parking Program	268,022	-	3
	Special Events Overtime	2,000,000	-	-
	Speed Hump Program	68,794	-	1
	Support for Film Industry	223,415	-	4
	Sustainability Program	165,168	1	-
	Traffic and Street Maintenance Support	975,318	-	14
	Traffic Signals Support	6,890,344	-	74
	Transportation Grant Project Review	89,034	-	1
	Transportation Project Delivery Support	2,299,564	-	21
	Vision Zero	1,093,931	-	6

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Transportation				
Increased Services				
	Accelerated ExpressPark	133,412	-	2
	Bikepath Maintenance Program Management	38,265	-	1
	Budget and Administration Support	82,584	1	-
	Director of Field Operations Management Support	92,206	-	1
	DWP Water Trunk Line Program - Construction	76,010	-	1
	DWP Water Trunk Line Program - Traffic Signals	536,208	-	6
	Grants Fund Manager	50,670	-	1
	Metro/TPS Inspectors for Ongoing Projects	126,221	-	2
	Radio System Consoles	480,000	-	-
	Various Professional Contractual Services Support	130,000	-	-
	Vision Zero - Speed Zone Survey Work	337,589	-	2
	Vision Zero - Street and Safety Improvements	551,188	-	4
New Services				
	Downtown Bus Operations Facility Development Project	76,010	1	-
	Metro Purple Line Extension	264,028	-	5
	Mobility Hubs	51,704	-	1
	Special Parking Revenue Fund Local Return	57,402	-	1
Efficiencies to Services				
	Expense Account Reductions	(1,014,755)	-	-
	One-Time Salary Reduction	(700,000)	-	-
	Salary Savings Rate Adjustment	(339,500)	-	-
	Proposed Changes	5,054,518	13	219
	Total	159,690,735	1,324	219

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Zoo				
Adopted Budget				
	2015-16 Adopted Budget	19,687,309	228	3
	Adopted Budget	19,687,309	228	3
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	18,746	-	-
	2016-17 Employee Compensation Adjustment	157,446	-	-
	Change in Number of Working Days	(59,038)	-	-
	Salary Step and Turnover Effect	40,176	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(119,338)	-	-
	Deletion of One-Time Expense Funding	(161,000)	-	-
Continuation of Services				
	Administrative Support	54,060	-	1
	Animal Nutrition Services	-	-	1
	Behavioral Enrichment Program	61,027	-	1
	Contact Yard Educational Services	78,000	-	-
	Reindeer Care	13,000	-	-
Increased Services				
	Bird Show and Daily Operations	49,280	-	-
	Custodial Services	97,080	1	-
	Facility Operations	41,885	-	1
	Fire Alarm Maintenance and Testing	25,000	-	-
	Perimeter Fence Repair	25,000	-	-
	Special Events Support	75,000	-	-
New Services				
	Carousel Operations	170,500	-	-
	Giraffe Feeding Experience	108,750	-	-
	Proposed Changes	675,574	1	4
	Total	20,362,883	229	4

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Appropriations to City Employees' Retirement				
Adopted Budget				
	2015-16 Adopted Budget	102,171,275	-	-
	Adopted Budget	102,171,275	-	-
CERS Appropriation - Special Fund				
	Civilian Pensions - Special Fund Appropriation	4,285,594	-	-
	Proposed Changes	4,285,594	-	-
	Total	106,456,869	-	-
Appropriations to Library Fund				
Adopted Budget				
	2015-16 Adopted Budget	147,623,777	-	-
	Adopted Budget	147,623,777	-	-
Library Appropriation - General Fund				
	Library - General Fund Appropriation	10,285,522	-	-
	Proposed Changes	10,285,522	-	-
	Total	157,909,299	-	-
Appropriations to Recreation and Parks Fund				
Adopted Budget				
	2015-16 Adopted Budget	165,318,884	-	-
	Adopted Budget	165,318,884	-	-
Recreation and Parks Appropriation - General Fund				
	Recreation and Parks - General Fund Appropriation	10,336,864	-	-
Recreation and Parks Appropriation - Special Fund				
	Recreation and Parks - Special Fund Appropriation	(371,869)	-	-
	Proposed Changes	9,964,995	-	-
	Total	175,283,879	-	-
Bond Redemption and Interest				
Adopted Budget				
	2015-16 Adopted Budget	137,526,468	-	-
	Adopted Budget	137,526,468	-	-
Bond Redemption and Interest				
	GOB Debt Service - Interest	(4,246,812)	-	-
	GOB Debt Service - Principal	(10,785,000)	-	-
	Proposed Changes	(15,031,812)	-	-
	Total	122,494,656	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Capital Finance Administration				
Adopted Budget				
	2015-16 Adopted Budget	235,573,575	-	-
	Adopted Budget	235,573,575	-	-
Building and Safety Services				
	MICLA 2007-B (Figueroa Plaza)	231	-	-
Building Services				
	MICLA 2007-B (Figueroa Plaza)	1,024	-	-
	MICLA 2008-B (Real Property)	(1,426)	-	-
	MICLA 2009-B (Real Property)	855	-	-
	MICLA 2009-D (Recovery Zone)	(15,016)	-	-
	MICLA 2010-C (Real Property RZEDB)	2,746	-	-
	MICLA 2010-D (Refunding of MICLA)	(228,634)	-	-
	MICLA 2011-A (QECB)	(22,245)	-	-
	MICLA 2012-A (Capital Eqpt Refunding)	(284)	-	-
	MICLA 2012-C (Refunding of MICLAs)	(150)	-	-
	MICLA 2014-B Refunding (Real Property)	(650)	-	-
	MICLA AK (Trizec Hahn Theatre)	1,762	-	-
Convention Center Debt Service				
	Convention Center Debt Service	(48,212,738)	-	-
	MICLA 2009-B (Real Property)	70	-	-
	MICLA 2015-A Refunding (Convention Center)	47,391,497	-	-
Crime Control				
	Commercial Paper	(141,370)	-	-
	In-Car Video (Police)	(7,000)	-	-
	MICLA 2006-A (Police HQ and PW Building)	(8,250)	-	-
	MICLA 2007-B (Figueroa Plaza)	72	-	-
	MICLA 2008-A (Capital Equipment)	17	-	-
	MICLA 2008-B (Real Property)	(874)	-	-
	MICLA 2009-A (Capital Equipment)	(621)	-	-
	MICLA 2009-B (Real Property)	191	-	-
	MICLA 2009-C (Capital Equipment)	300	-	-
	MICLA 2009-E (Real Property)	1,625	-	-
	MICLA 2010-A (Capital Equipment)	(123)	-	-
	MICLA 2010-C (Real Property RZEDB)	1,116	-	-
	MICLA 2010-D (Refunding of MICLA)	(1,016,374)	-	-
	MICLA 2012-A (Capital Eqpt Refunding)	(22)	-	-
	MICLA 2012-B (Real Property Refunding)	(58)	-	-
	MICLA 2012-C (Refunding of MICLAs)	(76)	-	-
	MICLA Refunding of Commercial Paper	(638,000)	-	-
	Motorola Lease Radios (Police)	(2,877,433)	-	-
	Pershing Square Refunding 2002	762	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Capital Finance Administration				
Fire Suppression				
	Commercial Paper	(563,618)	-	-
	MICLA 2007-B (Figueroa Plaza)	32	-	-
	MICLA 2008-A (Capital Equipment)	32	-	-
	MICLA 2009-A (Capital Equipment)	(1,215)	-	-
	MICLA 2009-C (Capital Equipment)	128	-	-
	MICLA 2010-A (Capital Equipment)	(161)	-	-
	MICLA 2010-B (Capital Equipment)	(465)	-	-
	MICLA 2010-D (Refunding of MICLA)	(204,995)	-	-
	MICLA 2012-A (Capital Eqpt Refunding)	(187)	-	-
	MICLA 2012-B (Real Property Refunding)	(23)	-	-
	MICLA 2012-C (Refunding of MICLAs)	(5)	-	-
	MICLA Refunding of Commercial Paper	(496,000)	-	-
Fleet Services and Operations				
	Commercial Paper	(746,901)	-	-
	MICLA 2008-A (Capital Equipment)	48	-	-
	MICLA 2009-A (Capital Equipment)	(1,390)	-	-
	MICLA 2009-C (Capital Equipment)	499	-	-
	MICLA 2010-A (Capital Equipment)	(288)	-	-
	MICLA 2010-B (Capital Equipment)	(844)	-	-
	MICLA 2010-D (Refunding of MICLA)	(466,997)	-	-
	MICLA 2012-C (Refunding of MICLAs)	(28)	-	-
	MICLA Refunding of Commercial Paper	(638,000)	-	-
General Administration and Support				
	Debt Service for CDD Projects	(567,902)	-	-
Household Refuse Collection				
	MICLA 2006-A (Police HQ and PW Building)	1,059	-	-
Parking Enforcement				
	MICLA 2010-D (Refunding of MICLA)	(121,304)	-	-
	MICLA 2012-B (Real Property Refunding)	(893)	-	-
	MICLA 2012-C (Refunding of MICLAs)	(116)	-	-
	MICLA Refunding of Commercial Paper	500,000	-	-
	Refinancing of Parking Revenue Bonds - CP	(199)	-	-
Public Improvements				
	Commercial Paper	1,709,716	-	-
	MICLA 2009-B (Real Property)	1,883	-	-
	MICLA 2012-B (Real Property Refunding)	(128)	-	-
	MICLA 2016 Streetlights	3,548,014	-	-
	MICLA Refunding of Commercial Paper	(516,000)	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Capital Finance Administration				
Recreation and Parks Projects				
	MICLA 2009-A (Capital Equipment)	(260)	-	-
	MICLA 2009-C (Capital Equipment)	30	-	-
	MICLA 2010-A (Capital Equipment)	(22)	-	-
	MICLA 2012-B (Real Property Refunding)	(98)	-	-
	MICLA 2012-C (Refunding of MICALAs)	(25)	-	-
Staples Arena Debt Service				
	Staples Arena Debt Service	(351,251)	-	-
Systems Operations				
	Commercial Paper	(257,827)	-	-
	MICLA 2008-A (Capital Equipment)	2	-	-
	MICLA 2009-A (Capital Equipment)	(264)	-	-
	MICLA 2009-C (Capital Equipment)	543	-	-
	MICLA 2010-A (Capital Equipment)	(706)	-	-
	MICLA 2010-B (Capital Equipment)	(338)	-	-
	MICLA 2010-D (Refunding of MICLA)	(298,696)	-	-
	MICLA 2012-A (Capital Eqpt Refunding)	(306)	-	-
	MICLA Refunding of Commercial Paper	(212,000)	-	-
Wastewater				
	MICLA 2006-A (Police HQ and PW Building)	392	-	-
		Proposed Changes	-	-
		(5,456,150)	-	-
	Total	230,117,425	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Capital Improvement Expenditure Program				
Adopted Budget				
	2015-16 Adopted Budget	278,748,882	-	-
	Adopted Budget	278,748,882	-	-
Capital Improvements - Arts and Cultural Opportunities				
	CIEP - Municipal Facilities	167,840	-	-
Capital Improvements - Flood Control				
	CIEP - Physical Plant	(2,013,090)	-	-
Capital Improvements - Lighting of Streets				
	CIEP - Physical Plant	(936,000)	-	-
Capital Improvements - Public Buildings and Facilities				
	CIEP - Municipal Facilities	1,607,290	-	-
Capital Improvements - Recreational Opportunities				
	CIEP - Municipal Facilities	(1,750,000)	-	-
Capital Improvements - Street and Highway Transportation				
	CIEP - Physical Plant	2,465,730	-	-
Capital Improvements - Wastewater				
	CIEP - Clean Water	(2,711,000)	-	-
	Proposed Changes	(3,169,230)	-	-
	Total	275,579,652	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
General City Purposes				
Adopted Budget				
	2015-16 Adopted Budget	130,703,946	-	-
	Adopted Budget	130,703,946	-	-
Governmental Services				
	Aging Programs Various	(192,000)	-	-
	Clean Streets Citywide	(7,485,000)	-	-
	Council Community Projects (10)	(3,880,000)	-	-
	Domestic Abuse Response Teams (4)	497,000	-	-
	Equity and Community Well-Being (2)	228,680	-	-
	Estelle Van Meter Mini Multipurpose Senior Center	450,000	-	-
	Family Source Centers (2)	4,790,000	-	-
	Gang Injunction Curfew Settlement Agreement (12)	7,500,000	-	-
	Gang Reduction & Youth Development Office (2)	300,000	-	-
	Homeless Services for Veterans	(2,901,208)	-	-
	Homeless Shelter Program (2)	24,902,636	-	-
	Homelessness Support (2)	300,000	-	-
	LA RISE (2)	2,000,000	-	-
	Lifeline Reimbursement Program (6)	85,000	-	-
	Los Angeles Homeless Count (2)	550,000	-	-
	Medicare Contributions	3,600,000	-	-
	Open Data and Digital Services (2)	550,000	-	-
	Operation Healthy Streets (2)	134,330	-	-
	Pensions Savings Plans	650,000	-	-
	Rapid Re-Housing Vouchers (11)	5,769,230	-	-
	Settlement Adjustment Processing	318	-	-
	Social Security Contributions	100,000	-	-
	Solid Waste Fee Reimbursement (7)	260,000	-	-
Intergovernmental Relations				
	California Contract Cities	10,000	-	-
	San Fernando Valley Council of Governments	25,000	-	-
	Sister Cities International	500	-	-
	Proposed Changes	38,244,486	-	-
	Total	168,948,432	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Human Resources Benefits				
Adopted Budget				
	2015-16 Adopted Budget	611,491,371	-	-
	Adopted Budget	611,491,371	-	-
Human Resources Benefits				
	Civilian FLEX Program	21,546,894	-	-
	Contractual Services	(3,000,000)	-	-
	Employee Assistance Program	23,578	-	-
	Fire Health and Welfare Program	2,068,315	-	-
	Police Health and Welfare Program	9,529,315	-	-
	Supplemental Civilian Union Benefits	243,926	-	-
	Unemployment Insurance	(600,000)	-	-
	Workers' Compensation/Rehabilitation	(5,000,000)	-	-
	Proposed Changes	24,812,028	-	-
	Total	636,303,399	-	-
Judgment Obligation Bonds Debt Service Fund				
Adopted Budget				
	2015-16 Adopted Budget	9,031,025	-	-
	Adopted Budget	9,031,025	-	-
Judgment Obligation Bonds				
	Judgment Obligation Bond Debt Service	1,400	-	-
	Proposed Changes	1,400	-	-
	Total	9,032,425	-	-
Liability Claims				
Adopted Budget				
	2015-16 Adopted Budget	53,910,000	-	-
	Adopted Budget	53,910,000	-	-
Liability Claims				
	Liability Payouts	(53,910,000)	-	-
	Fire Liability Payouts	2,250,000	-	-
	General Services Liability Payouts	1,000,000	-	-
	Police Liability Payouts	30,750,000	-	-
	Public Works, Engineering Liability Payouts	1,100,000	-	-
	Public Works, Sanitation Liability Payouts	8,750,000	-	-
	Public Works, Street Services Liability Payouts	8,500,000	-	-
	Recreation and Parks Liability Payouts	1,150,000	-	-
	Transportation Liability Payouts	4,200,000	-	-
	Miscellaneous Liability Payouts	10,750,000	-	-
	Proposed Changes	14,540,000	-	-
	Total	68,450,000	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Proposition A Local Transit Assistance Fund				
Adopted Budget				
	2015-16 Adopted Budget	311,158,953	-	-
	Adopted Budget	311,158,953	-	-
Proposition A Local Transit Assistance Fund				
	Bikeshare Operations and Maintenance	2,134,780	-	-
	Bus Facility Purchase Program	15,000,000	-	-
	Cityride Fleet Replacement	(4,100,000)	-	-
	Cityride Vehicle Purchase Program Expansion	(2,900,000)	-	-
	Community DASH Bus Purchase Program Expansion	(11,125,000)	-	-
	Commuter Express - Fleet Replacement	2,190,000	-	-
	Commuter Express Bus Purchase Program Expansion	(6,300,000)	-	-
	Downtown LA Streetcar	600,627	-	-
	Fuel Reimbursement	(3,700,000)	-	-
	Matching Funds - Measure R Projects/LRPT/30-10	(800,000)	-	-
	Memberships and Subscriptions	30,000	-	-
	Office Supplies	5,000	-	-
	Paratransit Program Coordinator Services	50,000	-	-
	Quality Assurance Program	30,000	-	-
	Reserve for Future Transit Service	(97,216,071)	-	-
	Smart Technology for DASH and Commuter Express Buses	(1,250,000)	-	-
	Technology and Communications Equipment	25,000	-	-
	Transit Bus Security Services	1,350,000	-	-
	Transit Operations	801,000	-	-
	Transit Stop Enhancements	(1,000,000)	-	-
	Universal Fare System	400,000	-	-
	Vehicles for Hire Technology Upgrades	(50,000)	-	-
	Zero Emission Bus Purchase	(5,000,000)	-	-
	Reimbursement of General Fund Costs	279,519	-	-
	Proposed Changes	(110,545,145)	-	-
	Total	200,613,808	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Proposition C Anti-Gridlock Transit Improvement Fund				
Adopted Budget				
	2015-16 Adopted Budget	28,996,080	-	-
	Adopted Budget	28,996,080	-	-
Proposition C Anti-Gridlock Transit Improvement Fund				
	ATSAC Systems Maintenance	(694,142)	-	-
	Bicycle Path Maintenance	(87,000)	-	-
	Contractual Services-Support	(20,000)	-	-
	Exposition Blvd Bike Path Phase 2	(1,255,858)	-	-
	Paint and Sign Maintenance	(1,476,526)	-	-
	Pavement Preservation Overtime	(700,000)	-	-
	Traffic Signal Supplies	(1,279,400)	-	-
	Travel and Training	(8,000)	-	-
	Reimbursement of General Fund Costs	4,383,214	-	-
	Proposed Changes	(1,137,712)	-	-
	Total	27,858,368	-	-
Special Parking Revenue Fund				
Adopted Budget				
	2015-16 Adopted Budget	46,439,877	-	-
	Adopted Budget	46,439,877	-	-
Special Parking Revenue Fund				
	Accelerated ExpressPark - Local Match	218,000	-	-
	Capital Equipment Purchases	(1,958,200)	-	-
	Special Parking Revenue Fund Local Return - Pilot	600,000	-	-
	Collection Services	97,900	-	-
	Contractual Services	2,862,191	-	-
	Curbside Management Study	(150,000)	-	-
	Great Streets Parking Related Improvements	(100,000)	-	-
	Innovation Fund	(500,000)	-	-
	Maintenance, Repair, & Utility Service for Off-Street Lots	72,128	-	-
	Miscellaneous Equipment	20,000	-	-
	New Parking Signage Program	(300,000)	-	-
	Parking Meter and Off-Street Parking Administration	(276,905)	-	-
	Parking Studies	355,000	-	-
	Parking Website Consolidation	(100,000)	-	-
	Proportionate Share - Code the Curb Project	1,125,000	-	-
	Replacement Parts, Tools and Equipment	561,060	-	-
	Travel and Training	8,120	-	-
	Reimbursement of General Fund Costs	(308,786)	-	-
	Proposed Changes	2,225,508	-	-
	Total	48,665,385	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Tax and Revenue Anticipation Notes				
Adopted Budget				
	2015-16 Adopted Budget	1,077,985,098	-	-
	Adopted Budget	1,077,985,098	-	-
Tax and Revenue Anticipation Notes Debt Service Fund				
	Debt Service - Pensions	(6,330,267)	-	-
	Debt Service - Retirement	22,194,769	-	-
	Debt Service - Cash Flow	1,160,812	-	-
	Proposed Changes	17,025,314	-	-
	Total	1,095,010,412	-	-
Unappropriated Balance				
Adopted Budget				
	2015-16 Adopted Budget	103,622,801	-	-
	Adopted Budget	103,622,801	-	-
Unappropriated Balance				
	Animal Services Field Operations Enhancements	(320,000)	-	-
	BID Assessments on City Properties	(151,415)	-	-
	Body Worn Video Cameras	(4,550,000)	-	-
	Channel 36	(109,066)	-	-
	CityLink LA	(1,000,000)	-	-
	Civilian FLEX-Healthcare Reform Act Compliance	1,000,000	-	-
	Clean Streets	(1,500,000)	-	-
	Data Network Modernization	(2,730,159)	-	-
	Economic Development Asset Management	(1,000,000)	-	-
	Electrical Vehicle Charging Stations	1,000,000	-	-
	Environmental Impact Report - Trap/ Neuter/ Return Program	(300,000)	-	-
	Fire Field Staffing	(521,000)	-	-
	Great Streets	100,000	-	-
	Implementation of Public Right-of-Way Cleanup	3,660,000	-	-
	Neighborhood Councils	(480,000)	-	-
	Off-site Council and Committee Meetings	(50,000)	-	-
	Online Voting for Neighborhood Council Elections	(275,000)	-	-
	Outside Counsel including Workers' Compensation	(1,500,000)	-	-
	Pavement Preservation	(9,446,398)	-	-
	Pavement Preservation (Concrete Streets)	750,000	-	-
	Police Department Fingerprint Backlog	(500,000)	-	-
	Reserve for Liability Resolution (Ardon)	(50,000,000)	-	-
	Reserve for Mid-Year Adjustments	(5,000,000)	-	-
	Sidewalk Vending Program	(500,000)	-	-
	Solar to Grid Pilot Project	(500,000)	-	-
	Tree Trimming Services	(2,500,000)	-	-
	Wage Theft Enforcement	(200,000)	-	-
	Proposed Changes	(76,623,038)	-	-
	Total	26,999,763	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Wastewater Special Purpose Fund				
Adopted Budget				
	2015-16 Adopted Budget	464,501,463	-	-
	Adopted Budget	464,501,463	-	-
Wastewater Collection, Treatment, and Disposal				
	Department of Water and Power Fees	(800)	-	-
	General Services Expense and Equipment	(3,642,855)	-	-
	Interest Expense	10,871,628	-	-
	Principal	2,935,000	-	-
	Interest-Commercial Paper	(1,882,500)	-	-
	Loan to Stormwater Pollution Abatement Fund (Schedule 7)	(2,186,147)	-	-
	Operations and Maintenance Reserve	2,491,527	-	-
	PW-Sanitation Expense and Equipment	10,217,777	-	-
	Sewer Connect Fin Assist Prgm	1,250,000	-	-
	Sewer Service Charge Refunds	(500,000)	-	-
	Utilities	347,160	-	-
	Reimbursement of General Fund Costs	6,554,337	-	-
	Proposed Changes	26,455,127	-	-
	Total	490,956,590	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Water and Electricity				
Adopted Budget				
	2015-16 Adopted Budget	40,978,000	-	-
	Adopted Budget	40,978,000	-	-
Aesthetic and Clean Streets and Parkway				
	Street Services Water	(150,000)	-	-
Educational Opportunities				
	Library Electricity	220,000	-	-
	Library Water	(85,000)	-	-
Lighting of Streets				
	Street Lighting Assessments	50,000	-	-
	Street Lighting General Benefit	200,000	-	-
Public Buildings, Facilities and Services				
	General Services Electricity	519,000	-	-
	General Services Water	(422,000)	-	-
	Street Lighting Assessments	50,000	-	-
	Street Lighting General Benefit	270,000	-	-
	Energy Conservation Payments	2,000	-	-
Solid Waste Collection and Disposal				
	Sanitation Electricity	16,000	-	-
	Sanitation Water	(33,000)	-	-
Street and Highway Transportation				
	Street Services Electricity	185,000	-	-
	Proposed Changes	822,000	-	-
	Total	41,800,000	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Other Special Purpose Funds				
Adopted Budget				
	2015-16 Adopted Budget	915,472,935	-	-
	Adopted Budget	915,472,935	-	-
901 Olympic North Hotel Trust Fund - General Fund Appropriation				
	901 Olympic North Hotel Trust Fund	942,000	-	-
Affordable Housing Trust Fund - General Fund Appropriation				
	Affordable Housing Trust Fund	(10,000,000)	-	-
Allocations from Other Governmental Agencies and Sources				
	Reimbursement of General Fund Costs	213,177	-	-
	Reimbursement of General Fund Costs	(323,514)	-	-
	Reimbursement of General Fund Costs	(1,663,151)	-	-
	Reimbursement of General Fund Costs	(215,336)	-	-
	Reimbursement of General Fund Costs	(64,198)	-	-
	Reimbursement of General Fund Costs	542,309	-	-
	Reimbursement of General Fund Costs	573,987	-	-
Animal Sterilization Trust Fund - General Fund Appropriation				
	Animal Sterilization Trust Fund	(500,000)	-	-
Arts and Cultural Facilities and Services Trust Fund				
	Landscaping and Miscellaneous Maintenance	50,000	-	-
	Others (Prop K Maintenance)	(87)	-	-
	Reserve for Revenue Fluctuations	247,610	-	-
	Solid Waste Resources Revenue Fund	1,398	-	-
	Reimbursement of General Fund Costs	452,645	-	-
Arts and Cultural Opportunities - General Fund Appropriation				
	Arts and Cultural Fac. and Services Trust Fund	1,908,000	-	-
Arts Development Fee Trust Fund				
	Arts and Cultural Facilities and Services Fund (Schedule 24)	27,502	-	-
	Arts Projects	138,005	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Other Special Purpose Funds				
Building and Safety Building Permit Enterprise Fund				
	Bank Fees	1,000,000	-	-
	Building and Safety Expense and Equipment	1,548,060	-	-
	Building and Safety Lease Costs	16,339	-	-
	Contingency for Obligatory Changes	8,725,000	-	-
	Reimbursement Offset	2,000,000	-	-
	Reserve for Compensated Time Off - Current Year	(4,250,000)	-	-
	Reserve for Future Costs	7,688,252	-	-
	Reserve for Revenue Fluctuations	5,500,000	-	-
	Reserve for Unanticipated Costs	3,448,576	-	-
	Systems Development Project Costs	(395,060)	-	-
	Reimbursement of General Fund Costs	(4,738,715)	-	-
Business Improvement District Trust Fund - General Fund Appropriation				
	Business Improvement District Trust Fund	(412,574)	-	-
Central Recycling Transfer Station Fund				
	Private Haulers Expense	(771)	-	-
	Private Landfill Disposal Fees	(956)	-	-
	PW-Sanitation Expense and Equipment	2,641,551	-	-
	Solid Waste Resources Revenue Fund (Schedule 2)	(42,181)	-	-
	Reimbursement of General Fund Costs	(4,220)	-	-
City Ethics Commission - General Fund Appropriation				
	City Ethics Commission Fund	105,847	-	-
City Ethics Commission Fund				
	Ethics Commission - Future Year	(5)	-	-
Citywide Recycling Fund				
	Commercial Recycling Development and Capital Costs	(575,000)	-	-
	Private Sector Recycling Programs	(4,725,147)	-	-
	PW-Sanitation Expense and Equipment	(138,200)	-	-
	Rate Stabilization Reserve	5,649,775	-	-
	Rebate and Incentives	(607,955)	-	-
	Solid Waste Resources Revenue Fund (Schedule 2)	(12,612)	-	-
	Reimbursement of General Fund Costs	1,199,956	-	-
Code Enforcement Trust Fund				
	Contract Programming - Systems Upgrades	520,000	-	-
	Hearing Officer Contract	180,000	-	-
	Rent and Code Outreach Program	690,000	-	-
	Unallocated	4,008,947	-	-
	Reimbursement of General Fund Costs	(4,836,415)	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Other Special Purpose Funds				
Community Development Trust Fund				
	Reimbursement of General Fund Costs	1,027,915	-	-
Community Services Block Grant Trust Fund				
	Unallocated	(281,841)	-	-
	Reimbursement of General Fund Costs	158,368	-	-
Convention Center Revenue Fund				
	Convention Center Facility Reinvestment	(2,075,000)	-	-
	LACC Private Operator Account****	2,673,519	-	-
	LACC Private Operator Reserve****	820,078	-	-
Disaster Assistance Trust Fund				
	Disaster Costs Reimbursements to Other Departments	11,769,976	-	-
El Pueblo de Los Angeles Historical Monument Revenue Fund				
	Reimbursement of General Fund Costs	(124,372)	-	-
Emergency Operations Fund - General Fund Appropriation				
	Emergency Operations Fund	55,726	-	-
Forfeited Assets Trust Fund of the Police Department				
	Black and White Vehicles	(1,359,515)	-	-
	Motorcycles	(227,736)	-	-
	Replacement Technology	(254,064)	-	-
	Technology	1,043,731	-	-
Home Investment Partnerships Program Fund				
	Unallocated	(514,608)	-	-
	Reimbursement of General Fund Costs	(575,507)	-	-
Household Hazardous Waste Special Fund				
	PW-Sanitation Expense and Equipment	775,585	-	-
	Reimbursement of General Fund Costs	(27,819)	-	-
Housing Department Affordable Housing Trust Fund				
	Local Funding for Affordable Housing	14,500,000	-	-
	Reserve for Surplus Property Proceeds	47,000,000	-	-
	Unallocated	6,014,310	-	-
	Reimbursement of General Fund Costs	72,030	-	-
Housing Opportunities For Persons With AIDS Fund				
	Outside Auditor	15,000	-	-
	Reimbursement of General Fund Costs	52,745	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department Category	Blue Book Item Title	Dollars	Positions	
			Regular	Reso
Other Special Purpose Funds				
Innovation Fund - General Fund Appropriation				
	Innovation Fund	200,000	-	-
LA Convention and Visitors Bureau Trust Fund				
	LA Convention and Visitors Bureau	1,547,898	-	-
	Unallocated	321,823	-	-
Local Transportation Fund				
	CicLAvia Program	(500,000)	-	-
	Open Streets Program	500,000	-	-
	Project Tech Support	59,803	-	-
	Safety Education	(100,000)	-	-
Matching Campaign Funds Trust Fund - General Fund Appropriation				
	Matching Campaign Funds	2,791	-	-
Measure R Traffic Relief and Rail Expansion Fund				
	ATSAC Replacement Hubs	(355,858)	-	-
	ATSAC Systems Maintenance	3,000,000	-	-
	Bicycle Plan/Program	(2,100,000)	-	-
	Bicycle Plan/Program - Other	2,200,000	-	-
	Mohawk Bend	(60,000)	-	-
	Paint and Sign Maintenance	1,476,526	-	-
	Pavement Preservation Overtime	700,000	-	-
	Pedestrian Plan/Program	100,000	-	-
	Traffic Signal Supplies	1,242,774	-	-
	Reimbursement of General Fund Costs	1,989,418	-	-
Metropolis Hotel Project Trust Fund - General Fund Appropriation				
	Metropolis Hotel Project Trust Fund	1,336,000	-	-
Mobile Source Air Pollution Reduction Trust Fund				
	Air Quality Monitoring Program	200,000	-	-
	Alternate Fuel Fleet Vehicles, Trucks, and Infrastructure	(19,159)	-	-
	Bicycle Patrol Program (Various Depts)	(70,000)	-	-
	Electric Vehicle Pilot Program	350,000	-	-
	Reimbursement of General Fund Costs	116,013	-	-
Multi-Family Bulky Item Special Fund				
	Department of Water and Power Fees	(450,000)	-	-
	PW-Sanitation Expense and Equipment	(1,500,000)	-	-
	Rate Stabilization Reserve	(372,844)	-	-
	Solid Waste Resources Revenue Fund (Schedule 2)	618,116	-	-
	Reimbursement of General Fund Costs	(210,537)	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Other Special Purpose Funds				
Municipal Housing Finance Fund				
	Reimbursement of General Fund Costs	98,462	-	-
Neighborhood Empowerment Fund - General Fund Appropriation				
	Neighborhood Empowerment Fund	821,343	-	-
Neighborhood Empowerment Fund				
	Congress/Budget Advocacy Account	(37,860)	-	-
Planning Case Processing Special Fund				
	Bank Fees	250,000	-	-
	Major Projects Review	(50,000)	-	-
	Reserve for Compensated Time Off - Current Year	244,201	-	-
	Reserve for Compensated Time Off - Prior Years	250,000	-	-
	Reserve for Future Costs	(455,492)	-	-
	Reimbursement of General Fund Costs	595,831	-	-
Rent Stabilization Trust Fund				
	Contract Programming - Systems Upgrades	700,000	-	-
	Relocation Services Provider Fee	500,000	-	-
	Rent and Code Outreach Program	(10,000)	-	-
	Unallocated	865,438	-	-
	Reimbursement of General Fund Costs	(1,082,429)	-	-
Sewer and Construction and Maintenance Fund - General Fund Appropriation				
	Sewer and Construction and Maintenance Fund	8,575,000	-	-
Sidewalk Repair Fund - General Fund Appropriation				
	Sidewalk Repair Fund	13,104,000	-	-
Sidewalk Repair Fund				
	Environmental Impact Report	1,000,000	-	-
	Monitoring and Fees	250,000	-	-
	Sidewalk Repair Engineering Consulting Services	1,521,645	-	-
	Sidewalk Repair Incentive Program	6,000,000	-	-
	Sidewalk Repair Contractual Services	500,000	-	-
	Technology and Systems Development	1,000,000	-	-
	Reimbursement of General Fund Costs	2,947,067	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Other Special Purpose Funds				
Solid Waste Resources Revenue Fund				
	Capital Infrastructure	(10,000,000)	-	-
	Debt Service - Interest	(9,817,351)	-	-
	Debt Service - Principal	(30,140,000)	-	-
	Landfill Maintenance Special Fund (Schedule 38)	1,098,830	-	-
	Liability Claims	(10,000,000)	-	-
	PW-Sanitation Expense and Equipment	(44,897)	-	-
	Rate Stabilization Reserve	27,901,914	-	-
	Solid Waste Resources Revenue Bonds 2009-A - Principal	4,045,000	-	-
	Solid Waste Resources Revenue Bonds 2009-A - Interest	863,050	-	-
	Solid Waste Resources Revenue Bonds 2009-B - Principal	4,700,000	-	-
	Solid Waste Resources Revenue Bonds 2009-B - Interest	864,625	-	-
	Solid Waste Resources Revenue Bonds 2013-A - Principal	1,000,000	-	-
	Solid Waste Resources Revenue Bonds 2013-A - Interest	1,805,550	-	-
	Solid Waste Resources Revenue Bonds 2013-B - Principal	14,420,000	-	-
	Solid Waste Resources Revenue Bonds 2013-B - Interest	1,943,775	-	-
	Solid Waste Resources Revenue Bonds 2015-A - Principal	6,375,000	-	-
	Solid Waste Resources Revenue Bonds 2015-A - Interest	3,590,450	-	-
	Reimbursement of General Fund Costs	(12,957,988)	-	-
Special Gas Tax Improvement Fund				
	Paint and Sign Maintenance	(1,725,000)	-	-
	Reimbursement of General Fund Costs	(23,019,880)	-	-
Special Police Communications/911 System Tax Fund				
	Fire Department Radios	(220,000)	-	-
Staples Arena Trust Fund				
	Unallocated	(8,503,861)	-	-
Stormwater Pollution Abatement				
	Expense and Equipment	265,000	-	-
	Green Street Infrastructure	200,000	-	-
	Liability Claims	(750,000)	-	-
	Media Tech Center	25,000	-	-
	NPDES Permit Compliance	(775,000)	-	-
	Operation and Maintenance - TMDL Compliance Projects	75,000	-	-
	Payment for Proposition O Loans	286,493	-	-
	San Fernando Valley Stormwater Capture Projects	15,000,000	-	-
	Sanitation Contracts	263,000	-	-
	Reimbursement of General Fund Costs	2,460,978	-	-
Street Damage Restoration Fee Special Fund				
	Reimbursement of General Fund Costs	150,324	-	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Other Special Purpose Funds				
Street Lighting Maintenance Assessment Fund				
	Electric Vehicle Infrastructure	200,000	-	-
	Energy	2,399,849	-	-
	Fleet Replacement	2,100,000	-	-
	High Voltage Conversion Program	(3,825,000)	-	-
	LED DWP Loan Repayment	(1,593,111)	-	-
	LED Fixtures	(2,500,000)	-	-
	Miscellaneous Expenses	278,131	-	-
	Pole Painting	250,000	-	-
	Reimbursement of General Fund Costs	1,942,745	-	-
Telecommunications Liquidated Damages - TDA				
	Cable Franchise Oversight	145,934	-	-
	L.A. Cityview 35 Operations	366,476	-	-
	PEG Access Capital Costs	10,286,000	-	-
	Reserve for PEG Access Capital Costs	(17,331,369)	-	-
	Reimbursement of General Fund Costs	384,844	-	-
Village at Westfield Topanga - General Fund Appropriation				
	Village at Westfield Topanga Trust Fund	2,179,623	-	-
Workforce Investment Opportunity Act Fund				
	Reimbursement of General Fund Costs	44,186	-	-
Zoo Enterprise Trust Fund				
	GLAZA Marketing Refund	365,571	-	-
	Reserve for Revenue Fluctuations	109,139	-	-
	Proposed Changes	120,044,360	-	-
Total		1,035,517,295	-	-
Grand Total Section 2 Dept & Non-Dept		8,757,568,526	30,608	1,437

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Library				
Adopted Budget				
	2015-16 Adopted Budget	153,942,777	1,013	-
	Adopted Budget	153,942,777	1,013	-
Other Changes or Adjustments				
	Adjustment to Library Facility Costs	323,769	-	-
	General Fund Reimbursement	(1,867,683)	-	-
	MICLA Reimbursements for the Central Library	325	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	68,557	-	-
	2016-17 Employee Compensation Adjustment	399,316	-	-
	Change in Number of Working Days	(255,511)	-	-
	Full Funding for Partially Financed Positions	569,072	-	-
	Salary Step and Turnover Effect	(792,678)	-	-
Deletion of One-Time Services				
	Deletion of One-Time Equipment Funding	(541,000)	-	-
	Deletion of One-Time Expense Funding	(3,647,779)	-	-
	Deletion of One-Time Special Funding	(1,071,000)	-	-
Increased Services				
	Branch Library Alterations and Improvements	1,010,225	-	-
	Branch Library Service Enhancement	1,445,251	20	-
	Central Library Alterations and Improvements	2,835,000	-	-
	Central Library Service Enhancement	443,369	6	-
	Contractual Services Adjustments	95,446	-	-
	Homelessness Engagement Enhancement	1,432,516	3	-
	Human Resources Support	177,903	3	-
	Immigrant Integration Initiative Enhancement	750,000	-	-
	Increase Library Security	675,828	-	-
	Information Technology Infrastructure and Support	3,304,610	1	-
	Information Technology Service Enhancement	519,797	6	-
	Library Books and Materials	1,650,000	-	-
	Public Information and Outreach Enhancement	356,159	3	-
	Staff Support Enhancement	415,404	7	-
	Student Success Library Cards	175,000	-	-
	Proposed Changes	8,471,896	49	-
	Total	162,414,673	1,062	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Other Special Purpose Funds				
Street Lighting Maintenance Assessment Fund				
	Electric Vehicle Infrastructure	200,000	-	-
	Energy	2,399,849	-	-
	Fleet Replacement	2,100,000	-	-
	High Voltage Conversion Program	(3,825,000)	-	-
	LED DWP Loan Repayment	(1,593,111)	-	-
	LED Fixtures	(2,500,000)	-	-
	Miscellaneous Expenses	278,131	-	-
	Pole Painting	250,000	-	-
	Reimbursement of General Fund Costs	1,942,745	-	-
Telecommunications Liquidated Damages - TDA				
	Cable Franchise Oversight	145,934	-	-
	L.A. Cityview 35 Operations	366,476	-	-
	PEG Access Capital Costs	10,286,000	-	-
	Reserve for PEG Access Capital Costs	(17,331,369)	-	-
	Reimbursement of General Fund Costs	384,844	-	-
Village at Westfield Topanga - General Fund Appropriation				
	Village at Westfield Topanga Trust Fund	2,179,623	-	-
Workforce Investment Opportunity Act Fund				
	Reimbursement of General Fund Costs	44,186	-	-
Zoo Enterprise Trust Fund				
	GLAZA Marketing Refund	365,571	-	-
	Reserve for Revenue Fluctuations	109,139	-	-
	Proposed Changes	120,044,360	-	-
Total		1,035,517,295	-	-
Grand Total Section 2 Dept & Non-Dept		8,757,568,526	30,608	1,437

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Library				
Adopted Budget				
	2015-16 Adopted Budget	153,942,777	1,013	-
	Adopted Budget	153,942,777	1,013	-
Other Changes or Adjustments				
	Adjustment to Library Facility Costs	323,769	-	-
	General Fund Reimbursement	(1,867,683)	-	-
	MICLA Reimbursements for the Central Library	325	-	-
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	68,557	-	-
	2016-17 Employee Compensation Adjustment	399,316	-	-
	Change in Number of Working Days	(255,511)	-	-
	Full Funding for Partially Financed Positions	569,072	-	-
	Salary Step and Turnover Effect	(792,678)	-	-
Deletion of One-Time Services				
	Deletion of One-Time Equipment Funding	(541,000)	-	-
	Deletion of One-Time Expense Funding	(3,647,779)	-	-
	Deletion of One-Time Special Funding	(1,071,000)	-	-
Increased Services				
	Branch Library Alterations and Improvements	1,010,225	-	-
	Branch Library Service Enhancement	1,445,251	20	-
	Central Library Alterations and Improvements	2,835,000	-	-
	Central Library Service Enhancement	443,369	6	-
	Contractual Services Adjustments	95,446	-	-
	Homelessness Engagement Enhancement	1,432,516	3	-
	Human Resources Support	177,903	3	-
	Immigrant Integration Initiative Enhancement	750,000	-	-
	Increase Library Security	675,828	-	-
	Information Technology Infrastructure and Support	3,304,610	1	-
	Information Technology Service Enhancement	519,797	6	-
	Library Books and Materials	1,650,000	-	-
	Public Information and Outreach Enhancement	356,159	3	-
	Staff Support Enhancement	415,404	7	-
	Student Success Library Cards	175,000	-	-
	Proposed Changes	8,471,896	49	-
	Total	162,414,673	1,062	-

2016-17 PROPOSED BUDGET CHANGES BY DEPARTMENT

Department	Blue Book Item Title	Dollars	Positions	
Category			Regular	Reso
Recreation and Parks				
Adopted Budget				
	2015-16 Adopted Budget	212,274,884	1,391	9
	Adopted Budget	212,274,884	1,391	9
Obligatory Changes				
	2015-16 Employee Compensation Adjustment	150,084	-	-
	2016-17 Employee Compensation Adjustment	1,043,382	-	-
	Change in Number of Working Days	(366,088)	-	-
	Full Funding for Partially Financed Positions	323,232	-	-
	Salary Step and Turnover Effect	(400,441)	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(529,325)	-	-
	Deletion of One-Time Equipment Funding	(200,000)	-	-
	Deletion of One-Time Expense Funding	(46,000)	-	-
Continuation of Services				
	Chief Sustainability Officer	171,260	1	-
	Support for Film Office	86,944	-	2
	Utilities Increases	5,200,000	-	-
Increased Services				
	Air Conditioning Maintenance	-	1	-
	Clean and Safe Spaces Park Program Enhancements	506,791	-	-
	Contract and Construction Support	143,466	4	-
	Contract Group Support	26,037	1	-
	Full Funding for Partially Funded Facilities	158,872	-	-
	Girls Play Los Angeles Sports Enhancement	462,393	1	-
	Gladys Park Maintenance	158,000	-	-
	Human Resources Division Support	48,076	1	-
	Information Technology Improvements	82,333	1	-
	Joint Use Agreements	108,974	-	-
	New and Expanded Facilities	1,348,996	4	-
	Park Restroom Enhancement Program	1,131,440	4	-
New Services				
	Legislative Representative Position	-	-	1
Efficiencies to Services				
	Salary Savings Rate Adjustment	(478,000)	-	-
Transfer of Services				
	Housing Authority of City of Los Angeles Transfer	(65,431)	-	-
	Proposed Changes	9,064,995	18	3
	Total	221,339,879	1,409	3
Grand Total Section 4 Departments		383,754,552	3,067	3

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Aging</i>				
		2015-16 Employee Compensation Adjustment	26,161	-	-
		2016-17 Employee Compensation Adjustment	92,433	-	-
		Change in Number of Working Days	(14,835)	-	-
		Salary Step and Turnover Effect	36,955	-	-
	<i>Animal Services</i>				
		2015-16 Employee Compensation Adjustment	22,165	-	-
		2016-17 Employee Compensation Adjustment	223,524	-	-
		Change in Number of Working Days	(80,678)	-	-
		Full Funding for Partially Financed Positions	868,026	-	-
		Salary Step and Turnover Effect	(132,505)	-	-
	<i>Building and Safety</i>				
		2015-16 Employee Compensation Adjustment	314,300	-	-
		2016-17 Employee Compensation Adjustment	678,104	-	-
		Change in Number of Working Days	(260,951)	-	-
		Salary Step and Turnover Effect	(1,085,757)	-	-
	<i>City Administrative Officer</i>				
		2015-16 Employee Compensation Adjustment	104,997	-	-
		2016-17 Employee Compensation Adjustment	383,234	-	-
		Change in Number of Working Days	(53,148)	-	-
		Full Funding for Partially Financed Positions	122,733	-	-
		Salary Step and Turnover Effect	624,827	-	-
	<i>City Attorney</i>				
		2015-16 Employee Compensation Adjustment	104,019	-	-
		2016-17 Employee Compensation Adjustment	477,005	-	-
		Change in Number of Working Days	(400,243)	-	-
		Full Funding for Partially Financed Positions	30,403	-	-
		Salary Step and Turnover Effect	(2,509,976)	-	-
	<i>City Clerk</i>				
		2015-16 Employee Compensation Adjustment	54,203	-	-
		2016-17 Employee Compensation Adjustment	187,120	-	-
		Change in Number of Working Days	(35,080)	-	-
		Full Funding for Partially Financed Positions	211,149	-	-
		Salary Step and Turnover Effect	(49,314)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>City Planning</i>				
		2015-16 Employee Compensation Adjustment	180,027	-	-
		2016-17 Employee Compensation Adjustment	632,890	-	-
		Change in Number of Working Days	(97,301)	-	-
		Full Funding for Partially Financed Positions	95,147	-	-
		Salary Step and Turnover Effect	(647,789)	-	-
	<i>Controller</i>				
		2015-16 Employee Compensation Adjustment	91,240	-	-
		2016-17 Employee Compensation Adjustment	354,619	-	-
		Change in Number of Working Days	(63,601)	-	-
		Full Funding for Partially Financed Positions	598,037	-	-
		Salary Step and Turnover Effect	204,505	-	-
	<i>Convention and Tourism Development</i>				
		2015-16 Employee Compensation Adjustment	4,166	-	-
		2016-17 Employee Compensation Adjustment	19,963	-	-
		Change in Number of Working Days	(5,773)	-	-
		Salary Step and Turnover Effect	(16,126)	-	-
	<i>Council</i>				
		2015-16 Employee Compensation Adjustment	76,438	-	-
		2016-17 Employee Compensation Adjustment	266,444	-	-
		Change in Number of Working Days	(91,072)	-	-
		Salary Step and Turnover Effect	1,049,446	-	-
	<i>Cultural Affairs</i>				
		2015-16 Employee Compensation Adjustment	27,871	-	-
		2016-17 Employee Compensation Adjustment	96,306	-	-
		Change in Number of Working Days	(13,450)	-	-
		Full Funding for Partially Financed Positions	120,735	-	-
		Salary Step and Turnover Effect	(131,138)	-	-
	<i>Disability</i>				
		2015-16 Employee Compensation Adjustment	6,981	-	-
		2016-17 Employee Compensation Adjustment	24,479	-	-
		Change in Number of Working Days	(4,023)	-	-
		Full Funding for Partially Financed Positions	21,071	-	-
		Salary Step and Turnover Effect	19,244	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
		<i>Economic and Workforce Development</i>			
		2015-16 Employee Compensation Adjustment	71,246	-	-
		2016-17 Employee Compensation Adjustment	265,551	-	-
		Change in Number of Working Days	(42,962)	-	-
		Full Funding for Partially Financed Positions	138,000	-	-
		Salary Step and Turnover Effect	(111,572)	-	-
		<i>El Pueblo de Los Angeles</i>			
		2015-16 Employee Compensation Adjustment	5,022	-	-
		2016-17 Employee Compensation Adjustment	19,396	-	-
		Change in Number of Working Days	(3,622)	-	-
		Salary Step and Turnover Effect	(3,153)	-	-
		<i>Emergency Management</i>			
		2015-16 Employee Compensation Adjustment	12,023	-	-
		2016-17 Employee Compensation Adjustment	44,234	-	-
		Change in Number of Working Days	(6,931)	-	-
		Full Funding for Partially Financed Positions	44,650	-	-
		Salary Step and Turnover Effect	(16,454)	-	-
		<i>Employee Relations Board</i>			
		2015-16 Employee Compensation Adjustment	1,829	-	-
		2016-17 Employee Compensation Adjustment	6,779	-	-
		Change in Number of Working Days	(1,063)	-	-
		Salary Step and Turnover Effect	193	-	-
		<i>Ethics Commission</i>			
		2015-16 Employee Compensation Adjustment	12,086	-	-
		2016-17 Employee Compensation Adjustment	49,190	-	-
		Change in Number of Working Days	(8,676)	-	-
		Salary Step and Turnover Effect	(8,999)	-	-
		<i>Finance</i>			
		2015-16 Employee Compensation Adjustment	196,153	-	-
		2016-17 Employee Compensation Adjustment	730,453	-	-
		Change in Number of Working Days	(118,570)	-	-
		Full Funding for Partially Financed Positions	98,381	-	-
		Salary Step and Turnover Effect	(191,754)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Fire</i>				
		2015-16 Employee Compensation Adjustment	121,373	-	-
		2016-17 Employee Compensation Adjustment	459,650	-	-
		Change in Number of Working Days	(1,510,978)	-	-
		Full Funding for Partially Financed Positions	20,102,014	-	-
		Salary Step and Turnover Effect	7,243,578	-	-
	<i>General Services</i>				
		2015-16 Employee Compensation Adjustment	147,572	-	-
		2016-17 Employee Compensation Adjustment	994,815	-	-
		Change in Number of Working Days	(359,405)	-	-
		Full Funding for Partially Financed Positions	1,425,202	-	-
		Salary Step and Turnover Effect	(60,785)	-	-
	<i>Housing and Community Investment</i>				
		2015-16 Employee Compensation Adjustment	207,560	-	-
		2016-17 Employee Compensation Adjustment	887,203	-	-
		Change in Number of Working Days	(194,993)	-	-
		Salary Step and Turnover Effect	(412,296)	-	-
	<i>Information Technology Agency</i>				
		2015-16 Employee Compensation Adjustment	334,192	-	-
		2016-17 Employee Compensation Adjustment	721,631	-	-
		Change in Number of Working Days	(171,825)	-	-
		Full Funding for Partially Financed Positions	261,464	-	-
		Salary Step and Turnover Effect	1,240,138	-	-
	<i>Mayor</i>				
		2015-16 Employee Compensation Adjustment	71,617	-	-
		2016-17 Employee Compensation Adjustment	245,698	-	-
		Change in Number of Working Days	(38,138)	-	-
		Salary Step and Turnover Effect	271,847	-	-
	<i>Neighborhood Empowerment</i>				
		2015-16 Employee Compensation Adjustment	15,820	-	-
		2016-17 Employee Compensation Adjustment	55,720	-	-
		Change in Number of Working Days	(7,850)	-	-
		Salary Step and Turnover Effect	(44,240)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Personnel</i>				
		2015-16 Employee Compensation Adjustment	263,388	-	-
		2016-17 Employee Compensation Adjustment	1,051,591	-	-
		Change in Number of Working Days	(167,951)	-	-
		Full Funding for Partially Financed Positions	40,053	-	-
		Salary Step and Turnover Effect	(716,992)	-	-
	<i>Police</i>				
		2015-16 Employee Compensation Adjustment	918,960	-	-
		2016-17 Employee Compensation Adjustment	44,176,184	-	-
		Change in Number of Working Days	(3,519,110)	-	-
		Full Funding for Partially Financed Positions	222,037	-	-
		Salary Step and Turnover Effect	(1,114,154)	-	-
	<i>Board of Public Works</i>				
		2015-16 Employee Compensation Adjustment	54,100	-	-
		2016-17 Employee Compensation Adjustment	197,539	-	-
		Change in Number of Working Days	(29,351)	-	-
		Full Funding for Partially Financed Positions	366,966	-	-
		Salary Step and Turnover Effect	(99,150)	-	-
	<i>Bureau of Contract Administration</i>				
		2015-16 Employee Compensation Adjustment	59,082	-	-
		2016-17 Employee Compensation Adjustment	298,184	-	-
		Change in Number of Working Days	(83,711)	-	-
		Full Funding for Partially Financed Positions	75,000	-	-
		Salary Step and Turnover Effect	755,215	-	-
	<i>Bureau of Engineering</i>				
		2015-16 Employee Compensation Adjustment	779,737	-	-
		2016-17 Employee Compensation Adjustment	969,346	-	-
		Change in Number of Working Days	(260,490)	-	-
		Full Funding for Partially Financed Positions	467,000	-	-
		Salary Step and Turnover Effect	3,158,398	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Bureau of Sanitation</i>				
		2015-16 Employee Compensation Adjustment	838,015	-	-
		2016-17 Employee Compensation Adjustment	2,536,011	-	-
		Change in Number of Working Days	(848,410)	-	-
		Full Funding for Partially Financed Positions	2,721,207	-	-
		Salary Step and Turnover Effect	282,909	-	-
	<i>Bureau of Street Lighting</i>				
		2015-16 Employee Compensation Adjustment	113,386	-	-
		2016-17 Employee Compensation Adjustment	789,137	-	-
		Change in Number of Working Days	(65,599)	-	-
		Salary Step and Turnover Effect	19,594	-	-
	<i>Bureau of Street Services</i>				
		2015-16 Employee Compensation Adjustment	57,869	-	-
		2016-17 Employee Compensation Adjustment	642,389	-	-
		Change in Number of Working Days	(212,023)	-	-
		Full Funding for Partially Financed Positions	500,000	-	-
		Salary Step and Turnover Effect	(507,032)	-	-
	<i>Transportation</i>				
		2015-16 Employee Compensation Adjustment	336,880	-	-
		2016-17 Employee Compensation Adjustment	1,091,408	-	-
		Change in Number of Working Days	(373,262)	-	-
		Full Funding for Partially Financed Positions	2,561,478	-	-
		Salary Step and Turnover Effect	655,255	-	-
	<i>Zoo</i>				
		2015-16 Employee Compensation Adjustment	18,746	-	-
		2016-17 Employee Compensation Adjustment	157,446	-	-
		Change in Number of Working Days	(59,038)	-	-
		Salary Step and Turnover Effect	40,176	-	-
	<i>Library</i>				
		2015-16 Employee Compensation Adjustment	68,557	-	-
		2016-17 Employee Compensation Adjustment	399,316	-	-
		Change in Number of Working Days	(255,511)	-	-
		Full Funding for Partially Financed Positions	569,072	-	-
		Salary Step and Turnover Effect	(792,678)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Recreation and Parks</i>				
		2015-16 Employee Compensation Adjustment	150,084	-	-
		2016-17 Employee Compensation Adjustment	1,043,382	-	-
		Change in Number of Working Days	(366,088)	-	-
		Full Funding for Partially Financed Positions	323,232	-	-
		Salary Step and Turnover Effect	(400,441)	-	-
		Total	\$95,843,559	-	-
Deletion of One-Time Services					
	<i>Aging</i>				
		Deletion of One-Time Expense Funding	(531,000)	-	-
	<i>Animal Services</i>				
		Deletion of Funding for Resolution Authorities	(51,906)	-	-
	<i>Building and Safety</i>				
		Deletion of Funding for Resolution Authorities	(19,854,133)	-	-
		Deletion of One-Time Equipment Funding	(1,866)	-	-
		Deletion of One-Time Expense Funding	(10,633,906)	-	-
	<i>City Administrative Officer</i>				
		Deletion of Funding for Resolution Authorities	(702,614)	-	-
	<i>City Attorney</i>				
		Deletion of Funding for Resolution Authorities	(2,658,970)	-	-
		Deletion of One-time Expense Funding	(10,130)	-	-
	<i>City Clerk</i>				
		Deletion of Funding for Resolution Authorities	-	-	-
		Deletion of One-Time Expense Funding	(261,129)	-	-
	<i>City Planning</i>				
		Deletion of Funding for Resolution Authorities	(8,541,514)	-	-
		Deletion of One-Time Equipment Funding	(164,387)	-	-
		Deletion of One-Time Expense Funding	(2,792,379)	-	-
	<i>Controller</i>				
		Deletion of Funding for Resolution Authorities	-	-	-
	<i>Cultural Affairs</i>				
		Deletion of Funding for Resolution Authorities	(79,083)	-	-
	<i>Disability</i>				
		Deletion of Funding for Resolution Authorities	(518,794)	-	-
		Deletion of One-Time Expense Funding	(778,521)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
		<i>Economic and Workforce Development</i>			
		Deletion of Funding for Resolution Authorities	(4,608,471)	-	-
		Deletion of One-Time Expense Funding	(1,215,409)	-	-
		<i>El Pueblo de Los Angeles</i>			
		Deletion of One-Time Expense Funding	(332,500)	-	-
		<i>Emergency Management</i>			
		Deletion of One-Time Expense Funding	(38,000)	-	-
		<i>Finance</i>			
		Deletion of Funding for Resolution Authorities	(67,818)	-	-
		Deletion of One-Time Expense Funding	(183,035)	-	-
		<i>Fire</i>			
		Deletion of Funding for Resolution Authorities	(7,297,840)	-	-
		Deletion of One-Time Equipment Funding	(118,000)	-	-
		Deletion of One-Time Expense Funding	(55,234,098)	-	-
		<i>General Services</i>			
		Deletion of Funding for Resolution Authorities	(2,424,089)	-	-
		Deletion of One-Time Expense Funding	(1,807,291)	-	-
		<i>Housing and Community Investment</i>			
		Deletion of Funding for Resolution Authorities	(6,915,741)	-	-
		Deletion of One-Time Expense Funding	(1,999,000)	-	-
		<i>Information Technology Agency</i>			
		Deletion of Funding for Resolution Authorities	(1,204,451)	-	-
		Deletion of One-Time Expense Funding	(11,143,855)	-	-
		Deletion of One-Time Special Funding	(430,500)	-	-
		<i>Neighborhood Empowerment</i>			
		Deletion of Funding for Resolution Authorities	(84,862)	-	-
		Deletion of One-Time Expense Funding	(293,000)	-	-
		<i>Personnel</i>			
		Deletion of Funding for Resolution Authorities	(1,690,379)	-	-
		Deletion of One-Time Expense Funding	(1,973,551)	-	-
		<i>Police</i>			
		Deletion of Funding for Resolution Authorities	-	-	-
		Deletion of One-Time Equipment Funding	(13,726,413)	-	-
		Deletion of One-Time Expense Funding	(11,547,911)	-	-
		<i>Board of Public Works</i>			
		Deletion of Funding for Resolution Authorities	(72,671)	-	-
		Deletion of One-Time Expense Funding	(2,624,000)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Bureau of Contract Administration</i>				
		Deletion of Funding for Resolution Authorities	(8,242,248)	-	-
		Deletion of One-Time Expense Funding	(1,089,140)	-	-
	<i>Bureau of Engineering</i>				
		Deletion of Funding for Resolution Authorities	(7,683,245)	-	-
		Deletion of One-Time Equipment Funding	(220,000)	-	-
		Deletion of One-Time Expense Funding	(791,773)	-	-
	<i>Bureau of Sanitation</i>				
		Deletion of Funding for Resolution Authorities	(6,024,428)	-	-
		Deletion of One-Time Equipment Funding	(11,015)	-	-
		Deletion of One-Time Funding	(1,026,342)	-	-
	<i>Bureau of Street Lighting</i>				
		Deletion of Funding for Resolution Authorities	(3,046,669)	-	-
		Deletion of One-Time Funding	(4,368,483)	-	-
		Deletion of One-Time Special Funding	(1,615,000)	-	-
	<i>Bureau of Street Services</i>				
		Deletion of Funding for Resolution Authorities	(11,769,786)	-	-
		Deletion of One-Time Expense Funding	(10,712,197)	-	-
	<i>Transportation</i>				
		Deletion of Funding for Resolution Authorities	(16,625,603)	-	-
		Deletion of One-Time Equipment Funding	(531,500)	-	-
		Deletion of One-Time Expense Funding	(11,830,003)	-	-
	<i>Zoo</i>				
		Deletion of Funding for Resolution Authorities	(119,338)	-	-
		Deletion of One-Time Expense Funding	(161,000)	-	-
	<i>Library</i>				
		Deletion of One-Time Equipment Funding	(541,000)	-	-
		Deletion of One-Time Expense Funding	(3,647,779)	-	-
		Deletion of One-Time Special Funding	(1,071,000)	-	-
	<i>Recreation and Parks</i>				
		Deletion of Funding for Resolution Authorities	(529,325)	-	-
		Deletion of One-Time Equipment Funding	(200,000)	-	-
		Deletion of One-Time Expense Funding	(46,000)	-	-
		Total	(\$266,516,091)	-	-
Continuation of Services					
	<i>Aging</i>				
		Echo Park Mini Multipurpose Senior Center	450,000	-	-
		Evidence Based Programs	460,200	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Animal Services</i>				
		Administrative Citation Enforcement Program	50,568	-	1

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Building and Safety</i>				
		Administrative Services Division	199,560	3	-
		Airport Inspection	623,968	-	6
		Airport Plan Check	378,985	-	3
		Airport Plan Check Services	242,443	-	2
		Annual Inspection Monitoring Program	46,759	-	1
		As-Needed Code Enforcement Services	620,000	-	-
		Assistant Inspector Program	1,026,214	-	15
		Backfile Conversion	267,034	-	5
		BuildLA	326,279	-	3
		Commercial Inspection Program	2,464,895	26	-
		Commission Office Support	50,739	1	-
		Concierge Services Program	803,532	-	7
		Diversity and Inclusion Initiatives	128,221	-	2
		Electrical Plan Check and Test Lab	545,100	5	-
		Emergency Management Coordination	110,405	-	1
		Engineering Case Management	617,656	-	5
		Financial Reporting	345,942	3	-
		Fiscal Operations and Infrastructure Support	188,397	2	-
		Grading Plan Check	733,398	-	7
		Green Building Plan Check	328,088	-	3
		Green Buildings ePlan Check	184,864	2	-
		Information Technology Procurement Support	91,574	1	-
		Inspection Case Management	929,962	-	9
		Local Enforcement Agency Support	100,809	1	-
		Major Projects	519,989	-	5
		Mechanical Plan Check	383,872	4	-
		Mobile Inspection Application	224,261	-	3
		New Construction Sign Inspection Program	143,610	-	2
		Non-Ductile Concrete Plan Check	763,287	-	6
		Off-Site Sign Periodic Inspection Program	290,189	3	-
		Parallel Design-Permitting Process	722,792	6	-
		Residential and Commercial Complaint Services Program	2,638,257	29	-
		Residential Inspection Program	579,316	-	6
		Soft Story Inspection	838,674	-	9
		Soft Story Plan Check	859,506	-	9
		Structural ePlan Check	1,081,919	11	-
		Structural Plan Check	453,035	6	-
		Subject Specialty Group	302,905	5	-
		Systems Project Management	408,496	4	-
		Technology Support and Development Services Systems Oversight	185,882	-	1

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>City Administrative Officer</i>				
		Asset Management Strategic Planning	587,293	4	-
		CRA/LA Bond Oversight Program	123,836	-	1
		Disaster and Emergency Management Support	94,431	1	-
		Innovation and Performance Commission Support	66,529	1	-
		Strategic Workforce Analysis	-	-	2
		Transparency and Special Projects Officer	117,302	1	-
	<i>City Attorney</i>				
		Administrative Citation Enforcement Program	281,704	-	4
		Area Planning Commission Support	360,888	3	-
		California Environmental Quality Act (CEQA) - Litigation	120,296	-	1
		California Environmental Quality Act (CEQA) - Planning	153,851	-	1
		Family Violence Unit	431,776	4	-
		Intellectual Property	120,296	1	-
		Land Use Support	120,296	1	-
		Proposition 47 Prosecutors	1,305,903	-	15
		Proposition D Enforcement	360,888	-	3
		Qui Tam - Affirmative Litigation	307,702	-	2
	<i>City Clerk</i>				
		Health Commission Support	67,363	-	1
		Software Licenses	14,344	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>City Planning</i>				
		Boyle Heights Community Plan	85,648	-	1
		BuildLA	346,775	-	3
		Condition Compliance Unit	501,885	5	-
		Development Services Centers Public Counters	538,052	-	7
		Expedited Case Processing	173,244	-	2
		Fiscal Management	91,155	1	-
		General Plan Update	1,079,306	6	-
		Geographic Project Planning	1,208,229	13	-
		Housing Unit	400,001	-	4
		Land User Survey Data	104,390	-	1
		LARiverWorks	85,648	-	1
		Los Angeles International Airport Master Plan	232,416	-	2
		Major Projects Section	131,058	1	-
		Mobility Team and Great Streets Initiative	546,296	-	2
		Monitoring, Verification, and Inspection Program	941,143	10	-
		Planning Case Tracking System Support	204,252	2	-
		Project Planning Training Unit	331,457	3	-
		re:codeLA	1,483,490	-	4
		Sign Unit	-	-	6
		Targeted Code Amendments Unit	277,950	-	3
		Transit Oriented Planning	2,145,680	-	9
		Urban Design Studio	151,354	2	-
		Valley Plaza Project	89,254	-	1
		Venice Local Coastal Program	192,302	-	2
		West Los Angeles Public Counter	509,966	-	5
		Zoning Review Program	1,083,137	-	10
	<i>Controller</i>				
		Supply Management System Replacement Project	133,263	-	1
	<i>Cultural Affairs</i>				
		Cultural Programming	105,130	1	-
		Performing Arts Oversight	105,444	1	-
	<i>Disability</i>				
		ADA Assistants	50,000	-	-
		AIDS Coordination and Support	298,279	-	4
		Community Outreach Resource Center	146,410	-	2
		HIV Prevention Contracts	964,305	-	-
		Sidewalk Repair and Small Business Liaison	76,164	-	1

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		<i>Economic and Workforce Development</i>			
		Adult Workforce Development	1,335,423	-	16
		Client Services Technology Support	270,040	-	3
		Economic Development	962,469	-	9
		Former CRA Non-Housing Bond Proceeds Funds	111,262	-	1
		General Administration and Support	422,550	-	4
		Youth Workforce Development	1,405,055	-	21
		<i>El Pueblo de Los Angeles</i>			
		Filming Support	40,000	-	-
		Museum Support	285,000	-	-
		<i>Emergency Management</i>			
		Grants and Community Emergency Management	431,000	4	4
		Public Health Coordinator	89,953	-	1
		<i>Finance</i>			
		Administrative Citation Enforcement Program Support	-	-	1
		LATAX Oracle Database Management Licenses	133,000	-	-
		<i>Fire</i>			
		Automatic Vehicle Locator (AVL) and Tiered Dispatch Licenses and Support	164,000	-	-
		Body Armor Replacement	600,000	-	-
		Chief Information Officer and Technology Support	357,095	3	-
		Community Liaison Office	82,577	-	1
		Constant Staffing Overtime - FLSA Provisions	4,687,546	-	-
		Constant Staffing Overtime - Vacant Positions	2,038,284	-	-
		Continuation of Engine Company	1,327,299	12	-
		Development Services	731,927	6	-
		Diesel Exhaust Capturing System	100,000	-	-
		Dispatch System Management	130,165	-	1
		Emergency Incident Technicians	310,938	3	-
		Employee Relations Division	96,350	1	-
		EMS Nurse Practitioner Response Unit	62,264	-	1
		EMS Nurse Practitioner Supervision	64,635	-	1
		EMS Training Unit	200,548	-	2
		Fast Response Unit	307,860	-	2
		Fire Code Publication	75,000	-	-
		Firefighter Hiring and Training	17,320,372	-	-
		Firefighter Recruitment Unit	565,509	5	-
		Fire Station 80 Aircraft Rescue and Firefighting	652,980	6	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		FireStatLA Unit	668,208	6	-
		Fleet Maintenance Division	-	-	13
		Fleet Replacement Program	-	-	-
		Former Proposition F and Q Project Support	-	-	1
		Four Geographic Bureau Structure	1,140,516	8	-
		Fuel Vehicle Management System	75,000	-	-
		Hazardous Waste Generator Fees	80,000	-	-
		Homeland Security Grants Unit	130,165	1	-
		LAX Airport Security - Blue Ribbon Panel	196,677	1	-
		LifePak15 Monitor/Defibrillator Certification	177,943	-	-
		Paramedic State Accreditation	83,750	-	-
		Personnel Services Selection Unit	110,467	1	-
		Public Safety Technology Team - Metro Dispatch	78,560	-	1
		Public Safety Technology Team - Technology Support	444,886	-	4
		Recruit Services Section	151,282	2	-
		Replacement Helicopter	-	-	-
		Replacement of Aging Technology Equipment	500,000	-	-
		Rescue Maintenance Unit	431,256	4	-
		Restoration of Engine Company	1,880,266	12	-
		SCBA Face Pieces and Cylinders	3,846,360	-	-
		Second Set of Turnouts	1,003,737	-	-
		Supply and Maintenance Division	264,627	2	-
		Sworn Overtime - Mutual Aid	1,000,000	-	-
	<i>General Services</i>				
		Administrator for Access Control and Badging Operations	88,142	1	-
		Building Maintenance Support for the Library Department	122,783	1	-
		Chief Sustainability Officer	156,625	1	-
		Citywide Equipment Replacement Program	-	-	-
		Continued Support for Supply Services Division	78,117	1	-
		Department Support	60,887	-	-
		Electric Vehicle Program	91,661	-	1
		Materials Testing Support	2,117,930	-	14
		Supply Management System Replacement Project	791,604	-	9

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		<i>Housing and Community Investment</i>			
		Affordable Housing Loan Portfolio	1,372,767	-	15
		Affordable Housing Trust Fund Programs	507,035	-	5
		Billing and Collections	198,870	3	-
		Domestic Violence Shelter Operations Support	1,222,000	-	-
		General Administration and Support	1,583,499	-	18
		Service Delivery and Program Management	826,536	-	11
		Support for Commissions and Community Engagement	(14,323)	-	5
		Support for the Consolidated Plan	498,529	-	5
		Technology Support	1,129,001	-	11
		<i>Information Technology Agency</i>			
		BuildLA	245,388	-	2
		Financial Applications Data Backup System Replacement	350,000	-	-
		Financial Management System Support	224,084	-	-
		Former Proposition F and Q Project Support	340,530	-	3
		Mobile Application Software and Hosting Services	85,000	-	-
		Network Security Maintenance and Support	253,900	-	-
		Public Safety Tower Maintenance	175,000	-	-
		Supply Management System Replacement Project	6,700,204	-	3
		Supply Management System Support	1,474,089	-	3
		Vehicle Management System Support	59,500	-	-
		Web Content Management System	223,000	-	-
		<i>Mayor</i>			
		CalGrip Grant Funding	700,000	-	-
		<i>Neighborhood Empowerment</i>			
		Online Voting Platform	275,000	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Personnel</i>				
		Affordable Care Act Implementation	101,016	-	1
		Department of Building and Safety Exam Support	241,852	-	2
		Department of Water and Power Exam Support	527,842	-	4
		Electronic Content Management System	160,000	-	-
		Employee Wellness Program	186,361	-	2
		Human Resources Support Services	105,866	1	-
		Increased Examining Support	1,685,685	-	12
		Learning and Career Development	300,000	-	-
		Memorandum of Understanding Training Expense	178,000	-	-
		Payroll System Project Support	105,866	-	1
		Special Investigation Support Services	230,763	-	2
		Succession Planning	210,431	-	2
	<i>Police</i>				
		Community Online Reporting	60,000	-	-
		Electronic Control Devices	-	-	-
		Los Angeles Regional Crime Laboratory Facility	529,233	-	-
		Replacement Helicopters	-	-	-
		Replacement Vehicles	6,269,185	-	-
		Security Services Funding Adjustment	195,334	-	-
		Sworn Attrition	(13,451,545)	-	-
		Sworn Hiring Plan	14,835,106	-	-
		Sworn Overtime Funding	9,000,000	-	-
		Technology-Related Hardware and Contracts	2,662,377	-	-
	<i>Board of Public Works</i>				
		Accounting Support for Proposition C Projects	71,304	1	-
		Administrative Support	72,433	-	1
		Clean and Green Program	751,000	-	-
		Graffiti Abatement Funding	1,693,000	-	-
		LA River Corps Program	180,000	-	-
	<i>Bureau of Contract Administration</i>				
		Bridge Improvement Program	214,420	-	2
		Former Proposition F and Q Project Support	-	-	-
		Services to Los Angeles International Airport	2,499,183	-	26
		Services to the Harbor Department	1,872,634	-	19
		Sidewalk Repair Program - Compliance	85,771	-	1
		Transportation Grant Fund Annual Work Program	1,285,727	-	12
		Wastewater Program Compliance	156,813	2	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Bureau of Engineering</i>				
		Active Transportation Program	656,747	-	6
		Asphalt Plant	228,321	-	2
		City Hall East Electrical Upgrades	139,468	-	1
		Citywide Development Services Case Management	125,067	-	1
		Downtown Los Angeles Streetcar Project	161,634	-	1
		Electronic Project Document Control System Phase II	225,000	-	-
		Great Streets Initiative	100,000	-	-
		Metro/Expo Authority Annual Work Program	2,625,283	-	21
		Pavement Preservation Support	868,644	-	4
		Support for Expedited B-permit Reviews	839,052	-	7
		Support for Plan Check Activities	631,427	-	6
		Support for Sidewalk Dining	103,254	-	1
		Transportation Grant Fund Annual Work Program	2,667,334	-	22
	<i>Bureau of Sanitation</i>				
		Citywide Exclusive Franchise System - Phase I	1,624,029	-	16
		Citywide Exclusive Franchise System - Phase II	3,268,307	-	36
		Clean and Green Community Program Support	62,571	-	1
		Clean Streets Los Angeles	509,917	5	-
		Clean Streets Los Angeles - Three Teams	4,157,975	30	-
		Clean Up Green Up Program	139,250	-	1
		Financial Oversight and Management	159,349	1	-
		Governmental Affairs Support	62,571	-	1
		Hyperion Treatment Plant Manager	167,645	1	-
		Liability Claims Support	82,242	-	1
		Low Impact Development Plan Check Support	296,757	-	3
		Marketing and Public Outreach Program	129,108	-	1
		Non-Curbside Recycling Program Support	99,286	-	1
		San Fernando Valley Groundwater Recharge System	234,741	-	2
		Solid Waste Integrated Resources Plan	643,839	-	6
		Street Indexing Program	657,383	12	-
		Trash Receptacle Program	840,672	7	-
		Watershed Protection Division	-	-	13
		Watershed Protection Grants Program	194,553	-	2

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		<i>Bureau of Street Lighting</i>			
		Copper Wire Theft Replacement Program	1,048,580	-	1
		Fleet Leasing	184,000	-	-
		LED Conversion Program Phase II	2,353,157	-	10
		Metro/Expo Annual Work Program	752,260	-	8
		Traffic Signal Support	494,002	-	5
		Transportation Grant Fund Annual Work Program	479,988	-	5
		<i>Bureau of Street Services</i>			
		Asphalt Repair	680,000	-	-
		Bus Pad and Stop Improvements	1,474,968	-	11
		Design of Bikeways and Pedestrian Facilities	597,719	-	5
		GPS Technology	30,000	-	-
		Great Streets Initiative	1,500,000	-	14
		Metro/Expo Authority Annual Work Program	987,913	-	8
		Mobile Device Support	114,379	-	1
		Public Right-of-Way Construction Enforcement	366,860	-	4
		Sidewalk Access Ramps	3,295,293	-	23
		Street and Transportation Project Support	2,056,535	-	24
		Streetscape and Transit Enhancements	4,408,739	-	54
		Tree Trimming	6,500,000	-	5

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Transportation</i>				
		Active Transportation	1,202,588	-	13
		Communication Center Support	132,569	2	-
		Development Review Support	332,045	-	3
		District Office Increased Support	419,453	-	5
		District Office Support	459,155	4	-
		Expedited Plan Review	347,095	-	3
		Funding Source Realignment	-	-	-
		General Administration Support	507,307	4	-
		Great Streets Initiative	1,880,172	-	4
		Metro/Expo Authority Annual Work Program	806,782	-	8
		Ombudsman Support	52,669	-	1
		Part-Time Traffic Officer Program	-	-	-
		Part-Time Traffic Officer Program Oversight	298,350	-	4
		Pavement Preservation Support - Mark-Out Crews	590,442	-	10
		Pavement Preservation Support - Striping Support	6,947,148	-	7
		Pavement Preservation - Traffic Loop Support	691,258	-	10
		Permit Parking Program	268,022	-	3
		Program Realignment	-	-	-
		Special Events Overtime	2,000,000	-	-
		Speed Hump Program	68,794	-	1
		Support for Film Industry	223,415	-	4
		Sustainability Program	165,168	1	-
		Traffic and Street Maintenance Support	975,318	-	14
		Traffic Signals Support	6,890,344	-	74
		Transportation Grant Project Review	89,034	-	1
		Transportation Project Delivery Support	2,299,564	-	21
		Vision Zero	1,093,931	-	6
	<i>Zoo</i>				
		Administrative Support	54,060	-	1
		Animal Nutrition Services	-	-	1
		Behavioral Enrichment Program	61,027	-	1
		Contact Yard Educational Services	78,000	-	-
		Reindeer Care	13,000	-	-
	<i>Recreation and Parks</i>				
		Chief Sustainability Officer	171,260	1	-
		Support for Film Office	86,944	-	2
		Utilities Increases	5,200,000	-	-
		Total	\$229,167,912	329	1,022

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Aging</i>				
		Senior Community Service Employment Program	450,000	-	-
	<i>Animal Services</i>				
		Field Operations Enhancement	-	11	-
		Homeless Services Support	32,547	1	-
	<i>Building and Safety</i>				
		Administrative Support and Overtime Adjustments	10,195,038	25	-
		Commercial Elevator Inspection	489,511	5	-
		Financial Services Unit	428,249	7	-
		Online Structural Inventory	269,278	-	4
	<i>City Attorney</i>				
		Citywide Nuisance Abatement Program	180,444	-	3
		Claims and Risk Management Division Support	29,921	-	1
		Employment Litigation Division	139,079	-	3
		General Litigation Division	120,296	-	2
		Neighborhood Prosecutor Program	60,148	-	1
		Police Litigation Division	60,148	-	1
		Workers' Compensation Division	60,148	-	1
	<i>City Clerk</i>				
		2017 Primary Nominating and General Municipal Elections	14,844,616	-	-
		Council Ombudsperson	(25,716)	(1)	-
		Municipal Elections Expanded Outreach	322,355	-	-
		Neighborhood Council Online Funding Program Platform	10,500	-	-
	<i>City Planning</i>				
		California Environmental Quality Act Thresholds	500,000	-	-
		Case Management	157,599	-	2
		Comprehensive Community Plan Program	1,951,631	-	28
		Major Projects Environmental Reporting	-	-	3
		Metro Public Counter	-	-	2
		Systems Expense and Equipment Account Adjustment	592,700	-	-
		Trust Fund Management	61,028	-	1
		Valley Public Counter	43,690	-	-
		Website Redesign	460,500	-	-
		West Los Angeles Public Counter	-	-	1
	<i>Controller</i>				
		Citywide Payroll Administration Expenses	90,135	-	-
		Payroll System Support	53,719	-	1

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Cultural Affairs</i>				
		Administrative Support for Art Centers	237,420	-	17
		Art Instruction	95,370	-	7
		Citywide Exhibits	75,000	-	-
		Communications and Technology Funding	212,500	-	-
		Community and Cultural Festivals	200,000	-	-
		Contract Administration Consolidation	118,953	-	2
		Graphic Design Services	61,000	-	-
		Heritage Month Celebrations	24,888	-	-
		Mural Ordinance Support	-	-	1
		Olympic Mural Restoration	100,000	-	-
		Public Information and Marketing	-	-	1
	<i>Disability</i>				
		Administrative Support	28,240	1	-
	<i>Ethics Commission</i>				
		Audits of General and Special Elections	38,871	1	-
		Educational Materials	3,875	-	-
		Electronic Filing System	67,200	-	-
	<i>Finance</i>				
		Accounting Support	95,317	2	-
		LATAX Support	102,005	2	-
		Revenue Management Support	32,486	1	-
	<i>Fire</i>				
		Certified Unified Program Agency (CUPA)	47,658	-	1
		Chief of Staff Support	-	-	-
		Commander of the Administration Bureau	-	-	-
		Consulting Services	800,000	-	-
		Emergency Medical Services Bureau	-	-	-
		Handheld Radios	-	-	-
		Project Manager for Communications Technology Projects	79,320	-	1
		Revenue Accounting Support	-	-	1
		Software Integration of Training Records	46,000	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>General Services</i>				
		Administrative and Quality Assurance Services for Library	113,827	2	-
		Asset Management System	2,397,130	-	2
		Energy and Water Conservation Program	138,905	-	-
		Increased Maintenance for Alternative Fuel Repair Shops	263,540	-	-
		Infrastructure for Body Worn Video Cameras	1,031,087	-	-
		Jet A-1 Fuel Site Inspection and Maintenance Program	45,638	1	-
		Load Bank Testing for Emergency Generators	200,000	-	-
		Pavement Preservation Program	306,833	-	3
		Sidewalk Repair Program	49,861	1	-
		Water and Electricity Billing and Usage Monitoring	75,000	-	1
		Workplace Safety Program	39,630	1	-
	<i>Housing and Community Investment</i>				
		Document Management System Upgrades	430,769	-	1
		Online Property Information	202,878	-	-
		Rent Stabilization Ordinance Outreach Services	250,000	-	-
		Rent Stabilization Ordinance Unit Preservation	172,655	-	3
	<i>Information Technology Agency</i>				
		ADA/Section 508 Compliant Websites	132,000	-	-
		Avionics Maintenance	100,000	-	-
		City Network	430,000	2	-
		Critical Incident Response and Managed Security Service	225,000	-	-
		Network Bandwidth for City Cloud Infrastructure	96,000	-	-
		Payroll System Project Support	447,128	1	-
		Power Generator	-	-	-
		Staffing for the Integrated Security Operations Center	61,437	1	-
	<i>Neighborhood Empowerment</i>				
		Mileage Funding	5,000	-	-
	<i>Personnel</i>				
		Expansion of Alternative Dispute Resolution Program	45,437	-	1
		Expansion of Safety Program	92,258	-	2
		Public Safety Advertising for Police Officer Recruitment	115,000	-	-
		Strategic Workforce Development Task Force	949,985	1	10

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Police</i>				
		Body-Worn Video Implementation	5,518,271	9	-
		Computer-Aided Dispatch	1,714,152	-	-
		Human Trafficking and Prostitution Enforcement Detail	500,000	-	-
		Public Right-of-Way Clean-up Resources	-	-	-
		Redeploy Officers from Detention to Field Assignments	1,467,711	11	-
		Replacement Radios	(385,000)	-	-
		Replace Smog Check Machines	103,500	-	-
		System-wide Mental Assessment Response Teams	144,811	-	-
		Task Force for Regional Auto Theft Prevention	-	-	20
	<i>Board of Public Works</i>				
		Public Works Trust Fund Nexus Study	50,000	-	-
		Sidewalk Repair Program	173,936	-	3
	<i>Bureau of Contract Administration</i>				
		Metro/Expo Authority Annual Work Program	1,052,028	-	10
		Mobile Devices for Inspection	105,685	-	-
		Office of Wage Standards Support	2,400,000	-	22
		Proposition O Program	117,294	-	2
		Services to the Department of Water and Power	661,530	-	8
		Sidewalk Repair Program - Inspection	862,812	-	9
	<i>Bureau of Engineering</i>				
		Above Ground Facilities Support	64,522	-	1
		Architectural Support for Recreation and Parks Projects	-	-	2
		Clean Water Capital Improvement Program Support	577,100	-	8
		Construction Management Staffing	-	-	2
		Engineering Database Enhancement	88,346	-	1
		Sidewalk Repair Program	1,197,545	-	11
		Transportation Construction Management Committee Chair	-	-	1
		Tree Removal CEQA Review	64,573	1	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Bureau of Sanitation</i>				
		Advanced Water Purification Facility Expansion Project	273,050	7	-
		California Environmental Quality Act (CEQA) Review	72,971	1	-
		Citywide Exclusive Franchise System - Phase III	3,479,786	-	19
		Clean Streets Los Angeles - Fourth Team	1,607,544	11	-
		Hyperion Treatment Plant Operations	244,534	4	-
		Hyperion Treatment Plant Operations and Maintenance	130,258	2	-
		Industrial Waste Permit Billing and Surcharge	46,870	1	-
		Industrial Waste Permit Inspection and Enforcement	86,355	1	-
		Instrumental Chemistry Oversight	75,753	1	-
		Los Angeles-Glendale Plant Engineering Support	72,971	1	-
		Los Angeles-Glendale Plant Operations and Maintenance	-	1	-
		Mechanical Engineering Support	59,264	1	-
		Ocean Assessment Support	128,420	2	-
		Sewer Construction and Maintenance Fund Administrator Support	77,074	1	-
		Trash Receptacle Program Expansion	494,686	1	-
	<i>Bureau of Street Lighting</i>				
		Assistant Director	112,011	1	-
		Co-location Small Cell Communication	2,474,871	-	16
		High Voltage Conversion Program	1,890,792	-	8
		Sidewalk Repair Program	30,000	-	-
	<i>Bureau of Street Services</i>				
		Sidewalk Repair Program	7,591,279	-	71
		Sustainability Officer	95,450	(1)	1

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Transportation</i>				
		Accelerated ExpressPark	133,412	-	2
		Bikepath Maintenance Program Management	38,265	-	1
		Budget and Administration Support	82,584	1	-
		Director of Field Operations Management Support	92,206	-	1
		DWP Water Trunk Line Program - Construction	76,010	-	1
		DWP Water Trunk Line Program - Traffic Signals	536,208	-	6
		Grants Fund Manager	50,670	-	1
		Metro/TPS Inspectors for Ongoing Projects	126,221	-	2
		Radio System Consoles	480,000	-	-
		Various Professional Contractual Services Support	130,000	-	-
		Vision Zero - Speed Zone Survey Work	337,589	-	2
		Vision Zero - Street and Safety Improvements	551,188	-	4
	<i>Zoo</i>				
		Administrative Services	-	-	-
		Bird Show and Daily Operations	49,280	-	-
		Custodial Services	97,080	1	-
		Facility Operations	41,885	-	1
		Fire Alarm Maintenance and Testing	25,000	-	-
		Perimeter Fence Repair	25,000	-	-
		Special Events Support	75,000	-	-
	<i>Library</i>				
		Branch Library Alterations and Improvements	1,010,225	-	-
		Branch Library Service Enhancement	1,445,251	20	-
		Central Library Alterations and Improvements	2,835,000	-	-
		Central Library Service Enhancement	443,369	6	-
		Contractual Services Adjustments	95,446	-	-
		Homelessness Engagement Enhancement	1,432,516	3	-
		Human Resources Support	177,903	3	-
		Immigrant Integration Initiative Enhancement	750,000	-	-
		Increase Library Security	675,828	-	-
		Information Technology Infrastructure and Support	3,304,610	1	-
		Information Technology Service Enhancement	519,797	6	-
		Library Books and Materials	1,650,000	-	-
		Public Information and Outreach Enhancement	356,159	3	-
		Staff Support Enhancement	415,404	7	-
		Student Success Library Cards	175,000	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Recreation and Parks</i>				
		Air Conditioning Maintenance	-	1	-
		Clean and Safe Spaces Park Program Enhancements	506,791	-	-
		Contract and Construction Support	143,466	4	-
		Contract Group Support	26,037	1	-
		Full Funding for Partially Funded Facilities	158,872	-	-
		Girls Play Los Angeles Sports Enhancement	462,393	1	-
		Gladys Park Maintenance	158,000	-	-
		Human Resources Division Support	48,076	1	-
		Information Technology Improvements	82,333	1	-
		Joint Use Agreements	108,974	-	-
		New and Expanded Facilities	1,348,996	4	-
		Park Restroom Enhancement Program	1,131,440	4	-
		Total	\$100,392,904	189	344
Restoration of Services					
	<i>Bureau of Engineering</i>				
		Restoration of One-Time Expense Funding	195,303	-	-
		Total	\$195,303	-	-
New Services					
	<i>Animal Services</i>				
		Emergency Housing for Homeless Community Pets	-	-	-
		Environmental Impact Report - Trap/Neuter/Return Program	500,000	-	-
	<i>Building and Safety</i>				
		Energy and Water Efficiency	119,400	-	2
	<i>City Administrative Officer</i>				
		Citywide Homelessness Initiative	122,741	-	2
	<i>City Attorney</i>				
		Office of Wage Standards Support	259,375	-	5
	<i>Disability</i>				
		ADA/Section 508 Compliant Documents	35,000	-	-
	<i>General Services</i>				
		Credit Card Chip Readers for Parking Lots	70,000	-	-
		Lease of Electric Vehicles	30,000	-	-
	<i>Housing and Community Investment</i>				
		Affordable Housing Preservation	113,862	-	1
		Construction Services Unit	-	-	2
		Seismic Retrofit Cost Recovery Program	147,690	-	1
		Seismic Retrofit Program Appeal Hearings	79,890	-	3
		Seismic Retrofit Tenant Habitability Reviews	102,328	-	2

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
	<i>Information Technology Agency</i>				
		3-1-1 Speech Analytics	40,400	-	-
		FMS Managed Application Support	1,000,000	-	-
		Payroll and Human Resources Systems Requirements Study	513,750	-	-
	<i>Neighborhood Empowerment</i>				
		Administrative Support	30,000	-	-
		Civic University	30,000	-	-
		Subdivision and Boundary Adjustment Policy	98,370	3	-
	<i>Police</i>				
		Custody Transport Detail	500,000	-	-
	<i>Board of Public Works</i>				
		Sidewalk Repair Program	59,502	-	1
	<i>Bureau of Contract Administration</i>				
		Metro Purple Line Extension	92,120	-	2
	<i>Bureau of Engineering</i>				
		Electric Vehicle and Solar Power Engineering	65,912	-	1
		FUSE Fellow Program	130,000	-	-
		Metro Purple Line Extension	140,125	-	3
		Vision Zero	264,286	-	2
	<i>Bureau of Sanitation</i>				
		Air Treatment Facilities Maintenance	350,465	6	-
		Coordinated Integrated Monitoring Program Implementation	196,274	3	-
		Los Angeles International Airport Recycling Program	102,729	-	2
		Multi-Family Bulky Item Program - Phase II	332,572	-	7
		Solid Resources Support	143,000	-	-
	<i>Bureau of Street Lighting</i>				
		Metro Purple Line Extension	71,619	-	2
		Vision Zero	315,575	-	5
	<i>Bureau of Street Services</i>				
		Metro Purple Line Extension	181,536	-	3
		Vision Zero	500,000	-	-
	<i>Transportation</i>				
		Downtown Bus Operations Facility Development Project	76,010	1	-
		Metro Purple Line Extension	264,028	-	5
		Mobility Hubs	51,704	-	1
		Special Parking Revenue Fund Local Return	57,402	-	1
	<i>Zoo</i>				
		Carousel Operations	170,500	-	-
		Giraffe Feeding Experience	108,750	-	-
	<i>Recreation and Parks</i>				
		Legislative Representative Position	-	-	1

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
		Total	\$7,466,915	13	54
Efficiencies to Services					
	<i>Aging</i>	One-Time Salary Reduction	(5,721)	-	-
		Salary Savings Rate Adjustment	(6,015)	-	-
	<i>Animal Services</i>	Expansion of Free Spay/Neuter Certificate Program	-	-	-
		Expense Account Reductions	(286,000)	-	-
		Salary Savings Rate Adjustment	(218,540)	-	-
	<i>Building and Safety</i>	Monitoring, Verification, and Inspection Program	200,000	-	13
		Salary Savings Rate Adjustment	(126,000)	-	-
	<i>City Administrative Officer</i>	One-Time Salary Reduction	(130,386)	-	-
		Salary Savings Rate Adjustment	(132,945)	-	-
	<i>City Attorney</i>	One-Time Salary Reduction	(573,000)	-	-
	<i>City Clerk</i>	Salary Savings Rate Adjustment	(84,352)	-	-
	<i>Controller</i>	Expense Account Reduction	(200,000)	-	-
		One-time Salary Reduction	(279,579)	-	-
		Salary Savings Rate Adjustment	(176,596)	-	-
	<i>Disability</i>	Expense Account Reduction	(40,000)	-	-
	<i>Economic and Workforce Development</i>	Deletion of Vacant Position	(347,608)	(2)	-
		Deletion of Vacant Positions	(391,046)	(6)	-
	<i>Finance</i>	Deletion of Vacant Positions	(573,170)	(7)	-
		One-Time Salary Reduction	(400,000)	-	-
	<i>Fire</i>	Disaster Response Staffing	-	-	1
		One-Time Salary Reduction	(2,300,000)	-	-
		Salary and Expense Account Reductions	(506,000)	-	-
	<i>General Services</i>	Alternative Fuel Reduction	(102,200)	-	-
		Citywide Leasing Account	(786,926)	-	-
		Reduction to the Citywide Petroleum Account	(4,137,396)	-	-
		Salary Savings Rate Adjustment	(644,508)	-	-
	<i>Housing and Community Investment</i>	Grant Funding Adjustments	(2,243,139)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>Information Technology Agency</i>				
		Communication Services Reduction	(1,938,000)	-	-
	<i>Neighborhood Empowerment</i>				
		One-Time Salary and Expense Accounts Reduction	(45,000)	-	-
		Salary Savings Rate Adjustment	(16,239)	-	-
	<i>Personnel</i>				
		Expense Account Reductions	(399,186)	-	-
		Salary Savings Rate Adjustment	(399,153)	-	-
	<i>Police</i>				
		Expense Account Reduction	(51,000)	-	-
		Reduction of Civilian Overtime	-	-	-
	<i>Board of Public Works</i>				
		Expense Account Reductions	(20,284)	-	-
		One-Time Salary Reduction	(403,935)	-	-
		Salary Savings Rate Adjustment	(41,000)	-	-
	<i>Bureau of Contract Administration</i>				
		Expense Account Reductions	(138,500)	-	-
		Salary Savings Rate Adjustment	(303,048)	-	-
	<i>Bureau of Engineering</i>				
		Expense Account Reductions	(601,497)	-	-
		Salary Savings Rate Adjustment	(288,162)	-	-
		Stormwater Funding Reduction	(385,303)	-	-
	<i>Bureau of Sanitation</i>				
		Expense Account Reduction	(467,000)	-	-
		Watershed Protection Salary Adjustment	(903,371)	-	-
	<i>Bureau of Street Services</i>				
		Expense Account Reductions	(364,646)	-	-
		Salary Savings Rate Adjustment	(20,000)	-	-
	<i>Transportation</i>				
		Expense Account Reductions	(1,014,755)	-	-
		One-Time Salary Reduction	(700,000)	-	-
		Salary Savings Rate Adjustment	(339,500)	-	-
	<i>Recreation and Parks</i>				
		Salary Savings Rate Adjustment	(478,000)	-	-
		Total	(\$23,808,706)	(15)	14
Reduced Services					
	<i>Aging</i>				
		Consolidated Plan Funding Reduction	(49,735)	-	-
	<i>City Attorney</i>				
		Consolidated Plan Funding Reduction	(82,194)	-	-
	<i>Economic and Workforce Development</i>				
		Consolidated Plan Funding Reduction	(668,656)	-	-
		Total	(\$800,585)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Transfer of Services					
	<i>City Administrative Officer</i>	Petroleum Administrator	-	-	-
	<i>City Clerk</i>	Neighborhood Council Funding Program Support	576,191	9	-
	<i>Economic and Workforce Development</i>	FilmLA Contract Administrator	(136,743)	(1)	-
	<i>Fire</i>	Public Safety Dispatch Support	2,671,704	22	1
	<i>Information Technology Agency</i>	Public Safety Dispatch Support	(4,915,488)	(42)	-
	<i>Neighborhood Empowerment</i>	Transfer of Neighborhood Council Funding Program Support	(419,204)	(5)	-
	<i>Police</i>	Public Safety Dispatch Support	2,356,871	20	-
	<i>Board of Public Works</i>	FilmLA Contract Administrator	136,743	1	-
		Petroleum Administrator	123,837	-	1
	<i>Recreation and Parks</i>	Housing Authority of City of Los Angeles Transfer	(65,431)	-	-
		Total	\$328,480	4	2
Other Changes or Adjustments					
	<i>Aging</i>	Elimination of Classification Pay Grades	-	-	-
	<i>Animal Services</i>	Elimination of Classification Pay Grades	-	-	-
		Position Authority Adjustments	-	-	-
		Program Realignment	-	-	-
	<i>Building and Safety</i>	Elimination of Classification Pay Grades	-	-	-
		One-Time Salary Reduction	(5,000,000)	-	-
	<i>City Administrative Officer</i>	Elimination of Classification Pay Grades	-	-	-
	<i>City Attorney</i>	Funding Realignment	-	-	-
		Program Realignment	-	-	-
	<i>City Clerk</i>	Elimination of Classification Pay Grades	-	-	-
		Expense Account Realignment	-	-	-
		Funding Realignment	-	-	-
		Personnel Adjustments	-	-	-
		Program Realignment	-	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>City Planning</i>				
		Elimination of Classification Pay Grades	-	-	-
		One-time Salary Reduction	(2,000,000)	-	-
		Program Realignment	-	-	-
		Systems Position Adjustments	-	-	-
	<i>Controller</i>				
		Citywide Payroll Administration	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
		Program Realignment	-	-	-
	<i>Convention and Tourism Development</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
		Position Reallocation	-	-	-
	<i>Cultural Affairs</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Disability</i>				
		Account Realignment	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Position Realignment	-	-	-
	<i>Economic and Workforce Development</i>				
		Delete As-Needed Employment Authority	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Program Realignment	-	-	-
		Systems Programming Support	(25,160)	-	-
		Workforce Development Funding Realignment	-	-	-
	<i>Emergency Management</i>				
		Elimination of Classification Pay Grades	-	-	-
	<i>Ethics Commission</i>				
		Clerical Support	20,000	-	-
	<i>Finance</i>				
		Elimination of Classification Pay Grades	-	-	-
		Program Realignment	-	-	-
		Revenue Management Reorganization	-	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Fire</i>				
		Elimination of Classification Pay Grades	-	-	-
		Emergency Medical Services Public Counter Operations	-	-	-
		Equipment Mechanic	-	-	-
		Geographic Information Systems Application Development	-	-	-
		Pay Grade Adjustment	-	-	-
		Position Authority Adjustment	-	-	-
		Program Realignment	-	-	-
		Salary Account Adjustment	-	-	-
	<i>General Services</i>				
		Building and Safety Lease Agreement	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Position Authority Adjustment	-	-	-
		Realignment of Moving Services	-	-	-
		Sales and Acquisitions	-	-	-
		Sign Shop and Painting Services	-	-	-
		Support for Alternative Fuels Program	-	(1)	-
		Systems, Payroll, and Payables	-	(1)	-
		Various Position Adjustments	-	-	-
	<i>Housing and Community Investment</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Realignment	-	-	-
		Position Pay Grade Adjustments	-	-	-
		Position Reallocation	-	-	-
		Program Realignment	-	-	-
	<i>Information Technology Agency</i>				
		Elimination of Classification Pay Grades	-	-	-
		Expense Account Adjustments	-	-	-
		Funding Realignment	-	-	-
		Information Systems Manager Pay Grade	-	-	-
		Salary Savings Rate Adjustment	245,968	-	-
	<i>Mayor</i>				
		Funding Realignment	-	-	-
	<i>Neighborhood Empowerment</i>				
		Elimination of Classification Pay Grades	-	-	-
		Program Realignment	-	-	-
	<i>Personnel</i>				
		Consolidated Plan Funding Reduction	(177,459)	-	-
		Elimination of Classification Pay Grades	-	-	-
		Expense Account Adjustments	(14,500)	-	-
		Funding Realignment	-	-	-
		Position Authority Adjustment	-	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Police</i>				
		Account Realignment	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Various Position Changes	-	-	-
	<i>Board of Public Works</i>				
		Elimination of Classification Pay Grades	-	-	-
		Position Adjustment	-	-	-
	<i>Bureau of Contract Administration</i>				
		Construction Inspection Position Adjustment	-	-	-
		Elimination of Classification Pay Grades	-	-	-
	<i>Bureau of Engineering</i>				
		Elimination of Classification Pay Grades	-	-	-
		Former Proposition F and Q Project Support	257,556	-	4
		Funding Realignment	-	-	-
	<i>Bureau of Sanitation</i>				
		Administration Division Oversight	-	-	-
		Chief Sustainability Officer	-	-	-
		Clean Streets Los Angeles Funding Realignment	(832,608)	(15)	-
		Consolidation of Operation Healthy Street Program	1,669,902	8	-
		Consolidation of Operation Healthy Streets Program	(1,669,902)	(8)	-
		Elimination of Classification Pay Grades	-	-	-
		Grant Section Technical Support	-	-	-
		Position Pay Grade Adjustment	-	-	-
		Position Pay Grade Adjustments	-	-	-
		Program Realignment	-	-	-
		Salary Savings Rate Adjustment	1,844,198	-	-
		Uniform Expense Adjustment	(15,000)	-	-
	<i>Bureau of Street Lighting</i>				
		Elimination of Classification Pay Grades	-	-	-
		Personnel Adjustment	-	-	-
	<i>Bureau of Street Services</i>				
		Elimination of Classification Pay Grades	-	-	-
		Funding Source Realignment	-	-	-
	<i>Transportation</i>				
		Crossing Guard Funding Realignment	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Various Position Authority Adjustments	-	-	-
	<i>Zoo</i>				
		Elimination of Classification Pay Grades	-	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Library</i>				
		Adjustment to Library Facility Costs	323,769	-	-
		Charter Mandated Appropriation	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		General Fund Reimbursement	(1,867,683)	-	-
		MICLA Reimbursements for the Central Library	325	-	-
		Pay Grade Adjustments	-	-	-
	<i>Recreation and Parks</i>				
		Account Realignment	-	-	-
		Charter Mandated Appropriation	-	-	-
		Elimination of Classification Pay Grades	-	-	-
		Program Realignment	-	-	-
		Total	(\$7,240,594)	(17)	4
New Facilities					
	<i>Police</i>				
		Elysian Park Training Facility Expenses	770,407	-	-
		Total	\$770,407	-	-
Appropriations to City Employees' Retirement					
	<i>CERS Appropriation - Special Fund</i>				
		Civilian Pensions - Special Fund Appropriation	4,285,594	-	-
		Total	\$4,285,594	-	-
Appropriations to Library Fund					
	<i>Library Appropriation - General Fund</i>				
		Library - General Fund Appropriation	10,285,522	-	-
		Total	\$10,285,522	-	-
Appropriations to Recreation and Parks Fund					
	<i>Recreation and Parks Appropriation - General Fund</i>				
		Recreation and Parks - General Fund Appropriation	10,336,864	-	-
	<i>Recreation and Parks Appropriation - Special Fund</i>				
		Recreation and Parks - Special Fund Appropriation	-	-	-
		Recreation and Parks - Special Fund Appropriation	(371,869)	-	-
		Total	\$9,964,995	-	-
Bond Redemption and Interest					
	<i>Bond Redemption and Interest</i>				
		GOB Debt Service - Interest	(4,246,812)	-	-
		GOB Debt Service - Principal	(10,785,000)	-	-
		Total	(\$15,031,812)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
		<i>Staples Arena Debt Service</i>			
		Staples Arena Debt Service	(351,251)	-	-
		<i>Fleet Services and Operations</i>			
		Commercial Paper	(746,901)	-	-
		MICLA 2008-A (Capital Equipment)	48	-	-
		MICLA 2009-A (Capital Equipment)	(1,390)	-	-
		MICLA 2009-C (Capital Equipment)	499	-	-
		MICLA 2010-A (Capital Equipment)	(288)	-	-
		MICLA 2010-B (Capital Equipment)	(844)	-	-
		MICLA 2010-D (Refunding of MICLA)	(466,997)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(28)	-	-
		MICLA Refunding of Commercial Paper	(638,000)	-	-
		<i>Crime Control</i>			
		Commercial Paper	(141,370)	-	-
		In-Car Video (Police)	(7,000)	-	-
		MICLA 2006-A (Police HQ and PW Building)	(8,250)	-	-
		MICLA 2007-B (Figueroa Plaza)	72	-	-
		MICLA 2008-A (Capital Equipment)	17	-	-
		MICLA 2008-B (Real Property)	(874)	-	-
		MICLA 2009-A (Capital Equipment)	(621)	-	-
		MICLA 2009-B (Real Property)	191	-	-
		MICLA 2009-C (Capital Equipment)	300	-	-
		MICLA 2009-E (Real Property)	1,625	-	-
		MICLA 2010-A (Capital Equipment)	(123)	-	-
		MICLA 2010-C (Real Property RZEDB)	1,116	-	-
		MICLA 2010-D (Refunding of MICLA)	(1,016,374)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(22)	-	-
		MICLA 2012-B (Real Property Refunding)	(58)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(76)	-	-
		MICLA Refunding of Commercial Paper	(638,000)	-	-
		Motorola Lease Radios (Police)	(2,877,433)	-	-
		Pershing Square Refunding 2002	762	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
	<i>Fire Suppression</i>				
		Commercial Paper	(563,618)	-	-
		MICLA 2007-B (Figueroa Plaza)	32	-	-
		MICLA 2008-A (Capital Equipment)	32	-	-
		MICLA 2009-A (Capital Equipment)	(1,215)	-	-
		MICLA 2009-C (Capital Equipment)	128	-	-
		MICLA 2010-A (Capital Equipment)	(161)	-	-
		MICLA 2010-B (Capital Equipment)	(465)	-	-
		MICLA 2010-D (Refunding of MICLA)	(204,995)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(187)	-	-
		MICLA 2012-B (Real Property Refunding)	(23)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(5)	-	-
		MICLA Refunding of Commercial Paper	(496,000)	-	-
	<i>Building and Safety Services</i>				
		MICLA 2007-B (Figueroa Plaza)	231	-	-
	<i>Public Improvements</i>				
		Commercial Paper	1,709,716	-	-
		MICLA 2009-B (Real Property)	1,883	-	-
		MICLA 2012-B (Real Property Refunding)	(128)	-	-
		MICLA 2016 Streetlights	3,548,014	-	-
		MICLA Refunding of Commercial Paper	(516,000)	-	-
	<i>Wastewater</i>				
		MICLA 2006-A (Police HQ and PW Building)	392	-	-
	<i>Household Refuse Collection</i>				
		MICLA 2006-A (Police HQ and PW Building)	1,059	-	-
	<i>Parking Enforcement</i>				
		MICLA 2010-D (Refunding of MICLA)	(121,304)	-	-
		MICLA 2012-B (Real Property Refunding)	(893)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(116)	-	-
		MICLA Refunding of Commercial Paper	500,000	-	-
		Refinancing of Parking Revenue Bonds - CP	(199)	-	-
	<i>Recreation and Parks Projects</i>				
		MICLA 2009-A (Capital Equipment)	(260)	-	-
		MICLA 2009-C (Capital Equipment)	30	-	-
		MICLA 2010-A (Capital Equipment)	(22)	-	-
		MICLA 2012-B (Real Property Refunding)	(98)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(25)	-	-
	<i>Convention Center Debt Service</i>				
		Convention Center Debt Service	(48,212,738)	-	-
		MICLA 2009-B (Real Property)	70	-	-
		MICLA 2015-A Refunding (Convention Center)	47,391,497	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
	<i>General Administration and Support</i>				
		Debt Service for CDD Projects	(567,902)	-	-
	<i>Building Services</i>				
		MICLA 2007-B (Figueroa Plaza)	1,024	-	-
		MICLA 2008-B (Real Property)	(1,426)	-	-
		MICLA 2009-B (Real Property)	855	-	-
		MICLA 2009-D (Recovery Zone)	(15,016)	-	-
		MICLA 2010-C (Real Property RZEDB)	2,746	-	-
		MICLA 2010-D (Refunding of MICLA)	(228,634)	-	-
		MICLA 2011-A (QECB)	(22,245)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(284)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(150)	-	-
		MICLA 2014-B Refunding (Real Property)	(650)	-	-
		MICLA AK (Trizec Hahn Theatre)	1,762	-	-
	<i>Systems Operations</i>				
		Commercial Paper	(257,827)	-	-
		MICLA 2008-A (Capital Equipment)	2	-	-
		MICLA 2009-A (Capital Equipment)	(264)	-	-
		MICLA 2009-C (Capital Equipment)	543	-	-
		MICLA 2010-A (Capital Equipment)	(706)	-	-
		MICLA 2010-B (Capital Equipment)	(338)	-	-
		MICLA 2010-D (Refunding of MICLA)	(298,696)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(306)	-	-
		MICLA Refunding of Commercial Paper	(212,000)	-	-
		Total	(\$5,456,150)	-	-
Capital Improvement Expenditure Program					
	<i>Capital Improvements - Arts and Cultural Opportunities</i>				
		CIEP - Municipal Facilities	167,840	-	-
	<i>Capital Improvements - Recreational Opportunities</i>				
		CIEP - Municipal Facilities	(1,750,000)	-	-
	<i>Capital Improvements - Public Buildings and Facilities</i>				
		CIEP - Municipal Facilities	1,607,290	-	-
	<i>Capital Improvements - Lighting of Streets</i>				
		CIEP - Physical Plant	(936,000)	-	-
	<i>Capital Improvements - Flood Control</i>				
		CIEP - Physical Plant	(2,013,090)	-	-
	<i>Capital Improvements - Street and Highway Transportation</i>				
		CIEP - Physical Plant	2,465,730	-	-
	<i>Capital Improvements - Wastewater</i>				
		CIEP - Clean Water	(2,711,000)	-	-
		Total	(\$3,169,230)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General City Purposes					
<i>Governmental Services</i>					
		Aging Programs Various	(192,000)	-	-
		Clean Streets Citywide	(7,485,000)	-	-
		Council Community Projects (10)	(3,880,000)	-	-
		Domestic Abuse Response Teams (4)	497,000	-	-
		Equity and Community Well-Being (2)	228,680	-	-
		Estelle Van Meter Mini Multipurpose Senior Center	450,000	-	-
		Family Source Centers (2)	4,790,000	-	-
		Gang Injunction Curfew Settlement Agreement (12)	7,500,000	-	-
		Gang Reduction & Youth Development Office (2)	300,000	-	-
		Homeless Services for Veterans	(2,901,208)	-	-
		Homeless Shelter Program (2)	24,902,636	-	-
		Homelessness Support (2)	300,000	-	-
		LA RISE (2)	2,000,000	-	-
		Lifeline Reimbursement Program (6)	85,000	-	-
		Los Angeles Homeless Count (2)	550,000	-	-
		Medicare Contributions	3,600,000	-	-
		Open Data and Digital Services (2)	550,000	-	-
		Operation Healthy Streets (2)	134,330	-	-
		Pensions Savings Plans	650,000	-	-
		Rapid Re-Housing Vouchers (11)	5,769,230	-	-
		Settlement Adjustment Processing	318	-	-
		Social Security Contributions	100,000	-	-
		Solid Waste Fee Reimbursement (7)	260,000	-	-
<i>Intergovernmental Relations</i>					
		California Contract Cities	10,000	-	-
		San Fernando Valley Council of Governments	25,000	-	-
		Sister Cities International	500	-	-
Total			\$38,244,486	-	-
Human Resources Benefits					
<i>Human Resources Benefits</i>					
		Civilian FLEX Program	21,546,894	-	-
		Contractual Services	(3,000,000)	-	-
		Employee Assistance Program	23,578	-	-
		Fire Health and Welfare Program	2,068,315	-	-
		Police Health and Welfare Program	9,529,315	-	-
		Supplemental Civilian Union Benefits	243,926	-	-
		Unemployment Insurance	(600,000)	-	-
		Workers' Compensation/Rehabilitation	(5,000,000)	-	-
Total			\$24,812,028	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Judgment Obligation Bonds Debt Service Fund					
		<i>Judgment Obligation Bonds</i>			
		Judgment Obligation Bond Debt Service	1,400	-	-
		Total	\$1,400	-	-
Liability Claims					
		<i>Liability Claims</i>			
		Liability Payouts	(53,910,000)	-	-
		Fire Liability Payouts	2,250,000	-	-
		General Services Liability Payouts	1,000,000	-	-
		Police Liability Payouts	30,750,000	-	-
		Public Works, Engineering Liability Payouts	1,100,000	-	-
		Public Works, Sanitation Liability Payouts	8,750,000	-	-
		Public Works, Street Services Liability Payouts	8,500,000	-	-
		Recreation and Parks Liability Payouts	1,150,000	-	-
		Transportation Liability Payouts	4,200,000	-	-
		Miscellaneous Liability Payouts	10,750,000	-	-
		Total	\$14,540,000	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Proposition A Local Transit Assistance Fund					
<i>Proposition A Local Transit Assistance Fund</i>					
		Bikeshare Operations and Maintenance	2,134,780	-	-
		Bus Facility Purchase Program	15,000,000	-	-
		Cityride Fleet Replacement	(4,100,000)	-	-
		Cityride Vehicle Purchase Program Expansion	(2,900,000)	-	-
		Community DASH Bus Purchase Program Expansion	(11,125,000)	-	-
		Commuter Express Bus Purchase Program Expansion	(6,300,000)	-	-
		Commuter Express - Fleet Replacement	2,190,000	-	-
		Downtown LA Streetcar	600,627	-	-
		Fuel Reimbursement	(3,700,000)	-	-
		Matching Funds - Measure R Projects/LRPT/30-10	(800,000)	-	-
		Memberships and Subscriptions	30,000	-	-
		Office Supplies	5,000	-	-
		Paratransit Program Coordinator Services	50,000	-	-
		Quality Assurance Program	30,000	-	-
		Reserve for Future Transit Service	(97,216,071)	-	-
		Smart Technology for DASH and Commuter Express Buses	(1,250,000)	-	-
		Technology and Communications Equipment	25,000	-	-
		Transit Bus Security Services	1,350,000	-	-
		Transit Operations	801,000	-	-
		Transit Stop Enhancements	(1,000,000)	-	-
		Universal Fare System	400,000	-	-
		Vehicles for Hire Technology Upgrades	(50,000)	-	-
		Zero Emission Bus Purchase	(5,000,000)	-	-
		Reimbursement of General Fund Costs	279,519	-	-
		Total	(\$110,545,145)	-	-
Proposition C Anti-Gridlock Transit Improvement Fund					
<i>Proposition C Anti-Gridlock Transit Improvement Fund</i>					
		ATSAC Systems Maintenance	(694,142)	-	-
		Bicycle Path Maintenance	(87,000)	-	-
		Contractual Services-Support	(20,000)	-	-
		Exposition Blvd Bike Path Phase 2	(1,255,858)	-	-
		Paint and Sign Maintenance	(1,476,526)	-	-
		Pavement Preservation Overtime	(700,000)	-	-
		Traffic Signal Supplies	(1,279,400)	-	-
		Travel and Training	(8,000)	-	-
		Reimbursement of General Fund Costs	4,383,214	-	-
		Total	(\$1,137,712)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Special Parking Revenue Fund					
<i>Special Parking Revenue Fund</i>					
		Accelerated ExpressPark - Local Match	218,000	-	-
		Capital Equipment Purchases	(1,958,200)	-	-
		Special Parking Revenue Fund Local Return - Pilot	600,000	-	-
		Collection Services	97,900	-	-
		Contractual Services	2,862,191	-	-
		Curbside Management Study	(150,000)	-	-
		Great Streets Parking Related Improvements	(100,000)	-	-
		Innovation Fund	(500,000)	-	-
		Maintenance, Repair, & Utility Service for Off-Street Lots	72,128	-	-
		Miscellaneous Equipment	20,000	-	-
		New Parking Signage Program	(300,000)	-	-
		Parking Meter and Off-Street Parking Administration	(276,905)	-	-
		Parking Studies	355,000	-	-
		Parking Website Consolidation	(100,000)	-	-
		Proportionate Share - Code the Curb Project	1,125,000	-	-
		Replacement Parts, Tools and Equipment	561,060	-	-
		Travel and Training	8,120	-	-
		Reimbursement of General Fund Costs	(308,786)	-	-
		Total	\$2,225,508	-	-
Tax and Revenue Anticipation Notes					
<i>Tax and Revenue Anticipation Notes Debt Service Fund</i>					
		Debt Service - Pensions	(6,330,267)	-	-
		Debt Service - Retirement	22,194,769	-	-
		Debt Service - Cash Flow	1,160,812	-	-
		Total	\$17,025,314	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Unappropriated Balance					
<i>Unappropriated Balance</i>					
		Animal Services Field Operations Enhancements	(320,000)	-	-
		BID Assessments on City Properties	(151,415)	-	-
		Body Worn Video Cameras	(4,550,000)	-	-
		Channel 36	(109,066)	-	-
		CityLink LA	(1,000,000)	-	-
		Civilian FLEX-Healthcare Reform Act Compliance	1,000,000	-	-
		Clean Streets	(1,500,000)	-	-
		Data Network Modernization	(2,730,159)	-	-
		Economic Development Asset Management	(1,000,000)	-	-
		Electrical Vehicle Charging Stations	1,000,000	-	-
		Environmental Impact Report - Trap/ Neuter/ Return Program	(300,000)	-	-
		Fire Field Staffing	(521,000)	-	-
		Great Streets	100,000	-	-
		Implementation of Public Right-of-Way Cleanup	3,660,000	-	-
		Neighborhood Councils	(480,000)	-	-
		Off-site Council and Committee Meetings	(50,000)	-	-
		Online Voting for Neighborhood Council Elections	(275,000)	-	-
		Outside Counsel including Workers' Compensation	(1,500,000)	-	-
		Pavement Preservation	(9,446,398)	-	-
		Pavement Preservation (Concrete Streets)	750,000	-	-
		Police Department Fingerprint Backlog	(500,000)	-	-
		Reserve for Liability Resolution (Ardon)	(50,000,000)	-	-
		Reserve for Mid-Year Adjustments	(5,000,000)	-	-
		Sidewalk Vending Program	(500,000)	-	-
		Solar to Grid Pilot Project	(500,000)	-	-
		Tree Trimming Services	(2,500,000)	-	-
		Wage Theft Enforcement	(200,000)	-	-
		Total	(\$76,623,038)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Wastewater Special Purpose Fund					
<i>Wastewater Collection, Treatment, and Disposal</i>					
		Department of Water and Power Fees	(800)	-	-
		General Services Expense and Equipment	(3,642,855)	-	-
		Interest Expense	10,871,628	-	-
		Principal	2,935,000	-	-
		Interest-Commercial Paper	(1,882,500)	-	-
		Loan to Stormwater Pollution Abatement Fund (Schedule 7)	(2,186,147)	-	-
		Operations and Maintenance Reserve	2,491,527	-	-
		PW-Sanitation Expense and Equipment	10,217,777	-	-
		Sewer Connect Fin Assist Prgm	1,250,000	-	-
		Sewer Service Charge Refunds	(500,000)	-	-
		Utilities	347,160	-	-
		Reimbursement of General Fund Costs	6,554,337	-	-
		Total	\$26,455,127	-	-
Water and Electricity					
<i>Lighting of Streets</i>					
		Street Lighting Assessments	50,000	-	-
		Street Lighting General Benefit	200,000	-	-
<i>Solid Waste Collection and Disposal</i>					
		Sanitation Electricity	16,000	-	-
		Sanitation Water	(33,000)	-	-
<i>Aesthetic and Clean Streets and Parkway</i>					
		Street Services Water	(150,000)	-	-
<i>Street and Highway Transportation</i>					
		Street Services Electricity	185,000	-	-
<i>Educational Opportunities</i>					
		Library Electricity	220,000	-	-
		Library Water	(85,000)	-	-
<i>Public Buildings, Facilities and Services</i>					
		General Services Electricity	519,000	-	-
		General Services Water	(422,000)	-	-
		Street Lighting Assessments	50,000	-	-
		Street Lighting General Benefit	270,000	-	-
		Energy Conservation Payments	2,000	-	-
		Total	\$822,000	-	-
Other Special Purpose Funds					
<i>901 Olympic North Hotel Trust Fund</i>					
		901 Olympic North Hotel Trust Fund	942,000	-	-
<i>Village at Westfield Topanga</i>					
		Village at Westfield Topanga Trust Fund	2,179,623	-	-
<i>Metropolis Hotel Project Trust Fund</i>					
		Metropolis Hotel Project Trust Fund	1,336,000	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Affordable Housing Trust Fund</i>			
		Affordable Housing Trust Fund	(10,000,000)	-	-
		<i>Animal Sterilization Trust Fund</i>			
		Animal Sterilization Trust Fund	(500,000)	-	-
		<i>Arts and Cultural Opportunities</i>			
		Arts and Cultural Fac. and Services Trust Fund	1,908,000	-	-
		<i>Business Improvement District Trust Fund</i>			
		Business Improvement District Trust Fund	(412,574)	-	-
		<i>Sewer and Construction and Maintenance Fund</i>			
		Sewer and Construction and Maintenance Fund	8,575,000	-	-
		<i>City Ethics Commission</i>			
		City Ethics Commission Fund	105,847	-	-
		<i>Emergency Operations Fund</i>			
		Emergency Operations Fund	55,726	-	-
		<i>Innovation Fund</i>			
		Innovation Fund	200,000	-	-
		<i>Matching Campaign Funds Trust Fund</i>			
		Matching Campaign Funds	2,791	-	-
		<i>Neighborhood Empowerment</i>			
		Neighborhood Empowerment Fund	821,343	-	-
		<i>Sidewalk Repair Fund</i>			
		Sidewalk Repair Fund	13,104,000	-	-
		<i>LA Convention and Visitors Bureau Trust Fund</i>			
		LA Convention and Visitors Bureau	1,547,898	-	-
		Unallocated	321,823	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Solid Waste Resources Revenue Fund</i>			
		Capital Infrastructure	(10,000,000)	-	-
		Debt Service - Interest	(9,817,351)	-	-
		Debt Service - Principal	(30,140,000)	-	-
		Landfill Maintenance Special Fund (Schedule 38)	1,098,830	-	-
		Liability Claims	(10,000,000)	-	-
		PW-Sanitation Expense and Equipment	(44,897)	-	-
		Rate Stabilization Reserve	27,901,914	-	-
		Solid Waste Resources Revenue Bonds 2009-A - Principal	4,045,000	-	-
		Solid Waste Resources Revenue Bonds 2009-A - Interest	863,050	-	-
		Solid Waste Resources Revenue Bonds 2009-B - Principal	4,700,000	-	-
		Solid Waste Resources Revenue Bonds 2009-B - Interest	864,625	-	-
		Solid Waste Resources Revenue Bonds 2013-A - Principal	1,000,000	-	-
		Solid Waste Resources Revenue Bonds 2013-A - Interest	1,805,550	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Principal	14,420,000	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Interest	1,943,775	-	-
		Solid Waste Resources Revenue Bonds 2015-A - Principal	6,375,000	-	-
		Solid Waste Resources Revenue Bonds 2015-A - Interest	3,590,450	-	-
		Reimbursement of General Fund Costs	(12,957,988)	-	-
		<i>Forfeited Assets Trust Fund of the Police Department</i>			
		Black and White Vehicles	(1,359,515)	-	-
		Motorcycles	(227,736)	-	-
		Replacement Technology	(254,064)	-	-
		Technology	1,043,731	-	-
		<i>Special Gas Tax Street Improvements</i>			
		Paint and Sign Maintenance	(1,725,000)	-	-
		Reimbursement of General Fund Costs	(23,019,880)	-	-
		<i>Housing Department Affordable Housing Trust Fund</i>			
		Local Funding for Affordable Housing	14,500,000	-	-
		Reserve for Surplus Property Proceeds	47,000,000	-	-
		Unallocated	6,014,310	-	-
		Reimbursement of General Fund Costs	72,030	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Stormwater Pollution Abatement</i>					
		Expense and Equipment	265,000	-	-
		Green Street Infrastructure	200,000	-	-
		Liability Claims	(750,000)	-	-
		Media Tech Center	25,000	-	-
		NPDES Permit Compliance	(775,000)	-	-
		On Call Contractors (Emergency Funds)	1,000,000	-	-
		On Call Contractors (Emergency Funds)	(1,000,000)	-	-
		Operation and Maintenance - TMDL Compliance Projects	75,000	-	-
		Payment for Proposition O Loans	286,493	-	-
		San Fernando Valley Stormwater Capture Projects	15,000,000	-	-
		Sanitation Contracts	263,000	-	-
		Reimbursement of General Fund Costs	2,460,978	-	-
<i>Community Development Trust Fund</i>					
		Reimbursement of General Fund Costs	1,027,915	-	-
<i>Home Investment Partnerships Program Fund</i>					
		Unallocated	(514,608)	-	-
		Reimbursement of General Fund Costs	(575,507)	-	-
<i>Mobile Source Air Pollution Reduction Trust Fund</i>					
		Air Quality Monitoring Program	200,000	-	-
		Alternate Fuel Fleet Vehicles, Trucks, and Infrastructure	(19,159)	-	-
		Bicycle Patrol Program (Various Depts)	(70,000)	-	-
		Electric Vehicle Pilot Program	350,000	-	-
		Reimbursement of General Fund Costs	116,013	-	-
<i>Community Services Block Grant Trust Fund</i>					
		Unallocated	(281,841)	-	-
		Reimbursement of General Fund Costs	158,368	-	-
<i>Convention Center Revenue Fund</i>					
		LACC Private Operator Account****	2,673,519	-	-
		Convention Center Facility Reinvestment	(2,075,000)	-	-
		LACC Private Operator Reserve****	820,078	-	-
<i>Neighborhood Empowerment</i>					
		Congress/Budget Advocacy Account	(37,860)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Street Lighting Maintenance Assessment Fund</i>					
		Electric Vehicle Infrastructure	200,000	-	-
		Energy	2,399,849	-	-
		Fleet Replacement	2,100,000	-	-
		High Voltage Conversion Program	(3,825,000)	-	-
		LED DWP Loan Repayment	(1,593,111)	-	-
		LED Fixtures	(2,500,000)	-	-
		Miscellaneous Expenses	278,131	-	-
		Pole Painting	250,000	-	-
		Reimbursement of General Fund Costs	1,942,745	-	-
<i>Telecommunications Liquidated Damages - TDA</i>					
		Grants to Citywide Access Corporation	145,934	-	-
		L.A. Cityview 35 Operations	366,476	-	-
		PEG Access Capital Costs	10,286,000	-	-
		Reserve for PEG Access Capital Costs	(17,331,369)	-	-
		Reimbursement of General Fund Costs	384,844	-	-
<i>Workforce Investment Act Fund</i>					
		Reimbursement of General Fund Costs	44,186	-	-
<i>Rent Stabilization Trust Fund</i>					
		Contract Programming - Systems Upgrades	700,000	-	-
		Relocation Services Provider Fee	500,000	-	-
		Rent and Code Outreach Program	(10,000)	-	-
		Unallocated	865,438	-	-
		Reimbursement of General Fund Costs	(1,082,429)	-	-
<i>Arts and Cultural Facilities and Services Trust Fund</i>					
		Landscaping and Miscellaneous Maintenance	50,000	-	-
		Others (Prop K Maintenance)	(87)	-	-
		Reserve for Revenue Fluctuations	247,610	-	-
		Solid Waste Resources Revenue Fund	1,398	-	-
		Reimbursement of General Fund Costs	452,645	-	-
<i>Arts Development Fee Trust Fund</i>					
		Arts and Cultural Facilities and Services Fund (Schedule 24)	27,502	-	-
		Arts Projects	138,005	-	-
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	(1,663,151)	-	-
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	(257,738)	-	-
		Reimbursement of General Fund Costs	42,402	-	-
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	590,461	-	-
		Reimbursement of General Fund Costs	(16,474)	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	(194,069)	-	-
		Reimbursement of General Fund Costs	(129,445)	-	-
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	750,768	-	-
		Reimbursement of General Fund Costs	(208,459)	-	-
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	53,078	-	-
		Reimbursement of General Fund Costs	(117,276)	-	-
<i>Allocations from Other Governmental Agencies and Sources</i>					
		Reimbursement of General Fund Costs	213,177	-	-
<i>City Ethics Commission Fund</i>					
		Ethics Commission - Future Year	(5)	-	-
<i>Staples Arena Trust Fund</i>					
		Unallocated	(8,503,861)	-	-
<i>Citywide Recycling Fund</i>					
		Commercial Recycling Development and Capital Costs	(575,000)	-	-
		Private Sector Recycling Programs	(4,725,147)	-	-
		PW-Sanitation Expense and Equipment	(138,200)	-	-
		Rate Stabilization Reserve	5,649,775	-	-
		Rebate and Incentives	(607,955)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(12,612)	-	-
		Reimbursement of General Fund Costs	1,199,956	-	-
<i>Special Police Communications/911 System Tax Fund</i>					
		Fire Department Radios	(220,000)	-	-
<i>Local Transportation Fund</i>					
		CicLAvia Program	(500,000)	-	-
		Open Streets Program	500,000	-	-
		Project Tech Support	59,803	-	-
		Safety Education	(100,000)	-	-
<i>Planning Case Processing Special Fund</i>					
		Bank Fees	250,000	-	-
		Major Projects Review	(50,000)	-	-
		Reserve for Compensated Time Off - Current Year	244,201	-	-
		Reserve for Compensated Time Off - Prior Years	250,000	-	-
		Reserve for Future Costs	(455,492)	-	-
		Reimbursement of General Fund Costs	595,831	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Disaster Assistance Trust Fund</i>			
		Disaster Costs Reimbursements to Other Departments	11,769,976	-	-
		<i>Household Hazardous Waste Special Fund</i>			
		PW-Sanitation Expense and Equipment	775,585	-	-
		Reimbursement of General Fund Costs	(27,819)	-	-
		<i>Building and Safety Building Permit Enterprise Fund</i>			
		Bank Fees	1,000,000	-	-
		Building and Safety Expense and Equipment	1,548,060	-	-
		Building and Safety Lease Costs	16,339	-	-
		Contingency for Obligatory Changes	8,725,000	-	-
		Reimbursement Offset	2,000,000	-	-
		Reserve for Compensated Time Off - Current Year	(4,250,000)	-	-
		Reserve for Future Costs	7,688,252	-	-
		Reserve for Revenue Fluctuations	5,500,000	-	-
		Reserve for Unanticipated Costs	3,448,576	-	-
		Systems Development Project Costs	(395,060)	-	-
		Reimbursement of General Fund Costs	(4,738,715)	-	-
		<i>Housing Opportunities For Persons With AIDS Fund</i>			
		Outside Auditor	15,000	-	-
		Reimbursement of General Fund Costs	52,745	-	-
		<i>Code Enforcement Trust Fund</i>			
		Contract Programming - Systems Upgrades	520,000	-	-
		Hearing Officer Contract	180,000	-	-
		Rent and Code Outreach Program	690,000	-	-
		Unallocated	4,008,947	-	-
		Reimbursement of General Fund Costs	(4,836,415)	-	-
		<i>El Pueblo de Los Angeles Historical Monument Revenue Fund</i>			
		Reimbursement of General Fund Costs	(124,372)	-	-
		<i>Zoo Enterprise Trust Fund</i>			
		GLAZA Marketing Refund	365,571	-	-
		Reserve for Revenue Fluctuations	109,139	-	-
		<i>Central Recycling Transfer Station Fund</i>			
		Private Haulers Expense	(771)	-	-
		Private Landfill Disposal Fees	(956)	-	-
		PW-Sanitation Expense and Equipment	2,641,551	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(42,181)	-	-
		Reimbursement of General Fund Costs	(4,220)	-	-
		<i>Street Damage Restoration Fee Special Fund</i>			
		Reimbursement of General Fund Costs	150,324	-	-

2016-17 PROPOSED BUDGET CHANGES BY CATEGORY

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Municipal Housing Finance Fund</i>			
		Reimbursement of General Fund Costs	98,462	-	-
		<i>Measure R Traffic Relief and Rail Expansion Fund</i>			
		ATSAC Replacement Hubs	(355,858)	-	-
		ATSAC Systems Maintenance	3,000,000	-	-
		Bicycle Plan/Program	(2,100,000)	-	-
		Bicycle Plan/Program - Other	2,200,000	-	-
		Mohawk Bend	(60,000)	-	-
		Paint and Sign Maintenance	1,476,526	-	-
		Pavement Preservation Overtime	700,000	-	-
		Pedestrian Plan/Program	(2,100,000)	-	-
		Pedestrian Plan/Program	2,200,000	-	-
		Traffic Signal Supplies	1,242,774	-	-
		Reimbursement of General Fund Costs	1,989,418	-	-
		<i>Multi-Family Bulky Item Special Fund</i>			
		Department of Water and Power Fees	(450,000)	-	-
		PW-Sanitation Expense and Equipment	(1,500,000)	-	-
		Rate Stabilization Reserve	(372,844)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	618,116	-	-
		Reimbursement of General Fund Costs	(210,537)	-	-
		<i>Sidewalk Repair Fund</i>			
		Environmental Impact Report	1,000,000	-	-
		Monitoring and Fees	250,000	-	-
		Sidewalk Repair Engineering Consulting Services	1,521,645	-	-
		Sidewalk Repair Incentive Program	6,000,000	-	-
		Sidewalk Repair Contractual Services	500,000	-	-
		Technology and Systems Development	1,000,000	-	-
		Reimbursement of General Fund Costs	2,947,067	-	-
		Total	\$120,044,360	-	-

10 YEAR HISTORY OF BUDGET
(\$million)

Fiscal Year	Total Budget			Percent Change	General Fund Budget		
	Proposed	Adopted	Change		Proposed	Adopted	Change
2016-17	\$ 8,757.6	n/a	n/a	\$ 5,558.3	n/a	n/a	
2015-16	8,568.3	8,582.6	0.17%	5,392.2	5,410.4	0.34%	
2014-15	8,100.1	8,122.9	0.28%	5,117.5	5,138.3	0.41%	
2013-14	7,688.5	7,685.5	-0.04%	4,872.4	4,866.9	-0.11%	
2012-13	7,223.2	7,246.1	0.32%	4,537.9	4,550.5	0.28%	
2011-12	6,904.5	6,871.6	-0.48%	4,379.0	4,385.7	0.15%	
2010-11	6,732.5	6,749.2	0.25%	4,339.0	4,375.2	0.83%	
2009-10	7,048.3	6,884.8	-2.32%	4,444.2	4,399.8	-1.00%	
2008-09	7,010.9	7,113.1	1.46%	4,475.1	4,553.7	1.76%	
2007-08	6,787.0	6,817.7	0.45%	4,437.8	4,437.8	0.00%	
2006-07	6,672.0	6,673.2	0.02%	4,336.7	4,338.7	0.05%	

FIVE-YEAR PROJECTION OF SWORN AND CIVILIAN SALARIES IN THE POLICE DEPARTMENT

Sworn	Proposed				
	Budget 2016-17	Estimated 2017-18	Estimated 2018-19	Estimated 2019-20	Estimated 2020-21
No. Authorized Positions	10,565	10,565	10,565	10,565	10,565
Average Filled	9,842	9,842	9,842	9,842	9,842
Net New Hired	-	-	-	-	-
Funding Required (Million)	\$ 1,067.5	\$ 1,099.5	\$ 1,099.5	\$ 1,099.5	\$ 1,099.5
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 10.7	\$ 11.0	\$ 11.0	\$ 11.0	\$ 11.0
Civilian					
No. Authorized Positions	3,330	3,330	3,330	3,330	3,330
Average Filled	2,859	2,859	2,859	2,859	2,859
Funding Required (Million)	\$ 235.7	\$ 241.0	\$ 246.4	\$ 246.4	\$ 246.4
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 2.4	\$ 2.4	\$ 2.5	\$ 2.5	\$ 2.5

NOTES:

1. For projection purposes, it is assumed that sworn hiring will be maintained to counteract attrition for no net gain in the number of officers. Sworn attrition assumptions factor in the impacts of DROP. For civilian staffing, it is assumed that attrition and hiring will increase from 2015-16 levels by approximately 92 positions.
2. Salary adjustment for civilians and sworn employees are based on adopted Memorandum of Understanding (MOU). For these purposes, no salary adjustments beyond those negotiated to date are included in the annual cost. If salary adjustments are made, the increase in cost is compounded in future years.
3. Projecting the source of funds for on-going years is not possible as State and Federal grants fluctuate significantly over time. However, it is assumed that the majority of these costs will be a General Fund expense.
4. Funding required is for direct costs only and does not include increased funding levels that would be required for benefits.

**POLICE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION
2016-17 PROPOSED BUDGET**

Assumptions for 2016-17:

- 1.) On July 1, 2016, 9,900 sworn personnel will be on the payroll.
- 2.) 425 Officers will leave over the course of the year, not including Academy attrition.
- 3.) 656 recruits will be hired in 10 classes.
- 4.) 80 percent of recruits hired will graduate the Academy, resulting in 525 graduates to offset attrition.
- 5.) Average Salary is \$4,041 per pay period, or \$105,470 per year, including bonuses.
- 6.) Vacation paid out at separation will total approximately \$5.40 million.
- 7.) Sick time paid out at separation will total approximately \$4.41 million.
- 8.) A four percent cost of living increase will occur in 2016-17 for sworn personnel.
- 9.) There will be no change to the annual Uniform Allowance in 2016-17.
- 10.) Various other adjustments to salaries such as holiday compensation and bonus adjustments will total \$382,525.

2015-16 Adopted Budget	\$ 1,031,740,435
2016-17 Proposed Budget	1,067,490,828
Change	<u>\$ 35,750,393</u>

Non-Discretionary Changes

	<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
	2	\$ 40,384,875	2016-17 Employee Compensation Adjustment
	3	(2,733,539)	Change in Number of Working Days
Total Non-Discretionary Changes		<u>\$ 37,651,336</u>	

Discretionary Changes

	<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
	10	\$ 11,405,791	Sworn Hiring Plan
	11	(13,451,545)	Sworn Attrition
	19	144,811	System-wide Mental Assessment Response Teams
Total Discretionary Changes		<u>\$ (1,900,943)</u>	

TOTAL CHANGES FROM 2015-16 \$ 35,750,393

TOTAL SWORN SALARY \$ 1,067,490,828

**POLICE DEPARTMENT CIVILIAN SALARY ACCOUNT CALCULATION
2016-17 PROPOSED BUDGET**

Assumptions for 2016-17:

- 1.) An average of 2,826 civilian positions will be filled throughout the year (15.14% vacancy rate).
- 2.) Average Salary is \$3,122 per pay period, or \$81,484 per year.
- 3.) Civilian position counts and salary funding are inclusive of positions transferred from the Information Technology Agency as part of the Public Safety Dispatch Support Program in 2016-17.
- 4.) Salary adjustments are subject to change pending ongoing labor negotiations.

2015-16 Adopted Budget	\$ 229,335,115
2016-17 Proposed Budget	<u>235,730,149</u>
Change	<u>\$ 6,395,034</u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 918,960	2015-16 Employee Compensation Adjustment
2	3,791,309	2016-17 Employee Compensation Adjustment
3	(785,571)	Change in Number of Working Days
4	222,037	Full Funding for Partially Financed Positions
5	<u>(1,114,154)</u>	Salary Step and Turnover Effect
Total Non-Discretionary Changes	<u>\$ 3,032,581</u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
20	\$ 1,462,426	Redeploy Officers from Detention to Field Assignments
22	(121,495)	Security Services Funding Adjustment
34	190,266	Body-Worn Video Implementation
35	<u>1,831,256</u>	Public Safety Dispatch Support
Total Discretionary Changes	<u>\$ 3,362,453</u>	

TOTAL CHANGES FROM 2015-16 \$ 6,395,034

TOTAL CIVILIAN SALARY \$ 235,730,149

**FIRE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION
2016-17 PROPOSED BUDGET**

Assumptions for 2016-17:

- 1.) On July 1, 2016, 3,236 Firefighters are estimated to be on the payroll.
- 2.) 79 Firefighters (Sworn members) will leave over the course of the year, not including Academy attrition.
- 3.) 230 recruits will be hired in four classes at Drill Tower 40 and 81.
- 4.) 80 percent of the 230 recruits will graduate from the Academy. There will be four 20-week Academy classes in FY 2016-17. Two of the classes are projected to graduate 92 recruits in FY16-17. Two more classes will graduate another 92 recruits in FY17-18. An additional 92 recruits from FY 2015-16 in two classes are expected to graduate in FY 2016-17 for a total of 184 new Firefighters to offset sworn attrition.
- 5.) Average Salary is \$4,102 per pay period, or \$107,051 per year, including bonuses.
- 6.) Vacation paid out at separation will total approximately \$3.2 million.
- 7.) Unused Sick time paid out at separation will total approximately \$3.3 million.
- 8.) Banked overtime paid out will total approximately \$5 million.

2015-16 Adopted Budget	\$ 355,613,016
2016-17 Proposed Budget	359,262,752
Change	<u>\$ 3,649,736</u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
3	\$ (1,401,159)	Change in Number of Working Days
4	20,004,594	Full Funding for Partially Financed Positions
5	7,231,749	Salary Step and Turnover Effect
8	(5,280,509)	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes		<u>\$ 20,554,675</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
12	\$ (1,000,000)	One-Time Salary Reduction
17	(29,638,285)	Salary Account Adjustment
18	196,677	LAX Airport Security - Blue Ribbon Panel
19	1,327,299	Continuation of Engine Company
20	1,140,516	Four Geographic Bureau Structure
21	310,938	Emergency Incident Technicians
22	652,980	Fire Station 80 Aircraft Rescue and Firefighting
24	1,327,299	Restoration of Engine Company
25	217,295	Fast Response Unit
28	130,165	Dispatch System Manager
32	616,105	Development Services
35	62,264	EMS Nurse Practitioner Response Unit
39	503,765	Firefighter Recruitment Unit
41	6,257,594	Firefighter Hiring and Training
43	198,060	Supply and Maintenance Division
45	427,708	Rescue Maintenance Unit
61	156,344	FireStatLA Unit
63	130,165	Homeland Security Grants Unit
69	78,172	Project Manager for Communications Technology Projects
Total Discretionary Changes		<u>\$ (16,904,939)</u>

TOTAL CHANGES FROM 2015-16 \$ 3,649,736

TOTAL SWORN SALARY \$ 359,262,752

**FIRE DEPARTMENT CIVILIAN SALARY ACCOUNT CALCULATION
2016-17 PROPOSED BUDGET**

Assumptions for 2016-17:

- 1.) An average of 307 civilian positions will be filled throughout the year (5% vacancy rate).
- 2.) Average Salary is \$3,410 per pay period, or \$89,006 per year.

2015-16 Adopted Budget	\$	29,212,235
2016-17 Proposed Budget		32,131,331
Change	\$	<u>2,919,096</u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 121,373	2015-16 Employee Compensation Adjustment
2	459,650	2016-17 Employee Compensation Adjustment
3	(109,819)	Change in Number of Working Days
4	97,420	Full Funding for Partially Financed Positions
5	11,829	Salary Step and Turnover Effect
8	(2,017,331)	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes	\$	<u>(1,436,878)</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
12	\$ (500,000)	One-Time Salary Reduction
29	78,560	Public Safety Technology Team - Metro Dispatch
31	47,658	Certified Unified Program Agency (CUPA)
32	115,822	Development Services
34	64,635	EMS Nurse Practitioner Supervisor
37	200,548	EMS Training Unit
38	151,282	Recruit Services Section
39	61,744	Firefighter Recruitment Unit
43	65,419	Supply and Maintenance Division
54	444,886	Public Safety Technology Team - Technology Support
55	357,095	Chief Information Officer and Technology Support
59	2,467,067	Public Safety Dispatch Support
61	511,864	FireStatLA Unit
62	96,350	Employee Relations Division
64	110,467	Personnel Services Selection Unit
65	82,577	Community Liaison Office
Total Discretionary Changes	\$	<u>4,355,974</u>

TOTAL CHANGES FROM 2015-16	\$	2,919,096
TOTAL CIVILIAN SALARY	\$	32,131,331

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2016-17 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Animal Services						
Environmental Impact Report - Trap/Neuter/Return						
Conduct an Environmental Impact Report (EIR) for the Trap Neuter Return Program. The Department is required to complete an EIR prior to submitting a request to lift a court injunction, that restricts the Department from providing spay/neuter services for feral cats.	15	Expense funding to complete the EIR will be provided.	\$ 500,000	\$ -	0	
Emergency Housing for Homeless Community Pets						
Purchase of three large commercial tents (\$45,000) and portable kennels (\$10,000) to provide temporary housing for companion animals of the homeless community in the event of an emergency.	16	Expense funding will be provided off-budget by the Animal Welfare Trust Fund.	\$ -	\$ -	0	
Building and Safety						
Energy and Water Efficiency						
Implement the Building and Water Efficiency Ordinance.	24	Two resolution authority positions with six-months funding and expense funding will be provided by the Building and Safety Building Permit Enterprise Fund.	\$ -	\$ 119,400	1 1	Building Mechanical Engineer II Senior Administrative Clerk
City Administrative Officer						
Citywide Homelessness Initiative						
Support and expedite efforts to implement and monitor a Comprehensive Strategic Plan to address and manage homelessness issues, as directed in the Council-adopted Comprehensive Homeless Strategy (C.F. 15-1138-S1).	13	Two resolution authority positions with six-months funding and expense funding will be provided.	\$ 122,741	\$ -	1 1	Senior Administrative Analyst II Administrative Analyst II
City Attorney						
Office of Wage Standards Support						
Staff will support the implementation of the new minimum wage and wage theft enforcement programs.	17	Five resolution authority positions with six-months funding will be provided.	\$ 259,375	\$ -	1 1 3	Legal Secretary I Paralegal II Deputy City Attorney II
Disability						
ADA/Section 508 Compliant Documents						
Create an online training program on creating Section 508 compliant documents, and funding for the remediation of non-compliant documents.	15	Expense funding for the online training program and remediation services will be provided.	\$ 35,000	\$ -	0	
General Services						
Credit Card Chip Readers for Parking Lots						
Upgrade the pay stations at LA City Mall and Lot 2 with credit card chip readers.	29	Expense funding will be provided.	\$ 70,000	\$ -	0	
Lease of Electric Vehicles						
Lease of 12 electric vehicles for six months.	35	Expense funding will be provided.	\$ 30,000	\$ -	0	

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2016-17 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Housing and Community Investment						
Construction Services Unit						
Provide entitlement and construction permit facilitation services to streamline the approval process for affordable housing construction projects.	12	Two resolution authority positions without funding will be provided. Funding will be provided by the Affordable Housing Trust Fund, contingent on funds being provided by new revenues and is subject to the approval of the proposed Affordable Housing Linkage Fee.	\$ -	\$ -	2	Rehab Construction Spec I
Affordable Housing Preservation						
Preservation of existing affordable housing units. This position was approved during 2015-16 (C.F. 14-1174-S1).	14	One resolution authority position and 12-months funding will be provided by the CRA Non-Housing Bond Proceeds Fund.	\$ -	\$ 113,862	1	Finance Development Officer I
Seismic Retrofit Cost Recovery Program						
Review of cost recovery applications related to the Seismic Retrofit Program and for the development of a database system to process Seismic Retrofit Cost Recovery applications.	18	One resolution authority position with six-months funding will be provided.	\$ 147,690	\$ -	1	Management Assistant
Seismic Retrofit Tenant Habitability Reviews						
Conduct habitability reviews for the Seismic Retrofit Program.	20	Two resolution authority position with six-months funding will be provided.	\$ 102,328	\$ -	2	Senior Housing Inspector
Seismic Retrofit Program Appeal Hearings						
Manage appeals hearings related to the Seismic Retrofit Program.	22	Three resolution authority positions with six-months funding will be provided.	\$ 79,890	\$ -	2 1	Administrative Clerk Management Assistant
Information Technology Agency						
3-1-1 Speech Analytics						
The speech analytics software will enable the Department to record, listen, and rate calls for quality and training purposes.	17	Expense funding for speech analytics tools will be provided by the Telecommunications Development Account, Building and Safety Building Permit Fund, Sewer Operations and Maintenance Fund, and the Solid Waste Resources Revenue Fund.	\$ -	\$ 40,400	0	
FMS Managed Application Support						
Transition the Financial Management System to vendor-hosted cloud services.	25	Expense funding for contractor services will be provided.	\$ 1,000,000	\$ -	0	

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2016-17 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Information Technology Agency (con)						
Payroll and Human Resources Systems Requirements Study						
Conduct a comprehensive assessment of the City's needs for a replacement payroll system and a centralized Human Resources Management System.	26	Expense funding for contractor to complete the assessment will be provided.	\$ 513,750	\$ -	0	
Neighborhood Empowerment						
Subdivision and Boundary Adjustment Policy						
Implement the Neighborhood Council Subdivision and Boundary Adjustment Policy (C.F. 12-1681).	12	Three new regular authority positions with six-months funding will be provided.	\$ -	\$ 98,370	2	Project Coordinator Project Assistant
Administrative Support						
Conduct training, print handbooks for new Neighborhood Council members for new Neighborhood Council board members.	13	Salaries, As-Needed and expense funding for training materials will be provided.	\$ -	\$ 30,000	0	
Civic University						
Provide funding for the California State University, Los Angeles, Pat Brown Institute for Public Affairs to conduct Civic University.	15	Expense funding will be provided.	\$ -	\$ 30,000	0	
Police						
Custody Transport Detail						
Establish a dedicated transport detail from the Harbor Area Station to the 77th Street Regional Jail, thereby expediting the return of arresting officers back to patrol duties.	21	Sworn Overtime funding will be provided.	\$ 500,000	\$ -	0	
Public Works - Board						
Sidewalk Repair Program						
Provide support to the Sidewalk Repair Program, including implementation of the Incentive, Contract Payments, and Billing, Collection, and Lien Processing.	21	Resolution authority positions with nine-months funding will be provided by the Sidewalk Repair Fund.	\$ -	\$ 59,502	1	Management Analyst I
Public Works - Contract Administration						
Metro Purple Line Extension						
Provide support for the acceleration of the Los Angeles Metropolitan Transportation Authority (Metro) Purple Line extension project.	20	Two resolution authority positions with six-months funding will be front-funded by the Proposition C Anti-Gridlock Transit Improvement Fund and will be fully reimbursed by Metro.	\$ -	\$ 92,120	1 1	Senior Construction Inspector Construction Inspector

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2016-17 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Public Works - Engineering						
Vision Zero						
Work in coordination with other City departments to eliminate pedestrian and cyclist fatalities and severe injuries resulting from traffic accidents in the High Injury Network (HIN).	28	Two resolution authority positions with nine-months funding will be provided by the Measure R Local Return Fund.	\$ -	\$ 264,286	2	Civil Engineering Associate II
Metro Purple Line Extension						
Provide support for the acceleration of the Los Angeles Metropolitan Transportation Authority (Metro) Purple Line extension project.	29	Three resolution authority positions with six-months funding will be front-funded by the Proposition C Anti-Gridlock Transit Improvement Fund and will be fully reimbursed by Metro.	\$ -	\$ 140,125	1 2	Structural Engineer Civil Engineering Associate II
Electric Vehicle and Solar Power Engineering						
Work in coordination with other City departments to design, coordinate, and implement the installation of the infrastructure necessary for the use of electric vehicles in city facilities.	35	One resolution authority position with six-months funding will be provided.	\$ 65,912	\$ -	1	Building Electrical Engineer I
FUSE Fellow Program						
Place one FUSE fellow in the Bureau to work on sustainability and data analysis projects.	40	Expense funding will be partially provided by the Sewer Construction and Maintenance Capital Fund.	\$ 65,000	\$ 65,000	0	
Public Works - Sanitation						
Coordinated Integrated Monitoring Program						
Implement the Coordinated Integrated Monitoring Program (CIMP).	16	Three regular authority positions with nine-months funding and expense funding will be provided by the Stormwater Pollution Abatement Fund and reimbursable from the 34 participating agencies in the CIMP.	\$ -	\$ 196,274	1 1 1	Chemist II Water Biologist II Management Analyst I
Air Treatment Facilities Maintenance						
Maintain and repair newly constructed Air Treatment Facilities and other recently constructed wastewater facilities.	33	Six regular authority positions with nine-months funding will be provided by the Sewer Construction and Maintenance Fund.	\$ -	\$ 350,465	1 2 1 2	Wastewater Treatment Elec I Wastewater Treatment Mechanic Instrument Mechanic Electrical Craft Helper
Los Angeles International Airport Recycling Program						
Provide recyclables collection services to the Los Angeles International Airport.	41	Two resolution authority positions with nine-months funding will be front-funded by the Solid Waste Resources Revenue Fund and will be fully reimbursed by the Los Angeles International Airport.	\$ -	\$ 102,729	2	Refuse Collection Truck Operator

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2016-17 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Public Works - Sanitation (con)						
Multi-Family Bulky Item Program - Phase II						
Implementation of Phase II of the Bulky Item Pickup Program for approximately 200,000 condominiums and townhouses within the City.	42	Seven resolution authority positions with nine-months funding will be provided by the Multi-Family Bulky Item Fund.	\$ -	\$ 332,572	2 5	Communications Information Rep Refuse Collection Truck Op II
Solid Resources Support						
Provide Oracle training for staff.	56	Expense funding will be provided by the Solid Waste Resources Revenue Fund.	\$ -	\$ 143,000	0	
Public Works - Street Lighting						
Vision Zero						
Provide design, coordination, and construction engineering services for various street lighting projects along the High Injury Network to facilitate implementation of the Vision Zero objectives.	16	Five resolution authority positions with nine-months funding and expense funding will be provided by the Measure R Local Return Fund.	\$ -	\$ 315,575	1 2 2	Street Lighting Eng Assoc II Street Lighting Electrician Electrical Craft Helper
Metro Purple Line Expansion						
Provide support for the acceleration of the Los Angeles Metropolitan Transportation Authority (Metro) Purple Line extension project.	17	Two resolution authority positions with six-months funding will be front-funded by the Proposition C Anti-Gridlock Transit Improvement Fund and will be fully reimbursed by Metro.	\$ -	\$ 71,619	1 1	Street Lighting Eng Assoc II Civil Engineering Drafting Tech
Public Works - Street Services						
Vision Zero						
Support the implementation of a Vision Zero policy to reduce the number of severe injuries and fatalities along the High Injury Network. Funding is provided to construct safety improvements, including landings for pedestrian refuge islands, installation of curb ramps, slurry sealing, and resurfacing where new safety features are being implemented.	24	Salaries Overtime and expense funding will be provided by the Measure R Local Return Fund.	\$ -	\$ 500,000	0	
Metro Purple Line Expansion						
Provide support for the acceleration of the Los Angeles Metropolitan Transportation Authority (Metro) Purple Line extension project.	27	Three resolution authority positions with six-months funding will be front-funded by the Proposition C Anti-Gridlock Transit Improvement Fund and will be fully reimbursed by Metro.	\$ -	\$ 181,536	1 1 1	Landscape Architect Civil Engineer Civil Engineering Associate
Recreation and Parks						
Legislative Representative Position						
Provide a centralized governmental affairs staff unit for the Department and will serve as liaison to City Council offices as well as coordinate with other governmental agencies.	30	One resolution authority position without funding will be provided.	\$ -	\$ -	1	Legislative Representative

**PROPOSED NEW INITIATIVES BY DEPARTMENT
2016-17 PROPOSED BUDGET**

Description of Initiatives	Blue Book #	Assumptions	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Transportation						
Mobility Hubs						
Provide Mobility Hubs, which are kiosks, that will offer users a suite of transportation options including Bikeshare, Carshare, and secure bike parking as part of the first-mile/last-mile transit connectivity for Hollywood and Downtown Los Angeles. The City secured federal grant funding to develop this project. This position will provide lead project management support for the implementation of the Mobility Hubs Program.	17	One resolution authority position with nine-months funding will be provided by the Mobile Source Air Pollution Reduction Fund and will be reimbursed by a Federal Transit Administration grant.	\$ -	\$ 51,704	1	Transportation Planning Assoc I
Special Parking Revenue Fund Local Return						
Staff to manage the Special Parking Revenue Fund Local Return pilot program, which will return parking meter revenue to communities for local projects and services.	25	One resolution authority position with nine-months funding will be fully reimbursed by the Special Parking Revenue Fund.	\$ -	\$ 57,402	1	Management Analyst I
Downtown Bus Operations Facility Development Project						
Staff to work with the Bureau of Engineering to review and approve the construction design plans and specifications for the new Downtown Bus Operations and Maintenance Facility.	46	One regular authority position with nine-months funding will be provided by the Proposition A Local Transit Assistance Fund.	\$ -	\$ 76,010	1	Transportation Eng Assoc II
Metro Purple Line Expansion						
Provide support for the acceleration of the Los Angeles Metropolitan Transportation Authority (Metro) Purple Line extension project.	49	Five resolution authority positions with six-months funding will be front-funded by the Proposition C Anti-Gridlock Transit Improvement Fund and will be fully reimbursed by Metro.	\$ -	\$ 264,028	1 4	Transportation Engineer Transportation Eng Assoc II
Zoo						
Giraffe Feeding Experience						
Offer a new fee-based giraffe feeding visitor experience.	9	Expense funding will be provided by the Zoo Enterprise Trust Fund.	\$ -	\$ 108,750	0	
Carousel Operations						
Transfer the management, operation, and collection of fees for the Zoo's Tom Mankiewicz Conservation Carousel from the Greater Los Angeles Zoo Association to the Department.	15	Salaries, As-Needed, Salaries Overtime, and expense funding will be provided by the Zoo Enterprise Trust Fund.	\$ -	\$ 170,500	0	

**COMPARISON OF SELECTED SERVICE LEVELS
2016-17 PROPOSED BUDGET**

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels						Notes on Adopted / Proposed Service Levels
				Year	Service Level	2013-14 Adopted	2014-15 Adopted	2015-16 Adopted	2016-17 Proposed	
Aging	Services									
	Transportation One-Way Trips	Number of Trips		1999-00	125,930	143,339	143,339	143,339	143,339	The increase from FY 2013-14 to FY 2014-15 in nutrition services is due to slight increases in OAA and GCP funding. The proposed service levels for FY 2016-17 are the same as FY 2015-16 since funding amounts are not determined until May.
	Number of Frail/Disabled People Served	Number of Persons			*	3,233	3,233	3,233	3,233	
	Congregate Meals Served	Number of Meals		2006-07	903,064	824,033	861,261	861,261	861,261	
	Number of Seniors Served	Number of Persons			*	12,031	12,575	12,575	12,575	
Homebound Meals Delivered	Number of Meals		1997-98	697,975	759,732	815,842	815,842	815,842		
	Number of Homebound Seniors Served	Number of Persons			*	5,014	5,384	5,384	5,384	
Animal Services	Staffing (Personnel)									
	Animal Control Officers	Full-Time Equivalents (FTE's)	83	1993-94	48	63	63	73	83	2015-16: Add-deletes approved to reflect 29 ACO II, 7 Sr ACO I, and 6 Sr ACO II authorities; 2016-17: The Department has requested 12 additional Animal Control Officer I authorities.
	Sr Animal Control Officers	Full-Time Equivalents (FTE's)	13	2010-11	10	11	11	11	13	
	Services									
Animal Care	Number of Kennels and Cages		2005-06	759	2,029	2,029	2,029	2,129	2016-17: The Department has requested to purchase portable kennels and tents to provide temporary housing for companion animals of the homeless community during the event of an emergency.	
Building and Safety	Code Enforcement									
	Code Enforcement Cases Closed	Number of Cases	Varies	1994/1995	16,475	22,000	21,000	21,000	22,000	No. of code enforcement requests.
Police	Staffing (Personnel)									
	Total Authorized	Full-Time Equivalents (FTE's)		1982-83	9,676	13,706	13,707	13,835	13,875	
	Sworn Authorized	Full-Time Equivalents (FTE's)		1982-83	6,900	10,480	10,480	10,545	10,545	
	Sworn Funded	Full-Time Equivalents (FTE's)				9,713	9,810	9,759	9,842	
	Civilian Authorized	Full-Time Equivalents (FTE's)		1982-83	2,776	3,226	3,227	3,290	3,330	
	Civilian Funded	Full-Time Equivalents (FTE's)				2,868	2,905	2,864	2,859	
	Police Fleet Vehicles									
	Vehicle Replacement (Replacement Standard is 90,000 miles)	Percentage Replaced	32.0%	1982-83	0%	12.3%	13.2%	11.6%	11.9%	2016-17: LAPD will purchase 179 replacement Black and Whites and 306 various Plain, Undercover-Surveillance, Light Duty Trucks, Vans, and Motorcycles and lease 200 Electric Vehicles.
		Total Cost in Millions	\$ 66.30	1982-83	\$ -	\$ 26.04	\$ 26.45	\$ 23.23	\$ 9.96	
	General Fund				\$ 8.89	\$ 8.31	\$ 4.93	\$ 5.29		
	MICLA Financed				\$ 10.04	\$ 10.00	\$ 10.00	\$ 3.69		
Forfeited Assets Fund				\$ 1.01	\$ 3.33	\$ 1.35	\$ -			
Supplemental Law Enforcement Services Fund				\$ 6.10	\$ 4.81	\$ 6.95	\$ 976,985			
Out of Service Rate	Patrol Vehicles Percentage	9.0%		12.0%	11.4%	10.0%	11.0%	9.5%		
	Fleetwide Percentage	7.0%			9.5%	9.0%	8.0%	8.0%		

**COMPARISON OF SELECTED SERVICE LEVELS
2016-17 PROPOSED BUDGET**

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		2013-14 Adopted	2014-15 Adopted	2015-16 Adopted	2016-17 Proposed	Notes on Adopted / Proposed Service Levels	
				Year	Service Level						
Street Services	Tree Trimming										
	Broadhead: 650,000	Trees Trimmed per Year	90,000	1994-95	20,000	40,000	27,000	35,000	33,000	For 2015-16, \$4.0 million was provided in the Bureau's Proposed Budget, \$2.5 million was provided in the Unappropriated Balance, and \$1.0 million was provided from the Street Lighting Maintenance Assessment Fund (SLMAF). For 2016-17, \$6.5 million is provided for contract tree trimming (excluding \$1.0 million SLMAF), overtime funding for on-demand tree trimming (4,500 trees), and five positions to perform quality assurance for tree trimming services provided by contractors.	
		Trim Cycle in Years	7.2	1994-95	31.5	16.25	24.1	18.6	19.7		
	Palm: 50,000	Trees Trimmed per Year	10,000	1994-95	5,600	N/A	N/A	N/A			
		Trim Cycle in Years	5.0	1994-95	8.9	N/A	N/A	N/A			
	Street Resurfacing / Reconstruction										
	LA's road network encompasses 28,000 lane miles of residential and arterial streets. To maintain the network average road condition at its present level, approximately 800 lane miles must be resurfaced each year. To significantly improve the network average, funding would need to be identified to reconstruct approximately 8,200 lane miles of streets that require reconstruction as a result of base failure.	Lane-Miles Resurfaced per Year	800.0	1982-83	170.0	835.0	855.0	855.0	855.0	Unit of measure has been changed to 11 foot wide lane-miles to align metric with costs, which correlate with area of road surface maintained rather than length of street segment.	
		Service Cycle in Years	35.0	1982-83	130.0	33.5	32.7	32.7	32.7		
	Slurry Seal										
	Slurry Seal is used to prevent water infiltration on streets that are in good or fair condition, thus extending the service life of existing pavement. Currently, Slurry Seal is primarily used on residential streets that have been resurfaced or slurry sealed in the past 5-10 years. To maintain the network average road condition at its present level, approximately 1,200 lane-miles of streets must be slurry sealed each year.	Lane-Miles Slurry Sealed per Year	1,200.0	1992-93/1993-94	-	1365.0	1545.0	1545.0	1545.0	Unit of measure has been changed to 11 foot wide lane-miles to align metric with costs, which correlate with area of road surface maintained rather than length of street segment.	
Service Life of a Slurry Seal Application		7 years	1992-93/1993-94	-							
Paving Unimproved Streets (Includes Alleys)											
39 miles unimproved alleys and streets.	Centerline Miles Paved per Year			None prior to 2001-02	0	0	0	0			
Remaining miles unimproved alleys and streets.	Centerline Miles Resurfaced per Year				0	0	0	0			

**COMPARISON OF SELECTED SERVICE LEVELS
2016-17 PROPOSED BUDGET**

Department	Category	Unit of Measurement	Full Service Level Standard	Lowest Service Levels		2013-14 Adopted	2014-15 Adopted	2015-16 Adopted	2016-17 Proposed	Notes on Adopted / Proposed Service Levels
				Year	Service Level					
Street Services (Continued)	Sidewalk Repair									
	LA has approximately 10,750 linear miles of sidewalks.	Square Feet Serviced per Year		None prior to 2000-01		TBD	0	200,000	425,000	Funding is included for a Sidewalk Repair Program in 2016-17 that consists of a total of five sidewalk repair crews.
	Off-Grade Gutter Repair									
				None prior to 2003-04		N/A	N/A	N/A	N/A	
	Street Sweeping of Posted and Non-Posted Streets									
	Posted Streets	Percentage Swept per Week	95.0%	1994-95	92.3%	97.0%	95.0%	90.0%	90.0%	
Non-Posted Streets	Service Cycle in Weeks	4.0	1993-94	5.0	up to 18	18.0	18.0	18.0		
Transportation	Service									
	Crossing Guards	Number of Placements	491.0			397	397	410	419	Funding in the 2016-17 Proposed Budget reflects funding allocation in alignment with actual expenditures in 2015-16. Anticipated hiring level is up to 419 Crossing Guards. The number of intersections covered may vary due to actual filled positions.
		Number of Intersections	461.0			461.0	461.0	470.0	518.0	Anticipates a two percent increase.
Library	Library Operating Hours									
	Weighted Average	Hours per Week	53.0	1982-83/1984-85	32.0	50.4	53.0	53.0	53.0	In 2014-15 Library hours were fully restored to the level of the 2009-10 Adopted Budget.
	Central Library	Hours per Week	60.0			59.0	60.0	60.0	60.0	
	8-Regional Branches	Hours per Week	60.0			54.0	60.0	60.0	60.0	
	64-Community Branches	Hours per Week	52.0			50.0	52.0	52.0	52.0	
Recreation and Parks	Recreation Facility Operating Hours									
	Average	Hours per Week	48 to 84	1982-83/1984-85	36 to 56	44.0	44.0	53.0	53.0	The number of hours is for programs funded in RAP's General Fund budget and does not include off-budget programs.
	Recreation Facility									
	New	Number of Facilities				15	10	10	6	
	Renovated	Number of Facilities				3	6	13	20	
	Staffing (Personnel)									
	Maintenance	Full-Time Equivalents (FTE's)					1,045	1,051	1,050	1,091

**INTERIM PROGRAMS NOT CONTINUED
2016-17 PROPOSED BUDGET**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (If Known)
				Vacant	Filled	
			NONE			
		0		0	0	

**POSITION CHANGE SUMMARY
2016-17 PROPOSED BUDGET
(Includes all General, Special, and Grant Funded Positions)**

Department	2015-16 Adopted Budget Regular	Proposed Changes				2016-17 Proposed Budget Regular	2016-17 Proposed Resolution		
		Deletions	Transfer Between Departments	Regularized Resolution	New to Budget		Continued	New to Budget	Total
Aging	44	-	-	-	-	44	-	-	-
Animal Services	344	(3)	-	-	15	356	1	-	1
Building and Safety	736	-	-	121	28	885	126	3	129
City Administrative Officer	114	-	-	7	-	121	3	2	5
City Attorney	850	-	-	9	-	859	26	17	43
City Clerk	102	(2)	5	-	5	110	1	-	1
City Planning	271	-	-	43	-	314	63	37	100
Controller	167	-	-	-	-	167	1	1	2
Convention Center	13	-	-	-	-	13	-	-	-
Council	108	-	-	-	-	108	-	-	-
Cultural Affairs	49	-	-	2	-	51	-	28	28
Department on Disability	12	-	-	-	1	13	6	1	7
Economic and Workforce Development	120	(9)	(1)	-	1	111	54	-	54
El Pueblo de Los Angeles	10	-	-	-	-	10	-	-	-
Emergency Management	17	-	-	4	-	21	5	-	5
Employee Relations Board	3	-	-	-	-	3	-	-	-
Ethics Commission	23	-	-	-	1	24	-	-	-
Finance	347	(10)	-	-	8	345	1	-	1
Fire-Civilian	342	(3)	22	15	3	379	23	3	26
Fire-Sworn	3,292	(1)	-	46	13	3,350	2	4	6
General Services	1,254	(20)	-	4	23	1,261	28	2	30
Housing and Community Investment	589			3		592	69	14	83
Information Technology Agency	460	-	(42)	-	4	422	11	-	11
Mayor	94	-	-	-	-	94	-	-	-
Neighborhood Empowerment	26	(1)	(5)	-	4	24			
Personnel	484	(1)	-	1	2	486	32	7	39
Police-Civilian	3,290	(68)	20	-	88	3,330	13	7	20
Police-Sworn	10,545	-	-	-	-	10,545			
Public Works:									
Board of Public Works	88	-	1	1	-	90	1	5	6
Contract Administration	249	(1)	-	2	1	251	78	35	113
Engineering	677	-	-	-	1	678	86	22	108
Sanitation	2,805	(15)	-	7	93	2,890	83	29	112
Street Lighting	209	-	-	-	1	210	44	16	60
Street Services	899	(1)	-	-	-	898	176	48	224
Transportation	1,311	(2)	-	11	4	1,324	195	24	219
Zoo	228	(1)	-	-	2	229	3	1	4
Library	1,013				49	1,062			-
Recreation and Parks	1,391			1	17	1,409	2	1	3
Totals	32,576	(138)	-	277	364	33,079	1,133	307	1,440

**CHANGE IN REGULAR AND RESOLUTION AUTHORITIES
2016-17 PROPOSED BUDGET**

	Regular			Resolution		
	Position Authorities			Position Authorities		
	2015-16 Adopted Budget	2016-17 Proposed Budget	Net Change	2015-16 Adopted Budget	2016-17 Proposed Budget	Net Change
Aging	44	44	-	-	-	-
Animal Services	344	356	12	1	1	-
Building and Safety	736	885	149	238	129	(109)
City Administrative Officer	114	121	7	7	5	(2)
City Attorney	850	859	9	35	43	8
City Clerk	102	110	8	1	1	-
City Planning	271	314	43	107	100	(7)
Controller	167	167	-	1	2	1
Convention and Tourism Development	13	13	-	-	-	-
Council	108	108	-	-	-	-
Cultural Affairs	49	51	2	2	28	26
Disability	12	13	1	7	7	-
Economic and Workforce Development	120	111	(9)	64	54	(10)
El Pueblo de Los Angeles	10	10	-	-	-	-
Emergency Management	17	21	4	7	5	(2)
Employee Relations Board	3	3	-	-	-	-
Ethics Commission	23	24	1	-	-	-
Finance	347	345	(2)	3	1	(2)
Fire	3,634	3,729	95	85	32	(53)
General Services	1,254	1,261	7	35	30	(5)
Housing and Community Investment	589	592	3	84	83	(1)
Information Technology Agency	460	422	(38)	20	11	(9)
Mayor	94	94	-	-	-	-
Neighborhood Empowerment	26	24	(2)	2	-	(2)
Personnel	484	486	2	25	39	14
Police	13,835	13,875	40	41	20	(21)
Board of Public Works	88	90	2	1	6	5
Bureau of Contract Administration	249	251	2	101	113	12
Bureau of Engineering	677	678	1	79	108	29
Bureau of Sanitation	2,805	2,890	85	88	112	24
Bureau of Street Lighting	209	210	1	44	60	16
Bureau of Street Services	899	898	(1)	176	224	48
Transportation	1,311	1,324	13	206	219	13
Zoo	228	229	1	3	4	1
Subtotal	30,172	30,608	436	1,463	1,437	(26)
Library	1,013	1,062	49	-	-	-
Recreation and Parks	1,391	1,409	18	9	3	(6)
Subtotal	2,404	2,471	67	9	3	(6)
Total	32,576	33,079	503	1,472	1,440	(32)

**PROJECTED VACANCIES AND POSITION AUTHORITIES IN 2015-16
2016-17 PROPOSED BUDGET**

Department	Projected Vacancies on July 1, 2015*			Projected Position Authority on June 30, 2015		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
Aging	6	7	13	6	42	48
Animal Services	29	-	29	345	3	348
Building and Safety	30	162	192	108	912	1,020
City Administrative Officer	16	-	16	115	14	129
City Attorney	27	6	33	826	103	929
City Clerk	14	-	14	88	15	103
City Planning	23	84	107	92	292	384
Controller	34	1	35	152	19	171
Convention Center	2	-	2	13	-	13
Council	-	-	-	-	-	-
Cultural Affairs	-	8	8	-	51	51
Disability	3	-	3	15	4	19
Economic and Workforce Development	-	47	47	-	184	184
El Pueblo	-	1	1	-	10	10
Emergency Management	3	-	3	18	9	27
Employee Relations Board	-	-	-	3	-	3
Ethics Commission	3	-	3	23	-	23
Finance	46	-	46	359	-	359
Fire						
Civilian	73	-	73	379	1	380
Sworn	107	2	109	3,341	10	3,351
General Services	65	35	100	902	398	1,300
Housing and Community Investment	-	121	121	-	705	705
Information Technology Agency	25	23	48	-	495	495
Mayor	-	-	-	-	-	-
Neighborhood Empowerment	2	-	2	28	-	28
Personnel	41	2	43	456	60	516
Police						
Civilian	584	-	584	3,290	2	3,292
Sworn	696	-	696	10,589	-	10,589
Public Works						
Board Office	3	5	8	42	56	98
Contract Administration	1	70	71	22	334	356
Engineering	29	68	97	277	580	857
Sanitation	-	366	366	-	2,907	2,907
Street Lighting	-	42	42	-	256	256
Street Services	241	67	308	385	783	1,168
Transportation	120	60	180	1,028	493	1,521
Zoo	-	24	24	-	232	232
Subtotal	2,223	1,201	3,424	22,902	8,970	31,872
Library	-	190	190	-	1,126	1,126
Recreation and Parks	227	55	282	-	1,640	1,640
Subtotal	227	245	472	-	2,766	2,766
TOTAL	2,450	1,446	3,896	22,902	11,736	34,638

* Projected vacancies include resolution authority and substitute positions.

**POSITION CHANGES SINCE 1990-91
2016-17 PROPOSED BUDGET
GENERAL FUND ONLY**

(Excludes Grant and Special Funded Positions except for Police and Fire Departments)

	1990-91 Adopted Budget	Proposed Posn. Auth. on 7-1-16	Change	%
<u>Fire Department</u>				
Civilian	303	378	75	24.8%
Sworn	3,106	3,292	186	6.0%
	<u>3,409</u>	<u>3,670</u>	<u>261</u>	<u>7.7%</u>
<u>Police Department</u>				
Civilian	2,448	3,308	860	35.1%
Sworn	8,404	10,144	1,740	20.7%
	<u>10,852</u>	<u>13,452</u>	<u>2,600</u>	<u>24.0%</u>
All Other City Departments	<u>11,569</u>	<u>5,732</u>	<u>(5,837)</u>	<u>(50.5%)</u>
Total City	<u><u>25,830</u></u>	<u><u>22,854</u></u>	<u><u>(2,976)</u></u>	<u><u>(11.5%)</u></u>

**AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 1996-1997
2016-17 PROPOSED BUDGET**

DEPARTMENT	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07*	2007-08	2008-09
Aging	61	46	45	48	48	48	48	48	42	43	43	44	44
Animal Services	177	183	191	231	247	313	309	304	296	296	321	320	357
Building and Safety	836	840	810	821	829	863	859	858	835	837	839	839	810
City Administrative Officer	118	121	121	129	118	123	122	129	125	126	128	128	130
City Attorney	734	750	805	816	829	839	839	820	808	808	852	851	831
City Clerk	397	401	408	409	126	133	140	139	137	138	140	145	150
City Planning	260	261	260	262	306	320	323	323	304	306	271	271	270
Comm. Child., Youth & Fam.	36	43	44	41	41	42	42	37	24	24	8	16	16
Comm. on Status Women	12	12	12	12	12	13	15	15	12	12	5	5	3
Controller	167	165	162	164	171	183	183	183	180	186	187	188	189
Convention Center	206	201	201	202	198	208	208	197	163	163	165	165	165
Council	110	110	110	110	108	108	108	108	108	108	108	108	108
Cultural Affairs	79	85	86	87	91	98	97	94	74	74	73	81	76
Department on Disability	-	-	20	22	26	28	26	26	23	23	14	14	13
Economic Development	307	293	294	289	274	282	281	274	273	273	273	262	210
El Pueblo	56	56	58	58	59	59	53	58	25	25	17	21	21
Emergency Management	-	-	-	-	11	17	14	14	14	14	16	16	17
Employee Relations Board	8	8	8	8	8	8	8	8	8	8	3	3	3
Environmental Affairs	38	39	40	40	42	43	43	43	43	43	37	37	31
Ethics Commission	22	25	26	27	27	29	29	31	30	30	27	27	23
Finance	-	-	-	-	344	361	360	343	350	342	360	361	362
Fire - Sworn	3,026	3,042	3,077	3,091	3,165	3,244	3,346	3,376	3,382	3,562	3,576	3,594	3,586
Fire - Civilian	326	323	331	341	331	333	334	333	333	338	346	346	353
Subtotal	3,352	3,365	3,408	3,432	3,496	3,577	3,680	3,709	3,715	3,900	3,922	3,940	3,939
General Services**	1,499	1,513	1,523	1,539	1,673	1,857	1,861	1,871	1,923	2,120	2,197	2,267	2,217
Housing and Community Investment	276	263	264	368	377	379	379	408	403	395	503	503	501
Human Relations Comm.	17	24	24	25	26	26	26	24	21	21	11	10	6
Department of Human Services	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Tech. Agency	728	739	746	744	745	774	825	764	748	767	743	730	729
Mayor	72	72	72	72	74	74	74	74	66	66	70	70	93
Neighborhood Empowerment	-	-	-	-	32	40	52	68	62	62	51	52	49
Personnel	384	390	379	379	372	405	405	394	440	440	435	436	464
Police - Sworn	9,037	9,652	9,870	10,045	10,061	10,203	10,197	10,219	10,213	10,215	10,310	10,466	10,467
Police - Civilian	3,146	3,510	3,590	3,605	3,589	3,555	3,602	3,588	3,592	3,617	3,633	3,778	3,786
Subtotal	12,183	13,162	13,460	13,650	13,650	13,758	13,799	13,807	13,805	13,832	13,943	14,244	14,253
Public Works	-	-	-	-	-	-	-	-	-	-	-	-	-
Board of Public Works	45	43	58	58	63	59	59	59	153	152	158	158	130
Accounting	88	88	83	83	84	-	-	-	-	-	-	-	-
Contract Administration	391	385	341	331	331	353	356	347	335	309	309	309	290
Engineering	1,188	1,043	948	980	976	981	972	969	950	946	973	980	961
Financial Mgmt & Personnel	-	-	-	-	-	111	107	109	-	-	-	-	-
Mgmt-Employee Services	24	24	23	24	24	-	-	-	-	-	-	-	-
Sanitation	2,739	2,656	2,544	2,496	2,421	2,582	2,652	2,695	2,762	2,821	2,882	2,907	2,945
Street Lighting	203	197	207	206	213	214	218	224	231	231	247	246	230
Street Services	1,157	1,178	1,219	1,225	1,241	1,304	1,318	1,285	1,285	1,285	1,286	1,282	1,282
Transportation	1,453	1,453	1,485	1,479	1,472	1,477	1,527	1,524	1,521	1,521	1,582	1,581	1,584
Treasurer	37	37	37	37	-	-	-	39	39	38	38	38	38
Zoo	-	189	209	221	231	236	241	272	256	256	263	268	257
Library	964	1,056	1,054	1,093	1,102	1,154	1,184	1,194	1,138	1,141	1,129	1,133	1,136
Recreation and Parks	1,941	1,777	1,807	1,845	1,888	1,980	2,037	2,053	1,905	1,974	2,034	2,117	2,038
Total	32,363	33,290	33,592	34,063	34,406	35,459	35,879	35,974	35,632	36,156	36,663	37,173	36,971

AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 1996-1997 2016-17 PROPOSED BUDGET

DEPARTMENT	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17 -PROPOSED BUDGET		
								Authorized	Change from 2015-16 Authorized	Percent
Aging	41	38	38	35	35	44	44	44	-	
Animal Services	357	327	337	318	329	332	344	356	12	3.61%
Building and Safety	806	696	725	716	-	736	736	885	149	20.24%
City Administrative Officer	125	116	110	106	111	114	114	121	7	6.14%
City Attorney	835	779	776	759	797	815	850	859	9	1.10%
City Clerk	134	105	100	99	87	98	102	110	8	8.16%
City Planning	270	257	240	235	994	262	271	314	43	16.41%
Comm. Child., Youth & Fam.	-	-	-	-	-	-	-	-	-	
Comm. on Status Women	-	-	-	-	-	-	-	-	-	
Controller	188	163	152	165	165	162	167	167	-	
Convention Center	165	133	133	122	109	13	13	13	-	
Council	108	108	108	108	108	108	108	108	-	
Cultural Affairs	68	40	40	41	40	41	49	51	2	4.88%
Department on Disability	13	10	10	13	12	11	12	13	1	9.09%
Economic Development	198	198	197	192	130	120	120	111	(9)	(7.50%)
El Pueblo	17	14	10	10	10	10	10	10	-	
Emergency Management	19	14	14	15	15	15	17	21	4	26.67%
Employee Relations Board	3	3	3	3	3	3	3	3	-	
Environmental Affairs	28	-	-	-	-	-	-	-	-	
Ethics Commission	24	21	19	19	19	21	23	24	1	4.76%
Finance	362	337	367	355	354	347	347	345	(2)	(0.58%)
Fire - Sworn	3,588	3,588	3,218	3,222	3,234	3,232	3,292	3,350	58	1.79%
Fire - Civilian	353	303	319	315	310	342	342	379	37	10.82%
Subtotal	3,941	3,891	3,537	3,537	3,544	3,574	3,634	3,729	95	2.66%
General Services**	2,042	1,566	1,506	1,262	1,252	1,244	1,254	1,261	7	0.56%
Housing and Community Investment	535	535	534	528	589	589	589	592	3	0.51%
Human Relations Comm.	-	-	-	-	-	-	-	-	-	
Department of Human Services	20	-	-	-	-	-	-	-	-	
Information Tech. Agency	637	476	480	451	449	430	460	422	(38)	(8.84%)
Mayor	93	94	94	94	94	94	94	94	-	
Neighborhood Empowerment	43	18	17	15	17	23	26	24	(2)	(8.70%)
Personnel	441	408	388	476	467	468	484	486	2	0.43%
Police - Sworn	10,467	10,467	10,480	10,480	10,480	10,480	10,545	10,545	-	
Police - Civilian	3,545	3,273	3,197	3,167	3,226	3,227	3,290	3,330	40	1.24%
Subtotal	14,012	13,740	13,677	13,647	13,706	13,707	13,835	13,875	40	0.29%
Public Works	-	-	-	-	-	-	-	-	-	
Board of Public Works	130	102	95	79	79	86	88	90	2	2.33%
Accounting	-	-	-	-	-	-	-	-	-	
Contract Administration	281	237	230	228	228	228	249	251	2	0.88%
Engineering	894	752	701	686	666	677	677	678	1	0.15%
Financial Mgmt & Personnel	-	-	-	-	-	-	-	-	-	
Mgmt-Employee Services	-	-	-	-	-	-	-	-	-	
Sanitation	2,845	2,809	2,739	2,726	2,727	2,727	2,805	2,890	85	3.12%
Street Lighting	230	214	214	210	210	210	209	210	1	0.48%
Street Services	1,157	806	762	736	704	704	899	898	(1)	(0.14%)
Transportation	1,425	1,316	1,341	1,302	1,278	1,302	1,311	1,324	13	1.00%
Treasurer	39	35	-	-	-	-	-	-	-	
Zoo	245	229	228	218	221	227	228	229	1	0.44%
Library	1,132	828	828	883	915	966	1,013	1,062	49	5.07%
Recreation and Parks	1,961	1,550	1,524	1,428	1,429	1,367	1,391	1,409	18	1.32%
Total	35,864	32,965	32,274	31,817	31,893	31,875	32,576	33,079	503	1.58%

**FILLED POSITIONS ELIMINATED
2016-17 PROPOSED BUDGET**

Department	Blue Book Title	Class Code	Class Title	Regular Authority	Resolution Authority
Finance					
	Revenue Management Reorganization				
		9171-1	Senior Management Analyst I	(1)	
		9171-2	Senior Management Analyst II	(1)	
Housing and Community Investment					
	Deletion of Funding for Resolution Authorities				
		1538	Senior Project Coordinator		(1)
		1537	Project Coordinator		(4)
		1546	Senior Project Assistant		(3)

**UNFUNDED OR PARTIALLY-FUNDED POSITIONS
2016-17 PROPOSED BUDGET**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Animal Services				
	11	Animal Control Officer I	0-months	13
	1	Animal Control Officer I	6-months	14
Building and Safety				
	1	Building Mechanical Engineer II	9-months	24
	1	Senior Administrative Clerk	9-months	24
City Administrative Officer				
	1	Senior Administrative Analyst II (reso)	6-months	13
	1	Administrative Analyst II (reso)	6-months	13
	1	Senior Labor Relations Specialist I (reso)	0-months	14
	1	Senior Administrative Analyst II (reso)	0-months	14
City Attorney				
	1	Deputy City Attorney II (reso)	6-months	15
	3	Deputy City Attorney II (reso)	6-months	16
	1	Legal Secretary I (reso)	6-months	17
	1	Paralegal II (reso)	6-months	17
	3	Deputy City Attorney II (reso)	6-months	17
	1	Legal Secretary II (reso)	6-months	19
	1	Paralegal II (reso)	6-months	19
	1	Deputy City Attorney II (reso)	6-months	19
	1	Deputy City Attorney II (reso)	6-months	20
	1	Deputy City Attorney II (reso)	6-months	21
	2	Deputy City Attorney II (reso)	6-months	22
	1	Senior Legal Clerk I (reso)	6-months	23
City Clerk				
	1	Senior Management Analyst I	6-months	9
	1	Management Analyst	6-months	9
	2	Accounting Clerk	6-months	9
City Planning				
	2	City Planning Associate	6-months	20
	8	City Planner	6-months	20
	3	Senior City Planner	6-months	20
	7	Planning Assistant	6-months	20
	1	Public Information Director I	6-months	20
	1	Principal City Planner	6-months	20
	4	Geographic Information Specialist	6-months	20
	1	Operations and Statistical Research Analyst	6-months	20
	1	Senior Administrative Clerk	6-months	20
	1	City Planning Associate	9-months	29
	1	City Planner	9-months	29
	2	City Planning Associate	0-months	30
	1	Administrative Clerk	0-months	32
	1	Administrative Clerk	0-months	41
	1	City Planner	0-months	41
	1	City Planning Associate	0-months	41
	1	Senior Accountant I	9-months	49

**UNFUNDED OR PARTIALLY-FUNDED POSITIONS
2016-17 PROPOSED BUDGET**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Controller	1	Sr. Systems Analyst I	6-months	15
Cultural Affairs	6	Administrative Clerk	9-months	9
	2	Art Instructor I	9-months	10
	1	Public Information Director I	0-months	16
	1	Arts Associate	9-months	17
	1	Senior Management Analyst I	9-months	20
	1	Management Analyst I	9-months	20
Disability	1	Senior Administrative Clerk	6-months	18
Economic and Workforce Development Department				
	1	Assistant Chief Grants Administrator (Reso)	0-months	16
	1	Senior Project Coordinator (Reso)	0-months	16
	1	Project Coordinator (Reso)	0-months	16
	3	Senior Project Assistant (Reso)	0-months	18
	1	Programmer/Analyst V (Reso)	0-months	21
Ethics Commission	1	Auditor II	6-months	7
Finance	1	Senior Administrative Clerk	6-months	12
	1	Senior Systems Analyst I	6-months	15
	1	Systems Programmer I	6-months	15
	1	Senior Accountant I	6-months	17
Fire	1	Storekeeper II (reso)	0-months	27
	1	Risk Management Prevention Program Specialist (reso)	6-months	31
	1	EMS Nurse Practitioner Supervisor (reso)	6-months	34
	1	Firefighter III/Paramedic (reso)	6-months	35
	2	Senior Heavy Duty Equipment Mechanic (reso)	0-months	44
	2	Mechanical Repairer I (reso)	0-months	44
	1	Senior Equipment Mechanic (reso)	0-months	44
	1	Auto Painter (reso)	0-months	44
	3	Heavy Duty Equipment Mechanic (reso)	0-months	44
	4	Equipment Mechanic (reso)	0-months	44
	1	Fire Battalion Chief (reso)	0-months	66
	1	Principal Accountant I (reso)	0-months	67
	1	Fire Battalion Chief (reso)	6-months	69
General Services	1	Sign Painter	6-months	24
	2	Painter	6-months	24
	1	Safety Engineering Associate I	6-months	31
	1	Plumber	6-months	36

**UNFUNDED OR PARTIALLY-FUNDED POSITIONS
2016-17 PROPOSED BUDGET**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Housing & Community Investment				
	1	Rehabilitation Construction Specialist I (reso)	0-months	12
	1	Rehabilitation Construction Specialist II (reso)	0-months	12
	2	Management Analyst I (reso)	9-months	16
	1	Housing Investigator I (reso)	9-months	16
	1	Management Assistant (reso)	6-months	18
	2	Senior Housing Inspector (reso)	6-months	20
	2	Administrative Clerk (reso)	6-months	22
	1	Management Assistant (reso)	6-months	22
	1	Systems Programmer I (reso)	9-months	27
Information Technology Agency				
	1	Information Systems Manager I	6-months	24
	1	Systems Programmer II	6-months	32
	2	Communications Engineering Associate II	6-months	35
Library				
	3	Delivery Driver II	9-months	12
	1	Division Librarian	9-months	20
	1	Senior Librarian	9-months	20
	2	Librarian III	9-months	20
	3	Librarian II	9-months	20
	8	Library Assistant I	9-months	20
	1	Volunteer Coordinator	9-months	20
	4	Administrative Clerk	9-months	20
	3	Librarian II	9-months	24
	2	Administrative Clerk	9-months	24
	1	Messenger Clerk	9-months	24
	3	Librarian II	9-months	25
	1	Graphic Designer II	9-months	25
	1	Library Assistant II	9-months	25
	1	Accounting Clerk	9-months	25
	1	Systems Analyst II	9-months	26
	1	Principal Public Relations Representative	9-months	27
	1	Public Relations Specialist II	9-months	27
	1	Graphic Designer II	9-months	27
	2	Senior Management Analyst I	9-months	28
	1	Departmental Chief Accountant	9-months	28
	1	Senior Accountant II	9-months	28
	1	Management Analyst II	9-months	28
	2	Administrative Clerk	9-months	28
	1	Senior Personnel Analyst	9-months	29
	1	Personnel Analyst II	9-months	29
	1	Administrative Clerk	9-months	29
Neighborhood Empowerment				
	2	Project Coordinator	6-months	12
	1	Project Assistant	6-months	12
Personnel				
	1	Assistant General Manager	6-months	8
	1	Senior Workers' Compensation Analyst (reso)	6-months	19
	2	Safety Engineer (reso)	6-months	20

**UNFUNDED OR PARTIALLY-FUNDED POSITIONS
2016-17 PROPOSED BUDGET**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Police				
	11	Detention Officer	6-months	20
	5	Police Perform Audit II	6-months	34
	1	Police Perm. Audit III	6-months	34
	1	Management Analyst II	6-months	34
	1	Senior Administrative Clerk	6-months	34
	1	Police Special Investigator	6-months	34
Board of Public Works				
	1	Senior Accountant I (reso)	9-months	18
	2	Accountant II (reso)	9-months	18
	1	Management Analyst I (reso)	9-months	21
Bureau of Contract Administration				
	1	Management Analyst I (reso)	9-months	10
	2	Senior Construction Inspector (reso)	9-months	10
	2	Construction Inspector (reso)	9-months	10
	1	Senior Construction Inspector (reso)	9-months	17
	2	Construction Inspector (reso)	9-months	17
	1	Senior Construction Inspector (reso)	9-months	18
	3	Construction Inspector (reso)	9-months	18
	1	Senior Construction Inspector (reso)	6-months	19
	1	Construction Inspector (reso)	6-months	19
	1	Senior Construction Inspector (reso)	6-months	20
	1	Construction Inspector (reso)	6-months	20
	2	Senior Management Analyst I (reso)	10-months	25
	7	Management Analyst I (reso)	10-months	25
	1	Senior Systems Analyst I (reso)	10-months	25
	2	Senior Administrative Clerk (reso)	10-months	25
	1	Senior Management Analyst I (reso)	6-months	25
	4	Management Analyst I (reso)	6-months	25
Bureau of Engineering				
	1	Civil Engineering Associate III (reso)	6-months	17
	1	Environmental Supervisor I	6-months	18
	1	Building Mechanical Engineer I (reso)	9-months	19
	1	Building Electrical Engineer I (reso)	9-months	19
	2	Civil Engineering Associate II (reso)	9-months	19
	1	Civil Engineer (reso)	9-months	19
	1	Construction Estimator (reso)	9-months	19
	1	Senior Management Analyst I (reso)	9-months	19
	1	Senior Civil Engineer (reso)	9-months	19
	1	Civil Engineer (reso)	0-months	27
	2	Civil Engineering Associate II (reso)	9-months	28
	1	Senior Civil Engineer (reso)	0-months	33
	1	Architect (reso)	0-months	33
	2	Civil Engineering Associate (reso)	0-months	34
	1	Building Electrical Engineer I (reso)	6-months	35
	1	Civil Engineer (reso)	6-months	36
	1	Senior Civil Engineer (reso)	6-months	36
	1	Civil Engineering Associate III (reso)	6-months	36
	1	Structural Engineer (reso)	6-months	36
	1	Database Architect(reso)	6-months	39

**UNFUNDED OR PARTIALLY-FUNDED POSITIONS
2016-17 PROPOSED BUDGET**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Bureau of Sanitation				
	5	Environmental Engineering Associate II (reso)	0-months	15
	1	Environmental Engineering Associate III (reso)	0-months	15
	1	Environmental Engineering Associate IV (reso)	0-months	15
	2	Environmental Engineer (reso)	0-months	15
	1	Environmental Specialist III (reso)	0-months	15
	2	Senior Environmental Engineer (reso)	0-months	15
	1	Civil Engineering Associate IV (reso)	0-months	15
	1	Chemist II	9-months	16
	1	Water Biologist II	9-months	16
	1	Management Analyst I	9-months	16
	2	Water Biologist II	9-months	21
	4	Building Operating Engineer	9-months	22
	1	Mechanical Engineering Associate II	9-months	23
	3	Wastewater Treatment Operator I	6-months	24
	2	Mechanical Helper	6-months	24
	1	Instrument Mechanic	6-months	24
	1	Wastewater Treatment Operator I	9-months	25
	1	Environmental Engineering Associate II	9-months	26
	1	Senior Chemist	9-months	27
	1	Environmental Engineering Associate II	9-months	28
	2	Wastewater Treatment Operator I	9-months	29
	1	Accounting Clerk	9-months	30
	1	Chief Environmental Compliance Inspector I	9-months	31
	1	Senior Management Analyst I	9-months	32
	1	Wastewater Treatment Electrician I	9-months	33
	2	Wastewater Treatment Mechanic	9-months	33
	1	Instrument Mechanic	9-months	33
	2	Electrical Craft Helper	9-months	33
	12	Environmental Compliance Inspector (reso)	9-months	40
	1	Management Analyst I (reso)	9-months	40
	1	Environmental Specialist I (reso)	9-months	40
	1	Senior Auditor (reso)	9-months	40
	2	Senior Administrative Clerk (reso)	9-months	40
	2	Administrative Clerk (reso)	9-months	40
	2	Refuse Collection Truck Operator II (reso)	9-months	41
	2	Communications Information Representative II (reso)	9-months	42
	5	Refuse Collection Truck Operator II (reso)	9-months	42
	1	Refuse Collection Truck Operator II	6-months	51
	4	Maintenance Laborer	6-months	52
	3	Refuse Collection Truck Operator II	6-months	52
	1	Senior Environmental Compliance Inspector	6-months	52
	2	Environmental Compliance Inspector	6-months	52
	1	Refuse Collection Supervisor	6-months	52
	1	Control Systems Engineering Associate II	6-months	55

**UNFUNDED OR PARTIALLY-FUNDED POSITIONS
2016-17 PROPOSED BUDGET**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Bureau of Street Lighting				
	1	Street Lighting Engineering Associate II (reso)	9-months	13
	1	Street Lighting Electrician (reso)	9-months	13
	1	Electrical Craft Helper (reso)	9-months	13
	1	Management Assistant (reso)	9-months	13
	1	Street Lighting Engineering Associate II (reso)	9-months	14
	1	Civil Engineering Drafting Technician (reso)	9-months	14
	2	Electrical Craft Helper (reso)	9-months	14
	1	Street Lighting Electrician (reso)	9-months	14
	1	Street Lighting Engineering Associate II (reso)	9-months	16
	2	Electrical Craft Helper (reso)	9-months	16
	2	Street Lighting Electrician (reso)	9-months	16
	1	Street Lighting Engineering Associate II (reso)	6-months	17
	1	Civil Engineering Drafting Technician (reso)	6-months	17
	1	Assistant Director (reso)	9-months	20
Bureau of Street Services				
	3	Street Services Supervisor I	9-months	11
	3	Equipment Operator	9-months	11
	2	Carpenter	9-months	11
	9	Cement Finisher	9-months	11
	3	Heavy Duty Truck Operator	9-months	11
	6	Maintenance and Construction Helper	9-months	11
	1	Senior Clerk Typist	9-months	11
	1	Street Services Superintendent	9-months	11
	5	Tree Surgeon Supervisor	9-months	11
	1	Tree Surgeon Assistant	9-months	11
	1	Tree Surgeon	9-months	11
	1	Light Equipment Operator	9-months	11
	1	Truck Operator	9-months	11
	1	Senior Administrative Clerk	9-months	11
	1	Accounting Clerk II	9-months	11
	1	Landscape Architect	6-months	27
	1	Civil Engineer	6-months	27
	1	Civil Engineering Associate	6-months	27
Recreation and Parks				
	1	Air Conditioning Mechanic Supervisor I	0-months	16
	4	Gardener Caretaker	6-months	17
	1	Recreation Facility Director	6-months	20
	1	Accounting Clerk	6-months	24
	1	Systems Analyst II	6-months	26
	1	Senior Personnel Analyst I	6-months	28
	3	Management Analyst I	6-months	29
	1	Building Operating Engineer	6-months	29
	1	Legislative Representative	0-months	30
Transportation				
	1	Transportation Planning Associate I (reso)	9-months	17
	1	Transportation Engineering Associate II (reso)	6-months	22
	1	Management Analyst I (reso)	9-months	24
	1	Transportation Engineering Associate II (reso)	9-months	24
	1	Management Analyst I (reso)	9-months	25

**UNFUNDED OR PARTIALLY-FUNDED POSITIONS
2016-17 PROPOSED BUDGET**

Department	No. of Pos.	Classifications	Funding	Blue Book No.
Transportation (continued)				
	1	Principal Transportation Engineer (reso)	9-months	35
	4	Maintenance Laborers (reso)	9-months	36
	2	Transportation Engineering Aide I (reso)	9-months	40
	3	Transportation Engineering Associate II (reso)	9-months	43
	2	Signal System Electrician (reso)	9-months	44
	1	Transportation Engineering Associate II (reso)	9-months	46
	1	Transportation Engineering Associate II (reso)	9-months	48
	1	Transportation Engineer (reso)	6-months	49
	4	Transportation Engineering Associate II (reso)	6-months	49
	1	Management Analyst I (reso)	6-months	54
	1	Chief Management Analyst	6-months	57
Zoo				
	1	Chief Management Analyst	0-months	8
	1	Zoo Nutritionist	0-months	14
	1	Senior Park Maintenance Supervisor	6-months	16
	1	Senior Custodian	6-months	17
	1	Management Analyst I	9-months	21

**CONTRACTING PROPOSALS AFFECTING CITY EMPLOYEES
2016-17 PROPOSED BUDGET**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
			NONE			
TOTALS		0		0	0	

**ADD/DELETE EMPLOYEE BENEFITS RATES
2016-17 PROPOSED BUDGET**

SWORN - CURRENT POSITIONS

Pensions		44.54% combined rate
Health and Welfare Program	Police	\$14,531 per position
	Fire	\$15,495 per position

SWORN - NEW POSITIONS

GCP-Pensions Saving	(3%) & Medicare (1.5%) ¹	4.5%
Health and Welfare Program	Police	\$14,531 per position
	Fire	\$15,495 per position

CIVILIAN - PREPAY (On July 15)

LACERS (28.16%) ² & GCP - Medicare (1.5%)	29.66%
Civilian FLEX Program	\$13,116 per position

Example:

One position (Civilian) @ \$60,000 (salary cost) X 29.66% + \$13,116 = \$ 30,912

1. Fire and police recruits become members of the Fire and Police Pensions System upon completion of their academy training. During training, they participate in the Pensions Savings Plan (PSP). Funds in the PSP can be transferred to the City's Deferred Compensation Plan upon completion of the academy training. The City contributes 3 percent of payroll to the PSP and the employee contributes 4.5 percent of payroll.
2. For FY 2016-17 the Tier 1 rate for LACERS is 28.16 percent as noted above. The rate applies to LACERS-eligible City employees hired prior to February 21, 2016. LACERS-eligible City employees hired by the City after February 21, 2016 will be subject to the Tier 3 rate of 24.96.

SALARY SAVINGS RATES BY DEPARTMENT

	2011-12	2012-13	2013-14	2014-15	2015-16	Proposed 2016-17
Aging	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%
Animal Services	1.0%	1.0%	1.0%	1.0%	2.0%	3.0%
Building and Safety	4.5%	4.5%	4.5%	4.5%	5.0%	6.0%
City Administrative Officer	3.0%	3.0%	3.0%	3.0%	4.0%	5.0%
City Attorney						
General Salaries	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Grant Reimbursed Salaries	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Proprietary Reimbursed Salaries	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
City Clerk	2.0%	2.0%	2.0%	2.0%	2.0%	3.0%
City Planning and Development	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
General Fund	1.0%	1.0%	1.0%	1.0%	5.0%	5.0%
All Other Funds	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Controller	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%
Convention Center	10.0%	10.0%	10.0%	0.0%	0.0%	0.0%
Council	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Cultural Affairs	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Department on Disability	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
El Pueblo de Los Angeles	4.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Economic Development	3.0%	3.0%	0.0%	0.0%	0.0%	0.0%
Emergency Management	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Employee Relations Board	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Ethics Commission	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Finance	3.0%	3.0%	3.0%	3.5%	5.0%	5.0%
Fire						
General Salaries	5.0%	3.0%	3.0%	5.0%	5.0%	5.0%
Sworn Salaries						
General Services	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%
Housing and Community Investment	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Information Technology Agency	2.0%	2.0%	2.0%	2.0%	2.0%	1.5%
Mayor	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Neighborhood Empowerment	4.0%	4.0%	4.0%	4.0%	4.0%	5.0%
Personnel	1.4%	1.4%	1.4%	2.7%	4.0%	5.0%
Police						
General Salaries	n/a	n/a	n/a	n/a	n/a	n/a
Sworn Salaries	n/a	n/a	n/a	n/a	n/a	n/a
Board of Public Works	1.0%	1.0%	1.0%	1.0%	1.0%	2.0%
Bureau of Contract Administration	2.6%	2.6%	2.6%	2.6%	2.6%	4.0%
Bureau of Engineering						
Sewer Construction and Maintenance Fund	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
All Other Funds	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%
Bureau of Sanitation						
General Fund	3.0%	3.0%	5.6%	3.0%	3.0%	3.0%
Stormwater Pollution Abatement Fund	8.0%	8.0%	12.9%	12.9%	12.9%	12.9%
Sewer Construction and Maintenance Fund	4.0%	4.0%	7.5%	7.5%	7.5%	7.5%
All Other Funds	3.0%	3.0%	5.6%	5.6%	5.6%	3.0%
Bureau of Street Lighting	8.6%	7.0%	5.6%	5.6%	5.6%	5.6%
Bureau of Street Services	4.3%	4.3%	4.3%	7.9%	7.9%	8.0%
Transportation	4.5%	4.5%	4.5%	4.5%	4.5%	5.0%
Zoo	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Library	2.0%	2.0%	2.0%	4.0%	4.0%	4.0%
Recreation and Parks	4.5%	4.5%	4.5%	4.5%	4.5%	5.0%

**2015-16 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2016-17 PROPOSED BUDGET**

Department	Account	Description	2015-16 Adopted Budget	Estimated 2015-16 Expenditures	Amount Exceeding Budget	2016-17 Proposed Budget	Explanation of Proposed Funding
City Administrative Officer	3040	Contractual Services	\$ 1,959,049	\$ 3,548,000	\$ 1,588,951	\$ 2,066,049	Expenditures reflect additional transfers and appropriations received during the year for various studies, including a Development Services Department study, DWP Power and Water rate review and compensation survey, asset management studies, and economic analyses.
City Attorney	4200	Litigation Expense	\$ 4,695,448	\$ 7,310,000	\$ 2,614,552	\$ 4,695,448	Expenditures reflect \$2.1M transferred from the UB to the Litigation Account in the mid-year FSR to pay admin expenses incurred in connection to the Ardon case.
Council	1070	Salaries, As-Needed	\$ 7,990,536	\$ 18,740,000	\$ 10,749,464	\$ 7,990,536	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.
Emergency Management	1010	Salaries General	\$ 1,921,064	\$ 2,957,000	\$ 1,035,936	\$ 2,519,539	Expenditures reflect grant appropriations received during the year, including off-budget appropriations.
Fire	1050	Unused Sick Time	\$ 3,381,709	\$ 5,800,000	\$ 2,418,291	\$ 3,381,709	Expenditures reflect additional appropriations transferred during the year. Shortfall is due to increased number of participants exiting the Deferred Retirement Option Plan (DROP) program and their payouts.
	1092	Overtime Sworn	\$ 5,464,283	\$ 9,124,000	\$ 3,659,717	\$ 6,464,283	Expenditures reflect additional appropriations transferred during the year. Shortfall is due to Firefighters deployed to various wildfires outside of the City of Los Angeles. Reimbursement claims are submitted and funds are deposited in the General Fund as revenue.
	1093	Overtime Constant Staffing	\$ 175,162,006	\$ 177,904,000	\$ 2,741,994	\$ 166,936,848	Expenditures reflect additional appropriations transferred during the year. Shortfall is primarily due to additional costs needed to comply with the Fair Labor Standards Act (FLSA).
	3090	Field Equipment Expense	\$ 3,784,604	\$ 7,414,000	\$ 3,629,396	\$ 3,784,604	Expenditures reflect additional appropriations transferred during the year. Shortfall is primarily due to equipment expenses for apparatus and marine operations maintenance.
	6010	Office and Administrative	\$ 1,888,928	\$ 3,711,000	\$ 1,822,072	\$ 2,297,988	Expenditures include \$1.5 million reappropriated from 2014-15 to 2015-16 to complete the Automated Vehicle Locator (AVL) project (C.F. 14-0600-S260).

**2015-16 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2016-17 PROPOSED BUDGET**

Department	Account	Description	2015-16 Adopted Budget	Estimated 2015-16 Expenditures	Amount Exceeding Budget	2016-17 Proposed Budget	Explanation of Proposed Funding
Fire (continued)	6020	Operating Supplies	\$ 5,459,096	\$ 6,566,000	\$ 1,106,904	\$ 8,810,525	Expenditures include \$208,000 reappropriated from 2014-15 to 2015-16 to complete the Automated Vehicle Locator (AVL) project (C.F. 14-0600-S260), as well as projected expenditures due to ongoing operational costs.
General Services	1014	Salaries Construction Projects	\$ 311,102	\$ 5,800,000	\$ 5,488,898	\$ 596,102	Funding for capital projects are transferred to this account during the fiscal year as each project is approved by Mayor and Council.
	1090	Overtime General	\$ 2,950,079	\$ 4,466,000	\$ 1,515,921	\$ 2,950,079	Expenditures reflect increase in demand for materials testing services and work associated with the maintenance of the City's aging fleet.
	1101	Hiring Hall Construction	\$ 110,000	\$ 8,005,000	\$ 7,895,000	\$ 110,000	Funding for capital projects are transferred to this account during the fiscal year as each project is approved by Mayor and Council.
	1121	Benefits Hiring Hall Construction	\$ -	\$ 2,791,000	\$ 2,791,000	\$ 425,267	Funding for benefits associated with capital projects performed by the Construction Forces Division that are transferred to this account during the fiscal year.
	3040	Contractual Services	\$ 21,468,410	\$ 61,008,000	\$ 39,539,590	\$ 23,304,583	Increased expenses related to the Fig Plaza Da Vinci Fire. Sources of funds include MICLA, General Fund, and the Building and Safety Building Permit Fund.
	3090	Field Equipment Expense	\$ 32,333,175	\$ 35,832,000	\$ 3,498,825	\$ 32,333,175	Expenditures reflect higher costs for parts and maintenance for the City's aging fleet.
	3180	Construction Materials	\$ 31,036	\$ 14,506,000	\$ 14,474,964	\$ 351,856	Funding for construction related materials associated with various capital projects that are approved during the fiscal year.
Housing and Community Investment	3040	Contractual Services	\$ 2,765,637	\$ 4,229,000	\$ 1,463,363	\$ 2,897,165	The difference is due to the various amendments made to the Council adopted budget. Of that amount, \$1,167,000 was for continuing operations of the Rita Walters Learning Complex (C.F. 15-0926 Item 27-A).
Library	1070	Salaries, As Needed	\$ 3,146,682	\$ 4,147,000	\$ 1,000,318	\$ 3,348,907	Funding is used for replacement personnel to fill in for vacant positions or regular employees that are out of the office on vacation, sick leave, jury duty or other types of leave.
	3040	Contractual Services	\$ 7,879,758	\$ 9,342,000	\$ 1,462,242	\$ 10,834,415	Expenditures reflect the reappropriation of prior year funding for the Digital Learning Lab Program.
Mayor	1010	Salaries General	\$ 4,243,070	\$ 8,158,000	\$ 3,914,930	\$ 4,794,094	Expenditures reflect transfers and additional appropriations received during the year due to staffing needs.

**2015-16 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2016-17 PROPOSED BUDGET**

Department	Account	Description	2015-16 Adopted Budget	Estimated 2015-16 Expenditures	Amount Exceeding Budget	2016-17 Proposed Budget	Explanation of Proposed Funding
Mayor (continued)	1020	Grant Reimbursed	\$ -	\$ 2,520,000	\$ 2,520,000	\$ -	Expenditures reflect additional appropriations transferred during the year, including various grant appropriations and transfers from the Grant Reimbursed Account.
	3040	Contractual Services	\$ 132,899	\$ 18,925,000	\$ 18,792,101	\$ 832,899	GRYD funding is budgeted annually in the General City Purposes and transferred to the Department at the beginning of the fiscal year. Expenditures reflect additional appropriations transferred to finance GRYD service provider contracts.
Police	1012	Salaries Sworn	\$ 1,031,740,435	\$ 1,036,685,000	\$ 4,944,565	\$ 1,067,490,828	Expenditures reflect higher than planned recruitment of police officers in the first half of the fiscal year compared to the 2015-16 Adopted Budget hiring plan. Increased funding for 2016-17 reflects a four percent cost of living increase for sworn officers.
	1090	Overtime General	\$ 5,414,910	\$ 6,728,000	\$ 1,313,090	\$ 5,558,509	Expenditures reflect an effort to reduce the backlog in fingerprint analysis and various grant funded activities.
	1092	Overtime Sworn	\$ 85,000,000	\$ 95,423,000	\$ 10,423,000	\$ 90,000,000	Expenditures reflect an increase in required overtime work to be performed and additional grant funded activities.
	1095	Accumulated Overtime	\$ 3,500,000	\$ 4,500,000	\$ 1,000,000	\$ 3,500,000	Expenditures reflect retirement of Officers with high overtime balances. No changes to funding is recommended for 2016-17.
	3040	Contractual Services	\$ 28,494,908	\$ 33,474,000	\$ 4,979,092	\$ 33,860,764	Expenditures reflect funding from the Unappropriated Balance for the Body Worn Video Program and the reappropriation of 2014-15 funding for the Records Management System. Increased funding for 2016-17 reflects the costs of leasing 200 electric vehicles, purchase and deployment of Body Worn Video cameras, replacement of the Computer-Aided Dispatch System, and replacement of various servers and workstations.
Board of Public Works	3040	Contractual Services	\$ 8,745,871	\$ 11,696,000	\$ 2,950,129	\$ 8,795,871	Expenditures reflect additional transfers received during the fiscal year for various beautification and clean-up projects. These expenditures include \$1,100,000 for the Clean and Green Program, \$600,000 for Clean Streets, and \$370,000 for Operation Healthy Streets, among others.

**2015-16 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1.0 MILLION OR MORE
2016-17 PROPOSED BUDGET**

Department	Account	Description	2015-16 Adopted Budget	Estimated 2015-16 Expenditures	Amount Exceeding Budget	2016-17 Proposed Budget	Explanation of Proposed Funding
Public Works - Engineering	1010	Salaries General	\$ 73,271,874	\$ 74,311,000	\$ 1,039,126	\$ 80,825,881	Expenditures reflect additional appropriations transferred during the year, including various grant appropriations and transfers from the special fund project accounts that include an engineering component.
Public Works - Sanitation	1070	Salaries, As-Needed	\$ 1,713,343	\$ 6,509,000	\$ 4,795,657	\$ 3,062,351	The Bureau did not receive additional positions in its budget and utilized as-needed staff and overtime to implement the Clean Streets Los Angeles Program. Funding was provided in General City Purposes and program costs were front-funded by the Bureau's special funds and reimbursed by the General Fund at the end of the year.
	1090	Overtime General	\$ 8,255,228	\$ 15,118,000	\$ 6,862,772	\$ 8,211,895	The Bureau did not receive additional positions in its budget and utilized as-needed staff and overtime to implement the Clean Streets Los Angeles Program. Funding was provided in General City Purposes and program costs were front-funded by the Bureau's special funds and reimbursed by the General Fund at the end of the year.
Public Works - Street Lighting	1090	Overtime General	\$ 766,113	\$ 2,247,000	\$ 1,480,887	\$ 766,000	Expenditures reflect additional appropriations transferred during the year, including various grant appropriations and transfers from the special fund project accounts that include a street lighting component.
	8780	St. Lighting Improvements and Supplies	\$ 4,579,830	\$ 5,641,000	\$ 1,061,170	\$ 4,414,830	Expenditures reflect additional appropriations transferred during the year, including various grant appropriations and transfers from the special fund project accounts that include a street lighting component.
Public Works - Street Services	3040	Contractual Services	\$ 21,178,482	\$ 22,735,000	\$ 1,556,518	\$ 21,587,898	Increased expenditures are due to funds transferred from the Unappropriated Balance for Tree Trimming services to be provided by contract and interim special fund appropriations, that are approved by Mayor and Council, that are received for off-budget program and special projects.
Transportation	1090	Overtime General	\$ 7,922,332	\$ 13,658,000	\$ 5,735,668	\$ 7,922,332	Overtime expenditures exceeding adopted budget reflect cost incurred from the provision of special event traffic control services, the Pavement Preservation Program, and the implementation of high priority transportation projects.

RESERVE BALANCES AS A CREDIT RATING FACTOR

The City's Reserve Fund Policy, established in 2005, states that the City's goal is to maintain a Reserve Fund equal to 5% of General Fund revenues. The Policy stipulates two accounts, the Emergency Reserve Account and the Contingency Reserve Account. As part of the 2009-10 budget process, the Mayor and Council established the Budget Stabilization Fund (BSF), whose purpose is to set aside savings during periods of robust economic growth that can be drawn upon to stabilize revenue during economic downturns. In March 2011, the voters approved Measure P, a Charter Amendment requiring that the Emergency Reserve Account be at 2.75% of General Fund revenues, and adding the Budget Stabilization Fund to the Charter.

On July 1, 2015, the Actual 2015-16 Reserve Fund was \$442.5 million or 8.18% of General Fund revenues, exceeding the City's goal. It is anticipated that the Reserve Fund will be approximately \$447.4 million or 8.27% of General Fund revenues, at year-end. With the Budget Stabilization Fund and Reserve for Liability Resolution, total reserves will be \$587.7 million or 10.86% of General Fund revenues. The 2016-17 Proposed Budget includes a projected Reserve Fund of \$322.2 million after transfers, advances and adjustments, \$152.9 million in the Emergency Reserve Account, reaching the required 2.75%, and \$169.3 million in the Contingency Reserve Account, for a projected Reserve Fund of 5.8% of General Fund revenues, once again exceeding the City's goal. With the Budget Stabilization Fund, the total reserves will be \$414.6 million, raising the percentage to 7.46% of General Fund revenues.

According to Ian Allan, GFOA's Government Finance Research Center Manager, in his article *Unreserved Fund Balance and Local Government Finance*, "Of particular importance to the credit rating agencies is the size of "fund balance" [both the Reserve and Budget Stabilization funds] (resources available for contingencies) and the trend in the size of fund balance. A fund balance that decreases in size from year to year can be seen as an indicator of fiscal weakness. A small fund balance (under 5 percent of annual operating expenditures) could also be looked upon negatively if the government has experienced financial difficulties in the past due to external factors, such as a slump in the economy."¹ Below is a discussion of how each of the four credit rating agencies use the reserve balances as a criterion for rating the City's financial condition. With the revision of the City's Policy, all four rating agencies praised the City for the continuation of strong management policies.

Fitch Ratings (Fitch) indicates that a Reserve Fund provides a government with available resources in the event of unforeseeable occurrences. "Most [Fitch] analysts look to a fund balance [Reserve Fund] of about 5% of revenues as a prudent level to allow for a reasonable degree of error in budget forecasting . . ." but recognize that the "appropriate level may vary according to a city's needs,"² reports Allan. "Fitch places less emphasis on actual fund balance level, but rather stresses longer term financial balance and management."³ In January 2005, Fitch highlighted five issuers, one in each of the five U.S. regions, choosing the City as the Western Region's model. Fitch praised the City for requiring elected official approval for the use of the City's "fund balance [Reserve Fund]." The City of Los Angeles' reserve fund policy . . . is part of the city's administrative code . . . the unique credit strength is derived from the strict rules concerning the use of the fund balance."⁴ In June of 2014, Fitch recognized that the City was "strengthening [its] general fund balance and reserves," as a credit positive.⁵

In August, 2014, the City used Kroll Bond Rating Agency (KBRA) to rate its bonds for the first time, as the newest rating agency. KBRA stated it considers the City's reserve policies as providing a strong framework for maintaining operating flexibility and managing unforeseen budget pressures.⁶ "KBRA views the financial condition of the City as strong based on its . . . increased level of reserves and its strong liquidity over the last several years."⁷ This was one of the strongest factors in contributing to an "AA" general obligation rating.

In September 2014, Moody's Investors Service (Moody's) affirmed the City's Aa2 general obligation rating, upgraded the City's judgment obligation and real property lease-backed obligation ratings from A2 to A1 and the City's equipment lease-backed obligation from A3 to A2. Moody's uses the size of the Reserve Fund as well as a percentage of unreserved fund balance to revenues as an indicator of financial strength.⁸ "As a general rule of thumb, Moody's likes to see a General Fund balance equal to at least 5% of revenues. . ."⁹ Thus, one of the key factors in the improvement of the City's credit profile was growth in its reserves by meeting or exceeding its minimum reserve level threshold since 2011.¹⁰

In September 2014, Standard and Poor's Rating Service (S&P) revised its outlook on the City's general obligation rating to positive from stable, while affirming the "AA-" rating. S&P states that a key credit rating factor for cities is "An abnormally large, sustained Available Fund Balance signifies heightened flexibility if projections suggest that it will endure."¹¹ Contributing to this position change, S&P stated that it views the City's management conditions as very strong, with strong financial practices and policies, with a formal 5% total budget reserve goal and a voter-approved City Charter amendment for a Budget Stabilization Fund to accumulate one-time savings in period of growth.¹²

Footnotes:

1 Allan, Ian J., GFOA Research Bulletin, Unreserved Fund Balance and Local Government Finance, November 1990.

2 Ibid.

3 Ibid.

4 Fitch Ratings, The Bottom Line: Local General Government Reserves and the Policies that Shape Them, January 26, 2005.

5 Fitch Ratings, Municipal Improvement of Los Angeles, California: Lease Revenue Bonds, New Issue Report, August 28, 2014.

6 Kroll Bond Rating Agency, *City of Los Angeles, CA: General Obligation Bonds*, August 25, 2014, p. 8.

7 Kroll Bond Rating Agency, *City of Los Angeles, CA: General Obligation Bonds*, August 25, 2014, p. 4.

8 Moody's Perspective on Municipal Issues, Key Factors in Moody's Credit Analysis of Tax-Support Debt, April 15, 1993.

9 Moody's Investors Service, Moody's Assigns Aa2 to Los Angeles' 2005 G.O. Bonds; Aa2 Rating on Outstanding Debt Reaffirmed, July 26, 2005.

10 Moody's Investors Service, Los Angeles, CA – Growing Tax Base to Strengthen Financial Position, December 11, 2014.

11 Standard & Poor's Rating Direct, US Government General Obligation Ratings: Methodology and Assumptions, September 12, 2013.

12 Standard & Poor's Rating Direct, Los Angeles Municipal Improvement Corporation, California, Los Angeles; General Obligation, September 2, 2014.

PROPOSED BUDGET RESERVE FUND PROJECTION

			Estimated 2015-16			Proposed
	Actual 2014-15	Budget 2015-16	Actual Cash as of 3/31/2016	Additional Cash Flow to end of year	Total Estimated 2015-16	2016-17
Cash at Beginning of Fiscal Year						
Cash Balance, July 1	\$ 551,427,308	\$ 421,154,698	\$ 575,720,570	\$ -	\$ 575,720,570	\$ 447,402,627
ADD:						
Charter Section 261i Advances Returned on 7/1	11,888,113	18,000,000	11,924,252	-	11,924,252	18,000,000
Adjustment of Allocation	-	-	-	-	-	-
Appropriation to Reserve Fund	-	-	-	-	-	-
Reappropriation of Prior Year's Unexpended Capital						
Improvement Appropriations and Advances and						
Technical Adjustments	(62,779,495)	(38,500,000)	(57,842,805)	- 1	(57,842,805)	(108,000,000)
Transfers to Budget Stabilization Fund	(26,940,000)	(26,940,000)	(26,940,000)	-	(26,940,000)	-
Transfer to Budget**	(117,546,306)	(60,312,889)	(60,312,889)	- 2	(60,312,889)	(35,182,244)
Balance Available, July 1	\$ 382,989,620	\$ 313,401,809	\$ 442,549,128	\$ -	\$ 442,549,128	\$ 322,220,383
LESS:						
Emergency Reserve	(141,303,000)	(148,785,000)	(148,785,000)	-	(148,785,000)	(152,854,000)
Contingency Reserve - Balance Available, July 1	\$ 241,686,620	\$ 164,616,809	\$ 293,764,128	\$ -	\$ 293,764,128	\$ 169,366,383
RECEIPTS						
Loans	\$ 6,612,794	\$ 6,000,000	\$ 7,396,955	2,500,000 3	\$ 9,896,955	6,000,000
Charter Section 261i Advances Returned after 7/1	18,179,690	20,500,000	16,863,728	- 4	16,863,728	20,500,000
Transfer of Power Revenue Surplus	265,586,000	273,000,000	-	266,957,000	266,957,000	291,000,000
Transfer of Water Revenue Surplus	-	-	-	-	-	-
Unencumbered Balance	179,503,314	-	7,988,887	146,000,000 5	153,988,887	-
Unallocated Revenue	78,487,835	-	-	- 6	-	-
Transfer of Special Parking Revenue Surplus	30,635,342	56,500,000	-	56,071,889	56,071,889	28,062,866
Reversion of Special Parking Revenue Surplus	-	-	-	-	-	-
Reversion of Unencumbered and Special Funds	1,381,399	-	-	4,500,000	4,500,000	-
Miscellaneous	11,933,013	-	2,184,546	1,000,000	3,184,546	-
Total Receipts	592,319,387	356,000,000	34,434,116	477,028,889	511,463,005	345,562,866
Total Available Cash and Receipts	834,006,007	520,616,809	\$ 328,198,244	\$ 477,028,889	\$ 805,227,133	\$ 514,929,249
DISBURSEMENTS						
Loans	5,020,765	12,500,000	\$ 3,494,183	\$ 6,930,398 7	\$ 10,424,581	10,000,000
Transfer of Charter 261i receipts to General Fund After 7/1	-	-	-	-	-	-
Budget--Power Revenue Surplus	265,586,000	273,000,000	-	266,957,000	266,957,000	291,000,000
Budget--Water Revenue Surplus	-	-	-	-	-	-
Transfer of Special Parking Revenue Surplus to General Fund	-	-	-	-	-	-
Budget--Special Parking Revenue Surplus	30,635,342	56,500,000	-	56,071,889	56,071,889	28,062,866
Transfers--Contingencies	63,985,800	-	37,592,036	95,564,000 8	133,156,036	-
Transfers--Budget	-	-	-	-	-	-
Transfers--Budget Stabilization Fund	-	-	-	-	-	-
Charter Section 261i Advances to Departments on 6/30	34,335,851	40,000,000	-	40,000,000 9	40,000,000	40,000,000
Advances for Unfunded Expend - Year-end Closing	24,679	-	-	- 9	-	-
Total Disbursements	\$ 399,588,437	\$ 382,000,000	\$ 41,086,219	\$ 465,523,287	\$ 506,609,506	\$ 369,062,866
Cash at Close of Fiscal Year						
Add, Emergency Reserve	\$ 141,303,000	\$ 148,785,000	\$ 148,785,000	\$ -	\$ 148,785,000	\$ 152,854,000
Cash Balance, June 30	\$ 575,720,570	\$ 287,401,809	\$ 435,897,025	\$ 11,505,602	\$ 447,402,627	\$ 298,720,383

NOTES TO PROPOSED BUDGET RESERVE FUND PROJECTION

6. Unallocated Revenue

Current Year Revised Estimate	\$	-
Current Year Adopted Budget		-
Unallocated Revenue	\$	-
Total Unallocated Revenue	\$	<u>-</u>

DISBURSEMENTS:

Loans and Transfers

	Total Loans/Transfers Approved as of 3/31st	Cash transferred as of 3/31st	Cash not yet transferred by Controller	Estimated New Loans/Transfers to 6/30th	Total Cash yet to be transferred + Estimated loans/transfers	
7. Loans through 6/30	96,952,262	96,952,262	-	2,000,000	<u>\$ 6,930,398</u>	
				4,930,398		Los Angeles Tourism and Convention Board Housing and Community Investment Department

8. Transfers through 6/30

Midyear Estimated 2016-17 Revenue Shortfall	148,119,123
Revised 2016-17 Revenue Shortfall	86,414,000
Net Revenue Change Since Midyear FSR	(61,705,123)
Projected Budgetary Shortfall By Year End	15,650,000
Current Year Expenditure Offset	(6,500,000)
 Net Projected Year-End Transfer from Reserve Fund	 <u>\$ 95,564,000</u>

9. Charter Sec 261i advances to dept 6/30

\$ 40,000,000

To cover unfunded encumbrances -- Controller will partially repay on 7/1

10 YEAR HISTORY OF RESERVE FUND JULY 1 BALANCES (\$million)

PROPOSED BUDGET	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Cash Balance, July 1.....	406.6	275.8	189.9	209.5	139.7	192.2	228.5	277.8	424.3	405.0	447.4
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	16.0	14.0	17.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0
Appropriation to Reserve Fund.....	-	-	22.7	-	-	-	-	-	-	-	-
LESS:											
Reappropriation and Technical Adjustments.....	10.0	10.0	37.3	38.5	36.5	33.0	36.0	40.7	31.4	38.5	108.0
Transfer to Budget.....	248.1	93.1	-	-	-	-	-	-	128.8	80.0	35.2
Balance Available July 1.....	\$ 164.5	\$ 186.7	\$ 192.3	\$ 189.0	\$ 121.2	\$ 177.2	\$ 210.5	\$ 255.1	\$ 282.1	\$ 304.5	\$ 322.3
LESS:											
Emergency Reserve	86.7	88.8	123.1	122.2	119.3	120.4	124.8	133.9	140.7	148.3	152.9
Contingency Reserve - Balance Available, July 1.....	\$ 77.8	\$ 97.9	\$ 69.2	\$ 66.8	\$ 1.9	\$ 56.8	\$ 85.7	\$ 121.2	\$ 141.4	\$ 156.2	\$ 169.4
Reserve Fund July 1 Balance as % of the General Fund	3.79%	4.21%	4.30%	4.25%	2.79%	4.05%	4.64%	5.24%	5.51%	5.65%	5.80%

ADOPTED BUDGET	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Cash Balance, July 1.....	411.1	283.6	198.4	217.5	149.6	201.8	231.1	283.8	415.0	421.1	
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	16.0	14.0	17.0	18.0	18.0	18.0	18.0	18.0	18.0	18.0	
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	-	-
Appropriation to Reserve Fund.....	-	-	14.9	46.8	-	-	4.9	-	-	-	-
LESS:											
Reappropriation and Technical Adjustments.....	10.0	10.0	37.6	38.8	36.8	33.6	36.0	40.7	31.4	38.5	
Transfer to Budget.....	231.3	85.8	-	-	3.6	8.9	-	-	117.5	60.3	
Transfer to Budget Stabilization Fund.....	-	-	-	-	-	-	-	-	-	26.9	
Balance Available July 1.....	\$ 185.8	\$ 201.8	\$ 192.7	\$ 243.5	\$ 127.2	\$ 177.3	\$ 218.0	\$ 261.1	\$ 284.1	\$ 313.4	\$ -
LESS:											
Emergency Reserve	108.5	122.0	125.2	121.0	120.3	120.6	125.1	133.8	141.3	148.8	
Contingency Reserve - Balance Available, July 1.....	\$ 77.3	\$ 79.8	\$ 67.5	\$ 122.5	\$ 6.9	\$ 56.7	\$ 92.9	\$ 127.3	\$ 142.8	\$ 164.6	\$ -
Reserve Fund July 1 Balance as % of the General Fund	4.28%	4.55%	4.23%	5.53%	2.91%	4.04%	4.79%	5.37%	5.53%	5.79%	

ACTUAL	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17
Cash Balance, July 1.....	432.4	224.2	191.6	174.3	193.5	217.7	242.3	352.3	551.4	575.7	
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	14.0	17.0	17.3	15.0	9.4	17.6	19.2	7.8	11.9	11.9	
Adjustment of Allocation.....	-	-	-	-	-	-	-	-	-	-	-
Appropriation to Reserve Fund.....	-	-	-	-	-	-	4.9	-	-	-	-
LESS:											
Reappropriation and Technical Adjustments.....	36.3	41.7	42.8	37.6	28.0	25.7	33.3	33.4	62.8	57.8	
Transfer to Budget.....	231.3	85.8	-	-	3.6	8.9	-	-	117.5	60.3	
Transfer to Budget Stabilization Fund.....	-	-	-	-	-	-	-	-	-	26.9	
Balance Available July 1.....	\$ 178.8	\$ 113.7	\$ 166.1	\$ 151.7	\$ 171.3	\$ 200.7	\$ 233.1	\$ 326.7	\$ 383.0	\$ 442.6	\$ -
LESS:											
Emergency Reserve	108.5	113.7	125.2	121.0	120.3	120.6	125.1	133.8	141.3	148.8	
Contingency Reserve - Balance Available, July 1.....	\$ 70.3	\$ -	\$ 40.9	\$ 30.7	\$ 51.0	\$ 80.1	\$ 108.0	\$ 192.9	\$ 241.7	\$ 293.8	\$ -
Reserve Fund July 1 Balance as % of the General Fund	4.12%	2.56%	3.65%	3.45%	3.92%	4.58%	5.12%	6.71%	7.45%	8.18%	

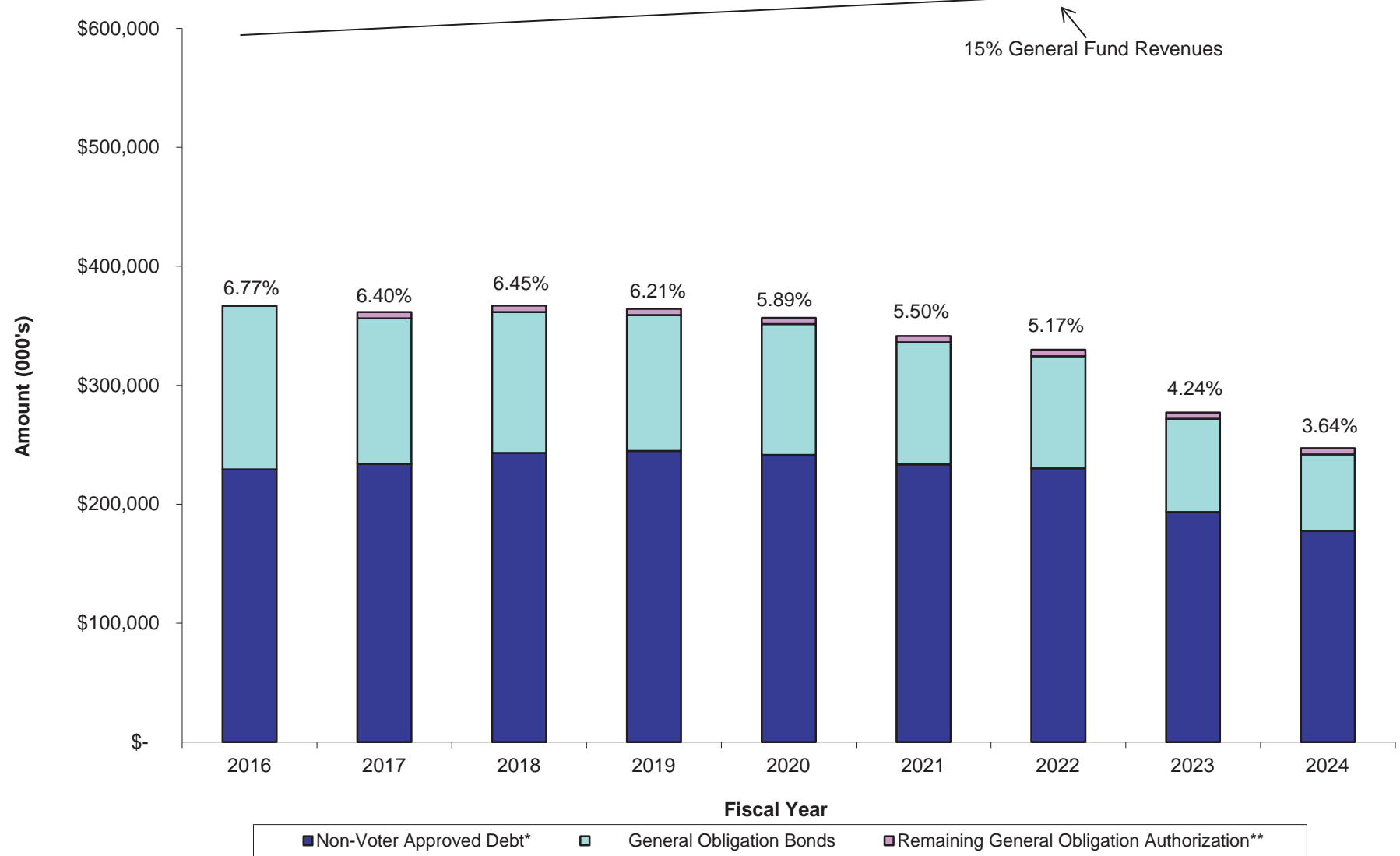
COMPARISON OF MICLA FUNDING

	ADOPTED 2012-13	ADOPTED 2013-14	ADOPTED 2014-15	ADOPTED 2015-16	PROPOSED 2016-17
Equipment and Vehicles:					
Fire Capital Equipment and Vehicle Replacement	14,975,000	20,766,000	20,320,000	20,050,000	23,129,000
Fire Helicopter Replacement	-	-	-	-	18,041,000
GSD Fleet Replacement	15,318,000	25,814,000	24,815,000	35,770,000	35,568,000
GSD Emergency Generator Replacement	-	-	-	2,535,000	600,000
ITA Citywide Network Infrastructure Upgrades	-	-	-	-	2,000,000
ITA Marvin Braude Generator	-	-	-	-	467,000
Police Non-Black & White Vehicles	5,368,000	10,004,000	10,000,000	10,000,000	3,694,000
Police In-Car Video System	-	-	8,000,000	12,000,000	-
Police American Eurocopter AS350 B-2 helicopter	-	-	3,400,000	3,800,000	-
Police Helicopter Replacement	-	-	-	-	8,600,000
Transportation Upgrade Batteries Traffic Signals and Systems	-	-	-	-	-
Subtotal	\$ 49,661,000	\$ 66,584,000	\$ 67,763,000	\$ 84,155,000	\$ 92,099,000
Real Property:					
Bridge Improvement Program	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 3,230,000	\$ -
Building Equipment Replacement	2,500,000	2,500,000	2,500,000	2,500,000	-
Civic Center Tenant Improvements	2,000,000	1,000,000	1,000,000	7,000,000	-
Convention Center Improvements	-	-	5,420,000	7,650,000	5,158,000
Figueroa Plaza Capital Improvements	1,000,000	-	1,700,000	850,000	-
Taylor Yard, G2	-	-	-	-	60,000,000
Public Works Building Capital Repairs	500,000	-	1,000,000	750,000	-
Police Administration Building	-	-	500,000	500,000	-
LAPD Property Warehouse	-	-	-	-	28,000,000
LAPD Northeast Parking Garage	-	-	-	-	9,680,000
New Fire Station 39	-	-	-	-	23,000,000
Public Safety Facilities, Capital Repair Program	-	-	-	-	2,000,000
Building Equipment Lifecycle Replacement	-	-	-	-	2,500,000
Municipal Buildings Energy and Water Management Conservation	-	-	3,600,000	3,600,000	3,517,710
Rancho Cienega Recreation Center	-	-	10,000,000	3,500,000	-
Space Optimization Tenant Work	-	-	-	-	1,400,000
LAPD Property Warehouse	-	-	-	1,000,000	-
LAPD Metro Solar Array	-	-	-	-	3,500,000
Sixth Street Viaduct Replacement Project	-	-	-	-	2,300,000
North Central Animal Shelter	-	-	-	-	15,000,000
Old Arlington Library	-	-	-	-	1,000,000
ARBOR LERRDS	-	-	-	-	2,000,000
North Atwater Multi-Modal Bridge over the LA River (La Kretz Bridge)	-	-	-	-	1,000,000
Whitsett Soccer Complex Master Plan	-	-	-	-	800,000
Caballero Creek Park	-	-	-	-	750,000
Subtotal	\$ 9,000,000	\$ 28,500,000	\$ 53,020,000	\$ 31,580,000	\$ 161,605,710
TOTAL	\$ 58,661,000	\$ 95,084,000	\$ 120,783,000	\$ 115,735,000	\$ 253,704,710

VOTER APPROVED AND NON-VOTER APPROVED DEBT

April 2016

Debt Service to Special Taxes and General Fund Revenues (2.9% Projected Growth Beginning in Fiscal Year 2022)



* Includes Judgment Obligation Bonds, Convention Center, MICLA bond issuances, and MICLA Commercial Paper Program and Refundings.

** Voter-Approved Debt.

NON-VOTER APPROVED DEBT

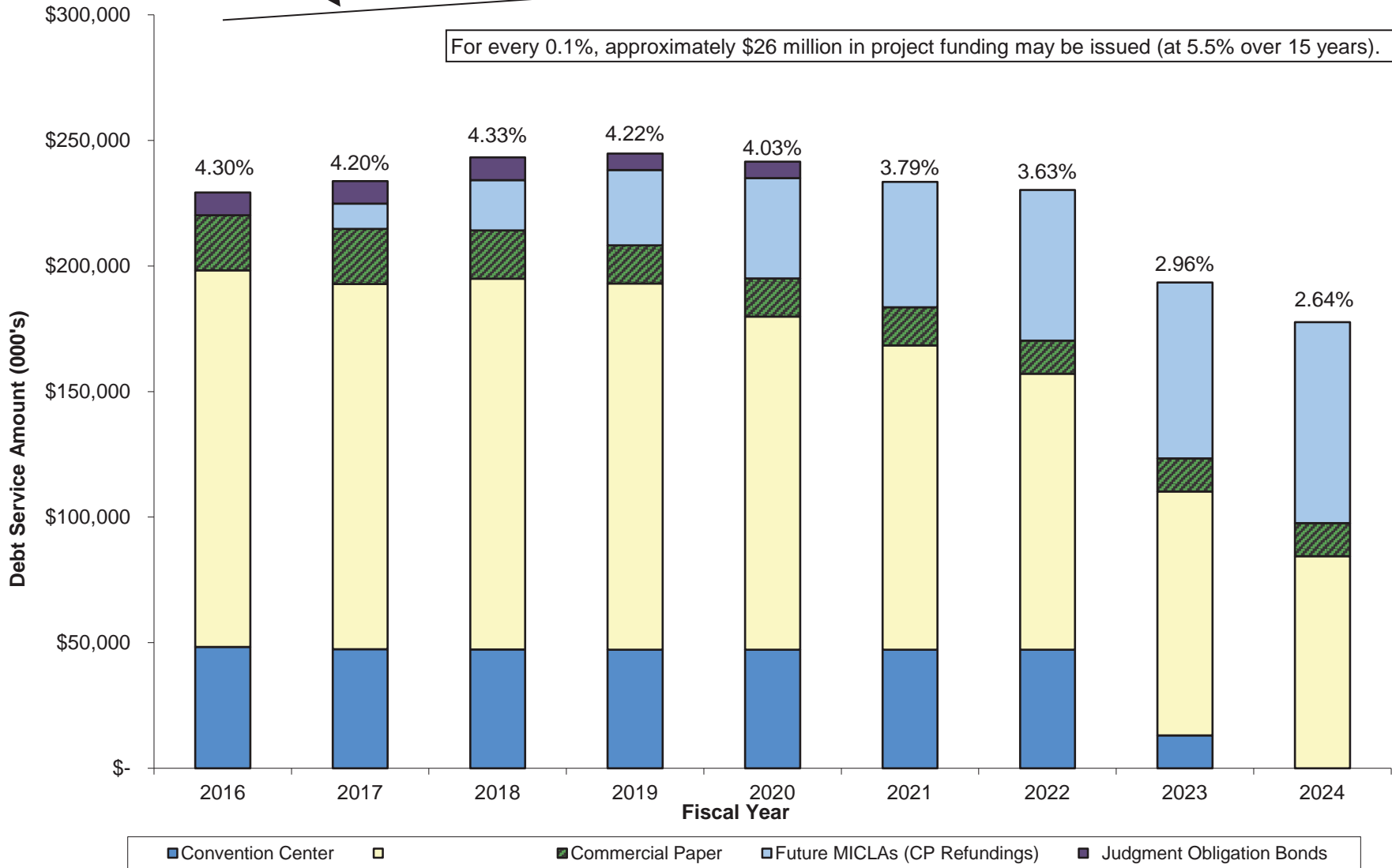
April 2016

Debt Service to General Fund Revenues (2.9% Projected Growth Beginning in Fiscal Year 2022)

6% General Fund Revenues

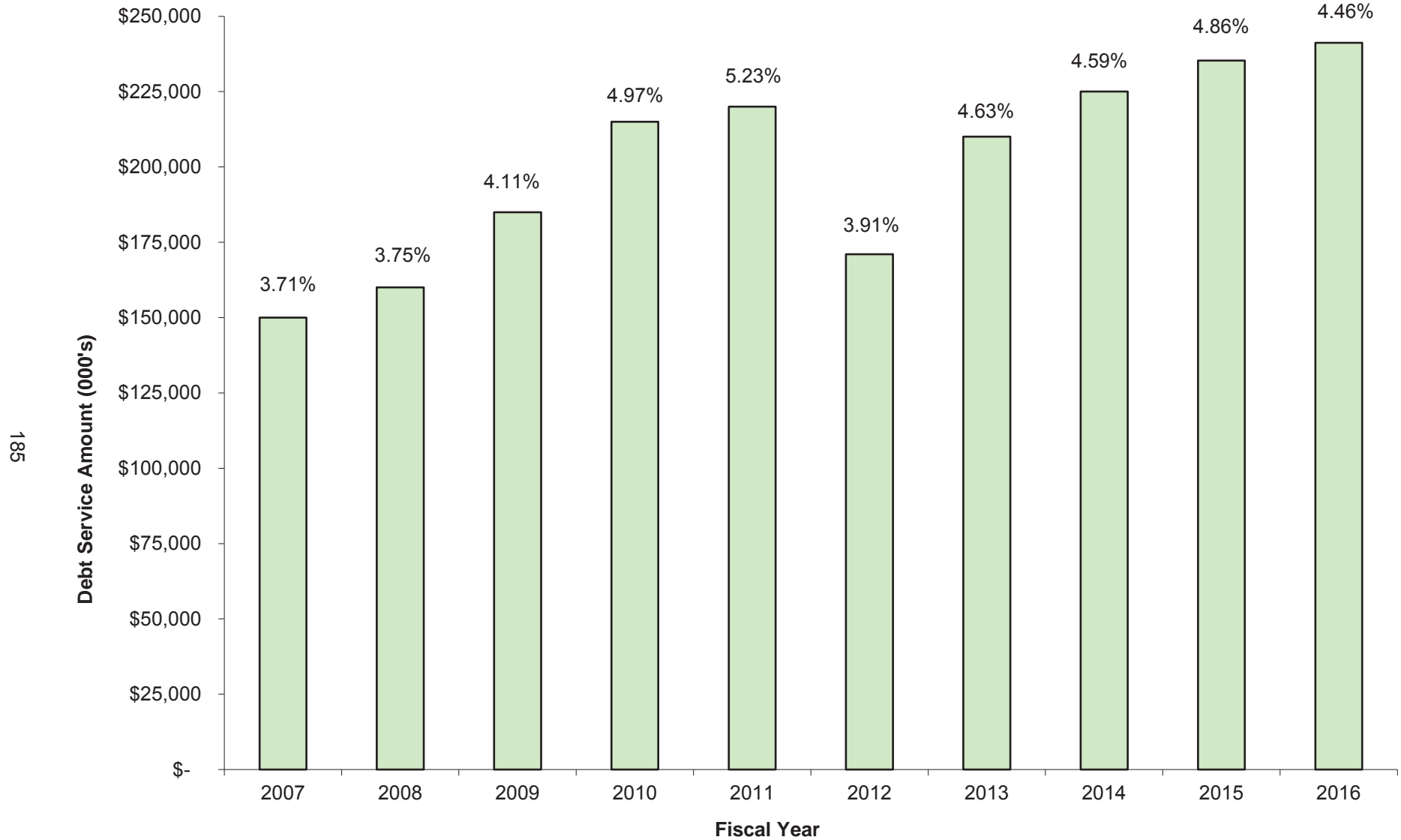
For every 0.1%, approximately \$26 million in project funding may be issued (at 5.5% over 15 years).

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GENERAL FUND SUPPORTED DEBT SERVICE

(Source: Annual Proposed Budgets, Supporting Information)



Percentages reflect General Fund supported debt service to General Fund revenue.