

2021-22 PROPOSED BUDGET

SUPPORTING INFORMATION FOR THE BUDGET AND FINANCE COMMITTEE



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CITY OF LOS ANGELES

CALIFORNIA



ERIC GARCETTI
MAYOR

April 20, 2021

ASSISTANT
CITY ADMINISTRATIVE OFFICERS

PATRICIA J. HUBER
BEN CEJA
YOLANDA CHAVEZ

Richard H. Llewellyn, Jr.

CITY ADMINISTRATIVE OFFICER

Honorable Members of the City Council:

The 2021-22 Proposed Budget is a historic budget. Following a year of uncertainty and economic upheaval caused by the global COVID-19 pandemic, the City of Los Angeles is poised to make large and impactful investments in areas of equity and justice, homelessness, economic opportunities, and capital and technology improvements, all while preserving critical City services and achieving the largest Reserve Fund in the City's history. This budget demonstrates the City's resiliency and recognizes that its ongoing challenges require bold actions, creativity and innovation, and an ongoing commitment to fiscal responsibility.


The hope and optimism personified in the Proposed Budget is attributed to the improvements the City has seen with COVID-19 case rates and vaccine distributions, and especially the unprecedented federal response in relief funding through the American Rescue Plan (ARP). We also thank our labor partners who came to the table to help the City and the City's poorest residents in this time of need. Still, there is no question that without the ARP, the Proposed Budget would have necessitated the City to rely on austerity measures beyond those anyone of us has experienced since the Great Recession. In fact, before the ARP was passed, the balancing plans recommended by this Office called on the City to deplete its reserves, debt finance ongoing operations, and continue down a path of reducing its workforce and, with it, the services the City provides. The ARP will allow the City to emerge from a year of COVID malaise, ready to take on its most daunting problems.

There continues to be no greater challenge than addressing homelessness and this Proposed Budget makes the largest investment the City has ever made to address homelessness. Including Proposition HHH bond proceeds, ARP funds, state funds dedicated for homeless services, and the General Fund, the City's commitment to ending homelessness has never been stronger.

Despite the mostly positive news, the City budget future remains extremely challenging, and the Proposed Budget's increase in the City's reserves is necessary. First the Proposed Budget's reliance on the federal ARP funds is not without risk. The U.S. Department of Treasury is responsible for distributing ARP funds to cities and it is currently developing methods and guidance for the allocation and oversight process. If the Department of Treasury guidance restricts the ARP funds in a way that is inconsistent with the appropriation provided in the Proposed Budget, the City will need to reassess the proposed funding. In some cases, reductions to programs and services may be required if alternative funding sources are unavailable. Even if programs are eligible for ARP funds, since ARP funds are one-time revenues, increased services and new

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programs supported by ARP may need to be curtailed after one year. Without a recovery of the City's own revenues to backfill these lost federal dollars, the austerity measures that City relied on and considered over the last year may need to be revisited. A strong Reserve Fund alleviates the burden on the City to make such a drastic about face on new commitments.

Furthermore, even when we have moved past the immediate COVID-19 pandemic, the distress left in too many of our communities, particularly our communities of color, will take years of investment to begin the healing process. Finally, the Proposed Budget assumes robust recovery in many areas of the local economy that have struggled over the last year: tourism, parking related revenues, and retail. These revenue estimates assume the end of pandemic restrictions and the recovery in receipts with widespread vaccination and herd immunity reached by the end of July. No additional closures are assumed. If vaccination efforts stall, or if variants prove to be vaccine resistant, there is risk of new outbreaks prompting renewed restrictions which ultimately will impact revenues.

Financial Policies

The Proposed Budget meets most of the City's basic financial obligations. As noted earlier, the ARP funds have greatly increased one-time revenues although they are not being exclusively used on one-time expenditures, including many for homeless support services. The following is a review of the City's compliance with several of the key financial policies as provided in the Proposed Budget.

Reserve Fund

The Reserve Fund Policy requires the Fund to have a minimum balance of 5 percent of all General Fund revenues. In 2020-21, the Reserve Fund levels fell below 5 percent for the first time in seven years. This drop was due to unbudgeted COVID-19 related spending in 2019-20. Furthermore, revenue losses associated with the response to the pandemic in 2020-21 kept the Reserve Fund below 5 percent throughout the year.

The Proposed Budget significantly improves the Reserve Fund's position. The Reserve Fund will begin the year at \$696.1 million, or 9.49 percent of General Fund revenues. This amount includes a \$50.0 million transfer to the Reserve Fund from the General Fund.

The City's experience in managing through the pandemic has magnified the importance of having healthy reserves. Even if projected revenues were falling short, the City's response required immediate access to cash and resources beyond what departments were budgeted. Maintaining healthy General Fund reserves will also mitigate the pressure on the budget as the City both begins to pay for deferred employee compensation adjustments beginning in 2022-23 and considers continuing the one-time spending added in this budget. In this way, reserves can provide a buffer as revenues gradually grow into the new service levels.

Consistent with the General Fund Reserves policy, the Proposed Budget also includes an appropriation to the Unappropriated Balance - Reserve for Mid-Year Adjustments of \$12.5 million. Taken together with the Reserve Fund, this account increases our cumulative reserves to \$708.6 million, or 9.66 percent of the General Fund.

Budget Stabilization Fund

Pursuant to the Budget Stabilization Fund (BSF) policy, the Proposed Budget could include a \$2.4 million transfer from the BSF to the Budget. As this transfer is discretionary, the Proposed Budget complies with the policy.

The BSF will begin the year with a fund balance of \$118.0 million. The Reserve Fund, the UB/Reserve for Mid-Year Adjustments, and the BSF, cumulatively, bring the City's total General Fund reserves in 2021-22 to \$826.6 million or 11.27 percent of the General Fund. For the first time, this achieves the goal set in the City's Financial Policies of maintaining reserves at 10 percent of General Fund Reserves.

Capital and Infrastructure Funding

The City's Financial Policies state that the City shall make adequate investments to maintain real property and equipment at appropriate levels. Further, the Capital and Technology Infrastructure Funding Policy establishes a target spending level of 1.5 percent of General Fund revenues on capital and technology investments.

Pursuant to the 1.5 percent standard, the Proposed Budget should include \$110.1 million for infrastructure expenditures. The Proposed Budget exceeds this target by \$42.0 million, appropriating \$152.1 million. The total represents 2.07 percent of General Fund revenues.

One-time Revenue

It is the City's policy to use one-time revenues for one-time, rather than ongoing, expenditures. The Proposed Budget does not meet this policy. The Proposed Budget recognizes \$714.8 million in one-time revenues while appropriating \$581.2 million for one-time expenditures. Thus, \$133.6 million of one-time revenues were used for ongoing expenditures.

This gap exacerbates the structural budget gap discussed below. The City could use its healthy reserves in 2022-23 to offset the gap between ongoing expenditures and ongoing revenues if it maintains them both in the Adopted Budget and throughout 2021-22.

Debt Policy

The City's Debt Policy requires that the non voter-approved debt service level remain below six percent of general revenues and that the combined non voter-approved and voter-approved debt service level remain below 15 percent of general revenues. The Proposed Budget complies with this policy with a non-voter approved debt service level of 3.45 percent and a voter approved debt service level of 5.04 percent.

Structural Balance

The City's Financial Policies include a goal of achieving and maintaining a structurally balanced budget in which future costs are projected to be fully paid by future revenues. In order to assess structural balance, my Office prepares the Four-Year Budget Outlook (Outlook) that compares projected revenues to projected expenditures through 2025-26. The Outlook projects budget gaps of \$138.3 million in 2022-23, and \$2.6 million in 2023-24, and then surpluses of \$95.8 million in 2024-25, and \$308.6 million in 2025-26. By Charter, the City will close any budget gaps as part of that year's annual budget process. Nonetheless, at this time the Outlook does not demonstrate structural balance. Preserving the current healthy level of General Fund reserves could make it available in the next two years if the City chooses to maintain service levels while revenues naturally grow in order to sustain them on an ongoing basis.

The Outlook makes several assumptions that, if not met, would change future year projections. The Outlook assumes that the pandemic conditions will lessen by the end of July 2021, and the economy will begin to strengthen at that time. If this does not occur, revenue growth could fall short of projections and there could be unanticipated COVID-19 response spending.

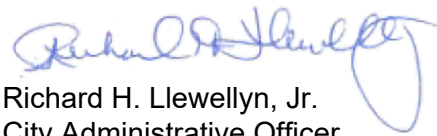
Finally, the Outlook assumes that revenues will continue to grow consistent with historical averages and that expenditures will remain consistent, with growth dedicated to maintaining current service levels. It assumes no further employee compensation adjustments following the expiration of the current employee agreements over the next couple of years. There has yet to be a final decision on costs associated with pursuing the Civic Center Master Plan, the Los Angeles Convention Center Expansion Project, or the Los Angeles River Revitalization Master Plan. As such, the Outlook does not include the costs of these major construction projects whether as debt service payments or availability payments.

Areas of Concern

It is customary for my Office to identify the areas of concern with the Proposed Budget that we believe may require attention and/or solutions during the course of 2021-22. The single greatest risk to the Budget is whether the U.S. Department of Treasury's guidance related to the use of the American Rescue Plan funds enables the City to use those funds as envisioned. The Budget assumes wide discretion for the use of these funds, including as revenue replacement to sustain general government purposes. If the guidance does not support this approach, the City will have to significantly revise the Proposed Budget. Also, as noted, the future of the pandemic itself presents a major challenge.

I look forward to discussing these issues and any others that may arise as you work to adopt a fiscally responsible, balanced budget for 2021-22.

Sincerely,

A handwritten signature in blue ink, appearing to read "Richard H. Llewellyn, Jr.", with a large, stylized flourish at the end.

Richard H. Llewellyn, Jr.
City Administrative Officer

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2021-22

Introduction

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PREFACE

The Office of the City Administrative Office produces this booklet at the request of the Chair of the Budget and Finance Committee. It contains various exhibits, summaries, and working papers to assist the City Council, the Chief Legislative Analyst, other City staff, and the public in the review of the Mayor's Proposed Budget. It is designed to provide condensed information so the reader can focus on the basic elements of the Proposed Budget.

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2021-22

Budget Summary

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BALANCING THE 2021-22 GENERAL FUND BUDGET

	<u>Amount</u>	<u>Surplus</u>
	<u>(\$million)</u>	<u>(Deficit)</u>
		<u>(\$million)</u>
2020-21 REVENUE BASE		
2020-21 Budgeted Revenue.....	6,687.34	
Less 2020-21 One-Time Revenues.....	(60.20)	
Total 2020-21 Revenue Base	<u>6,627.14</u>	

2021-22 EXPENDITURES TO MAINTAIN 2020-21 SERVICE LEVELS

2020-21 BASE EXPENDITURES 6,687.34 \$ (60.20)

2021-22 OBLIGATORY ADJUSTMENTS

2020-21 Employee Compensation Adjustment.....	12.73	
2021-22 Employee Compensation Adjustment.....	10.48	
Salary Step and Turnover Effect.....	6.92	
Reduction in Police Sworn Salary Costs due to 2020-21 Attrition.....	(72.80)	
Deletion of Funding for Resolution Authorities.....	(82.08)	
Full Funding for Partially Financed Positions.....	174.44	
Human Resources Benefits.....	(26.22)	
Tax and Revenue Anticipation Notes.....	4.13	
Other Employee-Related Costs.....	(5.07)	
Deletion of One-Time Salary Funding.....	(3.50)	
Deletion of One-Time Expense Funding.....	(180.52)	
Restoration of One-Time Expense Reductions.....	21.21	
Restoration of One-Time Salary Reductions.....	0.32	
Capital Finance Administration Fund and Other Debt.....	1.47	
Charter Mandate Library Funding.....	13.06	
Charter Mandate Recreation and Parks Funding.....	24.23	
Administrative Code Arts and Cultural Facilities Services Trust Fund.....	(1.23)	
Special Fund Reimbursements.....	29.40	
Appropriations to General Fund Reserves.....	20.10	
Unappropriated Balance - Zoo and El Pueblo Revenue Shortfalls.....	(5.63)	
Other Obligatory Adjustments.....	0.26	
Total 2020-21 Obligatory Adjustments	<u>(58.30)</u>	\$ (1.90)

2021-22 COSTS FOR CONTINUATION OF SERVICES

City Clerk - June 2022 Election - Departmental Expenses.....	3.52
Civil, Human Rights and Equity - Public Outreach, Equity, and Empowerment.....	1.59
Econ. and Workforce Dev. - Los Angeles Regional Initiative for Social Enterprise.....	3.00
Econ. and Workforce Dev. - Day Laborer Services.....	1.10
Fire - 2016 SAFER Grant.....	8.50
Fire - 2017 SAFER Grant.....	3.35
Fire - Advanced Provider Response Units.....	1.56
Fire - Cannabis Enforcement.....	1.02
Fire - Constant Staffing Overtime.....	9.04
Fire - Firefighter Recruit Training.....	8.34
Fire - Turnout Gear.....	1.28
General City Purposes - Operation Healthy Streets.....	1.10
Housing - Funding Realignment for Salaries.....	1.78
Housing - Proposition HHH Program Staff.....	1.04

BALANCING THE 2021-22 GENERAL FUND BUDGET

2021-22 COSTS FOR CONTINUATION OF SERVICES (CONT.)

	-		
Information Technology - Citywide Fiber Optic Network Replacement.....	3.28		
Information Technology - Human Resources and Payroll Project.....	12.24		
Information Technology - LAPD and LAFD Radio Infrastructure Repairs.....	3.77		
Information Technology - Obsolete Equipment Replacement.....	2.00		
Information Technology - Telecommunications Funding Realignment.....	9.39		
Other Special Purpose Funds - Accessible Housing Fund.....	14.62		
Other Special Purpose Funds - Insurance and Bonds Premium Fund.....	1.00		
Other Special Purpose Funds - Sidewalk Repair Fund.....	8.36		
Personnel - Strategic Workforce Development Task Force.....	1.01		
Police - A Bridge Home Security.....	8.00		
Police - Accumulated Overtime.....	4.77		
Police - Body-Worn Video Camera Program Expense.....	1.00		
Police - Communication System Maintenance.....	2.70		
Police - Los Angeles County Metropolitan Transportation Authority (MTA).....	36.49		
Police - Sworn Hiring Plan.....	31.01		
Police - Vehicle Replacements.....	3.95		
PW/Contract Admin. - Services to the Los Angeles World Airports.....	2.58		
PW/Sanitation - CARE Team Vehicle Rentals.....	1.52		
PW/Sanitation - Comprehensive Cleaning and Rapid Engagement.....	10.21		
PW/Sanitation - Comprehensive Cleaning and Rapid Engagement Plus.....	13.11		
PW/Sanitation - Mobile Hygiene Centers.....	5.86		
PW/Street Services - Asset Management and Advanced Planning.....	2.48		
PW/Street Services - Dead Tree and Stump Removal.....	1.25		
PW/Street Services - Tree Trimming.....	3.69		
Transportation - Traffic Safety Fund Realignment.....	3.15		
Unappropriated Balance - Census 2020/Redistricting Commission.....	1.50		
Unappropriated Balance - Homeless Engagement Teams.....	4.22		
Unappropriated Balance - Homeless Engagement Teams (CARE and CARE+).....	1.96		
Unappropriated Balance - Human Resources and Payroll System Contingency.....	1.00		
Unappropriated Balance - June 2022 County Election Expenses.....	15.00		
Unappropriated Balance - Los Angeles County MTA.....	36.49		
Other Continuation of Services.....	0.35		
Total 2021-22 Costs for Continuation of Services	294.18	\$	(296.08)

BUDGET BALANCING

2021-22 REVENUE ADJUSTMENTS

Ongoing Revenues.....	(5.47)		
One-Time Revenues.....	714.83		
Total 2021-22 Revenue Adjustments	709.36	\$	413.28

2021-22 INCREASED SERVICES

CTIEP - Municipal Facilities.....	20.23		
CTIEP - Physical Plant.....	31.92		
Econ. and Workforce Dev. - Expansion of LA RISE.....	0.92		
General City Purposes - Additional Homeless Services.....	70.00		
General City Purposes - Congregate Meals for Seniors.....	3.00		
General City Purposes - Council Community Projects.....	1.59		
General City Purposes - COVID-19 Emergency Response.....	75.00		
General City Purposes - Domestic Abuse Response Teams.....	1.00		
General City Purposes - Gang Reduction and Youth Development Office.....	7.05		
General City Purposes - LA's BEST.....	1.00		
General City Purposes - Summer Night Lights.....	4.00		
General City Purposes - Youth Employment Program.....	2.80		
General Services - Library Pressure Washing and Day Porter Services.....	1.54		
Information Technology - Regional Procurement Portal.....	0.70		
Other Special Purpose Funds - Cannabis Regulation Special Fund.....	3.00		

BALANCING THE 2021-22 GENERAL FUND BUDGET

2021-22 INCREASED SERVICES (CONT.)

	-	
Other Special Purpose Funds - Measure M Local Return Fund.....	5.00	
Police - Latent Print Unit Resources.....	0.59	
PW/Board - CleanLA Program.....	8.79	
PW/Board - Graffiti Abatement Pre-Apprenticeship Job Training.....	1.00	
PW/Board - Graffiti Abatement Strike Teams.....	1.67	
PW/Sanitation - Automated Litter Bins.....	0.64	
PW/Sanitation - CARE Hazardous Waste Removal Services.....	3.40	
PW/Sanitation - CARE+ Expansion.....	3.26	
PW/Street Services - Increased Tree Planting.....	2.16	
Transportation - Curb Asset Management System.....	1.60	
Transportation - LA Al Fresco Program.....	1.92	
Unappropriated Balance - Animal Sterilization Trust Fund.....	1.10	
Unappropriated Balance - Comprehensive Cleaning and Rapid Engagement Teams...	8.50	
Unappropriated Balance - Reserve for Extraordinary Liability.....	20.00	
Unappropriated Balance - Tree Planting.....	2.00	
Other Increased Services.....	2.67	
Total 2021-22 Increased Services	288.05	\$ 125.23

2021-22 NEW SERVICES

Capital Finance Administration - Prepayment of Debt Service.....	13.22	
Finance - LATAX Cloud Migration and Technology Enhancements.....	1.00	
General City Purposes - Angeleno Connect Program.....	1.00	
General City Purposes - Angeleno Corps.....	5.00	
General City Purposes - Basic Income Guaranteed: L.A. Econ. Assistance Pilot.....	24.00	
General City Purposes - Business Attraction Plan for Olympics.....	0.50	
General City Purposes - CIRCLE: 24/7 Homelessness Crisis Response Pilot.....	3.00	
General City Purposes - Digital Inclusion.....	5.00	
General City Purposes - Food Rescue in Food Insecure Communities.....	1.00	
General City Purposes - Homeless Prevention and Eviction Defense.....	15.00	
General City Purposes - LA Optimized.....	2.50	
General City Purposes - LA REPAIR - Peace and Healing Centers.....	2.00	
General City Purposes - LA REPAIR Innovation Fund.....	10.00	
General City Purposes - LACERS/LAFPP Audit.....	0.50	
General City Purposes - Local Composting, Farmers' Markets and Urban Gardens.....	0.75	
General City Purposes - Los Angeles Accessory Dwelling Unit Accelerator.....	2.60	
General City Purposes - Marketing for Tourism and Hospitality.....	5.00	
General City Purposes - Neighborhood Service Enhancements.....	30.00	
General City Purposes - Reparations Commission.....	0.50	
General City Purposes - Restaurant and Small Business Recovery.....	25.00	
General City Purposes - Student to Student Success Pilot.....	3.50	
General City Purposes - Zero Waste Transition Microgrants for Small Restaurants.....	1.00	
Personnel - Equity Review Panel.....	0.55	
PW/Engineering - Content Knowledge Management System Implementation.....	0.70	
PW/Sanitation - Regional Storage Facilities.....	3.03	
PW/Street Lighting - Asset Management System.....	1.00	
Unappropriated Balance - Self-Contained Breathing Apparatus.....	21.00	
Unappropriated Balance - Mental Health Services Support.....	2.20	
Unappropriated Balance - Office of Petroleum and Natural Gas.....	0.50	
Unappropriated Balance - Public Works Trust Fund Loan Repayment.....	0.97	
Unappropriated Balance - Zoo Wi-Fi.....	2.00	
Youth Development - Management and Administration.....	0.78	
Other New Services.....	17.39	
Total 2021-22 New Services	202.19	\$ (76.96)

BALANCING THE 2021-22 GENERAL FUND BUDGET

2021-22 EFFICIENCIES OF SERVICES

Expense Account Reductions.....	(7.74)	
One-Time Salary Reductions.....	(11.72)	
Ongoing Salary Reductions.....	(1.62)	
Police - Sworn Overtime Reductions.....	(20.18)	
PW/Street Services - Pavement Preservation Reduction.....	(7.00)	
Total 2021-22 Efficiencies and Reductions of Services	(48.26)	\$ (28.70)

2021-22 SEPARATION INCENTIVE PROGRAM

Separation Incentive Program - Participant Attrition.....	(65.37)	
Separation Incentive Program - Cash Payments.....	42.48	
Separation Incentive Program - Alternative Reductions.....	(5.81)	
Total 2021-22 Separation Incentive Program	(28.70)	\$ 0.00

**2021-22 PROPOSED BUDGET
COMPARATIVE BUDGET SUMMARY 2020-21 and 2021-22
(IN MILLIONS OF DOLLARS)**

	2020-21		2021-22	DEVIATION FROM 2020-21		
	BUDGET	ESTIMATE	PROPOSED BUDGET	BUDGET		ESTIMATE
				AMOUNT	PERCENT	PERCENT
REVENUE						
PROPERTY TAX	\$2,297.1	\$2,263.3	\$2,400.3	\$103.2	4.5%	6.1%
REDIRECTION OF EX-CRA TAX INCREMENT	95.9	104.5	112.0	\$16.1	16.8%	7.2%
UTILITY USERS TAX	614.6	607.5	595.4	(\$19.2)	(3.1)%	(2.0)%
LIC., PERMITS, FEES, & FINES	1,335.3	1,150.7	1,208.7	(\$126.6)	(9.5)%	5.0%
BUSINESS TAX	686.5	676.9	708.6	\$22.1	3.2%	4.7%
SALES TAX	557.1	516.1	606.6	\$49.5	8.9%	17.5%
DOCUMENTARY TRANSFER TAX	215.8	219.9	219.9	\$4.1	1.9%	0.0%
POWER REVENUE TRANSFER	224.1	218.4	225.8	\$1.7	0.8%	3.4%
TRANSIENT OCCUPANCY TAX	244.9	100.8	176.8	(\$68.1)	(27.8)%	75.4%
PARKING FINES	140.5	88.7	123.6	(\$16.9)	(12.0)%	39.3%
PARKING OCCUPANCY TAX	102.0	56.9	99.3	(\$2.7)	(2.6)%	74.5%
FRANCHISE INCOME	81.2	82.2	94.6	\$13.4	16.5%	15.1%
STATE MOTOR VEHICLE LICENSE FEES	3.2	2.9	2.9	(\$0.3)	(9.4)%	0.0%
GRANT RECEIPTS	12.5	92.3	42.1	\$29.6	236.8%	(54.4)%
TOBACCO SETTLEMENT	10.6	10.2	10.2	(\$0.4)	(3.8)%	0.0%
SPECIAL PARKING REVENUE TRANSFER	27.7	-	8.5	(\$19.2)	(69.3)%	n/a
AMERICAN RESCUE PLAN TRANSFER	-	677.2	677.2	\$677.2	n/a	0.0%
COVID-19 FEDERAL RELIEF FUND TRANSFER*	-	125.0	0.0	\$0.0	n/a	(100.0)%
INTEREST	34.6	25.6	19.2	(\$15.4)	(44.5)%	(25.0)%
OTHER GENERAL REVENUE	3.7	4.8	4.8	\$1.1	29.7%	0.0%
SUBTOTAL	<u>\$6,687.3</u>	<u>\$7,023.9</u>	<u>\$7,336.5</u>	<u>\$649.2</u>	9.7%	4.5%
RESERVE FUND TRANSFER	-	-	-	-	n/a	n/a
TOTAL GENERAL REVENUE	<u>\$6,687.3</u>	<u>\$7,023.9</u>	<u>\$7,336.5</u>	<u>\$649.2</u>	9.7%	4.5%
WASTEWATER PROGRAM FUNDS	1,040.8		1,022.3	(18.5)	(1.8)%	
PROPOSITION A LOCAL TRANSIT	241.0		243.1	2.1	0.9%	
SOLID WASTE RESOURCES	314.8		316.7	1.9	0.6%	
SPECIAL GAS TAX	98.8		111.8	13.0	13.2%	
BUILDING AND SAFETY ENTERPRISE FUND	206.3		236.8	30.5	14.8%	
OTHER SPECIAL PURPOSE FUNDS	1,313.9		1,336.9	23.0	1.8%	
AVAILABLE BALANCES	628.4		626.2	(2.2)	(0.4)%	
TOTAL REVENUE	<u>\$10,531.3</u>		<u>\$11,230.3</u>	<u>\$699.0</u>	6.6%	
APPROPRIATIONS						
DEPARTMENTAL						
BUDGETARY DEPARTMENTS	\$4,524.7		\$4,645.2	\$120.5	2.7%	
LIBRARY	204.9		218.0	13.1	6.4%	
RECREATION & PARKS	226.1		250.3	24.2	10.7%	
SUBTOTAL	<u>\$4,955.7</u>		<u>\$5,113.5</u>	<u>\$157.8</u>	3.2%	
PENSION TAX REV. ANTI. NOTES & DEBT SVC.	1,323.5		1,327.7	4.2	0.3%	
CITY EMPL. RETIREMENT SYSTEM	113.3		129.0	15.7	13.9%	
BOND REDEMPTION AND INTEREST	128.5		119.3	(9.2)	(7.2)%	
CAPITAL FINANCE ADMINISTRATION	240.0		254.0	14.0	5.8%	
CAPITAL IMPR. AND TECH EXP PROGRAM	355.7		416.2	60.5	17.0%	
GENERAL CITY PURPOSES	178.5		481.8	303.3	169.9%	
HUMAN RESOURCES BENEFITS	800.6		774.4	(26.2)	(3.3)%	
JUDGEMENT OBLIGATION DEBT SER. BD.	-		-	0.0	0.0%	
LIABILITY CLAIMS	87.9		87.4	(0.5)	(0.6)%	
PROP. A LOCAL TRANSIT ASSIST.	233.2		287.4	54.2	23.2%	
PROP. C ANTI-GRIDLOCK TRANSIT	37.0		22.6	(14.4)	(38.9)%	
SPECIAL PARKING REVENUE	49.1		50.2	1.1	2.2%	
UNAPPROPRIATED BALANCE	89.9		188.0	98.1	109.1%	
WASTEWATER SPECIAL PURPOSES	577.0		614.6	37.6	6.5%	
WATER & ELECTRICITY	47.7		48.8	1.1	2.3%	
OTHER	1,313.7		1,315.4	1.7	0.1%	
TOTAL APPROPRIATIONS	<u>\$10,531.3</u>		<u>\$11,230.3</u>	<u>\$699.0</u>	6.6%	

*COVID-19 Federal Relief Fund (\$125 million) was transferred to the General Fund and subsequently transferred to reimburse the Building and Safety Enterprise Fund Loan (C.F. 20-0501/C.F. 20-0530/C.F. 20-0600).

**2021-22 PROPOSED BUDGET
SUMMARY OF CHANGES FROM 2020-21 BUDGET**

2020-21 ADOPTED BUDGET

July 1, 2021

2021-22 PROPOSED CHANGES

2021-22 PROPOSED BUDGET

April 20, 2021

DEPARTMENT/FUND	2020-21 ADOPTED BUDGET			2021-22 PROPOSED CHANGES			2021-22 PROPOSED BUDGET			Total % Change
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	
DEPARTMENTAL										
Aging	\$ 3,318,148	\$ 3,156,899	\$ 6,475,047	\$ 394,695	\$ (19,190)	\$ 375,505	\$ 3,712,843	\$ 3,137,709	\$ 6,850,552	5.8%
Animal Services	22,763,014	446,128	23,209,142	2,201,200	38,618	2,239,818	24,964,214	484,746	25,448,960	9.7%
Building And Safety	10,022,631	119,357,531	129,380,162	1,473,451	2,019,819	3,493,270	11,496,082	121,377,350	132,873,432	2.7%
Cannibis Regulation	-	4,508,693	4,508,693	-	704,289	704,289	-	5,212,982	5,212,982	15.6%
City Administrative Officer	13,622,047	1,829,265	15,451,312	2,232,524	205,544	2,438,068	15,854,571	2,034,809	17,889,380	15.8%
City Attorney	128,057,392	9,092,598	137,149,990	12,166,068	1,821,046	13,987,114	140,223,460	10,913,644	151,137,104	10.2%
City Clerk	9,562,716	1,285,148	10,847,864	5,064,553	(248,390)	4,816,163	14,627,269	1,036,758	15,664,027	44.4%
City Planning	11,417,130	41,476,033	52,893,163	(286,396)	4,863,450	4,577,054	11,130,734	46,339,483	57,470,217	8.7%
Civil, Human Rights and Equity	417,554	-	417,554	2,580,645	-	2,580,645	2,998,199	-	2,998,199	618.0%
Community Investment for Families	-	-	-	7,986,035	6,149,273	14,135,308	7,986,035	6,149,273	14,135,308	n/a
Controller	15,948,113	537,078	16,485,191	2,860,143	148,749	3,008,892	18,808,256	685,827	19,494,083	18.3%
Convention Center	-	1,618,546	1,618,546	-	(168,831)	(168,831)	-	1,449,715	1,449,715	-10.4%
Council	31,784,160	80,136	31,864,296	1,353,482	-	1,353,482	33,137,642	80,136	33,217,778	4.2%
Cultural Affairs	-	16,328,408	16,328,408	-	5,360,020	5,360,020	-	21,688,428	21,688,428	32.8%
Department on Disability	4,461,609	47,998	4,509,607	114,625	7,231	121,856	4,576,234	55,229	4,631,463	2.7%
Economic and Workforce Development	8,611,928	14,423,198	23,035,126	131,287	351,428	482,715	8,743,215	14,774,626	23,517,841	2.1%
El Pueblo	-	1,625,240	1,625,240	-	21,640	21,640	-	1,646,880	1,646,880	1.3%
Emergency Management	3,302,531	94,268	3,396,799	11,666	9,834	21,500	3,314,197	104,102	3,418,299	0.6%
Employee Relations	432,888	-	432,888	22,214	-	22,214	455,102	-	455,102	5.1%
Ethics Commission	-	3,599,172	3,599,172	-	338,163	338,163	-	3,937,335	3,937,335	9.4%
Finance	36,470,970	1,391,998	37,862,968	6,651,932	(307,840)	6,344,092	43,122,902	1,084,158	44,207,060	16.8%
Fire	723,143,241	9,100,000	732,243,241	17,662,298	-	17,662,298	740,805,539	9,100,000	749,905,539	2.4%
General Services	180,601,831	76,361,204	256,963,035	11,530,538	2,836,303	14,366,841	192,132,369	79,197,507	271,329,876	5.6%
Housing	10,620,331	70,517,231	81,137,562	(4,871,667)	326,738	(4,544,929)	5,748,664	70,843,969	76,592,633	-5.6%
Information Technology	83,473,988	13,903,064	97,377,052	24,252,863	(8,045,652)	16,207,211	107,726,851	5,857,412	113,584,263	16.6%
Mayor	8,236,592	323,022	8,559,614	555,564	-	555,564	8,792,156	323,022	9,115,178	6.5%
Neighborhood Empowerment	-	2,829,444	2,829,444	-	170,543	170,543	-	2,999,987	2,999,987	6.0%
Personnel	53,440,687	9,435,787	62,876,474	4,877,421	1,140,305	6,017,726	58,318,108	10,576,092	68,894,200	9.6%
Police	1,796,387,613	60,942,936	1,857,330,549	(89,896,324)	(3,022,565)	(92,918,889)	1,706,491,289	57,920,371	1,764,411,660	-5.0%
Public Accountability	3,115,638	-	3,115,638	231,772	-	231,772	3,347,410	-	3,347,410	7.4%
Board Of Public Works	17,854,873	4,547,851	22,402,724	13,016,656	147,081	13,163,737	30,871,529	4,694,932	35,566,461	58.8%
Contract Administration	24,843,722	17,012,050	41,855,772	2,974,576	384,541	3,359,117	27,818,298	17,396,591	45,214,889	8.0%
Engineering	32,148,332	60,091,350	92,239,682	4,725,225	5,355,226	10,080,451	36,873,557	65,446,576	102,320,133	10.9%
Sanitation	41,995,724	292,256,285	334,252,009	11,780,016	(2,815,901)	8,964,115	53,775,740	289,440,384	343,216,124	2.7%
Street Lighting	-	39,725,133	39,725,133	1,000,000	(1,531,334)	(531,334)	1,000,000	38,193,799	39,193,799	-1.3%
Street Services	21,978,280	145,627,917	167,606,197	25,258,080	12,197,194	37,455,274	47,236,360	157,825,111	205,061,471	22.3%
Transportation	107,856,476	72,516,574	180,373,050	18,582,122	2,535,817	21,117,939	126,438,598	75,052,391	201,490,989	11.7%
Youth Development	-	-	-	1,067,131	-	1,067,131	1,067,131	-	1,067,131	n/a
Zoo	-	22,706,602	22,706,602	-	1,787,673	1,787,673	-	24,494,275	24,494,275	7.9%
Total-Budgetary Depts.	\$ 3,405,890,159	\$ 1,118,794,787	\$ 4,524,684,946	\$ 87,704,395	\$ 32,760,822	\$ 120,465,217	\$ 3,493,594,554	\$ 1,151,555,609	\$ 4,645,150,163	2.7%
Library Net Appropriation	204,934,363	-	204,934,363	13,055,658	-	13,055,658	217,990,021	-	217,990,021	6.4%
Rec. & Parks Net Appropriation	225,962,816	100,000	226,062,816	24,226,327	-	24,226,327	250,189,143	100,000	250,289,143	10.7%
City Employees' Retirement	-	113,251,104	113,251,104	-	15,796,574	15,796,574	-	129,047,678	129,047,678	13.9%
Total-Departmental	\$ 3,836,787,338	\$ 1,232,145,891	\$ 5,068,933,229	\$ 124,986,380	\$ 48,557,396	\$ 173,543,776	\$ 3,961,773,718	\$ 1,280,703,287	\$ 5,242,477,005	3.4%
NONDEPARTMENTAL										
2021 Tax and Revenue Anticipation										
Notes	1,323,536,029	-	1,323,536,029	4,127,437	-	4,127,437	1,327,663,466	-	1,327,663,466	0.3%
Bond Redemption and Interest	36	128,455,723	128,455,723	-	(9,130,736)	(9,130,736)	-	119,324,987	119,324,987	-7.1%
Capital Finance Administration	211,750,313	28,254,622	240,004,935	14,686,221	(704,547)	13,981,674	226,436,534	27,550,075	253,986,609	5.8%
CIEP - Municipal Facilities	7,766,430	2,870,697	10,637,127	20,233,429	229,303	20,462,732	27,999,859	3,100,000	31,099,859	192.4%
CIEP - Physical Plant	1,164,000	30,824,287	31,988,287	31,915,866	19,604,748	51,520,614	33,079,866	50,429,035	83,508,901	161.1%
CIEP - Wastewater	-	313,074,000	313,074,000	-	(11,504,682)	(11,504,682)	-	301,569,318	301,569,318	-3.7%

**2021-22 PROPOSED BUDGET
SUMMARY OF CHANGES FROM 2020-21 BUDGET**

2020-21 ADOPTED BUDGET

July 1, 2021

2021-22 PROPOSED CHANGES

2021-22 PROPOSED BUDGET

April 20, 2021

DEPARTMENT/FUND	2020-21 ADOPTED BUDGET			2021-22 PROPOSED CHANGES			2021-22 PROPOSED BUDGET			Total % Change
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	
General City Purposes	177,200,660	1,316,015	178,516,675	302,336,000	900,000	303,236,000	479,536,660	2,216,015	481,752,675	169.9%
Human Resources Benefits	800,593,969	-	800,593,969	(26,216,259)	-	(26,216,259)	774,377,710	-	774,377,710	-3.3%
Liability Claims	80,000,000	7,922,072	87,922,072	-	(552,000)	(552,000)	80,000,000	7,370,072	87,370,072	-0.6%
Proposition A	26	233,184,736	233,184,736	-	54,225,877	54,225,877	-	287,410,613	287,410,613	23.3%
Proposition C	27	36,994,010	36,994,010	-	(14,407,424)	(14,407,424)	-	22,586,586	22,586,586	-38.9%
Special Parking Revenue Fund	11	49,124,993	49,124,993	-	1,068,878	1,068,878	-	50,193,871	50,193,871	2.2%
Unappropriated Balance	87,869,881	2,000,000	89,869,881	98,167,593	-	98,167,593	186,037,474	2,000,000	188,037,474	109.2%
Wastewater Special Purpose Fund	14	576,990,112	576,990,112	-	37,617,070	37,617,070	-	614,607,182	614,607,182	6.5%
Water & Electricity	47,657,834	-	47,657,834	1,140,924	-	1,140,924	48,798,758	-	48,798,758	2.4%
Other Special Purpose Funds *	113,015,422	1,200,779,007	1,313,794,429	77,778,404	(76,039,606)	1,738,798	190,793,826	1,124,739,401	1,315,533,227	0.1%
Total - Nondepartmental	\$ 2,850,554,538	\$ 2,611,790,274	\$ 5,462,344,812	\$ 524,169,615	\$ 1,306,881	\$ 525,476,496	\$ 3,374,724,153	\$ 2,613,097,155	\$ 5,987,821,308	9.6%
GRAND TOTAL	\$ 6,687,341,876	\$ 3,843,936,165	\$ 10,531,278,041	\$ 649,155,995	\$ 49,864,277	\$ 699,020,272	\$ 7,336,497,871	\$ 3,893,800,442	\$ 11,230,298,313	6.6%

SECTION 4 BUDGETS (Not included in total below)

Library	204,934,363	121,183	205,055,546	13,055,658	(970,212)	12,085,446	217,990,021	(849,029)	217,140,992	5.9%
Recreation and Parks	225,962,816	37,155,000	263,117,816	24,226,327	(5,559,001)	18,667,326	250,189,143	31,595,999	281,785,142	7.1%

GENERAL FUND RECAP

Estimated Revenue	\$ 6,687,341,876	\$ 649,155,995	7,336,497,871
Reserve Fund Transfer	-	-	-
Estimated Appropriations	6,687,341,876	649,155,995	7,336,497,871
Total - Surplus / (Deficit)	\$ -	\$ -	\$ -

*** DETAIL OF OTHER SPECIAL PURPOSE FUNDS**

Accessible Housing Fund	F38	15,672,955	-	15,672,955	14,618,073	-	14,618,073	30,291,028	-	30,291,028	93.3%
Animal Sterilization Fund	GF	400,000	-	400,000	-	-	-	400,000	-	400,000	0.0%
Arts & Cultural Fac&Serv. Fund	GF24	20,680,000	-	20,680,000	(1,228,470)	-	(1,228,470)	19,451,530	-	19,451,530	-5.9%
Attorney Conflicts Panel Fund	GF	4,000,000	-	4,000,000	350,000	-	350,000	4,350,000	-	4,350,000	8.8%
BID Trust Fund	GF	3,160,564	-	3,160,564	222,777	-	222,777	3,383,341	-	3,383,341	7.0%
Cannabis Regulation Special Revenue Trust Fund	F33	-	-	-	3,000,000	-	3,000,000	3,000,000	-	3,000,000	n/a
Central Recycling & Transfer Fund	F45	73,463	-	73,463	(73,463)	-	(73,463)	-	-	-	-100.0%
City Ethics Commission Fund	GF30	3,459,569	-	3,459,569	459,214	-	459,214	3,918,783	-	3,918,783	13.3%
Citywide Recycling Fund	F32	1,442,427	-	1,442,427	(667,030)	-	(667,030)	775,397	-	775,397	-46.2%
Emergency Operations	GF	773,068	-	773,068	135,899	-	135,899	908,967	-	908,967	17.6%
Household Haz. Waste Spec	F39	13,993	-	13,993	21,491	-	21,491	35,484	-	35,484	153.6%
Insurance and Bonds Premium	GF	4,000,000	-	4,000,000	1,000,000	-	1,000,000	5,000,000	-	5,000,000	25.0%
Matching Campaign Fund	GF	3,431,848	-	3,431,848	32,769	-	32,769	3,464,617	-	3,464,617	1.0%
Measure M Local Return	GF	-	-	-	5,000,000	-	5,000,000	5,000,000	-	5,000,000	n/a
Metropolis Hotel Project Trust Fund	GF	3,360,000	-	3,360,000	(2,360,000)	-	(2,360,000)	1,000,000	-	1,000,000	-70.2%
Multi-Family Bulky Item Fund	GF	495,299	-	495,299	373,403	-	373,403	868,702	-	868,702	75.4%
Neighborhood Council Fund	GF	3,218,000	-	3,218,000	-	-	-	3,218,000	-	3,218,000	0.0%
Innovation Fund	GF	1,200,000	-	1,200,000	-	-	-	1,200,000	-	1,200,000	0.0%
Project Restore Trust Fund	GF	-	-	-	250,000	-	250,000	250,000	-	250,000	n/a
901 North Olympic North Hotel	GF	3,860,000	-	3,860,000	(3,360,000)	-	(3,360,000)	500,000	-	500,000	-87.0%
Reserve Fund	GF	12,343,213	-	12,343,213	37,656,787	-	37,656,787	50,000,000	-	50,000,000	305.1%
Sewer Construction and Maintenance Fund	GF14	-	-	-	26,220,128	-	26,220,128	26,220,128	-	26,220,128	n/a
Sidewalk Repair Fund	F51	14,571,775	-	14,571,775	8,362,773	-	8,362,773	22,934,548	-	22,934,548	57.4%
Solid Resources Revenue Fund	F02	3,893,206	-	3,893,206	(3,127,717)	-	(3,127,717)	765,489	-	765,489	-80.3%

**2021-22 PROPOSED BUDGET
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2020-21 ADOPTED BUDGET

July 1, 2021

2021-22 PROPOSED CHANGES

2021-22 PROPOSED BUDGET

April 20, 2021

DEPARTMENT/FUND		2020-21 ADOPTED BUDGET			2021-22 PROPOSED CHANGES			2021-22 PROPOSED BUDGET			Total % Change
		GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	
Neighborhood Empowerment Fund	GF18	2,686,042	-	2,686,042	171,770	-	171,770	2,857,812	-	2,857,812	6.4%
Village at Westfield Topanga	GF	1,180,000	-	1,180,000	(980,000)	-	(980,000)	200,000	-	200,000	-83.1%
Wilshire Grand Hotel Project Trust Fund	GF	9,100,000	-	9,100,000	(8,300,000)	-	(8,300,000)	800,000	-	800,000	-91.2%
L A Convention & Visitors Bureau	1	-	19,956,664	19,956,664	-	(5,302,138)	(5,302,138)	-	14,654,526	14,654,526	-26.6%
Solid Resources Revenue Fund	2	-	229,713,828	229,713,828	-	(70,337,890)	(70,337,890)	-	159,375,938	159,375,938	-30.6%
Forfeited Assets Trust	3	-	6,458,592	6,458,592	-	(4,417,768)	(4,417,768)	-	2,040,824	2,040,824	-68.4%
Traffic Safety Fund	4	-	-	-	-	-	-	-	-	-	n/a
Gas Tax Street Improvement	5	-	39,592,674	39,592,674	-	876,078	876,078	-	40,468,752	40,468,752	2.2%
Affordable Housing Trust Fund	6	-	9,523,584	9,523,584	-	2,984,114	2,984,114	-	12,507,698	12,507,698	31.3%
Stormwater Program	7	-	11,767,789	11,767,789	-	(620,985)	(620,985)	-	11,146,804	11,146,804	-5.3%
Community Development Trust	8	-	8,174,895	8,174,895	-	(1,054,849)	(1,054,849)	-	7,120,046	7,120,046	-12.9%
Home Investment Partnership	9	-	2,580,510	2,580,510	-	(158,166)	(158,166)	-	2,422,344	2,422,344	-6.1%
Mobile Source Air Poll. Red.	10	-	4,017,980	4,017,980	-	(307,185)	(307,185)	-	3,710,795	3,710,795	-7.6%
CERS	12	-	-	-	-	-	-	-	-	-	n/a
Community Services Admin	13	-	496,245	496,245	-	521,622	521,622	-	1,017,867	1,017,867	105.1%
Park & Recreational Sites & Fac	15	-	-	-	-	-	-	-	-	-	n/a
Conv. Center Revenue Fund	16	-	32,885,469	32,885,469	-	(6,443,340)	(6,443,340)	-	26,442,129	26,442,129	-19.6%
Local Public Safety	17	-	-	-	-	-	-	-	-	-	n/a
Neighborhood Empowerment Fd	18	-	267,965	267,965	-	(70,198)	(70,198)	-	197,767	197,767	-26.2%
Street Lighting Assessment	19	-	30,622,195	30,622,195	-	1,887,072	1,887,072	-	32,509,267	32,509,267	6.2%
Tele. Liquid. Damage.-TDA	20	-	9,181,003	9,181,003	-	(3,136,572)	(3,136,572)	-	6,044,431	6,044,431	-34.2%
Older Americans Act Fund	21	-	-	-	-	-	-	-	-	-	n/a
Workforce Innovation Opportunity Act Fund	22	-	5,062,089	5,062,089	-	(515,088)	(515,088)	-	4,547,001	4,547,001	-10.2%
Rent Stabilization Trust	23	-	21,654,954	21,654,954	-	7,575,111	7,575,111	-	29,230,065	29,230,065	35.0%
Arts & Cult. Fac.& Svcs Trust	24	-	9,380,768	9,380,768	-	(8,714,534)	(8,714,534)	-	666,234	666,234	-92.9%
Arts Development Fee Trust	25	-	4,413,911	4,413,911	-	(852,838)	(852,838)	-	3,561,073	3,561,073	-19.3%
City Employees Ridesharing	28	-	2,393,092	2,393,092	-	(317,302)	(317,302)	-	2,075,790	2,075,790	n/a
Allocations From Other Sources	29	-	26,683,423	26,683,423	-	(5,910,512)	(5,910,512)	-	20,772,911	20,772,911	-22.2%
City Ethics Commission	30	-	214,939	214,939	-	12,561	12,561	-	227,500	227,500	5.8%
Staples Arena Special Fund	31	-	6,086,974	6,086,974	-	(2,014,841)	(2,014,841)	-	4,072,133	4,072,133	-33.1%
Citywide Recycling Fund	32	-	40,366,912	40,366,912	-	(10,540,167)	(10,540,167)	-	29,826,745	29,826,745	-26.1%
Cannabis Regulation Special Revenue Trust Fund	33	-	11,583,645	11,583,645	-	22,747,485	22,747,485	-	34,331,130	34,331,130	196.4%
Local Transportation	34	-	3,576,779	3,576,779	-	(36,447)	(36,447)	-	3,540,332	3,540,332	-1.0%
Planning Case Processing	35	-	8,667,558	8,667,558	-	2,288,234	2,288,234	-	10,955,792	10,955,792	26.4%
Disaster Assistance Trust	37	-	43,379,206	43,379,206	-	16,458,882	16,458,882	-	59,838,088	59,838,088	37.9%
Accessible Housing Fund	38	-	11,129,214	11,129,214	-	11,618,941	11,618,941	-	22,748,155	22,748,155	104.4%
Household Haz. Waste Spec	39	-	6,006,605	6,006,605	-	554,687	554,687	-	6,561,292	6,561,292	9.2%
Build. & Safety Enterprise Fund	40	-	380,536,770	380,536,770	-	(15,570,128)	(15,570,128)	-	364,966,642	364,966,642	-4.1%
Housing Opport. Persons/Aids	41	-	197,800	197,800	-	57,075	57,075	-	254,875	254,875	28.9%
Code Enforcement Fund	42	-	22,163,493	22,163,493	-	(15,408,874)	(15,408,874)	-	6,754,619	6,754,619	-69.5%
El Pueblo De L.A. Hist. Mon.	43	-	1,473,142	1,473,142	-	(1,473,142)	(1,473,142)	-	-	-	-100.0%
Zoo Enterprise Trust Fund	44	-	250,000	250,000	-	(115,000)	(115,000)	-	135,000	135,000	-46.0%
Central Recycling & Transfer Fund	45	-	14,481,077	14,481,077	-	(6,654,554)	(6,654,554)	-	7,826,523	7,826,523	-46.0%
Supp. Law Enf. Services Fund	46	-	-	-	-	-	-	-	-	-	n/a
St. Damage Restoration Fund	47	-	7,384,096	7,384,096	-	(921,849)	(921,849)	-	6,462,247	6,462,247	-12.5%
Municipal Housing Fund	48	-	9,283,857	9,283,857	-	6,854,338	6,854,338	-	16,138,195	16,138,195	73.8%
Measure R	49	-	22,576,137	22,576,137	-	7,116,887	7,116,887	-	29,693,024	29,693,024	31.5%
Multi-Family Bulky Item Fund	50	-	10,656,740	10,656,740	-	(570,918)	(570,918)	-	10,085,822	10,085,822	-5.4%
Sidewalk Repair Fund	51	-	5,527,947	5,527,947	-	7,121,971	7,121,971	-	12,649,918	12,649,918	128.8%
Measure M	52	-	42,748,340	42,748,340	-	8,296,555	8,296,555	-	51,044,895	51,044,895	19.4%

**2021-22 PROPOSED BUDGET
SUMMARY OF CHANGES FROM 2020-21 BUDGET**

2020-21 ADOPTED BUDGET

July 1, 2021

2021-22 PROPOSED CHANGES

2021-22 PROPOSED BUDGET

April 20, 2021

DEPARTMENT/FUND	2020-21 ADOPTED BUDGET			2021-22 PROPOSED CHANGES			2021-22 PROPOSED BUDGET			Total % Change	
	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL	GENERAL FUND	SPECIAL FUNDS	TOTAL		
Code Compliance Fund	53	-	1,629,469	1,629,469	-	(992,452)	(992,452)	-	637,017	637,017	-60.9%
Road Maintenance and Rehabilitation Program/SB-1	54	-	53,673,097	53,673,097	-	(1,695,407)	(1,695,407)	-	51,977,690	51,977,690	n/a
Measure W	55	-	22,357,580	22,357,580	-	(8,858,075)	(8,858,075)	-	13,499,505	13,499,505	n/a
Total Other Special Purpose Funds	\$ 113,015,422	\$ 1,200,779,007	\$ 1,313,794,429	\$ 77,778,404	\$ (76,039,606)	\$ 1,738,798	\$ 190,793,826	\$ 1,124,739,401	\$ 1,315,533,227	0.1%	

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2021-22

Compliance with Financial Policies

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2021-22 PROPOSED BUDGET RESERVE FUND PROJECTION

					Estimated 2020-21			Proposed
	Actual 2016-17	Actual 2017-18	Actual 2018-19	Actual 2019-20	Actual Cash as of 3/31/2021	Additional Cash Flow to end of year	Total Estimated 2020-21	2021-22
Cash at Beginning of Fiscal Year								
Cash Balance, July 1	\$ 475,360,638	\$ 414,879,761	\$ 436,079,701	\$ 525,591,231	\$ 378,330,808	\$ -	\$ 378,330,808	\$ 835,946,785
ADD:								
Charter Section 261i Advances Returned on 7/1	22,203,585	10,883,154	14,954,397	30,842,870	14,196,464	-	14,196,464	20,000,000
Adjustment of Allocation	-	-	-	-	-	-	-	-
Appropriation to Reserve Fund	-	-	-	7,639,914	-	12,343,213	12,343,213	50,000,000
Reappropriation of Prior Year's Unexpended Capital	-	-	-	-	-	-	-	-
Improvement Appropriations and Advances and	-	-	-	-	-	-	-	-
Technical Adjustments	(126,533,050)	(62,214,304)	(90,457,360)	(149,810,201)	(158,837,976)	(10,489,854) ¹	(169,327,830)	(209,833,000)
Transfers to Budget Stabilization Fund	(1,000,000)	(422,000)	(9,000,000)	(7,000,000)	-	-	-	-
Transfer to Budget	(35,496,041)	(9,107,662)	(5,791,190)	-	-	-	-	-
Balance Available, July 1	\$ 334,535,132	\$ 354,018,949	\$ 345,785,548	\$ 407,263,814	\$ 233,689,296	\$ 1,853,359	\$ 235,542,655	\$ 696,113,785
LESS:								
Emergency Reserve	(153,352,000)	(160,228,000)	(170,241,000)	(180,668,000)	(183,902,000)	-	(183,902,000)	(201,754,000)
Contingency Reserve - Balance Available, July 1	\$ 181,183,132	\$ 193,790,949	\$ 175,544,548	\$ 226,595,814	\$ 49,787,296	\$ 1,853,359	\$ 51,640,655	\$ 494,359,785
RECEIPTS								
Loans	\$ 8,023,963	\$ 66,638,872	\$ 37,241,492	\$ 60,591,304	\$ 12,419,652	4,251,000 ³	\$ 16,670,652	2,150,000
Charter Section 261i Advances Returned after 7/1	25,564,380	26,611,782	44,281,528	28,766,368	13,926,104	5,000,000 ⁴	18,926,104	30,000,000
Transfer of Power Revenue Surplus	264,427,000	241,848,000	232,557,000	229,913,000	-	218,355,000	218,355,000	225,819,000
Transfer of Water Revenue Surplus	-	-	-	-	-	-	-	-
Unencumbered Balance	142,376,469	131,208,580	158,352,000	148,415,000	16,555,319	359,530,000 ⁵	376,085,319	-
Unallocated Revenue	30,193,298	-	12,088,580	-	-	112,129,741 ⁶	112,129,741	-
Transfer of Special Parking Revenue Surplus	28,341,817	32,847,909	32,115,566	31,294,008	-	-	-	8,476,580
Transfer of Federal Funds (CARES Act)	-	-	-	-	64,331,123	75,000,000	139,331,123	-
Reversion of Unencumbered and Special Funds	6,673,762	4,451,633	9,109,214	18,048,100	-	12,000,000 ⁵	12,000,000	-
Miscellaneous	2,814,727	3,182,078	2,281,217	6,100,367	1,494,060	465,000	1,959,060	3,500,000
Total Receipts	508,415,416	506,788,854	528,026,597	523,128,147	108,726,258	786,730,741	895,456,999	269,945,580
Total Available Cash and Receipts	689,598,548	700,579,803	703,571,145	749,723,961	\$ 158,513,554	\$ 788,584,100	\$ 947,097,654	\$ 764,305,365
DISBURSEMENTS								
Loans	50,799,921	77,301,665	37,444,590	56,758,068	\$ 24,186,547	\$ 650,000 ⁷	\$ 24,836,547	-
Transfer of Charter 261i receipts to General Fund After 7/1	-	-	-	-	-	-	-	-
Budget--Power Revenue Surplus	264,427,000	241,848,000	232,557,000	229,913,000	-	218,355,000	218,355,000	225,819,000
Budget--Water Revenue Surplus	-	-	-	-	-	-	-	-
Transfer of Special Parking Revenue Surplus to General Fund	-	-	-	-	-	-	-	-
Budget--Special Parking Revenue Surplus	28,341,817	30,999,909	32,115,566	31,294,008	-	-	-	8,476,580
Transfers--Contingencies	36,731,720	11,237,211	6,360,429	216,549,812	1,861,322	- ⁸	1,861,322	-
Transfers--Budget	-	-	-	-	-	-	-	-
Transfers--Budget Stabilization Fund	-	-	-	-	-	-	-	-
Charter Section 261i Advances to Departments on 6/30	47,767,039	63,074,047	50,000,000	50,000,000	-	50,000,000 ⁹	50,000,000	50,000,000
Advances for Unfunded Expend - Year-end Closing	3,290	267,270	-	-	-	- ⁹	-	-
Total Disbursements	\$ 428,070,787	\$ 424,728,102	\$ 358,477,585	\$ 584,514,888	\$ 26,047,869	\$ 269,005,000	\$ 295,052,869	\$ 284,295,580
Cash at Close of Fiscal Year								
Add, Emergency Reserve	\$ 153,352,000	\$ 160,228,000	\$ 170,241,000	\$ 180,668,000	\$ 183,902,000	\$ -	\$ 183,902,000	\$ 201,754,000
Cash Balance, June 30	\$ 414,879,761	\$ 436,079,701	\$ 515,334,560	\$ 345,877,073	\$ 316,367,685	\$ 519,579,100	\$ 835,946,785	\$ 681,763,785

NOTES TO PROPOSED BUDGET RESERVE FUND PROJECTION

RECEIPTS:	<u>Amount</u>	<u>Bal Avail</u>	<u>Comments</u>
1. Reappropriations per Controller Statement of Reserve Fund:			
Council	\$ 16,460,959.04		
Mayor	\$ 4,756,774.70		
General City Purposes	\$ 32,760,240.56		Includes COVID Emergency Response Funding
GSD	\$ 23,938,063.57		
CIEP	\$ 74,152,812.75		
Controller	\$ 600,000.00		
CAO	\$ 650,000.00		
CITY CLERK	\$ 10,638,346.88		
ITA	\$ 651,662.00		
LAFD	\$ 2,386,418.00		
LAPD	\$ 554,800.00		
PERSONNEL	\$ 459,750.00		
Housing and Community Investment	\$ 402,278.00		
UB/Others	\$ 915,724.44		
	<u>\$ 169,327,830</u>		
	Less: cash reappropriated to date	(158,837,976)	
	Balance	<u>10,489,854</u>	Cash not yet reappropriated
2. Transfer to Budget			
		\$ -	
	Total Transfer to Budget	<u>\$ -</u>	
3. Loans (repaid after 3/31)			
		<u>\$ 4,251,000</u>	
4. Charter Section 261i Advances Returned after 7/1 (additional repaid after 3/31)			
		<u>\$ 5,000,000</u>	
5. Unencumbered Balances (Reversions)			
Prior Years			
a. Early Reversion of Unencumbered funds			
(1) Amount identified for PY Encumbrances	\$ 12,000,000		
	Total Prior Years	<u>\$ 12,000,000</u>	
Current Year			
a. Dept. Surpluses (excl. Mayor, Council, GCP, CIP)			
(1) Reversions	\$ 149,697,000		Includes \$125M in Unappropriated Balance Unrealized Revenue (appropriations are now backed by cash)
Less: Amount needed to offset budget shortfalls	-		
b. Mayor, Council, GCP, CIP, GSD Construction, Controller	209,833,000		
(1) Mayor	4,000,000		
(2) Council	15,000,000		
(3) CIEP	62,100,000		
(4) General City Purposes	41,000,000		Includes Project Roomkey funding.
(5) GSD Construction	26,500,000		
(6) Unappropriated Balance	61,233,000		Committee Meetings, Elections, Tax Studies, Climate Emergency, Reserve for Preservation of City Services; Census/Redistricting
		-	
	Total Current Year	<u>\$ 359,530,000</u>	
	Total Unencumbered funds (Reversions)	<u>\$ 371,530,000</u>	

NOTES TO PROPOSED BUDGET RESERVE FUND PROJECTION

6. Unallocated Revenue		
Current Year Revised Estimate	\$ 7,023,921,617	Includes American Rescue Plan;
Less CARES	\$ (125,000,000)	CARES pass through to General Fund to reimburse the Building and Safety Enterprise Fund (C.F. 20-0501/C.F. 20-0530/C.F. 20-0600)
Less Expenditure Offset	<u>\$ (99,450,000)</u>	Reflects year end expenditure offset (\$99.45M - See Note No. 9)
Adjusted Year End Revised Estimate	<u>\$ 6,799,471,617</u>	
Current Year Adopted Budget	<u>6,687,341,876</u>	
Unallocated Revenue	<u>\$ 112,129,741</u>	
Total Unallocated Revenue	<u>\$ 112,129,741</u>	

DISBURSEMENTS:

Loans and Transfers					
	Total	Cash	Cash not yet	Estimated New	Total Cash yet
	Loans/Transfers	transferred as	transferred by	Loans/Transfers	to be transferred
	3/31/21	of 3/31/21	Controller	to 6/30th	+ Estimated
					loans/transfers
7. Loans through 6/30	24,836,547	24,186,547	650,000		<u>\$ 650,000</u>
8. Transfers through 6/30					
	Public Works Trust Fund			75,000,000	Public Works Trust Fund Loan
	2020-21 Expenditure Shortfalls			13,740,000	As of Midyear Financial Status Report
	Additional YE Shortfalls			10,710,000	LAFD Appropriation (\$4.4M) & LAPD (\$6.3M)
	2020-21 Revenue Offset			(99,450,000)	
	Net Projected Year-End Transfer from Reserve Fund			<u>\$ -</u>	
9. Charter Sec 261i advances to dept 6/30				<u>\$ 50,000,000</u>	To cover unfunded encumbrances -- Controller will partially repay on 7/1

2021-22 PROPOSED BUDGET
10 YEAR HISTORY OF RESERVE FUND JULY 1 BALANCES (\$million)

PROPOSED BUDGET	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Cash Balance, July 1.....	192.2	228.5	277.8	424.3	405.0	447.4	360.1	411.1	502.5	345.9	835.9
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	18.0	18.0	18.0	18.0	18.0	18.0	20.0	20.0	18.0	20.0	20.0
Appropriation to Reserve Fund.....	-	-	-	-	-	-	-	-	0	12.3	50
LESS:											
Reappropriation and Technical Adjustments.....	33.0	36.0	40.7	31.4	38.5	108.0	85.7	70.6	121.5	134.9	209.8
Transfer to Budget.....	-	-	-	128.8	80.0	35.2	0.0	17.5	0.0	0.0	-
Balance Available July 1.....	\$ 177.2	\$ 210.5	\$ 255.1	\$ 282.1	\$ 304.5	\$ 322.3	\$ 294.4	\$ 343.0	\$ 399.0	\$ 243.3	\$ 696.1
LESS:											
Emergency Reserve	120.4	124.8	133.9	140.7	148.3	152.9	158.9	169.6	179.5	183.9	201.7
Contingency Reserve - Balance Available, July 1.....	\$ 56.8	\$ 85.7	\$ 121.2	\$ 141.4	\$ 156.2	\$ 169.4	\$ 135.5	\$ 173.4	\$ 219.5	\$ 59.4	\$ 494.4
Reserve Fund July 1 Balance as % of the General Fund	4.05%	4.64%	5.24%	5.51%	5.65%	5.80%	5.09%	5.56%	6.11%	3.64%	9.49%

ADOPTED BUDGET	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Cash Balance, July 1.....	201.8	231.1	283.8	415.0	421.1	461.4	373.5	416.3	515.3	345.9	-
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	18.0	18.0	18.0	18.0	18.0	18.0	20.0	20.0	18.0	20.0	-
Adjustment of Allocation.....	-	4.9	-	-	-	-	-	-	7.6	12.3	-
Appropriation to Reserve Fund.....	-	-	-	-	-	-	-	-	-	-	-
LESS:											
Reappropriation and Technical Adjustments.....	33.6	36.0	40.7	31.4	38.5	108.0	85.7	70.6	123.5	134.9	-
Transfer to Budget.....	8.9	-	-	117.5	60.3	1.0	9.1	5.8	-	-	-
Transfer to Budget Stabilization Fund.....	-	-	-	-	26.9	35.5	0.4	9.0	7.0	-	-
Balance Available July 1.....	\$ 177.3	\$ 218.0	\$ 261.1	\$ 284.1	\$ 313.4	\$ 334.9	\$ 298.3	\$ 350.9	410.4	243.3	-
LESS:											
Emergency Reserve	120.6	125.1	133.8	141.3	148.8	153.4	160.2	170.2	180.7	183.9	-
Contingency Reserve - Balance Available, July 1.....	56.7	92.9	127.3	142.8	164.6	181.5	138.1	180.7	229.7	59.4	-
Reserve Fund July 1 Balance as % of the General Fund	4.04%	4.79%	5.37%	5.53%	5.79%	6.01%	5.12%	5.67%	6.25%	3.64%	-

ACTUAL	2011-12	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Cash Balance, July 1.....	217.7	242.3	352.3	551.4	575.7	475.3	414.9	436.1	525.6	378.3	-
ADD:											
Charter Section 47 (10) Advances Returned on 7/1.....	17.6	19.2	7.8	11.9	11.9	22.2	10.8	15.0	30.8	14.2	-
Adjustment of Allocation*.....	-	-	-	-	-	-	-	-	-	27.0	-
Appropriation to Reserve Fund.....	-	4.9	-	-	-	-	-	-	7.6	12.3	-
LESS:											
Reappropriation and Technical Adjustments.....	28.7	33.3	33.4	62.8	57.8	126.8	61.7	90.5	149.8	169.3	-
Transfer to Budget.....	8.9	-	-	117.5	60.3	1.0	9.1	5.8	-	-	-
Transfer to Budget Stabilization Fund.....	-	-	-	-	26.9	35.5	0.4	9.0	7.0	-	-
Balance Available July 1.....	197.7	233.1	326.7	383.0	442.6	334.2	354.5	345.8	407.2	262.5	-
LESS:											
Emergency Reserve	120.6	125.1	133.8	141.3	148.8	153.3	160.2	170.2	180.7	183.9	-
Contingency Reserve - Balance Available, July 1.....	77.1	108.0	192.9	241.7	293.8	180.9	194.3	175.6	226.5	78.6	-
Reserve Fund July 1 Balance as % of the General Fund	4.51%	5.12%	6.71%	7.45%	8.18%	5.99%	6.08%	5.59%	6.20%	3.93%	-

*Reflects Council Adjustment 7/1/2020 (C.F. 20-0600)

**2021-22 PROPOSED BUDGET
BUDGET STABILIZATION FUND POLICY**

The purpose of the Budget Stabilization Fund (Fund) is to set aside savings during periods of robust economic growth that can then be drawn upon to stabilize revenues during economic downturns. This Fund is comprised of excess revenue from seven economy-sensitive, General Fund taxes: Property Tax, Utilities Users' Tax, Business Tax, Sales Tax, Transient Occupancy Tax, Documentary Tax, and Parking Users' Tax.

Pursuant to the Los Angeles Administrative Code Section 5.120.4, when growth in the cumulative receipts from the seven General Fund taxes exceeds the Average Annual Ongoing Growth Threshold (the average ongoing annual growth over the prior 20 years), the budget must include a deposit into the Fund. For every one half percent that revenues exceed the Average Annual Ongoing Growth Threshold, five percent of the value of that excess revenue must be deposited into the Fund, not to exceed 25 percent of the excess growth. When growth of these receipts falls short of the Average Annual Ongoing Growth Threshold, the Budget may include a withdrawal from the fund in the amount of five percent of the value of the lost revenue for each one percent of growth below the Growth Threshold.

As demonstrated below, the 2021-22 Proposed Budget could have included a withdrawal from the Fund of up to \$2.36 million. The Proposed Budget does not include a withdrawal from the Fund and complies with the policy.

Seven General Fund Taxes	2020-21			2021-22			Projected Ongoing Growth
	Adopted Budget	Less One-Time Revenue	Ongoing Revenue	Proposed Budget	Less One-Time Revenue	Ongoing Revenue	
Property Tax							
Property Tax 1%	\$ 1,758,000.00	\$ 2,000.00	\$ 1,756,000.00	\$ 1,829,650.00	\$ -	\$ 1,829,650.00	\$ 73,650.00
VLF Replacement	\$ 539,080.00	\$ -	\$ 539,080.00	\$ 570,600.00	\$ -	\$ 570,600.00	\$ 31,520.00
Tax Increment	\$ 95,900.00	\$ -	\$ 95,900.00	\$ 111,990.00	\$ 3,080.00	\$ 108,910.00	\$ 13,010.00
State Motor Vehicle License Fees	\$ 3,197.54	\$ -	\$ 3,197.54	\$ 2,942.00	\$ -	\$ 2,942.00	\$ (255.54)
Utility Users Tax	\$ 614,620.00	\$ -	\$ 614,620.00	\$ 595,400.00	\$ -	\$ 595,400.00	\$ (19,220.00)
Business Tax	\$ 686,540.00	\$ 44,700.00	\$ 641,840.00	\$ 708,600.00	\$ -	\$ 708,600.00	\$ 66,760.00
Sales Tax	\$ 557,055.00	\$ -	\$ 557,055.00	\$ 606,610.00	\$ -	\$ 606,610.00	\$ 49,555.00
Transient Occupancy Tax	\$ 244,860.00	\$ -	\$ 244,860.00	\$ 176,800.00	\$ -	\$ 176,800.00	\$ (68,060.00)
Documentary Transfer Tax	\$ 215,835.00	\$ -	\$ 215,835.00	\$ 219,905.00	\$ -	\$ 219,905.00	\$ 4,070.00
Parking Occupancy Tax	\$ 102,000.00	\$ -	\$ 102,000.00	\$ 99,337.00	\$ -	\$ 99,337.00	\$ (2,663.00)
Total	\$ 4,817,087.54	\$ 46,700.00	\$ 4,770,387.54	\$ 4,921,834.00	\$ 3,080.00	\$ 4,918,754.00	\$ 148,366.46

	Percent	Value
Average Annual Ongoing Growth Threshold*	4.10%	\$ 195,585.89
Projected Ongoing Growth (Reduction)	3.08%	\$ 148,366.46
<i>Projected Difference from Average</i>	<i>-1.02%</i>	<i>\$ (47,219.43)</i>

*The City Council approved the 2021-22 Average Annual Ongoing Growth Threshold of 4.1 percent in March 2021, calculated pursuant to the policy (C.F. 20-0600-S90). The Mayor concurred in April 2021.

Calculation of the Permitted Withdrawal

- Step 1, Identify the projected ongoing growth percentage: **3.08%**
- Step 2: Calculate the difference between the projected ongoing growth and the Average Ongoing Growth Threshold: **3.08% - 4.10% = -1.02%**
- Step 3: For each 1% of ongoing revenue growth below the Threshold, 5% of lost revenue may be withdrawn: **1.02 below, 1 x 5% = 5% of Lost Revenue**
- Step 4: Calculate the permitted withdrawal by multiplying the percent that may be withdrawn by the value of the lost revenue: **5% x \$47,219,430 = \$2,360,970**

2021-22 PROPOSED BUDGET CAPITAL AND TECHNOLOGY INFRASTRUCTURE FUNDING POLICY

FINANCIAL POLICY

Pursuant to the City's Financial Policies, the City shall make adequate investments to maintain real property and equipment at appropriate levels (Fiscal Policy No. 37). The City also adopted a revised Capital and Technology Improvement Policy (Policy) in May 2020 to further guide the City's process for planning, identifying, evaluating, and prioritizing funding for new capital and technology projects as well as the ongoing maintenance of the City's existing assets. The Policy requires, to the extent possible, an annual minimum investment target of 1.5 percent of the General Fund revenue for City's new capital projects, maintenance of existing assets, and information technology improvements starting in 2021-22. This 1.5 percent General Fund spending target for capital and technology projects replaced the previous policy target of one percent, which was limited to capital projects. These policies recognize the importance of maintaining the City's capital assets on a regular basis to avoid major deferred maintenance and to extend the useful life of the asset.

The Mayor's 2021-22 Proposed Budget provides \$152.12 in General Fund capital and technology spending, equivalent to 2.07 percent of General Fund revenues and thus in compliance with the 1.5 percent policy target. The chart below summarizes this spending.

	2020-21 Adopted*	2021-22 Proposed
	(millions)	(millions)
Budget Policy - 1.5 percent of General Fund Revenue	\$ 66.87	\$ 110.05
Capital and Technology Infrastructure Projects		
Capital and Technology Improvement Expenditure Program Municipal Facilities:		
Deferred Maintenance		
Citywide Building Hazard Mitigation	\$ 0.50	\$ 0.75
Citywide Elevator Repairs	0.40	0.85
Citywide Maintenance and Improvements	0.65	1.70
Citywide Nuisance Abatement	0.42	1.00
Citywide Roof Capital Repairs	0.50	0.24
Civic and Community Facilities	-	0.60
Community Redevelopment Agency Future Development Property Maintenance	0.12	-
Contaminated Soil Removal and Mitigation	0.50	0.75
Fire Life Safety Building Systems (Regulation 4)	1.10	1.10
Overhead Doors, Automatic Gates, and Awnings	0.30	0.50
Underground Fuel Storage Tank Repairs and Replacements	-	0.50
Office Development and Capital Program		
Capital Program - Public Works Building	0.50	-
Capital Program - Van Nuys Civic Center	-	0.10
Municipal Buildings Energy and Water Management and Conservation	-	1.23
Space Optimization Tenant Work	-	0.20
Van Nuys City Hall and Marvin Braude Constituent Center Security	-	0.35
Workplace Safety Facility Improvements	-	2.00
Public Safety Facilities and Security Upgrades		
Operating Equipment for Police Evidence and CATS Warehouse	-	1.30
Public Safety Facilities - Animal Services	-	0.25
Public Safety Facilities - Fire	0.25	0.25
Public Safety Facilities - Police	0.08	0.08
Recreation and Cultural Facilities		
Capital Program - El Pueblo	-	0.20
Capital Program - Zoo	-	0.25
Engine Company 23 Junior Arts Center	-	0.45
Hansen Dam Revitalization	-	1.00
Jamie Beth Slavin Park	-	0.50
Jesse Owen Mini Park Improvements	-	0.50
Runyon Canyon Restroom	-	0.15
Sepulveda Basin Master Plan	-	1.00

**2021-22 PROPOSED BUDGET
CAPITAL AND TECHNOLOGY INFRASTRUCTURE
FUNDING POLICY**

Tujunga Wash Greenbelt Park	-	0.35
Verdugo Hills Pool and Bathhouse	-	0.18
Vision Theatre Equipment	-	1.30
Seismic and Bridge Improvements/Yards and Shops		
Bridge Improvement Program (BIP) - Program Contingency	-	0.60
Sixth Street Viaduct Replacement Project - Supplemental Construction Funding	2.20	2.30
Yards and Shops - Capital Equipment	-	0.50
Yards and Shops Facilities - Needs Assessment**	-	2.00
Other		
Manchester Urban Homes Green Alley	-	2.30
One Percent for the Arts	0.25	0.67
Subtotal CTIEP Municipal Facilities	\$ 7.77	\$ 28.00
Technology Infrastructure*** Expenditures:		
Finance - LATAX Cloud Migration and Technology Enhancements	\$ -	\$ 1.00
General City Purposes (GCP) - Digital Inclusion	-	5.00
GCP - Open Data and Digital Services	-	1.25
Information Technology Agency (ITA) - Citywide Fiber Optic Network Replacement	-	3.28
ITA and Unappropriated Balance (UB) - Human Resources and Payroll Project	-	13.24
ITA - Los Angeles Police Department (LAPD) and Los Angeles Fire Department (LAFD)		
Radio Infrastructure Repairs	-	3.77
ITA - Obsolete Network Equipment Replacement	-	2.00
ITA and UB - Regional Procurement Portal	-	1.30
LAPD - Communication System Maintenance	-	2.70
Public Works, Street Lighting - Asset Management System	-	1.00
Public Works, Street Services - Asset Management and Advance Planning	-	2.48
Transportation - Curb Asset Management System	-	1.60
UB - Zoo Wi-Fi and Data Network Expansion	-	2.00
Subtotal Technology Infrastructure Expenditures	\$ -	\$ 40.62
Other Infrastructure Expenditures:		
Pavement Preservation Program	\$ 12.20	\$ 27.49
Physical Plant Projects	1.16	33.08
Sidewalk Repair	14.57	22.93
Subtotal Other Infrastructure Expenditures	\$ 27.93	\$ 83.50
Total Capital and Technology Infrastructure Projects	\$ 35.70	\$ 152.12
Percent of General Fund Revenue	0.53%	2.07%
Net Funding Difference from Policy	\$ (31.17)	\$ 42.07

* The one percent target was the appropriate benchmark for the 2020-21 Adopted Budget.

** The 2021-22 appropriation includes restoration of funding deferred for budget balancing as part of the 2020-21 Second Financial Status Report (C.F. 20-0600-S84).

*** Technology projects include Citywide infrastructure and major projects and system replacements. Technology projects do not include infrastructure or system projects with an estimated cost of less than \$1.00 million unless the project is determined to have a significant Citywide impact. The Mayor's 2021-22 Proposed Budget is the first fiscal year with the inclusion of technology projects in the CTIEP, and as a result, there are no 2020-21 Adopted Budget expenditures provided.

2021-22 PROPOSED BUDGET ONE-TIME REVENUE POLICY GENERAL FUND

Pursuant to the City's Financial Policies, the City will avoid using one-time revenues to fund ongoing programs or services. The use of unencumbered prior-year balances in all funds as well as all other one-time revenues shall be scrutinized and carefully limited to be used primarily for one-time expenditures. One-time expenditures are defined as those that have a clearly recognized termination date connected to the completion of the identified purpose of the expenditure, even if the expenditure crosses multiple fiscal years. This exhibit identifies both the one-time revenues and expenditures, as defined by this policy, that are included in the Proposed Budget. If one-time expenditures exceed one-time revenues, the Proposed Budget complies with this policy. If one-time revenues exceed one-time expenditures, the Proposed Budget does not comply with this policy.

One-Time Revenues	(\$ millions)
American Rescue Plan relief funds	677.22
Community Redevelopment Agency property sale proceeds	3.08
Departmental receipts, including salvage sales, escheatments, and a one-time up-front payment.	5.42
Federal Emergency Management Agency COVID reimbursements	26.10
Grant for Self Contained Breathing Apparatus	3.00
Total One-Time Revenues	<u>714.83</u>

One-Time Expenditures	(\$ millions)
Departmental	
Economic and Workforce Development Los Angeles Regional Initiative for Social Enterprise	0.92
Economic and Workforce Development Expansion of Day Laborer Services	0.30
Finance LATAX Cloud Migration and Technology Enhancements	1.00
Fire First Responder Equipment	0.29
Fire Replacement of Automated External Defibrillators (AED)	0.07
Fire Turnout Gear	1.28
Fire Cardiac Monitors	0.50
Information Technology Agency Human Resources and Payroll Project	8.14
Information Technology Agency Mobile Worker Program	0.70
Information Technology Agency LAPD and LAFD Radio Infrastructure Repairs	3.77
Information Technology Agency Citywide Fiber Optic Network Replacement	3.28
Information Technology Agency Obsolete Equipment Replacement	2.00
Information Technology Agency Multilingual MyLA311 Mobile Application	0.09
Personnel Personnel Electronic Record Keeping System	0.25
Personnel Equity Review Panel	0.45
Planning HPOZ Technical Assistance and Grant Program Pilot	0.20
Police Boot Sanitizers and Disinfection Services	0.09
PW - Board Graffiti Abatement Strike Teams	1.67
PW - Board Graffiti Abatement Pre-Apprenticeship Job Training	1.00
PW - Board Workforce Equity Demonstration Project	0.15
PW - Contract Administration Inspection Technology Upgrade	0.22
PW - Sanitation Automated Litter Bins	0.64
PW - Street Lighting Asset Management System	1.00
PW - Street Services Asset Management and Advanced Planning	1.67
PW - Street Services Increased Tree Planting	2.16
Transportation Curb Asset Management System	1.60
Transportation LA Al Fresco Program	1.92
Transportation Traffic Safety Fund Realignment	3.15
Multiple Departments Separation Incentive Program Cash Payment	42.48
	Departmental Subtotal <u>80.98</u>
Non-Departmental	
Capital Finance Administration Fund One-Time Paydown of Debt	13.24
CTIEP - Municipal Facilities Bridge Improvement Program - Program Contingency	0.60
CTIEP - Municipal Facilities Engine Company 23 Junior Arts Center	0.45
CTIEP - Municipal Facilities Hansen Dam Revitalization	1.00
CTIEP - Municipal Facilities Jamie Beth Slavin Park	0.50
CTIEP - Municipal Facilities Jesse Owen Mini Park Improvements	0.50
CTIEP - Municipal Facilities Manchester Urban Homes Green Alley	2.30

Non-Departmental One-Time Expenditures, Continued

CTIEP - Municipal Facilities	Operating Equipment for Police Evidence and CATS Warehouse	1.30
CTIEP - Municipal Facilities	Runyon Canyon Restroom	0.15
CTIEP - Municipal Facilities	Sepulveda Basin Master Plan	1.00
CTIEP - Municipal Facilities	Sixth Street Viaduct Replacement Project - Supplemental Construction	2.30
CTIEP - Municipal Facilities	Tujunga Wash Greenbelt Park	0.35
CTIEP - Municipal Facilities	Van Nuys City Hall and Marvin Braude Constituent Center Security	0.35
CTIEP - Municipal Facilities	Verdugo Hills Pool and Bathhouse	0.18
CTIEP - Municipal Facilities	Vision Theatre Equipment	1.30
CTIEP - Municipal Facilities	Workplace Safety Facility Improvements	2.00
CTIEP - Municipal Facilities	Yards and Shops Facilities - Needs Assessment	2.00
CTIEP - Physical Plant	Architectural Lighting Maintenance Citywide	0.05
CTIEP - Physical Plant	Argo Drain Sub-Basin Project - Mitigation Purchase	0.03
CTIEP - Physical Plant	Citywide Curb Ramp and Signal Construction Projects	8.00
CTIEP - Physical Plant	Dirt Mulholland	1.32
CTIEP - Physical Plant	Hollywood Walk of Fame	2.60
CTIEP - Physical Plant	Hubbard/Dronfield Sidewalk Improvement	0.62
CTIEP - Physical Plant	Martin Luther King Boulevard Median Landscape	2.00
CTIEP - Physical Plant	McClay Street Reconfiguration	1.70
CTIEP - Physical Plant	Median Island Maintenance Citywide	1.00
CTIEP - Physical Plant	Pedestrian Lights and Safety Improvements and Related Projects	5.00
CTIEP - Physical Plant	Pedestrian Tunnel Closure at 52nd and Hoover and 60th and Figueroa	0.50
CTIEP - Physical Plant	Pedestrian Tunnel Closure at W.111 Street and S. Figueroa Street	0.50
CTIEP - Physical Plant	Speed Humps Citywide	1.00
CTIEP - Physical Plant	Stairway and Walkway Lighting Unit 8	0.40
CTIEP - Physical Plant	Tonapah Street Tunnel Under the I-5 and I-170 Freeways	0.13
CTIEP - Physical Plant	Tujunga Canyon Blvd. Green Street Project	3.00
CTIEP - Physical Plant	Ventura Canyon/Strathern Street Improvement	1.63
CTIEP - Physical Plant	Verde Street Remedial Slope Mitigation	1.13
CTIEP - Physical Plant	Victory Blvd Street Reengineering	1.50
CTIEP - Physical Plant	Wade Street	0.11
General City Purposes	Additional Homeless Services	80.00
General City Purposes	Alternative Dispatch: Suicide Prevention Pilot	0.46
General City Purposes	Angeleno Connect Program	1.00
General City Purposes	Angeleno Corps	5.00
General City Purposes	Basic Income Guaranteed: L.A. Economic Assistance Pilot	24.00
General City Purposes	Business Attraction Plan for Olympics	0.50
General City Purposes	CIRCLE: 24/7 Homelessness Crisis Response Pilot	3.00
General City Purposes	Congregate Meals for Seniors	3.00
General City Purposes	COVID-19 Emergency Response	75.00
General City Purposes	COVID-19 Memorial	0.25
General City Purposes	Digital Inclusion	5.00
General City Purposes	Food Rescue in Food Insecure Communities	1.00
General City Purposes	Gang Reduction and Youth Development Office	4.05
General City Purposes	Harbor Jail and Telehealth Portal	0.25
General City Purposes	Homeless Prevention and Eviction Defense	15.00
General City Purposes	LACERS / LAFPP Audit	0.50
General City Purposes	LA Optimized	2.50
General City Purposes	LA REPAIR Innovation Fund	10.00
General City Purposes	LA REPAIR - Peace and Healing Centers	2.00
General City Purposes	LA's BEST	1.00
General City Purposes	Local Composting at Farmers' Markets and Urban Gardens	0.75
General City Purposes	Los Angeles Accessory Dwelling Unit Accelerator	2.60
General City Purposes	Marketing for Tourism and Hospitality	5.00
General City Purposes	Neighborhood Service Enhancements	30.00
General City Purposes	Racial Equity Baseline Study	0.35
General City Purposes	Reparations Commission	0.50
General City Purposes	Restaurant and Small Business Recovery	25.00
General City Purposes	Student to Student Success Pilot	3.50
General City Purposes	Translatin@ Coalition	0.05
General City Purposes	Youth Employment Program	2.80
General City Purposes	Zero Waste Transition Microgrants for Small Restaurants	1.00
Other Special Purpose Funds	Transfer to the Reserve Fund	50.00
Other Special Purpose Funds	Repayment of SCM Related Cost Overpayment	26.22

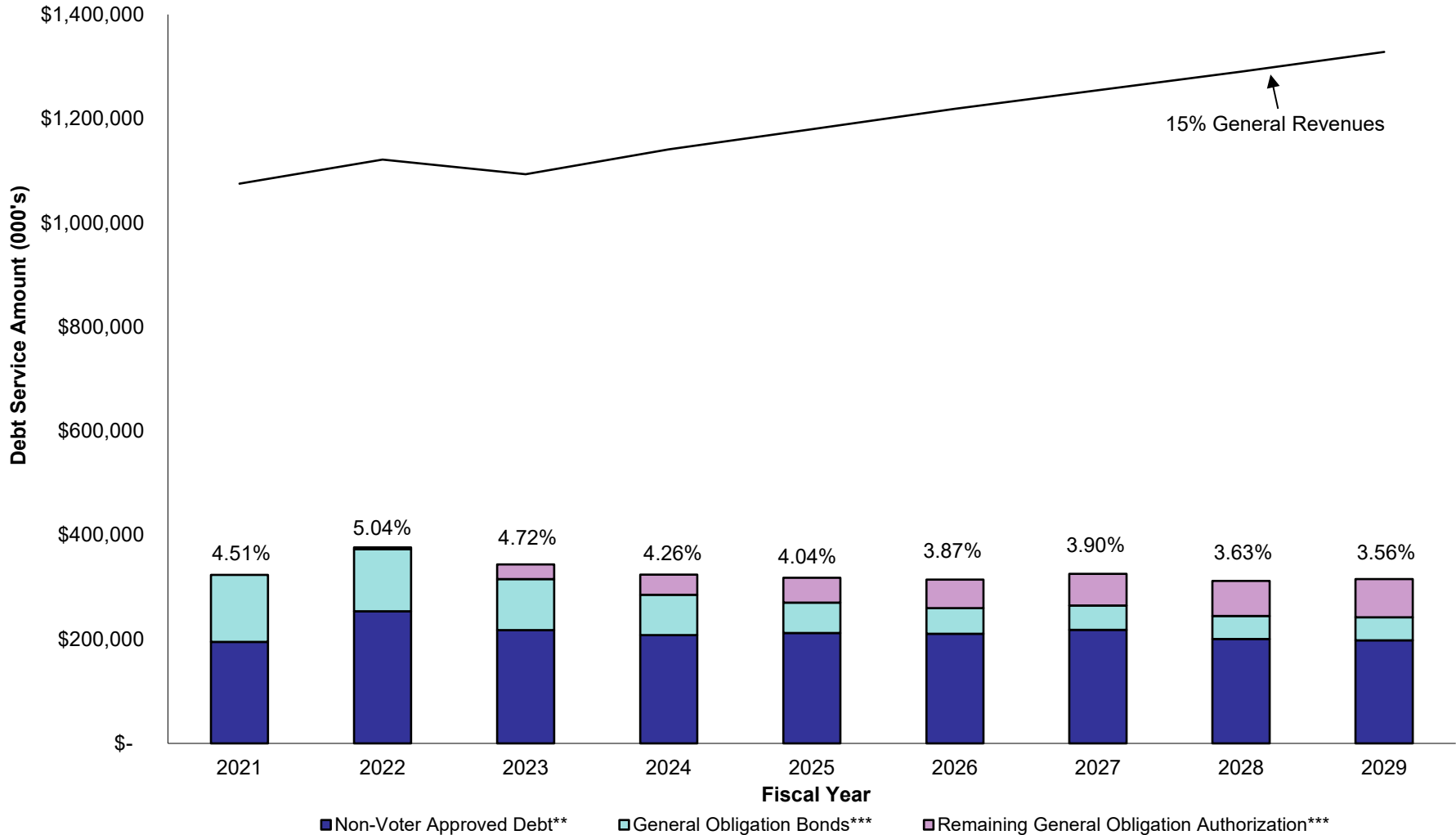
Non-Departmental One-Time Expenditures, Continued

Unappropriated Balance	Animal Sterilization Trust Fund	1.10
Unappropriated Balance	Census 2020 / Redistricting Commission	1.50
Unappropriated Balance	Community Initiatives	14.00
Unappropriated Balance	Human Resources and Payroll System Contingency	1.00
Unappropriated Balance	Mental Health Services Support	2.20
Unappropriated Balance	Office of Petroleum and Natural Gas	0.50
Unappropriated Balance	Public Works Trust Fund Loan Repayment	0.97
Unappropriated Balance	Repayment of U.S. Department of Housing	0.26
Unappropriated Balance	Self-Contained Breathing Apparatus	21.00
Unappropriated Balance	Tree Planting	2.00
Unappropriated Balance	Zoo and El Pueblo Revenue Shortfalls	10.72
Unappropriated Balance	Zoo Wi-Fi	2.00
	Non-Departmental Subtotal	<u>500.26</u>
Total One-Time Expenditures		<u>581.24</u>
One-Time Expenditures in Excess of (falling short of) One-Time Revenues		<u>(133.59)</u>

2021-22 PROPOSED BUDGET
VOTER-APPROVED AND NON VOTER-APPROVED DEBT
April 2021
 Debt Service to General Revenues*

DEBT MANAGEMENT POLICY

Pursuant to the Debt Management Policy, the Debt Affordability Ceiling for debt service on voter-approved and non voter-approved debt combined shall be no more than 15 percent of General Revenues.



*Projected revenue growth from 2020-21 to 2025-26 is 4.5%, (2.6%), 4.6%, 3.6%, and 3.4%, respectively. Projected revenue growth from 2025-26 through 2028-29 is 2.9%.

**Includes Judgment Obligation Bonds, Convention Center, MICLA bond issuances, and MICLA Commercial Paper and Refundings.

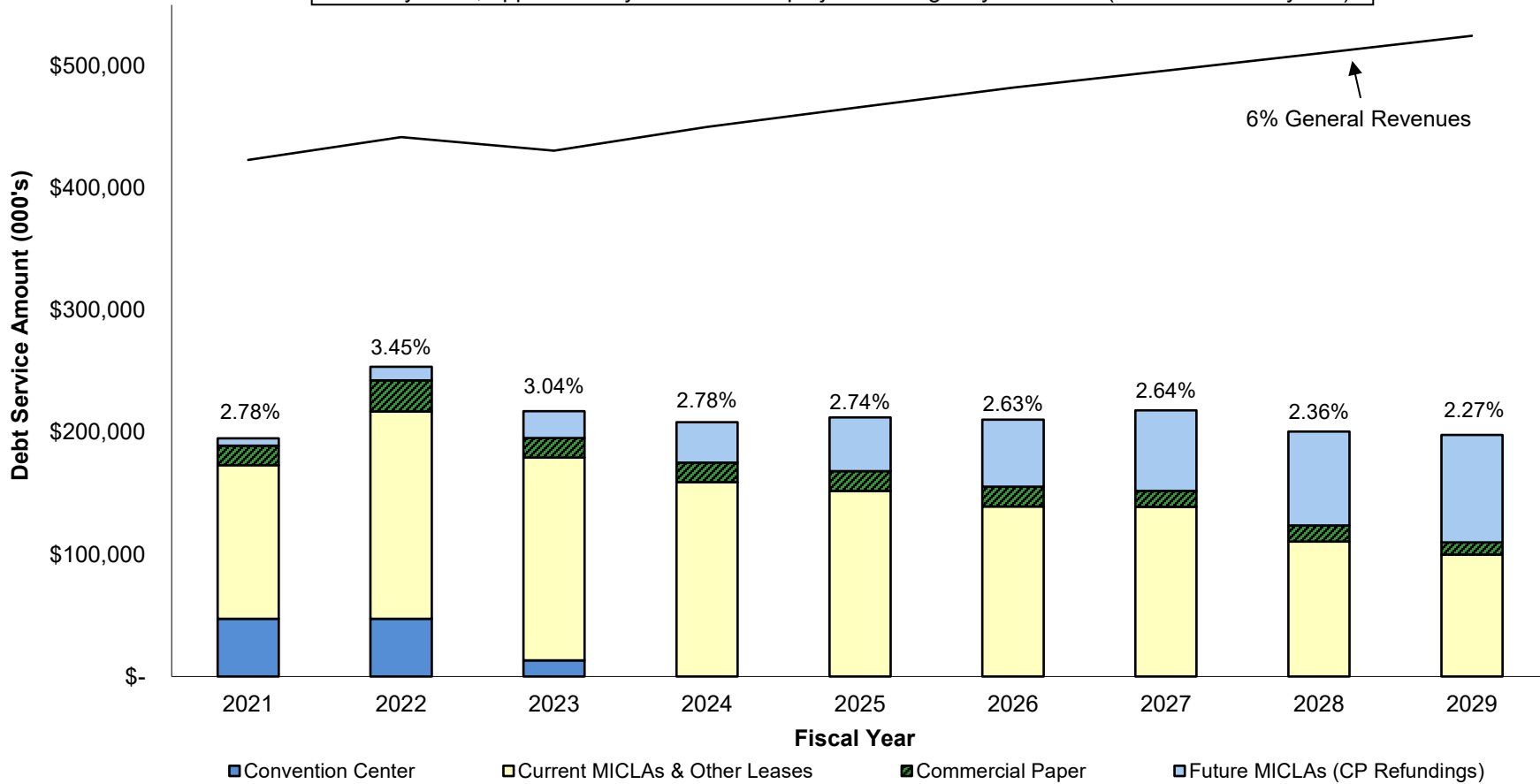
***Voter-Approved Debt

**2021-22 PROPOSED BUDGET
NON VOTER-APPROVED DEBT
April 2021**
Debt Service to General Revenues*

DEBT MANAGEMENT POLICY

Pursuant to the Debt Management Policy, the Debt Affordability Ceiling for debt service on non voter-approved debt shall be no more than 6 percent of General Revenues. The 6 percent ceiling may be exceeded only in the following situations: (1) if there is a guaranteed new revenue stream for the debt payments and the additional debt will not cause the ratio to exceed 7.5 percent or, (2) if there is not a generated revenue stream but the 6 percent ceiling will only be exceeded for one year.

For every 0.1%, approximately \$55 million in project funding may be issued (at 5.5% over 15 years).



*Projected revenue growth from Fiscal Years 2020-21 to 2025-26 is 4.5%, (2.6%), 4.6%, 3.6%, and 3.4%, respectively. Projected revenue growth from 2025-26 through 2028-29 is 2.9%.

**2021-22 PROPOSED BUDGET
PENSION AND RETIREMENT FUNDING POLICY**

POLICY

If either the Los Angeles City Employees' Retirement System or the Los Angeles Fire and Police Pension System is greater than 100 percent funded, where the total annual required contribution (adopted by their respective Boards) is less than the amount required to fund the normal cost of retirement and health benefits for employees, then the City must limit the use of these savings in the budget. Specifically, if the adopted contribution rate allows the City to contribute an amount less than 90 percent of the normal cost, this Policy prohibits the City from using these savings to fund the City's ongoing services and program costs. Instead, any savings or reduction in funding calculated due to the incremental contribution rate below the 90 percent threshold will only be budgeted to pay down unfunded pension or healthcare costs for retirees or, in the event that such costs are fully funded, as an appropriation to the Budget Stabilization Fund. When the total UAAL is positive, the City will continue to fully fund both the normal cost and UAAL as required by the City Charter.

Policy Calculation	Los Angeles Fire and Police Pensions System	Los Angeles City Employees' Retirement System
Normal Cost:		
Pension/Retirement Benefits ¹	20.24%	7.85%
Health Benefits ¹	4.84%	3.48%
Total Normal Cost	25.08%	11.33%
Funding Threshold (Normal Cost times 90%)	22.57%	10.20%
Normal Cost and Unfunded Actuarial Accrued Liability ^{1,2}	-44.33%	-32.25%
Credit or Cost of Unfunded Actuarial Accrued Liability ³	-21.76%	-22.05%

(1) These percentages are available in both the Los Angeles Fire and Police Pensions System (LAFPP) and the Los Angeles City Employees' Retirement System (LACERS) June 30, 2020 actuarial reports.

(2) For 2021-22, the Fire and Police Pensions System's Normal Cost excludes administrative expenses of 1.36%. Administrative expenses were previously included in the Normal Cost but they are now broken out separately for LAFPP, consistent with the Governmental Accounting Standards Board (GASB 67) reporting. The LACERS Normal Cost is still inclusive of administrative expenses, as the LACERS Board of Administration did not adopt a similar change.

(3) If the percentage is positive, then the City must set aside an amount (based on the percentage multiplied by salaries) for one-time expenditures. Since the percentage is negative, however, a credit has not been earned and funding would not be set aside per this policy.

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2021-22

Budget Outlook

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2021-22 PROPOSED BUDGET
FOUR-YEAR GENERAL FUND BUDGET OUTLOOK
(\$ millions)

	Proposed 2021-22	2022-23	2023-24	2024-25	2025-26
ESTIMATED GENERAL FUND REVENUE					
General Fund Base (1)	\$ 6,687.3	\$ 7,336.5	\$ 7,148.0	\$ 7,478.0	\$ 7,750.5
Revenue Growth (2)					
Property Related Taxes (3)	124.4	137.2	116.9	138.3	145.2
Business and Sales Taxes (4)	71.6	105.4	73.8	62.6	51.8
Utility Users Tax (5)	(19.2)	2.8	5.5	8.0	10.4
Departmental Receipts (6)	(126.6)	154.3	75.0	38.8	39.9
Other Fees, Taxes, and Transfers (7)	(59.0)	73.9	58.8	24.8	18.1
American Rescue Plan (ARP) Fund Transfer (8)	677.2	(677.2)	-	-	-
SPRF Transfer (9)	(19.2)	15.0	-	-	-
Transfer from the Budget Stabilization Fund (10)	-	-	-	-	-
Transfer from Reserve Fund (11)	-	-	-	-	-
Total Revenue	\$ 7,336.5	\$ 7,148.0	\$ 7,478.0	\$ 7,750.5	\$ 8,015.9
<i>General Fund Revenue Increase %</i>	<i>9.7%</i>	<i>-2.6%</i>	<i>4.6%</i>	<i>3.6%</i>	<i>3.4%</i>
<i>General Fund Revenue Increase \$</i>	<i>649.2</i>	<i>(188.6)</i>	<i>330.0</i>	<i>272.5</i>	<i>265.4</i>
ESTIMATED GENERAL FUND EXPENDITURES					
General Fund Base (12)	\$ 6,687.3	\$ 7,336.5	\$ 7,286.2	\$ 7,480.5	\$ 7,654.6
Incremental Changes to Base: (13)					
Employee Compensation Adjustments (14)	120.2	227.8	96.4	68.8	58.9
City Employees' Retirement System (15)	53.8	69.5	9.0	7.1	(35.8)
Fire and Police Pensions (15)	(31.9)	43.1	20.0	(5.4)	(63.0)
Workers' Compensation Benefits (16)	(17.2)	0.2	8.3	8.9	10.2
Health, Dental, and Other Benefits (17)	(9.0)	21.0	32.9	34.8	37.0
Debt Service (18)	14.7	(35.9)	(5.7)	7.5	(1.7)
Delete Resolution Authorities (19)	(87.3)	-	-	-	-
Add New and Continued Resolution Authorities (19)	79.4	-	-	-	-
Delete One-Time Costs (20)	(19.6)	(249.0)	-	-	-
Add One-Time Costs (20)	310.8	-	-	-	-
Comprehensive Homeless Strategy (21)	111.8	(98.5)	-	-	-
Unappropriated Balance (22)	83.5	(57.3)	-	-	-
CTIEP-Municipal Facilities and Physical Plant (23)	52.1	(36.4)	4.9	4.1	4.0
CTIEP-Sidewalks (24)	8.4	6.8	-	-	-
CTIEP-Pavement Preservation (25)	15.3	9.8	3.0	3.1	3.1
Appropriation to the Reserve Fund (26)	37.7	(50.0)	-	-	-
Appropriation to the Budget Stabilization Fund (27)	-	23.7	(21.4)	(2.3)	-
Net - Other Additions and Deletions (28)	(73.5)	74.9	46.9	47.5	39.9
Total Expenditures	\$ 7,336.5	\$ 7,286.2	\$ 7,480.5	\$ 7,654.6	\$ 7,707.2
<i>Expenditure Growth %</i>	<i>9.7%</i>	<i>-0.7%</i>	<i>2.7%</i>	<i>2.3%</i>	<i>0.7%</i>
<i>Expenditure Growth \$</i>	<i>649.2</i>	<i>(50.3)</i>	<i>194.3</i>	<i>174.1</i>	<i>52.6</i>
TOTAL BUDGET GAP (29)	\$ -	\$ (138.3)	\$ (2.6)	\$ 95.8	\$ 308.6
<i>Incremental Increase \$</i>	<i>-</i>	<i>(138.3)</i>	<i>135.7</i>	<i>98.4</i>	<i>212.8</i>

2021-22 BUDGET

FOUR-YEAR GENERAL FUND BUDGET OUTLOOK (OUTLOOK) FOOTNOTES

REVENUE:

(1) General Fund (GF) Base: The revenue base for each year represents the prior year's estimated revenues. Each year's Total Revenue incorporates revised estimates for prior year receipts, adds revenue growth, and subtracts revenue reductions to the GF Base.

(2) Revenue Growth: Revenue projections assume the end of pandemic restrictions and the recovery in receipts with widespread vaccination and herd immunity reached by the end of July. No additional closures are assumed. If vaccination efforts stall, or if variants prove to be vaccine resistant, there is risk of new outbreaks prompting renewed restrictions which may impact revenue growth. Revenue Growth for 2021-22 includes receipts from one-time federal funding sources totaling \$703.3 million, and represents an increase of 9.7 percent above adopted revenue and 4.5 percent above revised. Excluding one-time federal receipts from the revised 2020-21 and proposed 2021-22 estimates, total General Fund revenue for 2021-22 represents a decline of 0.8 percent from the 2020-21 adopted budget, but an increase of 8.0 percent above the revised estimates representing the recovery of the City's core revenue base. The amounts represent projected incremental change to the base. Any one-time receipts are deducted from the estimated revenue growth for the following fiscal year.

Total City revenue growth for outgoing years is estimated between 3.4 and 7.3 percent, excluding federal relief funds. Unless otherwise noted, individual revenue sources reflect continuing growth in fiscal years 2022-23 through 2025-26 based on historical average receipts.

(3) Property Related Taxes include all property tax revenues, Documentary Transfer Tax, Residential Development Tax, and the redirection of ex-CRA tax increment monies. Assessed Value growth in property tax is projected at 5.9 percent for 2021-22 based on assumptions for lower growth due to low inflation; redemption activities are assumed to remain flat as taxpayers become current on delinquencies; and refunds projected to increase as commercial property owners seek reassessment. 2022-23 is based on economist and industry forecast estimates and outgoing years assume similar growth.

Documentary Transfer is a volatile revenue in particular when sales volume and price move together. 2021-22 and outgoing years assumes both sales volume and prices remain stable under increasing interest rates as transfer tax revenue is predicted to reach the peak revenue level seen at the height of the real estate bubble.

The Residential Development Tax is correlated with building permit activity, which have been minimally impacted by the pandemic. Receipts are assumed to fully recover in 2021-22 and remain stable thereafter.

Ex-CRA tax increment revenue growth is irregular. The estimate for 2021-22 is partly based on the proposed payment schedule (ROPS) and includes additional one-time miscellaneous revenue from surplus property sales assumed for 2021-22 and 2022-23. Subsequent fiscal years assume conservative growth based on the trend of lower tax increment growth (receipts) and increasing pass-through distributions (expenses) and align with property tax growth assumptions.

(4) Business tax estimates for non-cannabis activities assume a modest recovery in the 2022 annual renewal period, based on the growth rate from the 2020 renewal period and estimated 2021 tax period receipts as the base. While tax period growth was lower during the recovery from the Great Recession, this was attributed to the severity of economic decline and the broad sectors that were impacted. The estimate for 2021-22 reflects the loss of tax amnesty revenues from an amnesty program conducted in 2020-21, recovery in non-cannabis related business activity, and continuing growth in cannabis-related business activity. Outgoing years assume high, but decreasing, growth, primarily attributed to assumptions for cannabis receipts.

Sales tax growth in 2021-22 is 17.5 percent following two years of consecutive declines. Sales tax receipts are only 4.3 percent above the pre-pandemic revenue realized in 2018-19. Revenue estimates assume the return of indoor business operations, a decline in unemployment, and low inflation. Subsequent years represents a move towards the pre-pandemic growth trend.

2021-22 BUDGET

FOUR-YEAR GENERAL FUND BUDGET OUTLOOK (OUTLOOK) FOOTNOTES

(5) Electricity Users tax are based on the 2020 load forecast updated with actuals through February 2021 and adjusted to reflect delinquent payments as provided by the Department of Water and Power (DWP). 2021-22 and outgoing years assume recovery to pre-pandemic average growth.

Gas users tax revenue for 2021-22 accounts for the second year of a three-year rate reduction stemming from a class-action lawsuit settlement. Consumption and prices are assumed to remain stable in 2021-22 and subsequent years.

The decline in communication users tax (CUT) revenue has accelerated with strategic wireless plan pricing and decreased landline use. 2021-22 and outgoing years assume an ongoing drop in CUT receipts.

(6) The projected revenue growth in departmental receipts inclusive of License, Permits, Fees, and Fines are dependent on policy decisions to increase departmental fees, collect full overhead cost reimbursements on Special Funds with sufficient capacity to do so, and increase reimbursements for those funds that have historically received a General Fund subsidy. Growth in departmental receipts for 2021-22 reflects the easing of pandemic-related restrictions on Transportation, Police, Fire, Building and Safety, Animal Services and other department services, restoring license, permit, fees and fine receipts. Additionally, updates to the cost allocation plan will typically increase reimbursements for related costs and other expenditures from proprietary and special funded departments. However, decreased balances in the solid waste, gas tax, stormwater, and other special funds will reduce reimbursements below cost recovery. 2022-23 assumes receipts to have returned to the pre-pandemic trend in receipts with growth slowing 2.7 percent in outgoing years.

(7) Transient occupancy tax revenue in 2021-22 assumes a 75 percent increase from the revised 2020-21 estimate, inclusive of hotel and short-term rental revenue. The 2021-22 revenue amount remains below pre-pandemic levels, after two years of decline. Estimates are based on assumptions for room demand and room rates, with greater downside risk to international tourism assumptions. A gradual recovery to pre-pandemic hotel room demand is anticipated by 2023-24 with outgoing years reflecting historical growth.

Parking Occupancy tax assumes the same 75 percent growth as transient occupancy tax, although from a relatively smaller decline in 2020-21. There is potential liability for the credit against taxes owed for pre-paid parking occupancy taxes collected from prior year season-ticket holders. 2021-22 through 2023-24 receipts are assumed to recover at a faster pace than TOT. 2024-25 and 2025-26 assume historical growth.

The Power Revenue Transfer estimate for 2021-22 is provided by the Department of Water and Power based on assumptions for estimated 2020-21 Power System revenue. The final transfer amount may be adjusted to conform to actual 2020-21 power system revenue in accordance with audited financial statements. Outgoing years assume an average amounts transferred since a transfer limit was established.

(8) The American Rescue Plan (ARP) provides fiscal recovery funds for metropolitan cities, distributed using a modified Community Development Block Grant (CDBG) formula. The 2021-22 amount includes \$677 million which represents the City's second tranche allocation out of a total City allotment of \$1.354 billion. An initial tranche of \$677 million is anticipated to be received in 2020-21. ARP funds are one-time revenues and subsequent years do not include the continuation of these funds. ARP revenue are based on the estimate from the House Committee on Oversight, not final allocations.

(9) Revenue from the Special Parking Revenue Fund (SPRF) represents the projected surplus that may be available to transfer to the General Fund after accounting for debt service and other expenditures associated with the maintenance, upgrades, and repairs of parking structures, meters, and related assets. The annual base-level surplus is \$23.5 million. Any amounts above this are considered one-time receipts and deducted from the estimated revenue growth for the following fiscal year. The transfer in 2020-21 was originally budgeted at \$27.7 million but due to the pandemic's impact on parking revenues, the 2020-21 transfer was eliminated. The 2021-22 estimate assumes an \$8.5 million surplus available for transfer. Subsequent years assume the base transfer amount of \$23.5 million.

(10) The Outlook does not include any transfers from the Budget Stabilization Fund (BSF).

(11) The Outlook does not include any transfers from the Reserve Fund.

**2021-22 BUDGET
FOUR-YEAR GENERAL FUND BUDGET OUTLOOK (OUTLOOK) FOOTNOTES**

ESTIMATED GENERAL FUND EXPENDITURES:

(12) General Fund Base: The General Fund base carries over all estimated General Fund expenditures from the prior year to the following fiscal year.

(13) Incremental changes to the Base: The 2021-22 amount reflects funding adjustments to the prior fiscal year General Fund budget. The expenditures included for subsequent years represent major expenses known at this time and are subject to change.

(14) Employee Compensation Adjustments: The 2021-22 amount includes employee compensation adjustments consistent with existing labor agreements as amended and all other required salary adjustments. Fiscal years 2022-23 through 2025-26 reflect restoration of one-time salary reductions from the prior year and full-funding for partially financed positions. The Outlook does not include projections for future compensation adjustments from future labor agreements, although it does include a two percent annual increase to account for natural salary growth. Most current agreements expire in 2022-23 or 2023-24.

(15) City Employees' Retirement System (LACERS) and Fire and Police Pensions (LAFPP): The contributions are based on information commissioned or requested by the CAO from the systems' actuary and include the employee compensation adjustment assumptions noted above. In 2020, the board of commissioners for LACERS and LAFPP adopted economic and demographic assumption changes, including reducing the assumed investment rate of return from 7.25 percent to 7.00 percent. The contribution rates below include the adopted assumption changes. The 2020-21 investments return of 14 percent reflects higher than anticipated unaudited returns to date.

Table 1 LACERS and LAFPP						
Assumptions	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
LACERS						
6/30 th Investment Returns	14.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Combined Contribution Rate	29.05%	32.15%	32.30%	31.92%	31.52%	29.27%
Pensions						
6/30 th Investment Returns	14.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Combined Contribution Rate	46.79%	45.89%	45.27%	44.61%	43.21%	38.88%

(16) Workers' Compensation Benefits: The projection reflects an April 2021 actuarial analysis. They reflect the impact of both current and projected future COVID-19 claims.

(17) Health, Dental, and Other Benefits: The projection incorporates all known cost-sharing provisions adopted into labor agreements for the civilian and sworn populations. It assumes that net enrollment will increase an average of one percent for the civilian and sworn populations. Benefit rate increase assumptions are consistent with historical trends. Unemployment insurance costs rise in 2021-22, reflecting pandemic-related unemployment claim increases, and then decline in future years.

(18) Debt Service: The debt service amounts include known future payments from the Capital Finance budget. The 2021-22 amount reflects one-time funding totaling \$13.2 million included in the Proposed Budget to prepay outstanding bonds and the Municipal Improvement Corporation of Los Angeles (MICLA) commercial paper program payments. The final debt service payment on all MICLA Los Angeles Convention Center Bonds is in 2022-23.

(19) Resolution Authorities: The deletion line reflects the practice of annually deleting resolution authority positions, which are limited-term and temporary in nature. Continued or new resolution positions are included in the "Add New and Continued Resolution Authorities" line.

2021-22 BUDGET
FOUR-YEAR GENERAL FUND BUDGET OUTLOOK (OUTLOOK) FOOTNOTES

(20) One-time Costs: The deletion line reflects the practice of deleting programs and costs that are limited-term and temporary in nature each year. Continued and new one-time funding is included in the "Add One-Time Costs" line. The Outlook deletes funding for all one-year projects in 2022-23 and retains the remaining balance for multiyear projects that will not become part of the General Fund base.

(21) Comprehensive Homeless Strategy: This amount represents the increase to the General Fund appropriation for homelessness-related services and expenditures within the context of the City's Comprehensive Homeless Strategy. The 2022-23 amount deletes one-time 2021-22 expenditures.

(22) Unappropriated Balance (UB): The 2022-23 amount eliminates one-time UB items, and continues ongoing ones.

(23) Capital and Technology Improvement Expenditure Program (CTIEP) – Municipal Facilities and Physical Plant: The Proposed 2021-22 Budget includes an increase in funding from the General Fund of \$31.9 million for physical plant related capital projects and \$20.2 million for municipal facilities. The 2022-23 amount deletes funding for one-year projects. The Outlook assumes increased funding in future years to meet the policy spending level of 1.5 percent of General Fund revenue for capital and technology projects.

(24) CTIEP – Sidewalk: Pursuant to the settlement in the case of *Willits v. City of Los Angeles*, the City is responsible for investing \$31 million annually for sidewalk improvements through 2047, with adjustments of 15.3 percent every five years to account for inflation and material price increases. The 2021-22 increase of \$6.8 million in General Fund appropriations reflects funds provided for sidewalk repair work for the Department of Water and Power and the Library Department, which will be reimbursed by those departments. The 2022-23 increase of \$6.8 million will increase the General Fund appropriation to \$29.7 million annually, with the balance of the investment covered by other sources of funds. This increase reflects both the required adjustment to the minimum obligation and the recognition that proprietary departments' expenditures will decrease as sidewalk repairs are completed at their facilities.

(25) CTIEP – Pavement Preservation Program: The Pavement Preservation Program increase of \$15.3 million in 2021-22 reflects the restoration of General Fund to cover the costs shifted to special funds on a one-time basis in 2020-21. Future years both restore funding for one-time efficiencies and assume that cost increases to maintain service levels that exceed the capacity of special funds are fully borne by the General Fund.

(26) Appropriation to the Reserve Fund: The appropriation to the Reserve Fund in 2020-21 is \$50 million, which is \$37.7 million more than the 2020-21 appropriation. No appropriation is included in subsequent years.

(27) Appropriation to the Budget Stabilization Fund (BSF): Pursuant to the policy, when the combined annual growth for seven General Fund tax revenue sources exceeds the Average Annual Ongoing Growth Threshold, the budget must include a deposit into the BSF. When growth of these receipts falls short of the Average Annual Ongoing Growth Threshold, the Budget may include a withdrawal from the fund. Based on the projected growth in economically sensitive revenues, the projected transfer to the BSF is \$23.7 million in 2022-23 and \$2.3 million in 2023-24.

(28) Net – Other Additions and Deletions: The 2021-22 amount includes one-time reductions and efficiencies and ongoing changes and new regular positions added to the base budget. The significant reductions include the deletion of 1,146 regular authority positions through the Separation Incentive Program (SIP) and one-time reductions taken as an alternative to deleting other position authorities that were vacated due to SIP. Among the significant increases are appropriations of \$24 million to Recreation and Parks and \$13 million to the Library. The remaining balance reflects new and increased ongoing costs to a variety of departmental programs. Subsequent years include projected expenditures for the restoration of one-time expenditure reductions, structured payments, hotel development incentive agreements, LAPD vehicles, and the recycling incentives program and increased appropriations to Recreation and Parks and the Library.

(29) Total Budget Gap: The Total Budget Gap reflects the projected surplus (deficit) in each fiscal year included in the Outlook.

**2021-22 PROPOSED BUDGET
DETAIL FOR GENERAL FUND OUTLOOK**

Fiscal Years 2020-21 through 2025-26
(Thousand Dollars)

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
	Revised	Proposed	Forecast	Forecast	Forecast	Forecast
Property Tax (Base)	1,724,264	1,829,650	1,921,130	2,017,190	2,118,050	2,223,950
Property Tax - VLF Replacement	539,055	570,600	599,130	629,090	660,540	693,570
Total Property Taxes	\$2,263,319	\$2,400,250	\$2,520,260	\$2,646,280	\$2,778,590	\$2,917,520
Redirection of ex-CRA Tax Increment Monies	104,576	111,990	129,189	120,080	126,080	132,380
<i>Miscellaneous ex-CRA One-Time</i>	923	3,080	14,829			
Electricity Users Tax	423,800	427,700	443,100	459,050	475,580	492,700
Communication Users Tax	111,000	95,000	82,370	71,910	63,350	56,630
Gas Users Tax	72,700	72,700	72,700	72,700	72,700	72,700
Utility Users Tax	\$607,500	\$595,400	\$598,170	\$603,660	\$611,630	\$622,030
Departmental Revenues	1,275,776	1,208,656	1,363,000	1,437,970	1,476,800	1,516,670
<i>Departmental Revenues One-Time</i>	139,789	5,420				
Sales Tax	516,140	606,610	656,070	683,270	705,710	726,970
Business Tax	676,900	708,600	764,560	811,150	851,350	881,880
<i>Business Tax One-Time</i>	28,900					
Transient Occupancy Tax (TOT)	100,750	176,800	251,360	289,060	320,490	334,910
Power Revenue Transfer	218,355	225,819	230,600	230,600	230,600	230,600
Documentary Transfer Tax	219,905	219,905	219,910	219,910	219,910	219,910
<i>Documentary Legal Entity Transfer</i>	3,290	3,290	3,290	3,290	3,290	3,290
Parking Fines	88,747	123,621	129,900	129,900	129,900	129,900
Parking Occupancy Tax	56,884	99,337	111,270	123,370	126,580	129,870
Franchise Income *	82,243	94,617	94,620	94,620	94,620	94,620
<i>Redirection of Cable Franchise Fees*</i>		12,147				
Special Parking Revenue (SPRF) Transfer	-	8,477	23,500	23,500	23,500	23,500
Interest	25,609	19,203	26,124	35,133	35,481	35,832
Grants Receipts	92,274	42,069	11,530	11,530	11,530	11,530
<i>Grant Receipts One-Time (FEMA and Other)</i>	78,402	29,104				
Tobacco Settlement	10,178	10,178	10,178	10,178		
Residential Development Tax	4,600	4,800	4,800	4,800	4,800	4,800
State Motor Vehicle License Fees	2,942	2,942	2,940	2,940	2,940	2,940
Subtotal General Fund Excluding One-Time	\$6,098,683	\$6,621,670	\$7,133,152	\$7,477,951	\$7,750,511	\$8,015,862
Subtotal General Fund Including One-Time	\$6,346,697	\$6,659,274	\$7,147,981	\$7,477,951	\$7,750,511	\$8,015,862
American Rescue Plan (ARP) Fund Transfer	677,224	677,224				
Total General Fund (with ARP)	\$7,023,922	\$7,336,498	\$7,147,981	\$7,477,951	\$7,750,511	\$8,015,862

Reported dollar amounts include the impact of ongoing changes and one-time receipts and reductions.

*Ongoing changes for cable television franchise revenue are included in forecast for franchise income estimates.

**2021-22 PROPOSED BUDGET
PAVEMENT PRESERVATION PROGRAM BUDGET OUTLOOK
ESTIMATED DIRECT COSTS**

	Adopted 2020-21	Proposed 2021-22	2022-23	2023-24	2024-25	2024-25
ESTIMATED AVAILABLE FUNDING						
Special Gas Tax	\$ 33,121,363	\$ 42,464,984	\$ 41,331,000	\$ 41,331,000	\$ 41,331,000	\$ 41,331,000
Proposition A	458,146	432,987	433,000	433,000	433,000	433,000
Proposition C	6,199,219	7,131,008	7,131,000	7,131,000	7,131,000	7,131,000
Street Damage Restoration Fee	36,841,934	37,969,082	37,516,000	37,516,000	37,516,000	37,516,000
Storm Water Pollution Abatement	363,477	255,943	256,000	256,000	256,000	256,000
Measure R	24,081,514	22,194,099	21,843,000	21,843,000	21,843,000	21,843,000
Measure M	4,133,511	4,934,804	4,935,000	4,935,000	4,935,000	4,935,000
Road Maintenance and Rehabilitation	23,996,188	-	-	-	-	-
General Fund	12,200,861	27,492,733	34,359,000	34,359,000	34,359,000	34,359,000
Total Funding	141,396,213	142,875,640	147,804,000	147,804,000	147,804,000	147,804,000
<i>Available Funding Change %</i>	-6.1%	1.0%	3.4%	0.0%	0.0%	0.0%
<i>Available Funding Change \$</i>	(9,110,847)	1,479,427	4,928,360	-	-	-
ESTIMATED EXPENDITURES						
PW Street Services	104,404,541	104,833,054	111,957,000	114,196,000	116,480,000	118,810,000
PW Engineering	2,032,621	2,013,408	2,054,000	2,095,000	2,137,000	2,180,000
Transportation	23,469,080	24,674,549	25,168,000	25,671,000	26,184,000	26,708,000
General Services	11,489,971	11,354,629	11,582,000	11,814,000	12,050,000	12,291,000
Total Expenditures	141,396,213	142,875,640	150,761,000	153,776,000	156,851,000	159,989,000
<i>Expenditure Growth %</i>	-6.1%	1.0%	5.5%	2.0%	2.0%	2.0%
<i>Expenditure Growth \$</i>	(9,110,847)	1,479,427	7,885,360	3,015,000	3,075,000	3,138,000
TOTAL BUDGET GAP (DEFICIT)						
	-	-	(2,957,000)	(5,972,000)	(9,047,000)	(12,185,000)
<i>Incremental Increase %</i>			0%	102%	51%	35%
<i>Incremental Increase \$</i>	-	-	(2,957,000)	(3,015,000)	(3,075,000)	(3,138,000)
TOTAL PAVEMENT PLAN MILES						
	2,100	1,735	1,735	1,735	1,735	1,735
Resurfacing & Reconstruction Lane Miles	800	660	660	660	660	660
Slurry Seal Lane Miles	1,300	1,075	1,075	1,075	1,075	1,075
DAYS TO COMPLETE POTHOLE SERVICE REQUESTS						
	3	3	3	3	3	3

NOTES:

The City's road network encompasses 23,000 lane miles of residential and arterial streets. To maintain the network average road condition at its present level, approximately 800 lane miles must be resurfaced each year.

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2021-22

Revenue

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2021-22 PROPOSED BUDGET
SUMMARY OF CHANGES TO GENERAL FUND REVENUE FROM PRIOR YEAR

Economy-Sensitive and Other
(Thousand Dollars)

	2021-22 Proposed Change			2021-22 Proposed
	2020-21 Budget	Economy Sensitive*	Other	
Property Tax	\$ 2,297,080	\$ 103,170	\$ -	\$ 2,400,250
<i>Property Tax 1%</i>	1,758,000	71,650	-	1,829,650
<i>VLF Replacement</i>	539,080	31,520	-	570,600
Redirection of ex-CRA Tax Increment Monies	95,900	13,010	3,080	111,990
Departmental Revenue	1,335,289	(32,433)	(94,200)	1,208,656
Utility Users Tax	614,620	(19,220)	-	595,400
<i>Electric Users Tax (EUT)</i>	434,820	(7,120)	-	427,700
<i>Gas Users Tax</i>	66,400	6,300	-	72,700
<i>Communications Users Tax (CUT)</i>	113,400	(18,400)	-	95,000
Sales Tax	557,055	49,555	-	606,610
Business Tax	686,540	22,060	-	708,600
Transient Occupancy Tax	244,860	(68,060)	-	176,800
Power Revenue Transfer	224,100	1,719	-	225,819
Documentary Transfer Tax	215,835	4,070	-	219,905
Parking Fines	140,477	(16,856)	-	123,621
Parking Occupancy Tax	102,000	(2,663)	-	99,337
Franchise Income	81,226	1,244	12,147	94,617
Special Parking Revenue Transfer	27,721	(19,244)	-	8,477
Interest	34,613	(15,410)	-	19,203
Grants Receipts	12,521	444	29,104	42,069
Tobacco Settlement	10,615	-	(437)	10,178
Residential Development Tax	3,693	1,107	-	4,800
State Motor Vehicle License Fees	3,198	(256)	-	2,942
American Rescue Plan Fund Transfer	-	-	677,224	677,224
Total General Fund Receipts	\$ 6,687,342	\$ 22,238	\$ 626,918	\$ 7,336,498

* Economy-sensitive revenues include growth in property, utility, business, sales, documentary transfer, transient occupancy, parking occupancy, and residential development tax revenues, as well as other revenues detailed above. The decline in utility users tax is partly due to pandemic-related delinquencies in EUT and continuing downward trends in landline use and cellular plan pricing in CUT. After two years of decline, transient and parking occupancy tax reflect the impact of pandemic travel restrictions, closures, and recession. Property, sales, and business taxes, which are also expected to fall short of the 2020-21 Budget, reflect assumptions for a quicker rebound in receipts. Documentary and residential development tax growth have been minimally impacted by the pandemic. Proceeds from the sale of former CRA surplus property is estimated at \$3.1 million and is considered a one-time receipt.

Departmental revenues (consisting of reimbursements for services and receipts from licenses, permits, fees and fines) reflect economic and non-economic changes that have reduced receipts from the 2020-21 Adopted Budget. Economic changes include those for various activities impacted by the pandemic such as LA Metro services, plan check, permitting, licensing, special event, and parking. Lower receipts are expected during the recovery period as services return to pre-pandemic levels. Non-economic changes include: net decreased reimbursements from special funds and proprietary departments reflecting changes to CAP rates, anticipated vacancies, and budgeted salary assumptions; reduced reimbursements from LAWA for construction services; reduced reimbursements from special funds at partial cost recovery; decreased ambulance service reimbursements with the state's action to hold Ground Emergency Medical Transportation (GEMT) reimbursements; additional revenue from increases to ambulance, Fire Department, and City Planning fees; and one-time receipts from escheatments and salvage (\$2.4 million) and transit shelter income (\$3.0 million).

Economic changes to miscellaneous revenues include: a reduced transfer from the Special Parking Revenue Fund and decreased parking fine revenue reflecting the drop in demand for parking and reduced parking enforcement during the pandemic; reduced investment earnings due to the lower economic activity; and a Power Revenue Fund transfer based on anticipated 2020-21 fund operating revenue.

Other changes include: \$677.2 million federal stimulus funds from the American Rescue Plan; one-time grant receipts from FEMA and state for the reimbursement of pandemic response costs (\$26.1 million) and a Fire Department grant for breathing apparatus equipment (\$3.0 million); and the redirection of cable franchise fees to the General Fund.

2021-22 PROPOSED BUDGET DETAIL OF PROPOSED FEE ADJUSTMENTS

Department	Council File No.	Anticipated Date of Ordinance Adoption	Fee Name	Current Fee Amount	Adjusted Fee Amount	Estimated Impact of Fee Increase	Explanation of the Fee Change
Fire	Pending	Pending	Emergency Medical Transport Fee	\$2,463 per ALS transport \$1,747 per BLS transport \$20 per mile for one-way transport	TBD	\$ 700,000.00	Emergency ambulance transport fees should be revised annually. The anticipated implementation date of the next fee adjustment is January 2022. About \$700k in revenue is expected in 2021-22.
Street Services	Pending	Pending (included in Exhibit H instructions)	Protected Tree Ordinance Fee	\$1,084 for 5 Trees or less; \$1,084 for each additional 5 trees	\$3,698.47 for 1 to 2 trees; \$5,945.15 for 3 to 5 trees; \$6,788.67 for 6 to 10 trees; \$1,070.76 for each additional five trees above 10	\$ 284,000.00	The Protected Tree Ordinance includes two fees, a flat application fee to reflect static costs, and an inspection fee that reflects variable workloads under each permit. The City last updated the Protected Tree Ordinance Fee in 1998. Recently, the number of protected tree species was increased from 4 to 6, increasing the workload for the Bureau of Street Services. The revenue will fully cover the permit work of two new positions added to the 2021-22 Proposed Budget for BSS, but the projected volume of permit work is not likely to fully occupy their time.
City Planning	C.F. 09-0969-S3	August 15, 2021 (Fee proposal pending in PLUM)	Planning Case Processing Fees	Various	Various	\$ 6,852,962.00	The 2021-22 Proposed Budget assumes that the DCP original fee proposal will be adopted in mid-August and become effective in mid-October.

2021-22 PROPOSED BUDGET FEES THAT ARE NOT FULL COST RECOVERY

FINANCIAL POLICY

Pursuant to the City's Financial Policies, sufficient fees for service shall be levied based on the reasonable cost of providing the service for which they are charged, including the operating (direct and indirect), capital, and appropriate projected future costs. All fees for service for the City shall be monitored annually to determine that rates meet, but do not exceed the reasonable cost of providing the service. If a current or proposed fee is not recovering the reasonable cost of providing the service, the department that administers that service shall consider proposing a new fee that is based on the reasonable cost of the service as part of its annual budget submission (Fiscal Policy No. 23).

The following table provides a selected list of fees that are determined to be subsidized by the General Fund at approximately \$75,000 or more, either intentionally by Mayor and Council action to promote a City service or due to the length of time that has passed since the fee has been updated. Recreation and Parks fees are excluded because they are annually reviewed and adopted by the Board of Recreation and Parks Commissioners or adjusted as-needed through Board actions.

Department	Fee Name	Purpose of Fee	Date of Last Revision	Fee Formula	Estimated Annual Amount of General Fund Subsidy	Proposed Plan to Conduct and Estimated Timeline to Complete Fee Study
Animal Services	Spay or neuter dog, cat, or rabbit (Fund 842)	To partially recover costs incurred for the care of animals adopted from City animal shelters.	11/14/2010	Flat Fee (\$40)	\$ 1,524,000	Department has insufficient staff to perform a fee study at this time; additionally, fees are subsidized to reflect Council and Mayoral priorities to encourage responsible animal ownership.
Animal Services	For each dog adopted (Fund 859)	To partially recover costs incurred for the care of animals adopted from City animal shelters.	11/14/2010	Flat Fee (\$102)	5,165,000	Department has insufficient staff to perform a fee study at this time; additionally, fees are subsidized to reflect Council and Mayoral priorities to encourage responsible animal ownership.
Animal Services	For each dog redeemed (Fund 859)	To partially recover costs incurred for the care of animals redeemed from City animal shelters.	11/14/2010	Flat Fee (\$47)	720,000	Department has insufficient staff to perform a fee study at this time; additionally, fees are subsidized to reflect Council and Mayoral priorities to encourage responsible animal ownership.
Animal Services	For each kitten (four-months and under) adopted (Fund 100)	To partially recover costs incurred for the care of animals adopted from City animal shelters.	6/21/2018	Flat Fee (\$50)	2,635,000	Department has insufficient staff to perform a fee study at this time; additionally, fees are subsidized to reflect Council and Mayoral priorities to encourage responsible animal ownership.
Animal Services	For each cat adopted (Fund 859)	To partially recover costs incurred for the care of animals adopted from City animal shelters.	6/21/2018	Flat Fee (\$25)	1,846,000	Department has insufficient staff to perform a fee study at this time; additionally, fees are subsidized to reflect Council and Mayoral priorities to encourage responsible animal ownership.
Animal Services	Sale of dog licenses (Fund 842)	To provide City residents with additional opportunities to license their animals.	10/30/2011	License Fee = \$20 altered and \$100 unaltered; Transfer to the Animal Sterilization Fund - \$7 altered and \$2 unaltered per license or other amount determined by Board of Animal Services Commissioners and approved by Council.	624,000	N/A.
Housing	Systematic Code Enforcement Program (SCEP) (Fund 41M)	To inspect residential rental properties subject to safety and health code compliance.	1/1/2012	The SCEP fee is \$43.32 annually. A landlord (residential rental properties with two (2) or more units) may pass through 100 percent of the annual SCEP fee per rental unit as a monthly surcharge of \$3.61, provided that the landlord has paid the SCEP fee to HCIDLA and given the tenant an advance written thirty-day notice.	TBD	Housing's SCEP fee adjustment proposal was approved by the Housing Committee and is pending Mayor and full Council approval. This includes a 50-50 percent fee split between landlords and tenants.

**2021-22 PROPOSED BUDGET
FEES THAT ARE NOT FULL COST RECOVERY**

Department	Fee Name	Purpose of Fee	Date of Last Revision	Fee Formula	Estimated Annual Amount of General Fund Subsidy	Proposed Plan to Conduct and Estimated Timeline to Complete Fee Study
Housing	Bond Fee (Fund 815)	To process tax-exempt and taxable multi-family housing bonds for qualified developments located in the City of Los Angeles.	1/1/1998	The six Bond Fees and their methodology are listed below: 1. Cost of Issuance Fee: Third-party costs covered as per Bond Policy 2. Annual Issuer Fee: During the construction period, the Borrower shall pay an annual issuer fee in arrears of 12.5 basis points (0.125 percent) of the original principal amount of the bonds. Upon completion of construction and conversion of financing to permanent, the Borrower shall pay in arrears an issuer fee that is the greater of 12.5 basis points (0.125 percent) of the permanent principal amount of the bonds as of the conversion date, or \$2,500 annually. The fee must be paid so long as the bonds remain outstanding. 3. Consents, Approvals, Transfers, Amendments and Waivers: Housing will charge a processing fee equal to the greater of \$5,000 or 0.125 percent of the permanent principal amount of the relevant bond issue for any consent, approval, transfer, amendment, or waiver requested of the City. 4. Application Processing Fee: A non-refundable fee of \$3,000 must accompany each application. This fee shall apply for all applications, irrespective of the issuer. 5. TEFRA Hearing Fee: The applicant shall pay a minimum \$3,000 per project for the TEFRA notice publication and hearing. 6. Initial Issuer Fee: Borrowers shall pay an initial issuer fee of 25 basis points (0.25 percent) of the bond amount. This fee is paid at the bond closing and covers Housing's administrative costs as Issuer.	TBD	The City Administrative Officer (CAO) is currently reviewing Housing's fee increase proposal. It is anticipated to be presented to Council in the second quarter of calendar year 2021. Upon approval, the City Attorney must prepare and present an ordinance to codify the new fees, thus allowing Housing to implement the updates.
City Planning	Planning Case Processing Fee (Fund 52D)	To ensure that the City is adequately funded for expenses and services in support of case processing related functions.	3/24/2018	Fees are based on the cost of providing planning and land use related services. Amounts range from \$1,485 (Land Use Determinations) to \$130,708 (Establishment of Supplemental Use District).	18,033,000	DCP fee study and CAO adjusted fee study are pending consideration by the Planning and Land Use Management Committee. New fees anticipated to be approved and implemented by mid-October 2021.
City Planning	General Plan Maintenance Surcharge (Fund 52F)	Fund costs related to the updates and maintenance of the City's Community Planning and related programs.	9/17/2017	7 percent fee imposed on permit, plan check, license, or application as a surcharge.	2,137,000	No known plans from the Department of City Planning (DCP). If DCP is directed to commence a fee study, it would likely be 6-12 months as DCP has contracted out the last three fee studies. Time would be needed to complete the contracting process and the fee study itself.

**2021-22 PROPOSED BUDGET
FEES THAT ARE NOT FULL COST RECOVERY**

Department	Fee Name	Purpose of Fee	Date of Last Revision	Fee Formula	Estimated Annual Amount of General Fund Subsidy	Proposed Plan to Conduct and Estimated Timeline to Complete Fee Study
PW Street Services	Building Materials Permit (Fund 100)	To allow BSS to ensure that there are permits in place to safeguard the public and protect the public street and sidewalk or other public improvements.	7/1/1991	Cranes are \$167.00 for the first day plus \$30.00 for each additional day. All other permit types are \$0.26 per square foot with a 250 square foot minimum (\$65.00).	TBD	The Department anticipates completion of fee study in late 2022.

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2021-22

Appropriations

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2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Aging					
Adopted Budget					
		2020-21 Adopted Budget	6,475,047	44	6
		Adopted Budget	6,475,047	44	6
Separation Incentive Program					
		Separation Incentive Program	(399,114)	(4)	-
		Separation Incentive Program - Alternative Reduction	(469,003)	-	-
		Separation Incentive Program Cash Payment	475,691	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(33,806)	-	-
		2021-22 Employee Compensation Adjustment	3,177	-	-
		Full Funding for Partially Financed Positions	576,029	-	-
		Salary Step and Turnover Effect	(168,546)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(510,390)	-	-
Continuation of Services					
		LGBTQ Mini Multipurpose Center	450,000	-	-
		Older Workers Employment Program Staff Support	220,023	-	4
		Purposeful Aging LA	222,134	-	2
Transfer of Services					
		Mobile Worker Program	9,310	-	-
		Proposed Changes	375,505	(4)	6
		Total	6,850,552	40	6

Animal Services

Adopted Budget					
		2020-21 Adopted Budget	23,209,142	345	25
		Adopted Budget	23,209,142	345	25
Separation Incentive Program					
		Separation Incentive Program	(867,291)	(13)	-
		Separation Incentive Program - Alternative Reduction	(78,124)	-	-
		Separation Incentive Program Cash Payment	1,069,075	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(213,075)	-	-
		2021-22 Employee Compensation Adjustment	30,825	-	-
		Full Funding for Partially Financed Positions	3,195,885	-	-
		Salary Step and Turnover Effect	(66,909)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(1,358,914)	-	-
		Deletion of One-Time Expense Funding	(18,310)	-	-
Continuation of Services					
		Administrative Citation Enforcement Program	116,278	-	2
		Animal Licensing Canvassing Program	204,584	-	6

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		District Supervisor	90,279	-	1
		Public Information Director	127,426	1	-
		Veterinary Medical Support	136,089	2	-
Efficiencies to Services					
		Expense Account Reduction	(28,000)	-	-
		One-Time Salary Reduction	(100,000)	-	-
		Proposed Changes	2,239,818	(10)	9
		Total	25,448,960	335	9

Building and Safety

Adopted Budget

2020-21 Adopted Budget	129,380,162	911	175
Adopted Budget	129,380,162	911	175

Obligatory Changes

2020-21 Employee Compensation Adjustment	(434,673)	-	-
2021-22 Employee Compensation Adjustment	62,001	-	-
Full Funding for Partially Financed Positions	1,115,766	-	-
Salary Step and Turnover Effect	1,796,067	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(17,196,728)	-	-
Deletion of One-Time Overtime, and Expense	(602,795)	-	-
Deletion of One-Time Salary Funding	(463,864)	-	-

Continuation of Services

Administrative Support	231,545	-	2
Airport Inspection	781,428	-	6
Airport Plan Check	564,467	-	4
Airport Plan Check Services	275,629	-	2
Applications Support	189,846	-	2
Assistant General Manager	216,495	-	1
Backfile Conversion	268,677	-	5
Cannabis Business Case Management	243,149	-	2
Citywide Business Case Management	654,028	-	6
Clerical Support	50,413	-	1
Code Enforcement Overtime Funding	150,000	-	-
Code Enforcement Services	614,461	-	6
Commercial Building Inspection	109,832	-	1
Commercial Inspector Training Program	1,045,522	-	14
Commercial Plumbing Inspection	219,336	-	2
Concierge Services Program	838,230	-	7
Construction Sign Inspection Program	159,248	-	2
Custodian of Records	57,562	-	1
Demand Payment Section Support	216,377	-	2
Electrical Inspection	596,202	-	5
Electrical Inspection Airport Support	326,036	-	3
Electrical Plan Check	124,292	-	1

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Elevator Inspection	360,559	-	3
		Engineering Case Management	526,590	-	4
		Existing Building Energy and Water Efficiency Program	738,423	-	8
		Fire Sprinkler Inspection	241,215	-	2
		Graphics Designer	73,146	-	1
		Haul Route Application Processing	50,413	-	1
		Inspection Case Management	1,137,620	-	9
		Intermittent Code Enforcement Services	460,845	-	-
		Liens Processing	25,407	-	2
		Major Projects	653,285	-	5
		Mechanical Plan Check	122,877	-	1
		Metro Backroom Plan Check	74,435	-	1
		Monitoring, Verification, and Inspection Program	167,850	-	-
		Non-Ductile Concrete Plan Check	768,801	-	6
		Online Structural Inventory	348,434	-	4
		Residential Inspection	653,011	-	6
		Residential Inspector Training Program	821,482	-	11
		Soft-Story Inspection	1,009,013	-	9
		Soft-Story Plan Check	1,040,696	-	10
		Structural Plan Check Clerical Support	151,238	-	3
		Structural Plan Check Support	1,051,753	-	9
		Technology Services Bureau	84,817	-	1
		Zoning Engineer and Subdivision Review	295,865	-	2
Restoration of Services					
		Restoration of One-Time Salaries and Expense Funding	318,333	-	-
New Services					
		External Communications Support	108,613	-	1
Proposed Changes			3,493,270	-	174
Total			132,873,432	911	174

Cannabis Regulation

Adopted Budget

2020-21 Adopted Budget	4,508,693	6	31
Adopted Budget	4,508,693	6	31

Obligatory Changes

2020-21 Employee Compensation Adjustment	(6,332)	-	-
2021-22 Employee Compensation Adjustment	738	-	-
Full Funding for Partially Financed Positions	355,762	-	-
Salary Step and Turnover Effect	13,043	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(2,737,976)	-	-
Deletion of One-Time Expense Funding	(110,000)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Community Engagement/Public Policy	474,824	-	5
		General Administration	657,077	-	6
		Licensing, Compliance, and Commission Support	1,411,806	-	14
		Social Equity Business Development	645,347	-	6
		Proposed Changes	704,289	-	31
		Total	5,212,982	6	31

City Administrative Officer

Adopted Budget

2020-21 Adopted Budget	15,451,312	119	4
Adopted Budget	15,451,312	119	4

Separation Incentive Program

Separation Incentive Program	(360,187)	(4)	-
Separation Incentive Program Cash Payment	330,803	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(148,430)	-	-
2021-22 Employee Compensation Adjustment	13,781	-	-
Full Funding for Partially Financed Positions	2,240,185	-	-
Salary Step and Turnover Effect	142,014	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(571,809)	-	-
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Continuation of Services

CRA/LA Bond Oversight Program	130,284	-	1
Proposition HHH Facilities Bond Program	99,643	-	1
Strategic Workforce Analysis	182,036	1	-

Increased Services

Federal Grant Monitoring and Reporting	179,229	-	2
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Restoration of Services

Restoration of One-Time Expense Funding	325,000	-	-
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Efficiencies to Services

One-Time Salary Reduction	(150,084)	-	-
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Transfer of Services

Mobile Worker Program	25,603	-	-
Proposed Changes	2,438,068	(3)	4

Total	17,889,380	116	4
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City Attorney

Adopted Budget

2020-21 Adopted Budget	137,149,990	911	81
Adopted Budget	137,149,990	911	81

Separation Incentive Program

Separation Incentive Program	(2,584,186)	(22)	-
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2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Separation Incentive Program					
		Separation Incentive Program - Alternative Reduction	(2,100,000)	-	-
		Separation Incentive Program Cash Payment	3,183,267	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(1,203,781)	-	-
		2021-22 Employee Compensation Adjustment	108,242	-	-
		Full Funding for Partially Financed Positions	19,957,411	-	-
		Salary Step and Turnover Effect	(374,332)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(10,576,206)	-	-
		Deletion of One-Time Expense Funding	(100,000)	-	-
		Deletion of One-Time Salary Funding	(3,131,777)	-	-
Continuation of Services					
		Accessible Housing Program Support	325,846	-	2
		Affirmative Litigation Support	656,765	-	6
		Bar Dues	24,338	-	-
		Bureau of Sanitation Legal Support	187,646	-	1
		California Environmental Quality Act - DPW	447,989	-	3
		California Environmental Quality Act - Litigation	138,201	-	1
		California Environmental Quality Act - Planning	187,646	-	1
		Cannabis Enforcement and Regulation	1,611,883	-	11
		Child Sexual Abuse Prosecutorial Support	187,646	-	1
		City Infrastructure Development Support	187,646	-	1
		Citywide Nuisance Abatement Program	464,047	-	3
		Claims and Risk Management Division Support	62,140	-	1
		Community Planning Program Support	355,995	-	3
		Continuing Education Stipend	516,750	-	-
		Department of Water and Power Support	543,320	-	4
		Foreclosure Registry Program	267,239	-	2
		General Litigation Support	145,397	-	2
		Harbor Department Support	260,344	-	2
		Intellectual Property Crime Support	107,201	-	1
		Mental Competency Caseload Support	505,175	-	4
		Neighborhood Prosecutor Program Support	829,205	-	6
		Office of Wage Standards Support	616,339	-	5
		Parking Meters and Facilities Division	138,201	-	1
		Police Litigation Division	475,059	-	3
		Proposition HHH Legal Support	355,995	-	3
		Qui Tam Affirmative Litigation	375,291	-	2
		Risk Management Division	835,172	-	6
		Proposed Changes	13,987,114	(22)	75
		Total	151,137,104	889	75

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
City Clerk					
Adopted Budget					
		2020-21 Adopted Budget	10,847,864	118	1
		Adopted Budget	10,847,864	118	1
Separation Incentive Program					
		Separation Incentive Program	(655,904)	(8)	-
		Separation Incentive Program - Alternative Reduction	(347,646)	-	-
		Separation Incentive Program Cash Payment	569,553	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(100,834)	-	-
		2021-22 Employee Compensation Adjustment	10,825	-	-
		Full Funding for Partially Financed Positions	1,635,037	-	-
		Salary Step and Turnover Effect	162,873	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(89,326)	-	-
		Deletion of One-Time Expense Funding	(162,000)	-	-
Continuation of Services					
		June 2022 Election - Departmental Expenses	3,516,214	-	-
		Legislative Management System	160,000	-	-
New Services					
		Administrative Support	117,371	-	2
		Proposed Changes	4,816,163	(8)	2
		Total	15,664,027	110	2

City Planning

Adopted Budget					
		2020-21 Adopted Budget	52,893,163	414	80
		Adopted Budget	52,893,163	414	80
Separation Incentive Program					
		Separation Incentive Program	(1,209,105)	(15)	-
		Separation Incentive Program Cash Payment	1,350,676	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(366,381)	-	-
		2021-22 Employee Compensation Adjustment	35,939	-	-
		Full Funding for Partially Financed Positions	6,809,760	-	-
		Salary Step and Turnover Effect	(22,072)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(7,981,884)	-	-
		Deletion of One-Time Equipment Funding	(360,000)	-	-
		Deletion of One-Time Expense Funding	(4,644,825)	-	-
Continuation of Services					
		Administration and Payroll Services	77,617	-	1
		California Environmental Quality Act (CEQA) Policy Unit	376,600	-	3
		Community Planning Team	2,813,423	-	19

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Department-Wide Training	100,000	-	-
		Environmental Impact Report Review Services	500,000	-	-
		Extended Home-Sharing Program	333,207	-	3
		General Plan	861,412	-	2
		GIS and Graphics Workstation Upgrades	200,000	-	-
		Home-Sharing Administration and Enforcement	2,073,011	-	7
		Los Angeles River Works	84,506	-	1
		Los Angeles World Airports Support	130,706	-	1
		Major Projects Section	84,506	-	1
		Metro Public Counter	378,071	-	5
		Mobility Plan	192,094	-	2
		Performance Management Unit	164,196	-	1
		Policy Planning Housing Unit	468,694	-	5
		re:codeLA	404,844	-	3
		Specific Plan Maintenance Teams	745,294	-	8
		Transit Neighborhood Plans	276,600	-	3
		Urban Design Studio	164,196	-	1
		Venice Local Coastal Program	192,094	-	2
Increased Services					
		Community Liaison Program	54,730	1	-
		South Los Angeles Development Services Center	155,289	-	2
New Services					
		HPOZ Technical Assistance and Grant Program Pilot	200,000	-	-
Efficiencies to Services					
		Deletion of Vacant Position	(66,144)	(1)	-
		Proposed Changes	4,577,054	(15)	70
		Total	57,470,217	399	70

Civil, Human Rights and Equity

Adopted Budget

2020-21 Adopted Budget	417,554	1	6
Adopted Budget	417,554	1	6

Obligatory Changes

2020-21 Employee Compensation Adjustment	(2,147)	-	-
2021-22 Employee Compensation Adjustment	177	-	-
Full Funding for Partially Financed Positions	161,504	-	-
Salary Step and Turnover Effect	9,691	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(269,111)	-	-
Deletion of One-Time Equipment Funding	(49,972)	-	-
Deletion of One-Time Expense Funding	(1,050)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Commission Oversight and Discrimination Enforcement	748,282	-	8
		Public Outreach, Equity, and Empowerment	1,591,537	-	12
New Services					
		Office of Racial Equity	391,734	-	3
		Proposed Changes	2,580,645	-	23
		Total	2,998,199	1	23

Community Investment for Families

Adopted Budget

Adopted Budget	-	-	-
Adopted Budget	-	-	-

New Services

Families, Children, and Community Investment Services Support	1,791,220	1	21
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Transfer of Services

Transfer of Community Investment Programs	3,342,876	34	-
Transfer of Community Investment Staff and Contracts	9,001,212	-	15
Proposed Changes	14,135,308	35	36

Total	14,135,308	35	36
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Controller

Adopted Budget

2020-21 Adopted Budget	16,485,191	165	9
Adopted Budget	16,485,191	165	9

Separation Incentive Program

Separation Incentive Program	(1,115,067)	(11)	-
Separation Incentive Program Cash Payment	625,000	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(163,015)	-	-
2021-22 Employee Compensation Adjustment	17,189	-	-
Full Funding for Partially Financed Positions	3,770,534	-	-
Salary Step and Turnover Effect	91,169	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(1,225,695)	-	-
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Continuation of Services

Citywide Accounting Assistance Program	150,000	-	-
Executive Management Support	110,731	-	1
Human Resources and Payroll Project	595,677	-	4
Internal Audit Support for Building and Safety	121,992	-	1
Payroll System Project Support	151,544	-	1
Special Fund Analysis	272,370	-	2

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
		Additional Audit Support for Building and Safety	78,354	-	1
Efficiencies to Services					
		One-Time Salary Reduction	(500,000)	-	-
Transfer of Services					
		Mobile Worker Program	28,109	-	-
		Proposed Changes	3,008,892	(11)	10
		Total	19,494,083	154	10

Convention and Tourism Development

Adopted Budget

2020-21 Adopted Budget	1,618,546	13	-
Adopted Budget	1,618,546	13	-

Separation Incentive Program

Separation Incentive Program	(155,630)	(1)	-
Separation Incentive Program - Alternative Reduction	(89,620)	-	-
Separation Incentive Program Cash Payment	100,808	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(13,478)	-	-
2021-22 Employee Compensation Adjustment	1,556	-	-
Full Funding for Partially Financed Positions	167,006	-	-
Salary Step and Turnover Effect	(125,906)	-	-

Efficiencies to Services

One-Time Salary Reduction	(53,567)	-	-
Proposed Changes	(168,831)	(1)	-

Total	1,449,715	12	-
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Council

Adopted Budget

2020-21 Adopted Budget	31,864,296	108	-
Adopted Budget	31,864,296	108	-

Separation Incentive Program

Separation Incentive Program	(628,057)	-	-
Separation Incentive Program Cash Payment	247,902	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(264,700)	-	-
2021-22 Employee Compensation Adjustment	35,859	-	-
Full Funding for Partially Financed Positions	1,863,502	-	-
Salary Step and Turnover Effect	98,976	-	-
Proposed Changes	1,353,482	-	-

Total	33,217,778	108	-
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2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Cultural Affairs					
Adopted Budget					
		2020-21 Adopted Budget	16,328,408	76	11
		Adopted Budget	16,328,408	76	11
Separation Incentive Program					
		Separation Incentive Program	(719,156)	(9)	-
		Separation Incentive Program Cash Payment	521,840	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(55,234)	-	-
		2021-22 Employee Compensation Adjustment	5,330	-	-
		Full Funding for Partially Financed Positions	749,388	-	-
		Salary Step and Turnover Effect	(36,671)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(773,305)	-	-
		Deletion of One-Time Special Funding	(100,000)	-	-
Continuation of Services					
		Contracting and Accounting Staff Support	79,928	-	1
		Former CRA/LA Art Agreements	163,351	-	2
		Hansen Dam Fireworks Event	75,000	-	-
		Los Angeles World Airports Art Program	63,979	-	1
		Vision Theater and Manchester Youth Arts Center	159,033	-	2
		Watts Towers Art Center	243,537	-	4
Increased Services					
		Art Center and Theater Technology Enhancements	500,000	-	-
		Cultural Grants Programs	2,000,000	-	-
		El Grito	100,000	-	-
		Youth Programming	68,000	-	-
New Services					
		Victims of 1871 Anti-Chinese Massacre Memorial	250,000	-	-
		Victims of Gun Violence Memorial	250,000	-	-
		We Create LA	1,000,000	-	-
		Youth and Creative Workers Mural Program	1,000,000	-	-
Efficiencies to Services					
		International Spirit Concert Program Reduction	(150,000)	-	-
		Training, Productivity, and Efficiency Program Reduction	(35,000)	-	-
		Proposed Changes	5,360,020	(9)	10
		Total	21,688,428	67	10

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Disability					
Adopted Budget					
		2020-21 Adopted Budget	4,509,607	25	4
		Adopted Budget	4,509,607	25	4
Other Changes or Adjustments					
		Funding Realignment	(80,532)	-	-
Separation Incentive Program					
		Separation Incentive Program	(183,878)	(2)	-
		Separation Incentive Program Cash Payment	71,906	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(21,730)	-	-
		2021-22 Employee Compensation Adjustment	1,949	-	-
		Full Funding for Partially Financed Positions	284,769	-	-
		Salary Step and Turnover Effect	23,512	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(326,905)	-	-
		Deletion of One-Time Expense Funding	(238,000)	-	-
Continuation of Services					
		Blue Curb Program Support Staff	183,879	2	-
		Emergency Preparedness Manuals	18,000	-	-
		HIV and Disability Legal Services Partnership	20,000	-	-
		HIV and Homelessness Program	200,000	-	-
		Public Information Officer	83,904	-	1
		Unified Homeless Response Center Staff Support	84,982	-	1
		Proposed Changes	121,856	-	2
		Total	4,631,463	25	2

Economic and Workforce Development

Adopted Budget					
		2020-21 Adopted Budget	23,035,126	99	61
		Adopted Budget	23,035,126	99	61
Separation Incentive Program					
		Separation Incentive Program	(975,783)	(10)	-
		Separation Incentive Program Cash Payment	773,722	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(87,413)	-	-
		2021-22 Employee Compensation Adjustment	8,673	-	-
		Full Funding for Partially Financed Positions	1,897,275	-	-
		Salary Step and Turnover Effect	(108,721)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(6,318,269)	-	-
		Deletion of One-Time Expense Funding	(5,705,465)	-	-
Continuation of Services					
		Adult Workforce Development	1,440,329	-	13
		Asset Management	582,084	-	4

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Citywide Economic Development	109,303	-	1
		Client Services Technology	121,709	-	1
		Consolidated Plan Support of Economic Development	277,578	-	2
		Day Laborer Services	1,095,860	-	-
		Economic Development and Comprehensive Job Creation	796,857	-	5
		Gang Injunction Settlement Implementation	109,303	-	1
		General Administration and Support	451,083	-	4
		Grant Fiscal Review Reporting	70,498	-	1
		Grant Subrecipient Fiscal Review	70,498	-	1
		Jobs and Economic Development Incentive Zones	72,914	-	1
		Los Angeles Regional Initiative for Social Enterprise	3,000,000	-	-
		WorkSource Center Contract Monitoring	97,703	-	1
		YouthSource Centers, Hire LA, and Cash for College	1,841,907	-	16
		Youth Workforce Development	256,919	-	3
Increased Services					
		Expansion of Day Laborer Services	300,000	-	-
		Expansion of LA RISE	922,000	-	-
Efficiencies to Services					
		Executive and Administrative Support	(183,322)	(1)	-
		Salary Savings Rate Adjustment	(434,527)	-	-
		Proposed Changes	482,715	(11)	54
		Total	23,517,841	88	54

El Pueblo de Los Angeles

Adopted Budget

2020-21 Adopted Budget	1,625,240	10	-
Adopted Budget	1,625,240	10	-

Separation Incentive Program

Separation Incentive Program	(110,249)	(1)	-
Separation Incentive Program - Alternative Reduction	(82,464)	-	-
Separation Incentive Program Cash Payment	130,321	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(8,230)	-	-
2021-22 Employee Compensation Adjustment	826	-	-
Full Funding for Partially Financed Positions	100,866	-	-
Salary Step and Turnover Effect	(52,295)	-	-

Deletion of One-Time Services

Deletion of One-Time Expense Funding	(50,000)	-	-
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Continuation of Services

Credit Card Service Fees	50,000	-	-
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2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
		Marketing and Rebrand Strategy	40,000	-	-
Transfer of Services					
		Mobile Worker Program	2,865	-	-
		Proposed Changes	21,640	(1)	-
		Total	1,646,880	9	-

Emergency Management

Adopted Budget

2020-21 Adopted Budget	3,396,799	23	8
Adopted Budget	3,396,799	23	8

Separation Incentive Program

Separation Incentive Program	(487,634)	(4)	-
Separation Incentive Program - Alternative Reduction	(212,132)	-	-
Separation Incentive Program Cash Payment	392,710	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(21,825)	-	-
2021-22 Employee Compensation Adjustment	2,017	-	-
Full Funding for Partially Financed Positions	481,038	-	-
Salary Step and Turnover Effect	(114,748)	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(916,059)	-	-
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Continuation of Services

Assistant General Manager	172,921	-	1
Community Emergency Management	103,945	-	1
Community Preparedness	311,834	-	3
Grants Coordinator	102,230	-	1
Lease and Maintenance of Photocopiers	1,028	-	-
Public Health Coordinator	102,230	-	1

Increased Services

Operational Readiness	103,945	-	1
Proposed Changes	21,500	(4)	8

Total	3,418,299	19	8
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Employee Relations Board

Adopted Budget

2020-21 Adopted Budget	432,888	3	-
Adopted Budget	432,888	3	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(2,691)	-	-
2021-22 Employee Compensation Adjustment	268	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
		Full Funding for Partially Financed Positions	32,031	-	-
		Salary Step and Turnover Effect	(7,394)	-	-
		Proposed Changes	22,214	-	-
		Total	455,102	3	-

Ethics Commission

Adopted Budget

2020-21 Adopted Budget	3,599,172	32	1
Adopted Budget	3,599,172	32	1

Separation Incentive Program

Separation Incentive Program	(143,868)	(1)	-
Separation Incentive Program Cash Payment	123,500	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(29,749)	-	-
2021-22 Employee Compensation Adjustment	3,165	-	-
Full Funding for Partially Financed Positions	344,137	-	-
Salary Step and Turnover Effect	35,546	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(73,966)	-	-
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Continuation of Services

Developer and Systems Support	79,398	-	1
Proposed Changes	338,163	(1)	1

Total	3,937,335	31	1
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Finance

Adopted Budget

2020-21 Adopted Budget	37,862,968	354	16
Adopted Budget	37,862,968	354	16

Separation Incentive Program

Separation Incentive Program	(1,178,136)	(17)	-
Separation Incentive Program - Alternative Reduction	(550,000)	-	-
Separation Incentive Program Cash Payment	1,459,041	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(312,651)	-	-
2021-22 Employee Compensation Adjustment	32,601	-	-
Full Funding for Partially Financed Positions	5,610,556	-	-
Salary Step and Turnover Effect	178,263	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(1,262,113)	-	-
Deletion of One-Time Expense Funding	(3,844)	-	-

Continuation of Services

Banking Transition	321,948	-	3
Cannabis Audit Unit	379,610	-	4

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Contact Center Communication Enhancement	3,844	-	-
		Customer Support Call Processing	201,621	-	3
		Secure Cash Acceptance Operation	418,951	-	6
Restoration of Services					
		Restoration of One-Time Expense Funding	41,592	-	-
New Services					
		LATAX Cloud Migration and Technology Enhancements	1,000,000	-	-
Transfer of Services					
		LATAX System Support	453,817	-	-
		Security Services for Cannabis Cash Collections	(451,008)	-	-
		Proposed Changes	6,344,092	(17)	16
		Total	44,207,060	337	16

Fire

Adopted Budget

	2020-21 Adopted Budget	732,243,241	3,831	101
	Adopted Budget	732,243,241	3,831	101
Separation Incentive Program				
	Separation Incentive Program	(3,148,445)	(37)	-
	Separation Incentive Program Cash Payment	1,855,567	-	-
Obligatory Changes				
	2020-21 Employee Compensation Adjustment	(124,763)	-	-
	2021-22 Employee Compensation Adjustment	45,027	-	-
	Full Funding for Partially Financed Positions	39,244,399	-	-
	Salary Step and Turnover Effect	1,987,625	-	-
Deletion of One-Time Services				
	Deletion of Funding for Resolution Authorities	(9,750,127)	-	-
	Deletion of One-Time Expense Funding	(38,837,173)	-	-
Continuation of Services				
	2016 SAFER Grant	8,496,368	-	48
	2017 SAFER Grant	3,347,940	-	21
	Administration of Controlled Medication	132,424	-	1
	Administrative Services Bureau	175,113	-	2
	Advanced Provider Response Units (APRUs)	1,560,931	-	12
	Cannabis Enforcement	1,015,075	8	-
	Capital and Facilities Planning	201,319	-	1
	Cardiac Monitors	500,000	-	-
	Community Liaison Office	100,875	-	1
	Constant Staffing Overtime	9,041,892	-	-
	Disaster Response Staffing	-	-	1
	Firefighter Academy Staff	16,850	-	-
	Firefighter Recruit Training	8,339,218	-	-
	First Responder Equipment	291,368	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		LAWA Landside Access Modernization Program	128,793	-	1
		Probationary Field Training	785,884	-	-
		Replacement of Automated External Defibrillators (AED)	66,231	-	-
		Turnout Gear	1,275,000	-	-
		Wildland Fuel Management	32,521	-	-
		Youth Development Programs	277,669	-	2
		Youth Development Recruitment	122,574	-	1
		Youth Programs Coordinator	100,875	-	1
Efficiencies to Services					
		One-Time Salary Reduction	(4,618,732)	-	-
		Platoon Duty Vacancies	(5,000,000)	-	-
		Proposed Changes	17,662,298	(29)	92
		Total	749,905,539	3,802	92

General Services

Adopted Budget

2020-21 Adopted Budget	256,963,035	1,424	28
Adopted Budget	256,963,035	1,424	28

Separation Incentive Program

Separation Incentive Program	(9,839,636)	(130)	-
Separation Incentive Program - Alternative Reduction	(311,719)	-	-
Separation Incentive Program Cash Payment	5,736,308	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(1,068,454)	-	-
2021-22 Employee Compensation Adjustment	153,415	-	-
Full Funding for Partially Financed Positions	16,820,434	-	-
Salary Step and Turnover Effect	827,641	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(1,416,398)	-	-
Deletion of One-Time Equipment Funding	(279,554)	-	-
Deletion of One-Time Expense Funding	(670,818)	-	-

Continuation of Services

Automated Processing Software	140,000	-	-
Building Maintenance Work Control Center Support	50,163	-	1
Citywide Leasing Account	279,745	-	-
Custodial Services	491,235	-	10
Failed Streets Program	108,158	-	1
Materials Testing Support	226,791	-	3
Parking Services Support	92,312	-	1
Pershing Square Parking Resources	430,020	-	10

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
		Library Pressure Washing and Day Porter Services	1,537,198	-	-
Restoration of Services					
		Restoration of One-Time Reductions	1,500,000	-	-
Efficiencies to Services					
		Expense Account Reduction	(140,000)	-	-
		One-Time Salary Reduction	(300,000)	-	-
		Proposed Changes	14,366,841	(130)	26
		Total	271,329,876	1,294	26

Housing

Adopted Budget

2020-21 Adopted Budget	81,137,562	590	211
Adopted Budget	81,137,562	590	211

Separation Incentive Program

Separation Incentive Program	(3,863,107)	(43)	-
Separation Incentive Program Cash Payment	2,336,352	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(332,399)	-	-
2021-22 Employee Compensation Adjustment	36,882	-	-
Full Funding for Partially Financed Positions	9,082,604	-	-
Salary Step and Turnover Effect	71,936	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(19,769,712)	-	-
Deletion of One-Time Expense Funding	(9,458,672)	-	-

Continuation of Services

Accessible Housing Program Expenses	611,671	-	-
Accessible Housing Program Staff	6,962,089	-	73
Accounting	873,544	-	12
Administrative Services	257,402	-	3
Affordable Housing and Sustainable Communities	97,270	-	1
Affordable Housing Bond Program	665,470	-	6
Affordable Housing Covenants	599,079	-	6
Affordable Housing Linkage Fee	84,567	-	1
Affordable Housing Loan Portfolio	403,807	-	4
Affordable Housing Managed Pipeline	234,674	-	2
Assistant Inspector Training Program	136,964	-	2
Billing and Collections for Rent and Code	124,055	-	2
Billing Systems Staffing	132,703	-	1
Construction Services for Proposition HHH	112,329	-	1
Environmental Review	199,376	-	2
Executive Management	830,156	-	6
Foreclosure Registry Program	213,935	-	3
Handyworker Program	112,329	-	1
Homeownership Program	117,336	-	1

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Housing Opportunities for Persons with AIDS	266,342	-	3
		Housing Services	141,205	-	1
		Land Development Financial Advisor Services	166,562	-	-
		Land Development Paralegal Services	31,200	-	-
		Land Development Program	564,038	-	6
		Lead Program	646,166	-	7
		Los Angeles Homeless Services Authority	375,820	-	4
		Naturally Occurring Affordable Housing Program	84,566	-	1
		Occupancy Monitoring for Proposition HHH	124,585	-	1
		Occupancy Monitoring Program	1,643,244	-	3
		Outreach Services	150,000	-	-
		Prevailing Wage Monitoring for Proposition HHH	84,567	-	1
		Proposition HHH Contracts	172,500	-	-
		Proposition HHH Program Staff	1,041,349	-	9
		Rent Systems Staffing	125,532	-	1
		Seismic Retrofit Program	276,858	-	4
		Supportive Housing Services	130,898	-	1
		Technology Support	1,680,892	-	14
		Tenant Buyout Program	137,855	2	-
Increased Services					
		Affordable Housing Managed Pipeline Expansion	64,965	-	1
		Housing Opportunities for Persons with AIDS Expansion	40,939	-	1
Restoration of Services					
		Restoration of One-Time Expense Reduction	57,500	-	-
New Services					
		Policy, Planning, and Performance	130,388	-	1
Transfer of Services					
		Executive Management Reduction	(212,663)	(1)	-
		Transfer of Community Investment Programs	(3,342,877)	(34)	-
		Proposed Changes	(4,544,929)	(76)	186
		Total	76,592,633	514	186

Information Technology Agency

Adopted Budget

2020-21 Adopted Budget	97,377,052	442	8
Adopted Budget	97,377,052	442	8

Other Changes or Adjustments

Telecommunications Funding Realignment	200,000	-	-
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2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Separation Incentive Program					
		Separation Incentive Program	(5,184,776)	(45)	-
		Separation Incentive Program Cash Payment	2,731,041	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(448,997)	-	-
		2021-22 Employee Compensation Adjustment	57,838	-	-
		Full Funding for Partially Financed Positions	7,020,532	-	-
		Salary Step and Turnover Effect	(321,372)	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(901,805)	-	-
		Deletion of One-Time Expense Funding	(8,125,417)	-	-
		Deletion of One-Time Special Funding	(4,280,000)	-	-
Continuation of Services					
		Citywide Email and Collaboration Tools	408,355	-	-
		Citywide Fiber Optic Network Replacement	3,283,981	-	-
		CyberLabLA	228,746	2	-
		Human Resources and Payroll Project	14,193,095	-	-
		Human Resources and Payroll Project Staffing	406,103	-	4
		LAPD and LAFD Radio Infrastructure Repairs	3,765,842	-	-
		Mobile Worker Program	700,000	-	-
		Obsolete Equipment Replacement	2,000,000	-	-
		Public Information and Social Media Infrastructure	142,000	-	-
		Remote Virtual Meeting Licenses	87,000	-	-
		Remote Worker Licenses	770,000	-	-
Increased Services					
		Multilingual MyLA311 Mobile Application	95,680	-	-
		Regional Procurement Portal	699,000	-	-
Restoration of Services					
		Restoration of One-Time Expense Funding	768,268	-	-
Efficiencies to Services					
		Expense Account Reductions	(1,568,199)	-	-
Transfer of Services					
		LATAX System Support	(453,817)	(4)	-
		Mobile Worker Program Funding Transfer	(65,887)	-	-
		Proposed Changes	16,207,211	(47)	4
		Total	113,584,263	395	4

Mayor

Adopted Budget

2020-21 Adopted Budget	8,559,614	94	-
Adopted Budget	8,559,614	94	-

Separation Incentive Program

Separation Incentive Program	(241,201)	-	-
Separation Incentive Program Cash Payment	126,891	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(71,106)	-	-
		2021-22 Employee Compensation Adjustment	9,633	-	-
		Full Funding for Partially Financed Positions	704,759	-	-
		Salary Step and Turnover Effect	26,588	-	-
		Proposed Changes	555,564	-	-
		Total	9,115,178	94	-

Neighborhood Empowerment

Adopted Budget

2020-21 Adopted Budget	2,829,444	31	4
Adopted Budget	2,829,444	31	4

Separation Incentive Program

Separation Incentive Program	(76,381)	(1)	-
Separation Incentive Program Cash Payment	38,124	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(23,409)	-	-
2021-22 Employee Compensation Adjustment	2,017	-	-
Full Funding for Partially Financed Positions	348,750	-	-
Salary Step and Turnover Effect	(50,079)	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(297,974)	-	-
Deletion of One-Time Expense Funding	(7,300)	-	-

Continuation of Services

Accounting Support	47,122	-	1
Neighborhood Council Training Program	5,000	-	-
Office of Community Engagement and Innovation	184,673	-	2
Proposed Changes	170,543	(1)	3

Total	2,999,987	30	3
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Personnel

Adopted Budget

2020-21 Adopted Budget	62,876,474	525	69
Adopted Budget	62,876,474	525	69

Separation Incentive Program

Separation Incentive Program	(5,301,268)	(62)	-
Separation Incentive Program Cash Payment	2,552,305	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(463,936)	-	-
2021-22 Employee Compensation Adjustment	50,065	-	-
Full Funding for Partially Financed Positions	8,534,596	-	-
Salary Step and Turnover Effect	(253,304)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(5,578,096)	-	-
		Deletion of One-Time Expense Funding	(1,056,000)	-	-
Continuation of Services					
		Anytime/Anywhere Testing	609,289	-	5
		Benefits Contractor Efficiency and Cost Containment	88,163	-	1
		Centralized Consolidated Records Unit	326,791	-	6
		Chief Equity Officer	193,577	-	1
		Commuter Consultant	150,000	-	-
		Cultural Affairs Department Support	113,876	-	1
		Defined Contribution Plan Manager	145,183	-	1
		Department of Cannabis Regulation Investigative Support	168,486	-	2
		Department of Cannabis Regulation Support	194,997	-	2
		Department of Transportation Support	364,804	-	4
		Department of Water and Power Examining Support	586,033	-	4
		Employee Training	198,000	-	-
		Examining Support	575,070	-	9
		Housing Department Support	304,432	-	5
		Human Resources Payroll Project	230,119	-	2
		Investigator Training	48,642	-	-
		Medicare Compliance Specialist	104,719	-	1
		Occupational Health Services	297,000	-	2
		Occupational Health Services Medical Screenings	150,000	-	-
		Payroll System Project Support	113,876	-	1
		Public Safety Recruitment	300,000	-	-
		Public Safety Recruitment System for Police Hiring	239,000	-	-
		Public Works Bureau of Sanitation Support	254,912	3	-
		Public Works Bureau of Street Services Support	363,252	-	5
		Safety and Industrial Hygiene	85,445	-	1
		Strategic Workforce Development Task Force	1,005,665	-	12
		Workplace Violence Prevention	129,581	-	1
Increased Services					
		Citywide Inclusion Plan	385,407	-	1
		Department of Airports Examining Support	75,000	-	-
		Personnel Electronic Record Keeping System	283,000	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
		Equity Review Panel	552,797	-	2
		Human Resources Support	146,248	-	2
Efficiencies to Services					
		Expense Account Reduction	(1,000,000)	-	-
		One-Time Salary Reduction	(250,000)	-	-
		Proposed Changes	6,017,726	(59)	71
		Total	68,894,200	466	71

Police

Adopted Budget

2020-21 Adopted Budget	1,857,330,549	14,005	175
Adopted Budget	1,857,330,549	14,005	175

Separation Incentive Program

Separation Incentive Program	(22,556,383)	(269)	-
Separation Incentive Program Cash Payment	12,493,213	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	18,353,496	-	-
2021-22 Employee Compensation Adjustment	1,504,785	-	-
Full Funding for Partially Financed Positions	26,792,162	-	-
Reduced Sworn Hiring	(72,799,190)	-	-
Salary Step and Turnover Effect	3,331,396	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(15,952,099)	-	-
Deletion of One-Time Equipment Funding	(5,902,721)	-	-
Deletion of One-Time Expense Funding	(90,956,985)	-	-

Continuation of Services

A Bridge Home Security	8,000,000	-	-
Accumulated Overtime	4,769,285	-	-
Body-Worn Video Camera Program Expense	1,000,000	-	-
Cannabis Industry Collections Security	451,008	-	-
Communication System Maintenance	2,699,055	-	-
Custody Transportation and Release Contract	520,687	-	-
Los Angeles County Metropolitan Transportation Authority	36,489,433	-	130
Sworn Attrition	(15,877,976)	-	-
Sworn Hiring Plan	31,010,279	-	-
Task Force for Regional Auto Theft Prevention	-	-	20
Vehicle Replacements	3,945,731	-	-

Increased Services

Latent Print Unit Resources	592,780	10	-
Technical Investigation Division Resource	114,401	1	-

Restoration of Services

Restoration of One-Time Expense Reduction	5,000,000	-	-
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2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
		Boot Sanitizers and Disinfection Services	113,154	-	-
		Community Safety Partnership Resources	221,261	5	-
		Diversity Recruitment	300,000	-	-
		Professional Standards Bureau Support	79,678	1	-
Efficiencies to Services					
		Civilian Hiring Adjustment	(686,949)	-	-
		Deletion of Vacant Positions	(786,859)	(9)	-
		Expense Account Reduction	(5,000,000)	-	-
		Sworn Overtime Reduction	(20,181,531)	-	-
		Proposed Changes	(92,918,889)	(261)	150
		Total	1,764,411,660	13,744	150

Public Accountability

Adopted Budget

2020-21 Adopted Budget	3,115,638	9	-
Adopted Budget	3,115,638	9	-

Separation Incentive Program

Separation Incentive Program Cash Payment	60,361	-	-
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Obligatory Changes

2020-21 Employee Compensation Adjustment	(13,670)	-	-
2021-22 Employee Compensation Adjustment	1,179	-	-
Full Funding for Partially Financed Positions	158,429	-	-
Salary Step and Turnover Effect	25,473	-	-
Proposed Changes	231,772	-	-

Total	3,347,410	9	-
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Board of Public Works

Adopted Budget

2020-21 Adopted Budget	22,402,724	99	13
Adopted Budget	22,402,724	99	13

Separation Incentive Program

Separation Incentive Program	(953,578)	(11)	-
Separation Incentive Program Cash Payment	550,227	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(82,929)	-	-
2021-22 Employee Compensation Adjustment	8,381	-	-
Full Funding for Partially Financed Positions	1,630,217	-	-
Salary Step and Turnover Effect	(45,258)	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(1,008,007)	-	-
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2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Administrative Support for the Board President	89,892	1	-
		Climate Emergency Staffing	173,541	-	2
		Grants Unit	-	-	1
		Industrial Waste Billings	63,455	-	1
		MICLA Accounting Support	81,200	-	1
		Mobile Pit Stop Program	-	-	1
		Public Works Trust Fund Support	123,451	-	1
		SB 1 Accounting Support	81,200	-	1
		Sewer Construction and Maintenance Accounts Payable	63,455	-	1
		Sidewalk Repair Program	160,473	-	2
Increased Services					
		CleanLA Program	8,792,588	-	1
		Climate Emergency Additional Staffing	275,212	-	2
		Graffiti Abatement Pre-Apprenticeship Job Training	1,000,000	-	-
		Graffiti Abatement Strike Teams	1,670,000	-	-
		Homeless Services and General Fund Accounting Support	116,625	-	2
Restoration of Services					
		Restoration of One-Time Expense Reduction	276,000	-	-
New Services					
		Measure W Accounting Support	47,592	-	1
		Workforce Equity Demonstration Project	150,000	-	-
Efficiencies to Services					
		One-Time Salary Account Reduction	(100,000)	-	-
		Proposed Changes	13,163,737	(10)	17
		Total	35,566,461	89	17

Bureau of Contract Administration

Adopted Budget

2020-21 Adopted Budget	41,855,772	303	114
Adopted Budget	41,855,772	303	114

Separation Incentive Program

Separation Incentive Program	(2,444,582)	(21)	-
Separation Incentive Program Cash Payment	1,467,617	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(99,424)	-	-
2021-22 Employee Compensation Adjustment	10,908	-	-
Full Funding for Partially Financed Positions	6,787,317	-	-
Salary Step and Turnover Effect	1,101,788	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(11,686,646)	-	-
Deletion of One-Time Expense Funding	(2,010,896)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Business Intelligence and Analytics Support	93,596	-	1
		CLEAR Contracting Support	118,692	-	1
		Complete Streets Program Support	1,114,937	-	9
		CORE Business Inclusion Unit	124,782	-	1
		CORE Business Outreach	50,000	-	-
		Metro Annual Work Program	1,506,248	-	12
		Office of Wage Standards Support	246,747	-	1
		Payments and Automation	92,039	-	1
		Services to the Department of Water and Power (DWP)	940,323	-	9
		Services to the Harbor Department	798,815	-	7
		Services to the Los Angeles World Airports (LAWA)	2,580,476	-	23
		Sidewalk Repair Program	1,089,140	-	9
		Transportation Annual Grant Program	1,412,652	-	11
		Utility Electric Meter Release Program	135,740	-	1
		Utility Permit Warranty Program	278,136	-	2
Increased Services					
		Inspection Technology Upgrade	270,000	-	-
Efficiencies to Services					
		One-Time Salary Reduction	(500,000)	-	-
		Street Lighting Construction Inspection Reduction	(119,288)	(1)	-
Proposed Changes			3,359,117	(22)	88
Total			45,214,889	281	88

Bureau of Engineering

Adopted Budget

2020-21 Adopted Budget	92,239,682	750	163
Adopted Budget	92,239,682	750	163

Separation Incentive Program

Separation Incentive Program	(5,647,196)	(59)	-
Separation Incentive Program - Alternative Reduction	(806,767)	-	-
Separation Incentive Program Cash Payment	5,293,674	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(763,021)	-	-
2021-22 Employee Compensation Adjustment	102,530	-	-
Full Funding for Partially Financed Positions	11,700,877	-	-
Salary Step and Turnover Effect	768,273	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(15,523,273)	-	-
Deletion of One-Time Expense Funding	(1,806,523)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Above Grounds Facilities and Utility Permits and Warranty	776,182	-	7
		Active Transportation Program Delivery	1,111,448	-	8
		ADA Coordinator for Sidewalk Repair Program	149,177	-	1
		Affordable Housing and Sustainable Communities Grant	359,510	-	3
		Clean Water Program Support	216,058	-	2
		Cloud Environment Subscription and Maintenance Funding	364,000	-	-
		Complete Streets Program	855,397	-	7
		Electric Vehicle and Solar Power Engineering	270,107	-	2
		Emergency Sewer Repair Program Support	98,513	1	-
		Environmental Management Group Support	222,408	2	-
		Failed Street Reconstruction	265,016	-	3
		Great Streets Initiative	100,000	-	-
		Land Development and Survey Management Support	294,760	-	3
		LAWA Landside Access Modernization Program	461,349	-	3
		LAWA Structural and Permit Plan Review	512,834	-	4
		Los Angeles River Design and Project Management	249,946	-	2
		Metro Annual Work Program	3,435,078	-	27
		Pio Pico Library Pocket Park	122,679	-	1
		Public Right of Way Reservation System	129,280	-	1
		Safe Clean Water Program	1,084,782	9	-
		Sidewalk Dining Program Support	95,048	-	1
		Sidewalk Repair Program Compliance and Support	372,057	3	-
		Structural Plan Checking of Private Development Projects	234,415	2	-
		Traffic Signals Program	262,326	-	3
		Transportation Construction Traffic Management	130,030	1	-
		Transportation Grant Annual Work Program	2,691,257	-	22
		Vision Zero	354,985	-	2
		Workforce Succession Planning	350,000	-	-
Increased Services					
		Clean Water Capital Improvement Program	345,342	-	4
Restoration of Services					
		Restoration of One-Time Expense Funding	347,893	-	-
New Services					
		Content Knowledge Management System Implementation	700,000	-	-
Efficiencies to Services					
		One-Time Salary Reductions	(200,000)	-	-
Proposed Changes			10,080,451	(41)	106
Total			102,320,133	709	131

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Bureau of Sanitation					
Adopted Budget					
		2020-21 Adopted Budget	334,252,009	3,141	281
		Adopted Budget	334,252,009	3,141	281
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(2,553,869)	-	-
		2021-22 Employee Compensation Adjustment	363,998	-	-
		Full Funding for Partially Financed Positions	1,160,232	-	-
		Salary Step and Turnover Effect	3,486,794	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(23,678,703)	-	-
		Deletion of One-Time Expense Funding	(18,222,157)	-	-
Continuation of Services					
		Brownfields Program Clerical Support	49,576	1	-
		CARE Data Analysis Program Support	250,000	-	-
		CARE Team Vehicle Rentals	1,518,000	-	-
		Citywide Exclusive Franchise System Support	4,224,723	-	47
		Clean and Green Community Program Support	60,295	-	1
		Clean Up Green Up	147,207	-	1
		Clean Water North and South Collection Division	483,110	-	3
		Community Services	153,543	-	1
		Comprehensive Cleaning and Rapid Engagement (CARE)	10,208,483	-	78
		Comprehensive Cleaning and Rapid Engagement Plus	13,113,302	-	69
		Data Intelligence	905,106	10	-
		Data Management Coordinator	151,946	-	1
		External Affairs Manager	120,258	-	1
		Hyperion Water Recycling Division	1,004,701	-	8
		LAWA Landside Access Modernization Program	128,175	-	1
		Livability Services Division	449,223	-	3
		Los Angeles International Airport Recycling Program	154,498	-	2
		Low Impact Development Plan Check Services	699,354	-	7
		Marketing and Public Outreach	161,644	-	1
		Mobile Hygiene Centers	5,864,664	-	13
		Multi-Family Bulky Item Program - Phase II	499,019	-	7
		Non-Curbside Recycling Program Support	102,253	-	1
		Residential Organics and Recycling (ROAR) Program	462,104	-	4
		San Fernando Valley Groundwater Recharge System	285,566	-	2
		Solid Resources Clerical Support	198,303	4	-
Increased Services					
		Automated Litter Bins	642,000	-	-
		CARE/CARE+ Program Support	160,036	-	2
		CARE+ Expansion	3,264,786	-	20
		CARE Hazardous Waste Removal Services	3,401,000	-	-
		Measure W - Safe, Clean Water Program	1,627,161	-	14

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
		Regional Storage Facilities	3,026,896	-	29
Efficiencies to Services					
		Expense Account Reduction	(5,109,112)	-	-
		Proposed Changes	8,964,115	15	316
		Total	343,216,124	3,156	316

Bureau of Street Lighting

Adopted Budget

2020-21 Adopted Budget	39,725,133	210	124
Adopted Budget	39,725,133	210	124

Other Changes or Adjustments

Deletion of Street Lighting Supplies Funding	(2,604,830)	-	-
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Separation Incentive Program

Separation Incentive Program	(336,717)	(5)	-
Separation Incentive Program Cash Payment	1,284,105	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(185,174)	-	-
2021-22 Employee Compensation Adjustment	26,412	-	-
Full Funding for Partially Financed Positions	3,898,660	-	-
Salary Step and Turnover Effect	214,410	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(10,968,684)	-	-
Deletion of One-Time Expense Funding	(6,652,407)	-	-
Deletion of One-Time Special Funding	(2,100,000)	-	-
Restoration of One-Time Expense Funding	200,000	-	-

Continuation of Services

Accelerated High Voltage Conversion Program	1,805,338	-	-
Co-Location Small Cell Communication	6,149,415	-	44
Computer Systems Support	138,249	-	1
Copper Wire Theft Replacement Program	1,834,193	-	8
Electric Vehicle Charging Stations	263,942	-	2
Financial Management	130,507	-	1
Fleet Leasing	174,100	-	-
LAWA Landside Access Modernization Project	131,516	-	1
Metro Annual Work Program	1,353,481	-	14
Smart City Initiatives	1,008,139	-	4
Street Lighting Maintenance Support	673,642	-	4
Traffic Signals Support	508,053	-	5
Transportation Grant Annual Work Program	1,287,353	-	11
Underground Substructure Locate and Mark	293,996	-	-
Utility Lighting Requests	98,883	-	1
Vision Zero	442,084	-	7

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
		Asset Management System	1,000,000	-	-
Efficiencies to Services					
		Expense Account Reductions	(200,000)	-	-
		One-Time Salary Reduction	(400,000)	-	-
		Proposed Changes	(531,334)	(5)	103
		Total	39,193,799	205	103

Bureau of Street Services

Adopted Budget

2020-21 Adopted Budget	167,606,197	1,005	434
Adopted Budget	167,606,197	1,005	434

Separation Incentive Program

Separation Incentive Program	(8,600,227)	(117)	-
Separation Incentive Program Cash Payment	5,422,585	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(693,990)	-	-
2021-22 Employee Compensation Adjustment	102,811	-	-
Full Funding for Partially Financed Positions	24,030,374	-	-
Salary Step and Turnover Effect	(346,216)	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(29,992,390)	-	-
Deletion of One-Time Expense Funding	(16,772,926)	-	-

Continuation of Services

Asphalt Repair	680,376	-	-
Asset Management and Advanced Planning	3,267,001	-	7
Citywide Sidewalk and Park Vending Program	2,085,663	-	18
Complete Streets - Sidewalks	-	-	54
Complete Streets - Street Reconstruction and Trees	3,169,585	-	42
Dead Tree and Stump Removal	1,247,092	-	15
Failed Streets Reconstruction	13,414,551	-	27
Great Streets Initiative	1,356,555	-	11
Hollywood Blvd Enforcement & 1st Amendment Permitting	500,566	-	5
Implementation of Bikeways and Pedestrian Facilities	604,031	-	5
Landscape Development Services	326,369	-	3
LAWA Landside Access Modernization Program	262,003	-	2
Metro Annual Work Program	1,436,119	-	11
Pre-Development and Permit Review	117,784	-	1
Proactive Tree Care Oversight and Administration	251,768	-	3
Public Relations and Service Coordination	625,375	-	5
Risk and Liability Mitigation	1,028,753	-	10
Roadway Infrastructure Survey	463,595	-	1

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Root Pruning	171,741	-	2
		State Route 710 Mobility Improvement Projects	-	-	2
		Transportation Grant Annual Work Program	11,561,864	-	127
		Tree Planting	842,843	-	9
		Tree Trimming	3,694,291	-	41
		Tree Watering	796,243	-	11
		Vision Zero Bicycle Lane Inspection and Cleaning	457,509	-	6
		Vision Zero Concrete Construction	1,211,576	-	9
Increased Services					
		Increased Tree Planting	2,160,000	-	-
		Revised Protected Tree Ordinance	162,599	-	2
Restoration of Services					
		Restoration of One-Time Expense Reduction	24,340,372	-	-
Efficiencies to Services					
		Pavement Preservation Reduction	(7,000,000)	-	-
		Special Fund Reduction	(4,930,971)	-	-
		Proposed Changes	37,455,274	(117)	429
		Total	205,061,471	888	429

Transportation

Adopted Budget

2020-21 Adopted Budget	180,373,050	1,487	294
Adopted Budget	180,373,050	1,487	294

Separation Incentive Program

Separation Incentive Program	(5,876,975)	(66)	-
Separation Incentive Program - Alternative Reduction	(382,745)	-	-
Separation Incentive Program Cash Payment	6,704,987	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(1,109,699)	-	-
2021-22 Employee Compensation Adjustment	156,013	-	-
Full Funding for Partially Financed Positions	17,723,981	-	-
Salary Step and Turnover Effect	883,900	-	-

Deletion of One-Time Services

Deletion of Funding for Resolution Authorities	(26,783,885)	-	-
Deletion of One-Time Expense Funding	(1,875,000)	-	-

Continuation of Services

Affordable Housing and Sustainable Communities Grant	213,372	-	2
AHSC Grant Implementation	217,014	-	2
Assistant General Manager - External Affairs	207,330	-	1
Autonomous Vehicle Demonstrations	208,450	-	2
Bikeshare and Carshare Programs	196,474	-	2
Bus Speed Improvement Projects / Metro Support	245,550	-	2
Community Affairs Advocate	137,154	-	1

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Community Assistance Parking Program	122,779	-	2
		Complete Streets and Vision Zero Corridors	616,606	-	6
		Complete Streets - Striping	381,337	-	6
		Contract and Budget Administration Support for Transit	119,341	-	1
		Dockless Mobility Enforcement	308,330	-	3
		Dockless Scooter Share Program	407,820	-	5
		DWP Water Trunk Line Program - Construction	101,816	-	1
		DWP Water Trunk Line Program - Traffic Signals	631,760	-	6
		Electric Vehicle Infrastructure Resources	297,993	-	3
		External Affairs - Community Engagement	110,149	-	1
		Failed Streets Reconstruction Program	734,718	-	12
		Film Industry Support	218,680	-	4
		Great Streets Initiative	521,014	-	5
		Hollywood Sign Enforcement	958,300	-	14
		LAWA LAMP and Coastal Review Plan Support	360,748	-	3
		Metro Annual Work Program	5,216,575	-	51
		Parking and Electric Vehicle Infrastructure	136,193	-	1
		Safe Routes for Seniors	82,295	-	1
		Safety-Related Traffic Signal Construction	-	-	5
		Speed Hump Program	388,288	-	4
		Taxicab Ambulance Vehicle for Hire Information System	210,000	-	-
		Temporary Sign Resources	84,542	-	2
		Traffic and Street Maintenance Support	993,747	-	13
		Traffic Officer Supervision and Support	484,648	-	8
		Traffic Signals Support	7,134,692	-	72
		Transit Services Analysis - Phase One	502,316	-	5
		Transportation Project Delivery Support	2,453,893	-	22
		Vision Zero Street and Safety Improvements	182,465	-	4
		Vision Zero Traffic Signal Construction Program	737,713	-	9
Increased Services					
		Curb Asset Management System	1,600,000	-	-
		Dockless Mobility Enforcement Expenses	1,447,610	-	-
		LA Al Fresco Program	1,920,000	-	-
Restoration of Services					
		Restoration of One-Time Expense Funding	785,650	-	-
		Proposed Changes	21,117,939	(66)	281
		Total	201,490,989	1,421	281

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Youth Development					
Adopted Budget					
		Adopted Budget	-	-	-
		Adopted Budget	-	-	-
New Services					
		Management and Administration	778,799	1	3
		Program Support	288,332	-	4
		Proposed Changes	1,067,131	1	7
		Total	1,067,131	1	7

Zoo

Adopted Budget					
		2020-21 Adopted Budget	22,706,602	263	4
		Adopted Budget	22,706,602	263	4
Separation Incentive Program					
		Separation Incentive Program	(1,216,537)	(18)	-
		Separation Incentive Program - Alternative Reduction	(542,592)	-	-
		Separation Incentive Program Cash Payment	1,164,272	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(170,780)	-	-
		2021-22 Employee Compensation Adjustment	24,541	-	-
		Full Funding for Partially Financed Positions	2,512,119	-	-
		Salary Step and Turnover Effect	62,197	-	-
Deletion of One-Time Services					
		Deletion of Funding for Resolution Authorities	(369,205)	-	-
		Deletion of One-Time Expense Funding	(92,000)	-	-
Continuation of Services					
		Accounting Support	64,885	-	1
		Administrative Support	128,086	1	-
		Behavioral Enrichment Program	65,898	-	1
		Contact Yard Support	94,000	-	-
		Software Licensing and Maintenance	20,000	-	-
		Waste Collection Tip Fees	98,450	-	-
		Zoo Research and Conservation Director	99,339	-	1
Increased Services					
		Cleaning and Sanitation Support	25,000	-	-
		Point of Sale System Expansion	20,000	-	-
Efficiencies to Services					
		Expense Account Reduction	(200,000)	-	-
		Proposed Changes	1,787,673	(17)	3
		Total	24,494,275	246	3

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Appropriations to City Employees' Retirement					
Adopted Budget					
		2020-21 Adopted Budget	113,251,104	-	-
		Adopted Budget	113,251,104	-	-
CERS Appropriation - Special Fund					
		Civilian Pensions - Special Fund Appropriation	15,796,574	-	-
		Proposed Changes	15,796,574	-	-
		Total	129,047,678	-	-
Appropriations to Library Fund					
Adopted Budget					
		2020-21 Adopted Budget	204,934,363	-	-
		Adopted Budget	204,934,363	-	-
Library Appropriation - General Fund					
		Library - General Fund Appropriation	13,055,658	-	-
		Proposed Changes	13,055,658	-	-
		Total	217,990,021	-	-
Appropriations to Recreation and Parks Fund					
Adopted Budget					
		2020-21 Adopted Budget	226,062,816	-	-
		Adopted Budget	226,062,816	-	-
Recreation and Parks Appropriation - General Fund					
		Recreation and Parks - General Fund Appropriation	24,226,327	-	-
		Proposed Changes	24,226,327	-	-
		Total	250,289,143	-	-
Bond Redemption and Interest					
Adopted Budget					
		2020-21 Adopted Budget	128,455,723	-	-
		Adopted Budget	128,455,723	-	-
Bond Redemption and Interest					
		GOB Debt Service - Interest	(4,230,736)	-	-
		GOB Debt Service - Principal	(4,900,000)	-	-
		Proposed Changes	(9,130,736)	-	-
		Total	119,324,987	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
Adopted Budget					
		2020-21 Adopted Budget	240,004,935	-	-
		Adopted Budget	240,004,935	-	-
Building and Safety Services					
		MICLA 2016-B (Real Property)	(586,604)	-	-
Building Services					
		MICLA 2010-C (Real Property RZEDB)	(1,178)	-	-
		MICLA 2011-A (QECB)	3,970,261	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(4,420,726)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(3,815,903)	-	-
		MICLA 2014-A (Real Property)	(3,226,275)	-	-
		MICLA 2014-B Refunding (Real Property)	(1,906,550)	-	-
Convention Center Debt Service					
		MICLA 2015-A Refunding (Convention Center)	12,135	-	-
Crime Control					
		Commercial Paper	508,311	-	-
		MICLA 2010-A (Capital Equipment)	(359,957)	-	-
		MICLA 2010-C (Real Property RZEDB)	(480)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(348,677)	-	-
		MICLA 2012-B (Real Property Refunding)	(100,140)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(1,955,364)	-	-
		MICLA 2014 Equipment (Private Placement)	(664,836)	-	-
		MICLA Refunding of Commercial Paper	1,450,000	-	-
		Pershing Square Refunding 2002	(298,000)	-	-
Fire Suppression					
		Commercial Paper	2,026,555	-	-
		MICLA 2010-A (Capital Equipment)	(471,560)	-	-
		MICLA 2010-B (Capital Equipment)	(1,783,079)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(2,913,944)	-	-
		MICLA 2012-B (Real Property Refunding)	(39,639)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(132,639)	-	-
		MICLA 2014 Equipment (Private Placement)	(2,130,217)	-	-
		MICLA Refunding of Commercial Paper	936,363	-	-
Fleet Services and Operations					
		Commercial Paper	2,685,568	-	-
		MICLA 2010-A (Capital Equipment)	(844,085)	-	-
		MICLA 2010-B (Capital Equipment)	(3,236,566)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(714,207)	-	-
		MICLA 2014 Equipment (Private Placement)	(3,666,793)	-	-
		MICLA 2016-A (Capital Equipment)	1,850	-	-
		MICLA 2018-A (Capital Equipment)	(1,625)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Fleet Services and Operations					
		MICLA 2019-A (Capital Equipment)	(11,630,000)	-	-
		MICLA 2020-A (Capital Equipment)	10,763,875	-	-
		MICLA 2021-B (Refunding) (Capital Equipment & Real Property)	1,625,140	-	-
		MICLA 2021-A (Ref-Taxable)(Cap Equip & Real Prop)	2,274,907	-	-
		Police Vehicles Financing	(635)	-	-
		MICLA Refunding of Commercial Paper	2,131,819	-	-
General Administration and Support					
		Debt Service for CDD Projects	(831)	-	-
Parking Enforcement					
		Commercial Paper	150,048	-	-
		MICLA 2012-B (Real Property Refunding)	(1,553,719)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(2,958,855)	-	-
		MICLA 2016-B (Real Property)	(2,200)	-	-
		MICLA 2020-C (Refunding - Taxable) (Real Property)	1,499,059	-	-
		Refinancing of Parking Revenue Bonds - CP	986	-	-
Public Improvements					
		Commercial Paper	2,948,340	-	-
		MICLA 2012-B (Real Property Refunding)	(223,994)	-	-
		MICLA 2013-A (Street Lighting)	(774,694)	-	-
		MICLA 2017 Street Lighting	(228)	-	-
		MICLA 2016-B (Real Property)	6,052,449	-	-
		MICLA 2018-B (Real Property)	(3,500)	-	-
		MICLA 2018-C (MICLA AK Refunding)	(5,004)	-	-
		MICLA 2019-B (Real Property)	(8,295,000)	-	-
		MICLA 2020-C (Refunding - Taxable) (Real Property)	22,808,009	-	-
		MICLA 2021-B (Refunding) (Capital Equipment & Real Property)	1,877,718	-	-
		MICLA 2021-A (Ref-Taxable)(Cap Equip & Real Prop)	5,650,018	-	-
		MICLA 2020-B (Refunding) (Real Property)	11,292,375	-	-
		MICLA 2020 Street Lighting	988,184	-	-
Recreation and Parks Projects					
		MICLA 2010-A (Capital Equipment)	(63,993)	-	-
		MICLA 2012-B (Real Property Refunding)	(171,083)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(632,582)	-	-
Staples Arena Debt Service					
		Staples Arena Debt Service	(6,141)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Systems Operations					
		Commercial Paper	927,046	-	-
		MICLA 2010-A (Capital Equipment)	(2,066,680)	-	-
		MICLA 2010-B (Capital Equipment)	(1,294,159)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(4,769,403)	-	-
		MICLA 2014 Equipment (Private Placement)	(1,009,166)	-	-
		MICLA Refunding of Commercial Paper	481,818	-	-
Wastewater					
		MICLA 2016-B (Real Property)	(249)	-	-
		Proposed Changes	13,981,674	-	-
		Total	253,986,609	-	-
Capital and Technology Improvement Expenditure Program					
Adopted Budget					
		2020-21 Adopted Budget	355,699,414	-	-
		Adopted Budget	355,699,414	-	-
Capital Improvements - Arts and Cultural Opportunities					
		CTIEP - Municipal Facilities	16,442	-	-
Capital Improvements - Flood Control					
		CTIEP - Physical Plant	(700,897)	-	-
Capital Improvements - Lighting of Streets					
		CTIEP - Physical Plant	22,117,414	-	-
Capital Improvements - Public Buildings and Facilities					
		CTIEP - Municipal Facilities	19,816,290	-	-
Capital Improvements - Recreational Opportunities					
		CTIEP - Municipal Facilities	630,000	-	-
Capital Improvements - Street and Highway Transportation					
		CTIEP - Physical Plant	30,104,097	-	-
Capital Improvements - Wastewater					
		CTIEP - Clean Water	(11,504,682)	-	-
		Proposed Changes	60,478,664	-	-
		Total	416,178,078	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General City Purposes					
Adopted Budget					
		2020-21 Adopted Budget	178,516,675	-	-
		Adopted Budget	178,516,675	-	-
Governmental Services					
		Additional Homeless Services	70,000,000	-	-
		Alternative Dispatch: Suicide Prevention Pilot	460,000	-	-
		Angeleno Connect Program	1,000,000	-	-
		Angeleno Corps	5,000,000	-	-
		Basic Income Guaranteed: L.A. Economic Assistance Pilot	24,000,000	-	-
		Business Attraction Plan for Olympics	500,000	-	-
		CIRCLE: 24/7 Homelessness Crisis Response Pilot	3,000,000	-	-
		City Plants	22,000	-	-
		City/County Native American Indian Commission	4,700	-	-
		Clean Streets - Related Costs	6,652,330	-	-
		Congregate Meals for Seniors	3,000,000	-	-
		Council Community Projects	1,585,000	-	-
		COVID-19 Emergency Response	75,000,000	-	-
		COVID-19 Memorial	250,000	-	-
		County Service-Massage Parlor Regulation	13,000	-	-
		Digital Inclusion	5,000,000	-	-
		Discovery Cube Los Angeles	1,800,000	-	-
		Domestic Abuse Response Teams	1,000,000	-	-
		Expansion of Local Composting Sites	750,000	-	-
		Food Rescue in Food Insecure Communities	1,000,000	-	-
		Gang Reduction and Youth Development Office	7,045,000	-	-
		Harbor Jail Telehealth Portal	250,000	-	-
		Heritage Month Celebration and Special Events	(440,975)	-	-
		Heritage Month Celebration and Special Events	440,975	-	-
		Homeless Prevention and Eviction Defense	15,000,000	-	-
		Homeless Shelter Program	(6,395,848)	-	-
		International Visitors Council of Los Angeles	4,000	-	-
		LACERS/LAFPP Audit	500,000	-	-
		LA Optimized	2,500,000	-	-
		LA REPAIR Innovation Fund	10,000,000	-	-
		LA REPAIR - Peace and Healing Centers	2,000,000	-	-
		LA's BEST	1,000,000	-	-
		Lifeline Reimbursement Program	(200,000)	-	-
		Los Angeles Accessory Dwelling Unit Accelerator	2,600,000	-	-
		Los Angeles Neighborhood Land Trust	4,050	-	-
		Los Angeles Superior Court Teen Court Program	12,500	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Governmental Services					
		Marketing for Tourism and Hospitality	5,000,000	-	-
		Medicare Contributions	(4,627,580)	-	-
		Neighborhood Service Enhancements	30,000,000	-	-
		North Hollywood Film Festival	2,500	-	-
		Official Notices	125,000	-	-
		Operation Healthy Streets	1,099,516	-	-
		Pensions Savings Plans	(310,837)	-	-
		Racial Equity Baseline Study	350,000	-	-
		Reparations Commission	500,000	-	-
		Restaurant and Small Business Recovery	25,000,000	-	-
		Settlement Adjustment Processing	162	-	-
		Sister Cities of LA	8,000	-	-
		Social Security Contributions	(127,717)	-	-
		Solid Waste Fee Reimbursement	200,000	-	-
		Special Events Fee Subsidy - Citywide	200,000	-	-
		Student to Student Success Pilot	3,500,000	-	-
		Summer Night Lights	4,000,000	-	-
		TransLatina Coalition	50,000	-	-
		World Trade Center	10,000	-	-
		Youth Employment Program	2,800,000	-	-
		Zero Waste Transition Microgrants for Small Restaurants	1,000,000	-	-
Intergovernmental Relations					
		California Contract Cities	1,250	-	-
		Independent Cities Association	1,075	-	-
		League of California Cities	8,600	-	-
		League of California Cities - County Division	200	-	-
		National League of Cities	7,500	-	-
		San Fernando Valley Council of Governments	3,500	-	-
		Sister Cities International	250	-	-
		South Bay Cities Association	15,420	-	-
		Southern California Association of Governments	51,129	-	-
		United States Conference of Mayors	7,200	-	-
		Westside Cities Council of Governments	2,300	-	-
Promotion of the Image of the City					
		Official Visits of Dignitaries	1,800	-	-
		Proposed Changes	303,236,000	-	-
		Total	481,752,675	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Human Resources Benefits					
Adopted Budget					
		2020-21 Adopted Budget	800,593,969	-	-
		Adopted Budget	800,593,969	-	-
Human Resources Benefits					
		Civilian FLEX Program	(11,984,383)	-	-
		Contractual Services	(332,700)	-	-
		Employee Assistance Program	(19,180)	-	-
		Fire Health and Welfare Program	1,592,861	-	-
		Police Health and Welfare Program	(1,540,619)	-	-
		Supplemental Civilian Union Benefits	762	-	-
		Unemployment Insurance	3,700,000	-	-
		Workers' Compensation/Rehabilitation	(17,633,000)	-	-
		Proposed Changes	(26,216,259)	-	-
		Total	774,377,710	-	-
Liability Claims					
Adopted Budget					
		2020-21 Adopted Budget	87,922,072	-	-
		Adopted Budget	87,922,072	-	-
Liability Claims					
		Miscellaneous Liability Payouts	(552,000)	-	-
		Proposed Changes	(552,000)	-	-
		Total	87,370,072	-	-
Proposition A Local Transit Assistance Fund					
Adopted Budget					
		2020-21 Adopted Budget	233,184,736	-	-
		Adopted Budget	233,184,736	-	-
Proposition A Local Transit Assistance Fund					
		Bikeshare Operations and Maintenance	5,000,000	-	-
		Cityride Fleet Replacement	(180,000)	-	-
		Reserve for Future Transit Service	43,048,914	-	-
		Transit Hand Sanitizing Stations	(300,000)	-	-
		Transit Operations	7,000,000	-	-
		Transit Operations Consultant	(300,000)	-	-
		Youth Program Bus Services - Recreation and Parks	(300,000)	-	-
		Reimbursement of General Fund Costs	256,963	-	-
		Proposed Changes	54,225,877	-	-
		Total	287,410,613	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Proposition C Anti-Gridlock Transit Improvement Fund					
Adopted Budget					
		2020-21 Adopted Budget	36,994,010	-	-
		Adopted Budget	36,994,010	-	-
Proposition C Anti-Gridlock Transit Improvement Fund					
		Bicycle Path Maintenance	-	-	-
		Bicycle Plan/Program - Other	-	-	-
		Contractual Services-Support	-	-	-
		Engineering Special Services	-	-	-
		L. A. Neighborhood Initiative	550,000	-	-
		LA Neighborhood Initiative	(550,000)	-	-
		LED Replacement Modules	-	-	-
		Office Supplies	-	-	-
		Paint and Sign Maintenance	-	-	-
		School, Bike, and Transit Education	-	-	-
		Technology and Communications Equipment	-	-	-
		Traffic Signal Supplies	-	-	-
		Travel and Training	-	-	-
		Reimbursement of General Fund Costs	(14,407,424)	-	-
		Proposed Changes	(14,407,424)	-	-
		Total	22,586,586	-	-
Special Parking Revenue Fund					
Adopted Budget					
		2020-21 Adopted Budget	49,124,993	-	-
		Adopted Budget	49,124,993	-	-
Special Parking Revenue Fund					
		Blossom Plaza Easements and Improvements	(146,500)	-	-
		Capital Equipment Purchases	300,000	-	-
		Parking Meter and Off-Street Parking Administration	99,342	-	-
		Travel and Training	(32,000)	-	-
		Reimbursement of General Fund Costs	848,036	-	-
		Proposed Changes	1,068,878	-	-
		Total	50,193,871	-	-
Tax and Revenue Anticipation Notes					
Adopted Budget					
		2020-21 Adopted Budget	1,323,536,029	-	-
		Adopted Budget	1,323,536,029	-	-
Tax and Revenue Anticipation Notes Debt Service Fund					
		Debt Service - Pensions	(39,615,016)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Tax and Revenue Anticipation Notes Debt Service Fund					
		Debt Service - Retirement	49,122,215	-	-
		Debt Service - Cash Flow	(5,379,762)	-	-
		Proposed Changes	4,127,437	-	-
		Total	1,327,663,466	-	-
Unappropriated Balance					
Adopted Budget					
		2020-21 Adopted Budget	89,869,881	-	-
		Adopted Budget	89,869,881	-	-
Unappropriated Balance					
		Animal Sterilization Trust Fund	1,100,000	-	-
		Census 2020/Redistricting Commission	1,500,000	-	-
		Community Initiatives	14,000,000	-	-
		Community Investment and Opportunity Department	(250,000)	-	-
		Comprehensive Cleaning and Rapid Engagement(CARE&CARE+)Teams	8,500,000	-	-
		Discovery Cube Los Angeles (DCLA)	(500,000)	-	-
		Equipment, Expenses, and Alterations & Improvements	(500,000)	-	-
		Fire Department Compensation Adjustments	8,270,000	-	-
		General Municipal Elections 2020	(13,000,000)	-	-
		Homeless Engagement Teams	4,224,465	-	-
		Homeless Engagement Teams (CARE and CARE+)	1,961,359	-	-
		Human Resources and Payroll System Contingency	1,000,000	-	-
		June 2022 County Election Expenses	15,000,000	-	-
		Land Mobile Radio Site Infrastructure Upgrades	(3,022,610)	-	-
		Los Angeles County Metropolitan Transportation Authority	36,489,432	-	-
		Mental Health Services Support	2,200,000	-	-
		Office of Petroleum and Natural Gas	500,000	-	-
		Public Works Trust Fund Loan Repayment	970,000	-	-
		Repayment for Community Development Block Grant Projects	(2,344,546)	-	-
		Repayment to the U.S. Department of Housing	258,563	-	-
		Reserve for Extraordinary Liability	20,000,000	-	-
		Reserve for Mid-Year Adjustments	(17,560,000)	-	-
		Self-Contained Breathing Apparatus	21,000,000	-	-
		Tree Planting	2,000,000	-	-
		Zoo and El Pueblo Revenue Shortfalls	(5,629,070)	-	-
		Zoo Wi-Fi	2,000,000	-	-
		Proposed Changes	98,167,593	-	-
		Total	188,037,474	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Wastewater Special Purpose Fund					
Adopted Budget					
		2020-21 Adopted Budget	576,990,112	-	-
		Adopted Budget	576,990,112	-	-
Wastewater Collection, Treatment, and Disposal					
		General Services Expense and Equipment	(9,320,000)	-	-
		Interest Expense	(4,490,241)	-	-
		Operations and Maintenance Reserve	14,357,258	-	-
		Principal	9,120,000	-	-
		Repayment of State Revolving Fund Loan	(500)	-	-
		Sanitation-Project Related	(1,562,000)	-	-
		Sewer Connect Fin Assist Prgm	(5,350,000)	-	-
		WW System Auditors	80,000	-	-
		Reimbursement of General Fund Costs	34,782,553	-	-
		Proposed Changes	37,617,070	-	-
		Total	614,607,182	-	-
Water and Electricity					
Adopted Budget					
		2020-21 Adopted Budget	47,657,834	-	-
		Adopted Budget	47,657,834	-	-
Aesthetic and Clean Streets and Parkway					
		Street Services Water	23,855	-	-
Educational Opportunities					
		Library Electricity	28,930	-	-
		Library Water	2,675	-	-
Lighting of Streets					
		General Services Electricity	1,721	-	-
		Street Lighting Assessments	100,000	-	-
		Street Lighting General Benefit	(13,990)	-	-
Public Buildings, Facilities and Services					
		General Services Electricity	857,528	-	-
		General Services Water	113,380	-	-
Street and Highway Transportation					
		Street Services Electricity	26,825	-	-
		Proposed Changes	1,140,924	-	-
		Total	48,798,758	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
Adopted Budget					
		2020-21 Adopted Budget	1,313,794,429	-	-
		Adopted Budget	1,313,794,429	-	-
901 Olympic North Hotel Trust Fund					
		901 Olympic North Hotel Trust Fund	(3,360,000)	-	-
Accessible Housing Fund					
		Accessible Housing Fund	14,618,073	-	-
		Chief Architect	10,218,369	-	-
		City Architectural Plans	48,570	-	-
		Contract Programming - Systems Upgrades	(36,280)	-	-
		Court Monitor	305,000	-	-
		Outside Auditor	960,000	-	-
		Plaintiff Counsel	502,000	-	-
		Retrofit	3,210,560	-	-
		Technical Services	(4,337,179)	-	-
		Translation Services	8,255	-	-
		Reimbursement of General Fund Costs	739,646	-	-
Affordable Housing Trust Fund					
		Reimbursement of General Fund Costs	(190)	-	-
		Unallocated	2,984,304	-	-
Animal Sterilization Fund					
		Reimbursement of General Fund Costs	15,797	-	-
Arts and Cultural Facilities and Services Trust Fund					
		Arts and Cultural Facilities and Services Trust Fund	(1,228,470)	-	-
		Landscaping and Miscellaneous Maintenance	(440,001)	-	-
		Reimbursement of General Fund Costs	(8,272,533)	-	-
		Solid Waste Resources Revenue Fund	(2,000)	-	-
Arts Development Fee Trust Fund					
		Arts and Cultural Facilities and Services Fund (Schedule 24)	141,270	-	-
		Arts Projects	(994,108)	-	-
Attorney Conflicts Panel Fund					
		Attorney Conflicts Panel Fund	350,000	-	-
Building and Safety Building Permit Enterprise Fund					
		Alterations and Improvements	(2,500,000)	-	-
		Building and Safety Contractual Services	(84,000)	-	-
		Building and Safety Expense and Equipment	(1,955,000)	-	-
		Building and Safety Lease Costs	16,000	-	-
		Building and Safety Training	95,000	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Building and Safety Building Permit Enterprise Fund					
		Reserve for Future Costs	(1,607,624)	-	-
		Systems Development Project Costs	(212,000)	-	-
		Reimbursement of General Fund Costs	(9,322,504)	-	-
Business Improvement District Trust Fund					
		Business Improvement District Trust Fund	222,777	-	-
California State Asset Forfeiture Fund					
		Gang Intervention Program - State Set-Aside	123,165	-	-
		Supplemental Police Account	940,148	-	-
		Technology	(758,349)	-	-
Cannabis Regulation					
		Cannabis Regulation Special Fund	3,000,000	-	-
Cannabis Regulation Special Revenue Trust Fund					
		Social Equity Program	6,938,334	-	-
		Reimbursement of General Fund Costs	(4,484,872)	-	-
		Reserve for Future Costs	20,294,023	-	-
Central Recycling Transfer Station Fund					
		Central Recycling Transfer Fund	(73,463)	-	-
		CLARTS Community Amenities	(100,000)	-	-
		Private Haulers Expense	(996,000)	-	-
		Private Landfill Disposal Fees	(3,100,000)	-	-
		PW-Sanitation Expense and Equipment	(2,111,748)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(133,626)	-	-
		Reimbursement of General Fund Costs	(213,180)	-	-
City Attorney Consumer Protection Fund					
		Reimbursement of General Fund Costs	1,026,314	-	-
City Employees Ridesharing Fund					
		Reserve	(317,302)	-	-
City Ethics Commission					
		City Ethics Commission Fund	459,214	-	-
City Ethics Commission Fund					
		Ethics Commission - Future Year	12,561	-	-
City Planning System Development Fund					
		Reimbursement of General Fund Costs	332,253	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Citywide Recycling Fund					
		Capital Infrastructure	(5,000,000)	-	-
		Commercial Recycling Development and Capital Costs	(100,000)	-	-
		PW-Sanitation Expense and Equipment	2,587,179	-	-
		Recycling Incentives	90,532	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(102,638)	-	-
Citywide Recycling Trust Fund					
		Citywide Recycling Trust Fund	(667,030)	-	-
		Private Sector Recycling Programs	(190,000)	-	-
		Rate Stabilization Reserve	(4,659,945)	-	-
		Reimbursement of General Fund Costs	(3,165,295)	-	-
Coastal Transportation Corridor Trust Fund					
		Reimbursement of General Fund Costs	68,109	-	-
Code Compliance Fund					
		ACE Contractual Services	(38,337)	-	-
		Reimbursement of General Fund Costs	(103,249)	-	-
		Reserve for Revenue Fluctuations	(850,866)	-	-
Community Development Trust Fund					
		Translation Services	(1,045)	-	-
		Reimbursement of General Fund Costs	(1,053,804)	-	-
Community Services Block Grant Trust Fund					
		Reimbursement of General Fund Costs	521,622	-	-
Convention Center Revenue Fund					
		LACC Private Operator Account	(5,233,550)	-	-
		LACC Private Operator Reserve	(740,009)	-	-
		Reimbursement of General Fund Costs	(469,781)	-	-
CRA Non-Housing Bond Proceeds Fund					
		Reimbursement of General Fund Costs	(217,615)	-	-
Deferred Compensation Plan Trust Fund					
		Reimbursement of General Fund Costs	292,932	-	-
Disaster Assistance Trust Fund					
		Reserve for Pending Reimbursements	11,358,123	-	-
		State Disaster Assistance	(460,460)	-	-
		Federal Disaster Assistance	5,561,219	-	-
DOT Expedited Fee Trust Fund					
		Reimbursement of General Fund Costs	41,018	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Economic Development Trust Fund					
		Reimbursement of General Fund Costs	32,799	-	-
El Pueblo de Los Angeles Historical Monument Fund					
		El Pueblo Parking Automation Project	(50,000)	-	-
		Reimbursement of General Fund Costs	(1,423,142)	-	-
Emergency Operations Fund					
		Emergency Operations Fund	135,899	-	-
Federal Emergency Shelter Grant Fund					
		Reimbursement of General Fund Costs	12,815	-	-
Foreclosure Registry Program Fund					
		Reimbursement of General Fund Costs	(81,870)	-	-
Home Investment Partnerships Program Fund					
		Reimbursement of General Fund Costs	(158,166)	-	-
Household Hazardous Waste Fund					
		Household Hazardous Waste Fund	21,491	-	-
Household Hazardous Waste Special Fund					
		PW-Sanitation Expense and Equipment	802,243	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(59,841)	-	-
		Reimbursement of General Fund Costs	(187,715)	-	-
Housing Impact Trust Fund					
		Reimbursement of General Fund Costs	161,879	-	-
Housing Opportunities For Persons With AIDS Fund					
		Reimbursement of General Fund Costs	57,075	-	-
Housing Production Revolving Fund					
		Reimbursement of General Fund Costs	(24,477)	-	-
Insurance and Bonds Premium Fund					
		Insurance and Bonds Premium Fund	1,000,000	-	-
LA County Youth Job Program Fund					
		Reimbursement of General Fund Costs	(93,218)	-	-
LA Performance Partnership Pilot Fund					
		Reimbursement of General Fund Costs	(3,544)	-	-
Lead Grant 12 Fund					
		Reimbursement of General Fund Costs	249,497	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Local Transportation Fund					
		ATP Cycle I SRTS Bike/Ped Rehabilitation	2,000,000	-	-
		Bikeshare Capital Expansion	(1,409,668)	-	-
		Bikeways Program	(626,779)	-	-
Los Angeles Convention & Visitors Bureau Trust Fund					
		LA Convention and Visitors Bureau	(5,038,265)	-	-
		Unallocated	(263,873)	-	-
Low and Moderate Income Housing Fund					
		Reimbursement of General Fund Costs	(211,232)	-	-
Matching Campaign Funds Trust Fund					
		Matching Campaign Funds	32,769	-	-
Measure M Local Return Fund					
		Alley Paving	(1,000,000)	-	-
		Measure M Local Return Fund	5,000,000	-	-
		Paint and Sign Maintenance	400,186	-	-
		People Streets and Play Streets	1,000,000	-	-
		Speed Hump Program	100,000	-	-
		Traffic Signal Supplies	3,000,000	-	-
		Universal Basic Mobility	4,000,000	-	-
		Vision Zero Corridor Projects - M	4,389,188	-	-
		Vision Zero Traffic Signals	(3,241,674)	-	-
		Reimbursement of General Fund Costs	(351,145)	-	-
Measure R Traffic Relief and Rail Expansion Fund					
		Bicycle Plan/Program - Other	700,000	-	-
		Pedestrian Plan/Program	700,000	-	-
		Reimbursement of General Fund Costs	5,716,887	-	-
Measure W					
		Expense and Equipment	(150,000)	-	-
		Operation and Maintenance - TMDL Compliance Projects	(491,053)	-	-
		PW-Sanitation Expense and Equipment	734,674	-	-
		Regional Project Development and Revolving Funds	292,913	-	-
		Reimbursement of General Fund Costs	683,240	-	-
		Reimbursement of Prior Year Expenses	(9,927,849)	-	-
Metropolis Hotel Project Trust Fund					
		Metropolis Hotel Project Trust Fund	(2,360,000)	-	-
Mobile Source Air Pollution Reduction Trust Fund					
		Alternate Fuel Fleet Vehicles, Trucks, and Infrastructure	(145,157)	-	-
		Electric Vehicle Carshare Program	(100,000)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Mobile Source Air Pollution Reduction Trust Fund					
		Single Audit Contract	10,000	-	-
		Sustainable Transportation Initiatives	(455,584)	-	-
		Reimbursement of General Fund Costs	383,556	-	-
Multi-Family Bulky Item Revenue Fund					
		Multi-Family Bulky Item Revenue Fund	373,403	-	-
Multi-Family Bulky Item Special Fund					
		PW-Sanitation Expense and Equipment	500,000	-	-
		Rate Stabilization Reserve	(93,532)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(266,724)	-	-
		Reimbursement of General Fund Costs	(710,662)	-	-
Municipal Housing Finance Fund					
		Technical Contracts	(50,000)	-	-
		Translation Services	675	-	-
		Unallocated	6,847,731	-	-
		Reimbursement of General Fund Costs	55,932	-	-
Neighborhood Empowerment					
		Congress/Budget Advocacy Account	(39,000)	-	-
		Project	(10,000)	-	-
		Neighborhood Council Budget Advocacy	(32,000)	-	-
		Neighborhood Empowerment Fund	171,770	-	-
		Neighborhood Empowerment - Future Year	10,802	-	-
Off-Site Sign Periodic Inspection Fee Fund					
		Reimbursement of General Fund Costs	(82,588)	-	-
Permit Parking Program Revenue Fund					
		Reimbursement of General Fund Costs	396,244	-	-
Planning Case Processing Special Fund					
		Major Projects Review	40,000	-	-
		Reimbursement of General Fund Costs	2,248,234	-	-
Planning Long-Range Planning Fund					
		Reimbursement of General Fund Costs	(5,421,498)	-	-
Project Restore Trust Fund					
		Project Restore Trust Fund	250,000	-	-
Rent Stabilization Trust Fund					
		Relocation Services Provider Fee	500,000	-	-
		Translation Services	3,270	-	-
		Unallocated	6,320,698	-	-
		Reimbursement of General Fund Costs	751,143	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Repair & Demolition Fund					
		Reimbursement of General Fund Costs	(218,360)	-	-
Reserve Fund					
		Reserve Fund	37,656,787	-	-
Road Maintenance and Rehabilitation Program Special Fund					
		Bicycle Lane Repair and Maintenance	4,149,717	-	-
		Complete Streets	3,820,000	-	-
		Concrete Streets	562,841	-	-
		Cool Pavement/Sustainable Pavement Projects	2,000,000	-	-
		Cool Slurry	(2,000,000)	-	-
		Failed Street Reconstruction	3,929,978	-	-
		Pavement Preservation Program	(23,996,188)	-	-
		Sidewalk Repair - Access Request Acceleration	15,000,000	-	-
		Sidewalk Repair Contractual Services	(3,800,000)	-	-
		Sidewalk Repair Engineering Consulting Services	(2,300,000)	-	-
		Sidewalk Repair Incentive Program	(1,000,000)	-	-
		Vision Zero Corridor Projects - SB1	2,000,000	-	-
		Vision Zero Traffic Signals Support	(61,755)	-	-
Sewer and Construction and Maintenance Fund					
		Sewer and Construction and Maintenance Fund	26,220,128	-	-
Short-term Rental Enforcement Trust Fund					
		Reimbursement of General Fund Costs	854,486	-	-
Sidewalk and Park Vending Trust Fund					
		Reimbursement of General Fund Costs	(2,890,353)	-	-
Sidewalk Repair Fund					
		Sidewalk Repair Fund	8,362,773	-	-
		Sidewalk Repair Contractual Services	4,000,000	-	-
		Sidewalk Repair Engineering Consulting Services	2,400,000	-	-
		Sidewalk Repair Incentive Program	1,000,000	-	-
		Reimbursement of General Fund Costs	(278,029)	-	-
Solid Waste Resources Revenue Fund					
		Solid Waste Resources Fund	(3,127,717)	-	-
		Solid Waste Resources Revenue Bonds 2013-A - Principal	(1,925,000)	-	-
		Solid Waste Resources Revenue Bonds 2013-A - Interest	(300,000)	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Principal	40,000	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Interest	(39,750)	-	-
		Solid Waste Resources Revenue Bonds 2015-A - Principal	(2,090,000)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Solid Waste Resources Revenue Fund					
		Solid Waste Resources Revenue Bonds 2015-A - Interest	(429,500)	-	-
		Solid Waste Resources Revenue Bonds 2018-A - Principal	290,000	-	-
		Solid Waste Resources Revenue Bonds 2018-A - Interest	(289,000)	-	-
		Reimbursement of General Fund Costs	(65,594,640)	-	-
Special Gas Tax Street Improvements					
		Concrete Streets	100,000	-	-
		Reimbursement of General Fund Costs	776,078	-	-
Staples Arena Trust Fund					
		Unallocated	(2,014,841)	-	-
Stormwater Pollution Abatement					
		Expense and Equipment	(1,138,625)	-	-
		Media Tech Center	62,510	-	-
		NPDES Permit Compliance	1,283,000	-	-
		On Call Contractors (Emergency Funds)	(2,011,244)	-	-
		Operation and Maintenance - TMDL Compliance Projects	80,000	-	-
		Payment for Sewer Construction Maintenance Fund Loan	356,973	-	-
		Reimbursement of General Fund Costs	(2,983,599)	-	-
		San Fernando Valley Stormwater Capture Projects	4,000,000	-	-
		Sanitation Contracts	(270,000)	-	-
Street Damage Restoration Fee Special Fund					
		Failed Street Reconstruction	(1,584,304)	-	-
		Reimbursement of General Fund Costs	662,455	-	-
Street Lighting Maintenance Assessment Fund					
		Assessment District Analysis	(2,053,656)	-	-
		Energy	1,000,000	-	-
		Graffiti Removal	330,000	-	-
		Street Lighting Improvements and Supplies	3,734,349	-	-
		Strategic Plan FUSE Fellow	(75,000)	-	-
		Reimbursement of General Fund Costs	(548,621)	-	-
		Tree Trimming	(500,000)	-	-
Systematic Code Enforcement Fee Fund					
		Contract Programming - Systems Upgrades	(420,000)	-	-
		Reimbursement of General Fund Costs	(14,977,799)	-	-
		Translation Services	(11,075)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Telecommunications Liquidated Damages - TDA					
		Cable Franchise Oversight	(289,750)	-	-
		L.A. Cityview 35 Operations	(86,365)	-	-
		PEG Access Capital Costs	(1,422,892)	-	-
		Reimbursement of General Fund Costs	(1,337,565)	-	-
Traffic Safety Education Program Fund					
		Reimbursement of General Fund Costs	(91,834)	-	-
Transportation Regulation & Enforcement Fund					
		Reimbursement of General Fund Costs	(28,652)	-	-
US Department of Justice Asset Forfeiture Fund					
		Black and White Vehicles	215,092	-	-
		Community Survey	(250,000)	-	-
		Cybersecurity Services	(500,000)	-	-
		Deployment Planning System	(581,083)	-	-
		Microfilm Digitization	(187,000)	-	-
		Mount Lee Surveillance Equipment	(122,786)	-	-
		Multi-Discipline Collision Investigation Equipment	(121,371)	-	-
		One-Time Expenses to Support Police Operations	(212,923)	-	-
		Supplemental Police Account	(984,914)	-	-
		Tasers	(1,405,974)	-	-
		Technology	(685,388)	-	-
		Training	192,555	-	-
US Treasury Asset Forfeiture Fund					
		Supplemental Police Account	44,766	-	-
		Technology	(123,706)	-	-
Ventura/Cahuenga Corridor Plan Fund					
		Reimbursement of General Fund Costs	(72,273)	-	-
Village at Westfield Topanga					
		Village at Westfield Topanga Trust Fund	(980,000)	-	-
Warner Center Mobility Trust Fund					
		Reimbursement of General Fund Costs	(46,903)	-	-
Warner Center Transportation Trust Fund					
		Reimbursement of General Fund Costs	46,327	-	-
West LA Transportation Improvement & Mitigation					
		Reimbursement of General Fund Costs	43,435	-	-
Wilshire Grand Hotel Project Trust Fund					
		Wilshire Grand Hotel Project Trust Fund	(8,300,000)	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Workforce Investment Act Fund					
		Reimbursement of General Fund Costs	(515,088)	-	-
Zoo Enterprise Trust Fund					
		Zoo Wastewater Facility	(115,000)	-	-
		Proposed Changes	1,738,798	-	-
		Total	1,315,533,227	-	-
Grand Total Section 2 Dept & Non-Dept			11,230,298,313	31,039	2,438

Library

Adopted Budget

2020-21 Adopted Budget	205,055,546	1,107	-
Adopted Budget	205,055,546	1,107	-

Other Changes or Adjustments

Adjustments to Library Facilities Costs	1,667,198	-	-
Direct Cost Contingency Fund	3,393,600	-	-
General Fund Reimbursement	2,527,228	-	-
Reimbursements for Sidewalk Repairs	3,639,477	-	-

Obligatory Changes

2020-21 Employee Compensation Adjustment	(762,460)	-	-
2021-22 Employee Compensation Adjustment	112,300	-	-
Full Funding for Partially Financed Positions	125,527	-	-
Salary Step and Turnover Effect	543,736	-	-

Deletion of One-Time Services

Deletion of One-Time Equipment Funding	(50,000)	-	-
Deletion of One-Time Expense Funding	(6,514,823)	-	-
Deletion of One-Time Special Funding	(210,000)	-	-

Continuation of Services

Compact Shelving	3,297	-	-
LA Libros Festival	36,000	-	-

Increased Services

Audio and Visual Production Equipment	15,000	-	-
Book Cart Replacement	8,300	-	-
Branch Library Alterations and Improvements	504,232	-	-
Central Library Alterations and Improvements	175,500	-	-
Central Library Staff Enhancement	65,688	1	-
Equipment Repair and Replacement	2,380,000	-	-
Filter Replacement	76,800	-	-
Human Resources and Payroll Project	210,000	-	-
Information Technology Infrastructure Enhancement	3,196,367	-	-
Library Books and Materials	1,792,755	-	-
Salaries, As-Needed Account	150,901	-	-
Self-Serve Scan and Copy System	4,700	-	-
Subscriptions and Licenses	100,000	-	-

2021-22 Proposed Budget Changes by Department

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
		Vehicle Procurement	434,000	-	-
		Way-Finding Signage	100,000	-	-
New Services					
		Closed Captioning Services	100,000	-	-
		Digital Signage	50,000	-	-
		Event Notification System	31,000	-	-
		Information Technology Equipment	80,400	-	-
		Laptop Procurement	25,000	-	-
		Library Experience Office Staff Enhancement	522,814	9	-
		Office Supplies and Outreach Materials	100,000	-	-
		Racial Equity Action Plan	30,000	-	-
		Security Cameras and Badge Access	1,000,000	-	-
		Social Service Outreach	860,267	-	-
		Training	200,000	-	-
Efficiencies to Services					
		Expense Account Reduction	(72,368)	-	-
Reduced Services					
		Security Services Reduction	(4,566,990)	-	-
		Proposed Changes	12,085,446	10	-
		Total	217,140,992	1,117	-
Recreation and Parks					
Adopted Budget					
		2020-21 Adopted Budget	263,117,816	1,538	-
		Adopted Budget	263,117,816	1,538	-
Other Changes or Adjustments					
		General Fund Reimbursement	11,912,441	-	-
Separation Incentive Program					
		Separation Incentive Program	(10,504,897)	(140)	-
		Separation Incentive Program Cash Payment	5,851,716	-	-
Obligatory Changes					
		2020-21 Employee Compensation Adjustment	(1,006,055)	-	-
		2021-22 Employee Compensation Adjustment	175,566	-	-
		Full Funding for Partially Financed Positions	13,576,313	-	-
		Salary Step and Turnover Effect	(966,404)	-	-
Deletion of One-Time Services					
		Deletion of One-Time Equipment Funding	(14,000)	-	-
		Deletion of One-Time Expense Funding	(67,500)	-	-
Increased Services					
		Funding for Partially Funded Facilities	110,146	-	-
Efficiencies to Services					
		One-Time Salary Reduction	(400,000)	-	-
		Proposed Changes	18,667,326	(140)	-
		Total	281,785,142	1,398	-
Grand Total Section 4 Departments			498,926,134	7,779	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Aging</i>				
		2020-21 Employee Compensation Adjustment	(33,806)	-	-
		2021-22 Employee Compensation Adjustment	3,177	-	-
		Full Funding for Partially Financed Positions	576,029	-	-
		Salary Step and Turnover Effect	(168,546)	-	-
	<i>Animal Services</i>				
		2020-21 Employee Compensation Adjustment	(213,075)	-	-
		2021-22 Employee Compensation Adjustment	30,825	-	-
		Full Funding for Partially Financed Positions	3,195,885	-	-
		Salary Step and Turnover Effect	(66,909)	-	-
	<i>Building and Safety</i>				
		2020-21 Employee Compensation Adjustment	(434,673)	-	-
		2021-22 Employee Compensation Adjustment	62,001	-	-
		Full Funding for Partially Financed Positions	1,115,766	-	-
		Salary Step and Turnover Effect	1,796,067	-	-
	<i>Cannabis Regulation</i>				
		2020-21 Employee Compensation Adjustment	(6,332)	-	-
		2021-22 Employee Compensation Adjustment	738	-	-
		Full Funding for Partially Financed Positions	355,762	-	-
		Salary Step and Turnover Effect	13,043	-	-
	<i>City Administrative Officer</i>				
		2020-21 Employee Compensation Adjustment	(148,430)	-	-
		2021-22 Employee Compensation Adjustment	13,781	-	-
		Full Funding for Partially Financed Positions	2,240,185	-	-
		Salary Step and Turnover Effect	142,014	-	-
	<i>City Attorney</i>				
		2020-21 Employee Compensation Adjustment	(1,203,781)	-	-
		2021-22 Employee Compensation Adjustment	108,242	-	-
		Full Funding for Partially Financed Positions	19,957,411	-	-
		Salary Step and Turnover Effect	(374,332)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>City Clerk</i>				
		2020-21 Employee Compensation Adjustment	(100,834)	-	-
		2021-22 Employee Compensation Adjustment	10,825	-	-
		Full Funding for Partially Financed Positions	1,635,037	-	-
		Salary Step and Turnover Effect	162,873	-	-
	<i>City Planning</i>				
		2020-21 Employee Compensation Adjustment	(366,381)	-	-
		2021-22 Employee Compensation Adjustment	35,939	-	-
		Full Funding for Partially Financed Positions	6,809,760	-	-
		Salary Step and Turnover Effect	(22,072)	-	-
	<i>Civil, Human Rights and Equity</i>				
		2020-21 Employee Compensation Adjustment	(2,147)	-	-
		2021-22 Employee Compensation Adjustment	177	-	-
		Full Funding for Partially Financed Positions	161,504	-	-
		Salary Step and Turnover Effect	9,691	-	-
	<i>Controller</i>				
		2020-21 Employee Compensation Adjustment	(163,015)	-	-
		2021-22 Employee Compensation Adjustment	17,189	-	-
		Full Funding for Partially Financed Positions	3,770,534	-	-
		Salary Step and Turnover Effect	91,169	-	-
	<i>Convention and Tourism Development</i>				
		2020-21 Employee Compensation Adjustment	(13,478)	-	-
		2021-22 Employee Compensation Adjustment	1,556	-	-
		Full Funding for Partially Financed Positions	167,006	-	-
		Salary Step and Turnover Effect	(125,906)	-	-
	<i>Council</i>				
		2020-21 Employee Compensation Adjustment	(264,700)	-	-
		2021-22 Employee Compensation Adjustment	35,859	-	-
		Full Funding for Partially Financed Positions	1,863,502	-	-
		Salary Step and Turnover Effect	98,976	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Cultural Affairs</i>				
		2020-21 Employee Compensation Adjustment	(55,234)	-	-
		2021-22 Employee Compensation Adjustment	5,330	-	-
		Full Funding for Partially Financed Positions	749,388	-	-
		Salary Step and Turnover Effect	(36,671)	-	-
	<i>Disability</i>				
		2020-21 Employee Compensation Adjustment	(21,730)	-	-
		2021-22 Employee Compensation Adjustment	1,949	-	-
		Full Funding for Partially Financed Positions	284,769	-	-
		Salary Step and Turnover Effect	23,512	-	-
	<i>Economic and Workforce Development</i>				
		2020-21 Employee Compensation Adjustment	(87,413)	-	-
		2021-22 Employee Compensation Adjustment	8,673	-	-
		Full Funding for Partially Financed Positions	1,897,275	-	-
		Salary Step and Turnover Effect	(108,721)	-	-
	<i>El Pueblo de Los Angeles</i>				
		2020-21 Employee Compensation Adjustment	(8,230)	-	-
		2021-22 Employee Compensation Adjustment	826	-	-
		Full Funding for Partially Financed Positions	100,866	-	-
		Salary Step and Turnover Effect	(52,295)	-	-
	<i>Emergency Management</i>				
		2020-21 Employee Compensation Adjustment	(21,825)	-	-
		2021-22 Employee Compensation Adjustment	2,017	-	-
		Full Funding for Partially Financed Positions	481,038	-	-
		Salary Step and Turnover Effect	(114,748)	-	-
	<i>Employee Relations Board</i>				
		2020-21 Employee Compensation Adjustment	(2,691)	-	-
		2021-22 Employee Compensation Adjustment	268	-	-
		Full Funding for Partially Financed Positions	32,031	-	-
		Salary Step and Turnover Effect	(7,394)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Ethics Commission</i>				
		2020-21 Employee Compensation Adjustment	(29,749)	-	-
		2021-22 Employee Compensation Adjustment	3,165	-	-
		Full Funding for Partially Financed Positions	344,137	-	-
		Salary Step and Turnover Effect	35,546	-	-
	<i>Finance</i>				
		2020-21 Employee Compensation Adjustment	(312,651)	-	-
		2021-22 Employee Compensation Adjustment	32,601	-	-
		Full Funding for Partially Financed Positions	5,610,556	-	-
		Salary Step and Turnover Effect	178,263	-	-
	<i>Fire</i>				
		2020-21 Employee Compensation Adjustment	(124,763)	-	-
		2021-22 Employee Compensation Adjustment	45,027	-	-
		Full Funding for Partially Financed Positions	39,244,399	-	-
		Salary Step and Turnover Effect	1,987,625	-	-
	<i>General Services</i>				
		2020-21 Employee Compensation Adjustment	(1,068,454)	-	-
		2021-22 Employee Compensation Adjustment	153,415	-	-
		Full Funding for Partially Financed Positions	16,820,434	-	-
		Salary Step and Turnover Effect	827,641	-	-
	<i>Housing</i>				
		2020-21 Employee Compensation Adjustment	(332,399)	-	-
		2021-22 Employee Compensation Adjustment	36,882	-	-
		Full Funding for Partially Financed Positions	9,082,604	-	-
		Salary Step and Turnover Effect	71,936	-	-
	<i>Information Technology Agency</i>				
		2020-21 Employee Compensation Adjustment	(448,997)	-	-
		2021-22 Employee Compensation Adjustment	57,838	-	-
		Full Funding for Partially Financed Positions	7,020,532	-	-
		Salary Step and Turnover Effect	(321,372)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Mayor</i>				
		2020-21 Employee Compensation Adjustment	(71,106)	-	-
		2021-22 Employee Compensation Adjustment	9,633	-	-
		Full Funding for Partially Financed Positions	704,759	-	-
		Salary Step and Turnover Effect	26,588	-	-
	<i>Neighborhood Empowerment</i>				
		2020-21 Employee Compensation Adjustment	(23,409)	-	-
		2021-22 Employee Compensation Adjustment	2,017	-	-
		Full Funding for Partially Financed Positions	348,750	-	-
		Salary Step and Turnover Effect	(50,079)	-	-
	<i>Personnel</i>				
		2020-21 Employee Compensation Adjustment	(463,936)	-	-
		2021-22 Employee Compensation Adjustment	50,065	-	-
		Full Funding for Partially Financed Positions	8,534,596	-	-
		Salary Step and Turnover Effect	(253,304)	-	-
	<i>Police</i>				
		2020-21 Employee Compensation Adjustment	18,353,496	-	-
		2021-22 Employee Compensation Adjustment	1,504,785	-	-
		Full Funding for Partially Financed Positions	26,792,162	-	-
		Reduced Sworn Hiring	(72,799,190)	-	-
		Salary Step and Turnover Effect	3,331,396	-	-
	<i>Public Accountability</i>				
		2020-21 Employee Compensation Adjustment	(13,670)	-	-
		2021-22 Employee Compensation Adjustment	1,179	-	-
		Full Funding for Partially Financed Positions	158,429	-	-
		Salary Step and Turnover Effect	25,473	-	-
	<i>Board of Public Works</i>				
		2020-21 Employee Compensation Adjustment	(82,929)	-	-
		2021-22 Employee Compensation Adjustment	8,381	-	-
		Full Funding for Partially Financed Positions	1,630,217	-	-
		Salary Step and Turnover Effect	(45,258)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Bureau of Contract Administration</i>				
		2020-21 Employee Compensation Adjustment	(99,424)	-	-
		2021-22 Employee Compensation Adjustment	10,908	-	-
		Full Funding for Partially Financed Positions	6,787,317	-	-
		Salary Step and Turnover Effect	1,101,788	-	-
	<i>Bureau of Engineering</i>				
		2020-21 Employee Compensation Adjustment	(763,021)	-	-
		2021-22 Employee Compensation Adjustment	102,530	-	-
		Full Funding for Partially Financed Positions	11,700,877	-	-
		Salary Step and Turnover Effect	768,273	-	-
	<i>Bureau of Sanitation</i>				
		2020-21 Employee Compensation Adjustment	(2,553,869)	-	-
		2021-22 Employee Compensation Adjustment	363,998	-	-
		Full Funding for Partially Financed Positions	1,160,232	-	-
		Salary Step and Turnover Effect	3,486,794	-	-
	<i>Bureau of Street Lighting</i>				
		2020-21 Employee Compensation Adjustment	(185,174)	-	-
		2021-22 Employee Compensation Adjustment	26,412	-	-
		Full Funding for Partially Financed Positions	3,898,660	-	-
		Salary Step and Turnover Effect	214,410	-	-
	<i>Bureau of Street Services</i>				
		2020-21 Employee Compensation Adjustment	(693,990)	-	-
		2021-22 Employee Compensation Adjustment	102,811	-	-
		Full Funding for Partially Financed Positions	24,030,374	-	-
		Salary Step and Turnover Effect	(346,216)	-	-
	<i>Transportation</i>				
		2020-21 Employee Compensation Adjustment	(1,109,699)	-	-
		2021-22 Employee Compensation Adjustment	156,013	-	-
		Full Funding for Partially Financed Positions	17,723,981	-	-
		Salary Step and Turnover Effect	883,900	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Obligatory Changes					
	<i>Zoo</i>				
		2020-21 Employee Compensation Adjustment	(170,780)	-	-
		2021-22 Employee Compensation Adjustment	24,541	-	-
		Full Funding for Partially Financed Positions	2,512,119	-	-
		Salary Step and Turnover Effect	62,197	-	-
	<i>Library</i>				
		2020-21 Employee Compensation Adjustment	(762,460)	-	-
		2021-22 Employee Compensation Adjustment	112,300	-	-
		Full Funding for Partially Financed Positions	125,527	-	-
		Salary Step and Turnover Effect	543,736	-	-
	<i>Recreation and Parks</i>				
		2020-21 Employee Compensation Adjustment	(1,006,055)	-	-
		2021-22 Employee Compensation Adjustment	175,566	-	-
		Full Funding for Partially Financed Positions	13,576,313	-	-
		Salary Step and Turnover Effect	(966,404)	-	-
		Total	\$191,432,842	-	-
Deletion of One-Time Services					
	<i>Aging</i>				
		Deletion of Funding for Resolution Authorities	(510,390)	-	-
	<i>Animal Services</i>				
		Deletion of Funding for Resolution Authorities	(1,358,914)	-	-
		Deletion of One-Time Expense Funding	(18,310)	-	-
	<i>Building and Safety</i>				
		Deletion of Funding for Resolution Authorities	(17,196,728)	-	-
		Deletion of One-Time Overtime, and Expense	(602,795)	-	-
		Deletion of One-Time Salary Funding	(463,864)	-	-
	<i>Cannabis Regulation</i>				
		Deletion of Funding for Resolution Authorities	(2,737,976)	-	-
		Deletion of One-Time Expense Funding	(110,000)	-	-
	<i>City Administrative Officer</i>				
		Deletion of Funding for Resolution Authorities	(571,809)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>City Attorney</i>				
		Deletion of Funding for Resolution Authorities	(10,576,206)	-	-
		Deletion of One-Time Expense Funding	(100,000)	-	-
		Deletion of One-Time Salary Funding	(3,131,777)	-	-
	<i>City Clerk</i>				
		Deletion of Funding for Resolution Authorities	(89,326)	-	-
		Deletion of One-Time Expense Funding	(162,000)	-	-
	<i>City Planning</i>				
		Deletion of Funding for Resolution Authorities	(7,981,884)	-	-
		Deletion of One-Time Equipment Funding	(360,000)	-	-
		Deletion of One-Time Expense Funding	(4,644,825)	-	-
	<i>Civil, Human Rights and Equity</i>				
		Deletion of Funding for Resolution Authorities	(269,111)	-	-
		Deletion of One-Time Equipment Funding	(49,972)	-	-
		Deletion of One-Time Expense Funding	(1,050)	-	-
	<i>Controller</i>				
		Deletion of Funding for Resolution Authorities	(1,225,695)	-	-
	<i>Cultural Affairs</i>				
		Deletion of Funding for Resolution Authorities	(773,305)	-	-
		Deletion of One-Time Special Funding	(100,000)	-	-
	<i>Disability</i>				
		Deletion of Funding for Resolution Authorities	(326,905)	-	-
		Deletion of One-Time Expense Funding	(238,000)	-	-
	<i>Economic and Workforce Development</i>				
		Deletion of Funding for Resolution Authorities	(6,318,269)	-	-
		Deletion of One-Time Expense Funding	(5,705,465)	-	-
	<i>El Pueblo de Los Angeles</i>				
		Deletion of One-Time Expense Funding	(50,000)	-	-
	<i>Emergency Management</i>				
		Deletion of Funding for Resolution Authorities	(916,059)	-	-
	<i>Ethics Commission</i>				
		Deletion of Funding for Resolution Authorities	(73,966)	-	-
	<i>Finance</i>				
		Deletion of Funding for Resolution Authorities	(1,262,113)	-	-
		Deletion of One-Time Expense Funding	(3,844)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Fire</i>				
		Deletion of Funding for Resolution Authorities	(9,750,127)	-	-
		Deletion of One-Time Expense Funding	(38,837,173)	-	-
	<i>General Services</i>				
		Deletion of Funding for Resolution Authorities	(1,416,398)	-	-
		Deletion of One-Time Equipment Funding	(279,554)	-	-
		Deletion of One-Time Expense Funding	(670,818)	-	-
	<i>Housing</i>				
		Deletion of Funding for Resolution Authorities	(19,769,712)	-	-
		Deletion of One-Time Expense Funding	(9,458,672)	-	-
	<i>Information Technology Agency</i>				
		Deletion of Funding for Resolution Authorities	(901,805)	-	-
		Deletion of One-Time Expense Funding	(8,125,417)	-	-
		Deletion of One-Time Special Funding	(4,280,000)	-	-
	<i>Neighborhood Empowerment</i>				
		Deletion of Funding for Resolution Authorities	(297,974)	-	-
		Deletion of One-Time Expense Funding	(7,300)	-	-
	<i>Personnel</i>				
		Deletion of Funding for Resolution Authorities	(5,578,096)	-	-
		Deletion of One-Time Expense Funding	(1,056,000)	-	-
	<i>Police</i>				
		Deletion of Funding for Resolution Authorities	(15,952,099)	-	-
		Deletion of One-Time Equipment Funding	(5,902,721)	-	-
		Deletion of One-Time Expense Funding	(90,956,985)	-	-
	<i>Board of Public Works</i>				
		Deletion of Funding for Resolution Authorities	(1,008,007)	-	-
	<i>Bureau of Contract Administration</i>				
		Deletion of Funding for Resolution Authorities	(11,686,646)	-	-
		Deletion of One-Time Expense Funding	(2,010,896)	-	-
	<i>Bureau of Engineering</i>				
		Deletion of Funding for Resolution Authorities	(15,523,273)	-	-
		Deletion of One-Time Expense Funding	(1,806,523)	-	-
	<i>Bureau of Sanitation</i>				
		Deletion of Funding for Resolution Authorities	(23,678,703)	-	-
		Deletion of One-Time Expense Funding	(18,222,157)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Deletion of One-Time Services					
	<i>Bureau of Street Lighting</i>				
		Deletion of Funding for Resolution Authorities	(10,968,684)	-	-
		Deletion of One-Time Expense Funding	(6,652,407)	-	-
		Deletion of One-Time Special Funding	(2,100,000)	-	-
		Restoration of One-Time Expense Funding	200,000	-	-
	<i>Bureau of Street Services</i>				
		Deletion of Funding for Resolution Authorities	(29,992,390)	-	-
		Deletion of One-Time Expense Funding	(16,772,926)	-	-
	<i>Transportation</i>				
		Deletion of Funding for Resolution Authorities	(26,783,885)	-	-
		Deletion of One-Time Expense Funding	(1,875,000)	-	-
	<i>Zoo</i>				
		Deletion of Funding for Resolution Authorities	(369,205)	-	-
		Deletion of One-Time Expense Funding	(92,000)	-	-
	<i>Library</i>				
		Deletion of One-Time Equipment Funding	(50,000)	-	-
		Deletion of One-Time Expense Funding	(6,514,823)	-	-
		Deletion of One-Time Special Funding	(210,000)	-	-
	<i>Recreation and Parks</i>				
		Deletion of One-Time Equipment Funding	(14,000)	-	-
		Deletion of One-Time Expense Funding	(67,500)	-	-
		Total	(\$457,370,434)	-	-
Continuation of Services					
	<i>Aging</i>				
		LGBTQ Mini Multipurpose Center	450,000	-	-
		Older Workers Employment Program Staff Support	220,023	-	4
		Purposeful Aging LA	222,134	-	2
	<i>Animal Services</i>				
		Administrative Citation Enforcement Program	116,278	-	2
		Animal Licensing Canvassing Program	204,584	-	6
		District Supervisor	90,279	-	1
		Public Information Director	127,426	1	-
		Veterinary Medical Support	136,089	2	-
	<i>Building and Safety</i>				
		Administrative Support	231,545	-	2
		Airport Inspection	781,428	-	6
		Airport Plan Check	564,467	-	4
		Airport Plan Check Services	275,629	-	2
		Applications Support	189,846	-	2
		Assistant General Manager	216,495	-	1
		Backfile Conversion	268,677	-	5

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Cannabis Business Case Management	243,149	-	2
		Citywide Business Case Management	654,028	-	6
		Clerical Support	50,413	-	1
		Code Enforcement Overtime Funding	150,000	-	-
		Code Enforcement Services	614,461	-	6
		Commercial Building Inspection	109,832	-	1
		Commercial Inspector Training Program	1,045,522	-	14
		Commercial Plumbing Inspection	219,336	-	2
		Concierge Services Program	838,230	-	7
		Construction Sign Inspection Program	159,248	-	2
		Custodian of Records	57,562	-	1
		Demand Payment Section Support	216,377	-	2
		Electrical Inspection	596,202	-	5
		Electrical Inspection Airport Support	326,036	-	3
		Electrical Plan Check	124,292	-	1
		Elevator Inspection	360,559	-	3
		Engineering Case Management	526,590	-	4
		Existing Building Energy and Water Efficiency Program	738,423	-	8
		Fire Sprinkler Inspection	241,215	-	2
		Graphics Designer	73,146	-	1
		Haul Route Application Processing	50,413	-	1
		Inspection Case Management	1,137,620	-	9
		Intermittent Code Enforcement Services	460,845	-	-
		Liens Processing	25,407	-	2
		Major Projects	653,285	-	5
		Mechanical Plan Check	122,877	-	1
		Metro Backroom Plan Check	74,435	-	1
		Monitoring, Verification, and Inspection Program	167,850	-	-
		Non-Ductile Concrete Plan Check	768,801	-	6
		Online Structural Inventory	348,434	-	4
		Residential Inspection	653,011	-	6
		Residential Inspector Training Program	821,482	-	11
		Soft-Story Inspection	1,009,013	-	9
		Soft-Story Plan Check	1,040,696	-	10
		Structural Plan Check Clerical Support	151,238	-	3
		Structural Plan Check Support	1,051,753	-	9
		Technology Services Bureau	84,817	-	1
		Zoning Engineer and Subdivision Review	295,865	-	2

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Cannabis Regulation</i>				
		Community Engagement/Public Policy	474,824	-	5
		General Administration	657,077	-	6
		Licensing, Compliance, and Commission Support	1,411,806	-	14
		Social Equity Business Development	645,347	-	6
	<i>City Administrative Officer</i>				
		CRA/LA Bond Oversight Program	130,284	-	1
		Proposition HHH Facilities Bond Program	99,643	-	1
		Strategic Workforce Analysis	182,036	1	-
	<i>City Attorney</i>				
		Accessible Housing Program Support	325,846	-	2
		Affirmative Litigation Support	656,765	-	6
		Bar Dues	24,338	-	-
		Bureau of Sanitation Legal Support	187,646	-	1
		California Environmental Quality Act - DPW	447,989	-	3
		California Environmental Quality Act - Litigation	138,201	-	1
		California Environmental Quality Act - Planning	187,646	-	1
		Cannabis Enforcement and Regulation	1,611,883	-	11
		Child Sexual Abuse Prosecutorial Support	187,646	-	1
		City Infrastructure Development Support	187,646	-	1
		Citywide Nuisance Abatement Program	464,047	-	3
		Claims and Risk Management Division Support	62,140	-	1
		Community Planning Program Support	355,995	-	3
		Continuing Education Stipend	516,750	-	-
		Department of Water and Power Support	543,320	-	4
		Foreclosure Registry Program	267,239	-	2
		General Litigation Support	145,397	-	2
		Harbor Department Support	260,344	-	2
		Intellectual Property Crime Support	107,201	-	1
		Mental Competency Caseload Support	505,175	-	4
		Neighborhood Prosecutor Program Support	829,205	-	6
		Office of Wage Standards Support	616,339	-	5
		Parking Meters and Facilities Division	138,201	-	1
		Police Litigation Division	475,059	-	3
		Proposition HHH Legal Support	355,995	-	3
		Qui Tam Affirmative Litigation	375,291	-	2
		Risk Management Division	835,172	-	6
	<i>City Clerk</i>				
		June 2022 Election - Departmental Expenses	3,516,214	-	-
		Legislative Management System	160,000	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>City Planning</i>				
		Administration and Payroll Services	77,617	-	1
		California Environmental Quality Act (CEQA) Policy Unit	376,600	-	3
		Community Planning Team	2,813,423	-	19
		Department-Wide Training	100,000	-	-
		Environmental Impact Report Review Services	500,000	-	-
		Extended Home-Sharing Program	333,207	-	3
		General Plan	861,412	-	2
		GIS and Graphics Workstation Upgrades	200,000	-	-
		Home-Sharing Administration and Enforcement	2,073,011	-	7
		Los Angeles River Works	84,506	-	1
		Los Angeles World Airports Support	130,706	-	1
		Major Projects Section	84,506	-	1
		Metro Public Counter	378,071	-	5
		Mobility Plan	192,094	-	2
		Performance Management Unit	164,196	-	1
		Policy Planning Housing Unit	468,694	-	5
		re:codeLA	404,844	-	3
		Specific Plan Maintenance Teams	745,294	-	8
		Transit Neighborhood Plans	276,600	-	3
		Urban Design Studio	164,196	-	1
		Venice Local Coastal Program	192,094	-	2
	<i>Civil, Human Rights and Equity</i>				
		Commission Oversight and Discrimination Enforcement	748,282	-	8
		Public Outreach, Equity, and Empowerment	1,591,537	-	12
	<i>Controller</i>				
		Citywide Accounting Assistance Program	150,000	-	-
		Executive Management Support	110,731	-	1
		Human Resources and Payroll Project	595,677	-	4
		Internal Audit Support for Building and Safety	121,992	-	1
		Payroll System Project Support	151,544	-	1
		Special Fund Analysis	272,370	-	2
	<i>Cultural Affairs</i>				
		Contracting and Accounting Staff Support	79,928	-	1
		Former CRA/LA Art Agreements	163,351	-	2
		Hansen Dam Fireworks Event	75,000	-	-
		Los Angeles World Airports Art Program	63,979	-	1
		Vision Theater and Manchester Youth Arts Center	159,033	-	2
		Watts Towers Art Center	243,537	-	4

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Disability</i>				
		Blue Curb Program Support Staff	183,879	2	-
		CASp On-Call Contract	-	-	-
		Emergency Preparedness Manuals	18,000	-	-
		HIV and Disability Legal Services Partnership	20,000	-	-
		HIV and Homelessness Program	200,000	-	-
		Lead CASp	-	-	-
		Public Information Officer	83,904	-	1
		Unified Homeless Response Center Staff Support	84,982	-	1
	<i>Economic and Workforce Development</i>				
		Adult Workforce Development	1,440,329	-	13
		Asset Management	582,084	-	4
		Citywide Economic Development	109,303	-	1
		Client Services Technology	121,709	-	1
		Consolidated Plan Support of Economic Development	277,578	-	2
		Day Laborer Services	1,095,860	-	-
		Economic Development and Comprehensive Job Creation	796,857	-	5
		Gang Injunction Settlement Implementation	109,303	-	1
		General Administration and Support	451,083	-	4
		Grant Fiscal Review Reporting	70,498	-	1
		Grant Subrecipient Fiscal Review	70,498	-	1
		Jobs and Economic Development Incentive Zones	72,914	-	1
		Los Angeles Regional Initiative for Social Enterprise	3,000,000	-	-
		WorkSource Center Contract Monitoring	97,703	-	1
		YouthSource Centers, Hire LA, and Cash for College	1,841,907	-	16
		Youth Workforce Development	256,919	-	3
	<i>El Pueblo de Los Angeles</i>				
		Credit Card Service Fees	50,000	-	-
	<i>Emergency Management</i>				
		Assistant General Manager	172,921	-	1
		Community Emergency Management	103,945	-	1
		Community Preparedness	311,834	-	3
		Grants Coordinator	102,230	-	1
		Lease and Maintenance of Photocopiers	1,028	-	-
		Public Health Coordinator	102,230	-	1
	<i>Ethics Commission</i>				
		Developer and Systems Support	79,398	-	1

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Finance</i>				
		Banking Transition	321,948	-	3
		Cannabis Audit Unit	379,610	-	4
		Contact Center Communication Enhancement	3,844	-	-
		Customer Support Call Processing	201,621	-	3
		Secure Cash Acceptance Operation	418,951	-	6
	<i>Fire</i>				
		2016 SAFER Grant	8,496,368	-	48
		2017 SAFER Grant	3,347,940	-	21
		Administration of Controlled Medication	132,424	-	1
		Administrative Services Bureau	175,113	-	2
		Advanced Provider Response Units (APRUs)	1,560,931	-	12
		Cannabis Enforcement	1,015,075	8	-
		Capital and Facilities Planning	201,319	-	1
		Cardiac Monitors	500,000	-	-
		Community Liaison Office	100,875	-	1
		Constant Staffing Overtime	9,041,892	-	-
		Disaster Response Staffing	-	-	1
		Firefighter Academy Staff	16,850	-	-
		Firefighter Recruit Training	8,339,218	-	-
		First Responder Equipment	291,368	-	-
		Fleet Replacement Program	-	-	-
		LAWA Landside Access Modernization Program	128,793	-	1
		Probationary Field Training	785,884	-	-
		Replacement of Automated External Defibrillators (AED)	66,231	-	-
		Turnout Gear	1,275,000	-	-
		Wildland Fuel Management	32,521	-	-
		Youth Development Programs	277,669	-	2
		Youth Development Recruitment	122,574	-	1
		Youth Programs Coordinator	100,875	-	1
	<i>General Services</i>				
		Automated Processing Software	140,000	-	-
		Building Maintenance Work Control Center Support	50,163	-	1
		Citywide Leasing Account	279,745	-	-
		Custodial Services	491,235	-	10
		Failed Streets Program	108,158	-	1
		Materials Testing Support	226,791	-	3
		Parking Services Support	92,312	-	1
		Pershing Square Parking Resources	430,020	-	10

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Housing</i>				
		Accessible Housing Program Expenses	611,671	-	-
		Accessible Housing Program Staff	6,962,089	-	73
		Accounting	873,544	-	12
		Administrative Services	257,402	-	3
		Affordable Housing and Sustainable Communities	97,270	-	1
		Affordable Housing Bond Program	665,470	-	6
		Affordable Housing Covenants	599,079	-	6
		Affordable Housing Linkage Fee	84,567	-	1
		Affordable Housing Loan Portfolio	403,807	-	4
		Affordable Housing Managed Pipeline	234,674	-	2
		Assistant Inspector Training Program	136,964	-	2
		Billing and Collections for Rent and Code	124,055	-	2
		Billing Systems Staffing	132,703	-	1
		Construction Services for Proposition HHH	112,329	-	1
		Environmental Review	199,376	-	2
		Executive Management	830,156	-	6
		Foreclosure Registry Program	213,935	-	3
		Handyworker Program	112,329	-	1
		Homeownership Program	117,336	-	1
		Housing Opportunities for Persons with AIDS	266,342	-	3
		Housing Services	141,205	-	1
		Land Development Financial Advisor Services	166,562	-	-
		Land Development Paralegal Services	31,200	-	-
		Land Development Program	564,038	-	6
		Lead Program	646,166	-	7
		Los Angeles Homeless Services Authority	375,820	-	4
		Naturally Occurring Affordable Housing Program	84,566	-	1
		Occupancy Monitoring for Proposition HHH	124,585	-	1
		Occupancy Monitoring Program	1,643,244	-	3
		Outreach Services	150,000	-	-
		Prevailing Wage Monitoring for Proposition HHH	84,567	-	1
		Proposition HHH Contracts	172,500	-	-
		Proposition HHH Program Staff	1,041,349	-	9
		Rent Systems Staffing	125,532	-	1
		Seismic Retrofit Program	276,858	-	4
		Supportive Housing Services	130,898	-	1
		Technology Support	1,680,892	-	14
		Tenant Buyout Program	137,855	2	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Information Technology Agency</i>				
		Citywide Email and Collaboration Tools	408,355	-	-
		Citywide Fiber Optic Network Replacement	3,283,981	-	-
		CyberLabLA	228,746	2	-
		Human Resources and Payroll Project	14,193,095	-	-
		Human Resources and Payroll Project Staffing	406,103	-	4
		LAPD and LAFD Radio Infrastructure Repairs	3,765,842	-	-
		Mobile Worker Program	700,000	-	-
		Obsolete Equipment Replacement	2,000,000	-	-
		Public Information and Social Media Infrastructure	142,000	-	-
		Remote Virtual Meeting Licenses	87,000	-	-
		Remote Worker Licenses	770,000	-	-
	<i>Neighborhood Empowerment</i>				
		Accounting Support	47,122	-	1
		Neighborhood Council Training Program	5,000	-	-
		Office of Community Engagement and Innovation	184,673	-	2

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Personnel</i>				
		Anytime/Anywhere Testing	609,289	-	5
		Benefits Contractor Efficiency and Cost Containment	88,163	-	1
		Centralized Consolidated Records Unit	326,791	-	6
		Chief Equity Officer	193,577	-	1
		Commuter Consultant	150,000	-	-
		Cultural Affairs Department Support	113,876	-	1
		Defined Contribution Plan Manager	145,183	-	1
		Department of Cannabis Regulation Investigative Support	168,486	-	2
		Department of Cannabis Regulation Support	194,997	-	2
		Department of Transportation Support	364,804	-	4
		Department of Water and Power Examining Support	586,033	-	4
		Employee Training	198,000	-	-
		Examining Support	575,070	-	9
		Housing Department Support	304,432	-	5
		Human Resources Payroll Project	230,119	-	2
		Investigator Training	48,642	-	-
		Medicare Compliance Specialist	104,719	-	1
		Occupational Health Services	297,000	-	2
		Occupational Health Services Medical Screenings	150,000	-	-
		Payroll System Project Support	113,876	-	1
		Public Safety Recruitment	300,000	-	-
		Public Safety Recruitment System for Police Hiring	239,000	-	-
		Public Works Bureau of Sanitation Support	254,912	3	-
		Public Works Bureau of Street Services Support	363,252	-	5
		Safety and Industrial Hygiene	85,445	-	1
		Strategic Workforce Development Task Force	1,005,665	-	12
		Workplace Violence Prevention	129,581	-	1

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Police</i>				
		A Bridge Home Security	8,000,000	-	-
		Accumulated Overtime	4,769,285	-	-
		Body-Worn Video Camera Program Expense	1,000,000	-	-
		Cannabis Industry Collections Security	451,008	-	-
		Communication System Maintenance	2,699,055	-	-
		Custody Transportation and Release Contract	520,687	-	-
		Los Angeles County Metropolitan Transportation Authority	36,489,433	-	130
		Sworn Attrition	(15,877,976)	-	-
		Sworn Hiring Plan	31,010,279	-	-
		Task Force for Regional Auto Theft Prevention	-	-	20
		Vehicle Replacements	3,945,731	-	-
	<i>Board of Public Works</i>				
		Administrative Support for the Board President	89,892	1	-
		Climate Emergency Staffing	173,541	-	2
		Grants Unit	-	-	1
		Industrial Waste Billings	63,455	-	1
		MICLA Accounting Support	81,200	-	1
		Mobile Pit Stop Program	-	-	1
		Public Works Trust Fund Support	123,451	-	1
		SB 1 Accounting Support	81,200	-	1
		Sewer Construction and Maintenance Accounts Payable	63,455	-	1
		Sidewalk Repair Program	160,473	-	2
	<i>Bureau of Contract Administration</i>				
		Business Intelligence and Analytics Support	93,596	-	1
		CLEAR Contracting Support	118,692	-	1
		Complete Streets Program Support	1,114,937	-	9
		CORE Business Inclusion Unit	124,782	-	1
		CORE Business Outreach	50,000	-	-
		Metro Annual Work Program	1,506,248	-	12
		Office of Wage Standards Support	246,747	-	1
		Payments and Automation	92,039	-	1
		Services to the Department of Water and Power (DWP)	940,323	-	9
		Services to the Harbor Department	798,815	-	7
		Services to the Los Angeles World Airports (LAWA)	2,580,476	-	23
		Sidewalk Repair Program	1,089,140	-	9
		Transportation Annual Grant Program	1,412,652	-	11
		Utility Electric Meter Release Program	135,740	-	1
		Utility Permit Warranty Program	278,136	-	2

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
<i>Bureau of Engineering</i>					
		Above Grounds Facilities and Utility Permits and Warranty	776,182	-	7
		A Bridge Home Program Support	-	-	1
		Active Transportation Program Delivery	1,111,448	-	8
		ADA Coordinator for Sidewalk Repair Program	149,177	-	1
		Affordable Housing and Sustainable Communities Grant	359,510	-	3
		Clean Water Program Support	216,058	-	2
		Cloud Environment Subscription and Maintenance Funding	364,000	-	-
		Complete Streets Program	855,397	-	7
		Department of Water and Power Stormwater Capture	-	-	2
		Electric Vehicle and Solar Power Engineering	270,107	-	2
		Emergency Sewer Repair Program Support	98,513	1	-
		Environmental Management Group Support	222,408	2	-
		Failed Street Reconstruction	265,016	-	3
		Grant Funded Projects Support	-	-	10
		Great Streets Initiative	100,000	-	-
		Land Development and Survey Management Support	294,760	-	3
		LAWA Landside Access Modernization Program	461,349	-	3
		LAWA Structural and Permit Plan Review	512,834	-	4
		Los Angeles River Design and Project Management	249,946	-	2
		Metro Annual Work Program	3,435,078	-	27
		Pio Pico Library Pocket Park	122,679	-	1
		Potrero Canyon Park Project Support	-	-	2
		Project Management Support for Proposition K	-	-	2
		Public Right of Way Reservation System	129,280	-	1
		Recreation and Parks Project Support	-	-	1
		Safe Clean Water Program	1,084,782	9	-
		Seventh Street Streetscape Improvements Project	-	-	1
		Sidewalk Dining Program Support	95,048	-	1
		Sidewalk Repair Program Compliance and Support	372,057	3	-
		Sixth Street Viaduct Engineering Projects	-	-	2
		Structural Plan Checking of Private Development Projects	234,415	2	-
		Traffic Signals Program	262,326	-	3
		Transportation Construction Traffic Management	130,030	1	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
		Transportation Grant Annual Work Program	2,691,257	-	22
		Vision Zero	354,985	-	2
		Workforce Succession Planning	350,000	-	-
		Zelzah Avenue Streets Improvements Project	-	-	1
	<i>Bureau of Sanitation</i>				
		Brownfields Program Clerical Support	49,576	1	-
		CARE Data Analysis Program Support	250,000	-	-
		CARE Team Vehicle Rentals	1,518,000	-	-
		Citywide Exclusive Franchise System Support	4,224,723	-	47
		Clean and Green Community Program Support	60,295	-	1
		Clean Up Green Up	147,207	-	1
		Clean Water North and South Collection Division	483,110	-	3
		Community Services	153,543	-	1
		Comprehensive Cleaning and Rapid Engagement (CARE)	10,208,483	-	78
		Comprehensive Cleaning and Rapid Engagement Plus	13,113,302	-	69
		Data Intelligence	905,106	10	-
		Data Management Coordinator	151,946	-	1
		External Affairs Manager	120,258	-	1
		Hyperion Water Recycling Division	1,004,701	-	8
		LAWA Landside Access Modernization Program	128,175	-	1
		Livability Services Division	449,223	-	3
		Los Angeles International Airport Recycling Program	154,498	-	2
		Low Impact Development Plan Check Services	699,354	-	7
		Marketing and Public Outreach	161,644	-	1
		Mobile Hygiene Centers	5,864,664	-	13
		Multi-Family Bulky Item Program - Phase II	499,019	-	7
		Non-Curbside Recycling Program Support	102,253	-	1
		Residential Organics and Recycling (ROAR) Program	462,104	-	4
		San Fernando Valley Groundwater Recharge System	285,566	-	2
		Solid Resources Clerical Support	198,303	4	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
<i>Bureau of Street Lighting</i>					
		Accelerated High Voltage Conversion Program	1,805,338	-	-
		Co-Location Small Cell Communication	6,149,415	-	44
		Computer Systems Support	138,249	-	1
		Copper Wire Theft Replacement Program	1,834,193	-	8
		Electric Vehicle Charging Stations	263,942	-	2
		Financial Management	130,507	-	1
		Fleet Leasing	174,100	-	-
		LAWA Landside Access Modernization Project	131,516	-	1
		Metro Annual Work Program	1,353,481	-	14
		Smart City Initiatives	1,008,139	-	4
		Street Lighting Maintenance Support	673,642	-	4
		Traffic Signals Support	508,053	-	5
		Transportation Grant Annual Work Program	1,287,353	-	11
		Underground Substructure Locate and Mark	293,996	-	-
		Utility Lighting Requests	98,883	-	1
		Vision Zero	442,084	-	7

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
<i>Bureau of Street Services</i>					
		Asphalt Repair	680,376	-	-
		Asset Management and Advanced Planning	3,267,001	-	7
		Citywide Sidewalk and Park Vending Program	2,085,663	-	18
		Complete Streets - Sidewalks	-	-	54
		Complete Streets - Street Reconstruction and Trees	3,169,585	-	42
		Dead Tree and Stump Removal	1,247,092	-	15
		Failed Streets Reconstruction	13,414,551	-	27
		Great Streets Initiative	1,356,555	-	11
		Hollywood Blvd Enforcement & 1st Amendment Permitting	500,566	-	5
		Implementation of Bikeways and Pedestrian Facilities	604,031	-	5
		Landscape Development Services	326,369	-	3
		LAWA Landside Access Modernization Program	262,003	-	2
		Metro Annual Work Program	1,436,119	-	11
		Pre-Development and Permit Review	117,784	-	1
		Proactive Tree Care Oversight and Administration	251,768	-	3
		Public Relations and Service Coordination	625,375	-	5
		Rental of Power Screen Unit for Asphalt Plant I	-	-	-
		Risk and Liability Mitigation	1,028,753	-	10
		Roadway Infrastructure Survey	463,595	-	1
		Root Pruning	171,741	-	2
		State Route 710 Mobility Improvement Projects	-	-	2
		Transportation Grant Annual Work Program	11,561,864	-	127
		Tree Planting	842,843	-	9
		Tree Trimming	3,694,291	-	41
		Tree Watering	796,243	-	11
		Vision Zero Bicycle Lane Inspection and Cleaning	457,509	-	6
		Vision Zero Concrete Construction	1,211,576	-	9

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Transportation</i>				
		Affordable Housing and Sustainable Communities Grant	213,372	-	2
		AHSC Grant Implementation	217,014	-	2
		Assistant General Manager - External Affairs	207,330	-	1
		Autonomous Vehicle Demonstrations	208,450	-	2
		Bikeshare and Carshare Programs	196,474	-	2
		Bus Speed Improvement Projects / Metro Support	245,550	-	2
		Community Affairs Advocate	137,154	-	1
		Community Assistance Parking Program	122,779	-	2
		Complete Streets and Vision Zero Corridors	616,606	-	6
		Complete Streets - Striping	381,337	-	6
		Contract and Budget Administration Support for Transit	119,341	-	1
		Dockless Mobility Enforcement	308,330	-	3
		Dockless Scooter Share Program	407,820	-	5
		DWP Water Trunk Line Program - Construction	101,816	-	1
		DWP Water Trunk Line Program - Traffic Signals	631,760	-	6
		Electric Vehicle Infrastructure Resources	297,993	-	3
		External Affairs - Community Engagement	110,149	-	1
		Failed Streets Reconstruction Program	734,718	-	12
		Film Industry Support	218,680	-	4
		Great Streets Initiative	521,014	-	5
		Hollywood Sign Enforcement	958,300	-	14
		LAWA LAMP and Coastal Review Plan Support	360,748	-	3
		Metro Annual Work Program	5,216,575	-	51
		Parking and Electric Vehicle Infrastructure	136,193	-	1
		Safe Routes for Seniors	82,295	-	1
		Safety-Related Traffic Signal Construction	-	-	5
		Speed Hump Program	388,288	-	4
		Taxicab Ambulance Vehicle for Hire Information System	210,000	-	-
		Temporary Sign Resources	84,542	-	2
		Traffic and Street Maintenance Support	993,747	-	13
		Traffic Officer Supervision and Support	484,648	-	8
		Traffic Signals Support	7,134,692	-	72
		Transit Services Analysis - Phase One	502,316	-	5
		Transportation Project Delivery Support	2,453,893	-	22
		Vision Zero Street and Safety Improvements	182,465	-	4
		Vision Zero Traffic Signal Construction Program	737,713	-	9

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Continuation of Services					
	<i>Zoo</i>				
		Accounting Support	64,885	-	1
		Administrative Support	128,086	1	-
		Behavioral Enrichment Program	65,898	-	1
		Contact Yard Support	94,000	-	-
		Software Licensing and Maintenance	20,000	-	-
		Waste Collection Tip Fees	98,450	-	-
		Zoo Research and Conservation Director	99,339	-	1
	<i>Library</i>				
		Compact Shelving	3,297	-	-
		LA Libros Festival	36,000	-	-
		Total	\$392,619,468	56	2,295
Increased Services					
	<i>City Administrative Officer</i>				
		Federal Grant Monitoring and Reporting	179,229	-	2
	<i>City Planning</i>				
		Community Liaison Program	54,730	1	-
		South Los Angeles Development Services Center	155,289	-	2
	<i>Controller</i>				
		Additional Audit Support for Building and Safety	78,354	-	1
	<i>Cultural Affairs</i>				
		Art Center and Theater Technology Enhancements	500,000	-	-
		Cultural Grants Programs	2,000,000	-	-
		El Grito	100,000	-	-
		Youth Programming	68,000	-	-
	<i>Economic and Workforce Development</i>				
		Expansion of Day Laborer Services	300,000	-	-
		Expansion of LA RISE	922,000	-	-
	<i>Emergency Management</i>				
		Operational Readiness	103,945	-	1
	<i>General Services</i>				
		Library Pressure Washing and Day Porter Services	1,537,198	-	-
	<i>Housing</i>				
		Affordable Housing Managed Pipeline Expansion	64,965	-	1
		Housing Opportunities for Persons with AIDS Expansion	40,939	-	1
	<i>Information Technology Agency</i>				
		Multilingual MyLA311 Mobile Application	95,680	-	-
		Regional Procurement Portal	699,000	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Personnel</i>				
		Citywide Inclusion Plan	385,407	-	1
		Department of Airports Examining Support	75,000	-	-
		Personnel Electronic Record Keeping System	283,000	-	-
	<i>Police</i>				
		Latent Print Unit Resources	592,780	10	-
		Technical Investigation Division Resource	114,401	1	-
	<i>Board of Public Works</i>				
		CleanLA Program	8,792,588	-	1
		Climate Emergency Additional Staffing	275,212	-	2
		Graffiti Abatement Pre-Apprenticeship Job Training	1,000,000	-	-
		Graffiti Abatement Strike Teams	1,670,000	-	-
		Homeless Services and General Fund Accounting Support	116,625	-	2
	<i>Bureau of Contract Administration</i>				
		Inspection Technology Upgrade	270,000	-	-
	<i>Bureau of Engineering</i>				
		Clean Water Capital Improvement Program	345,342	-	4
	<i>Bureau of Sanitation</i>				
		Automated Litter Bins	642,000	-	-
		CARE/CARE+ Program Support	160,036	-	2
		CARE+ Expansion	3,264,786	-	20
		CARE Hazardous Waste Removal Services	3,401,000	-	-
		Measure W - Safe, Clean Water Program	1,627,161	-	14
	<i>Bureau of Street Services</i>				
		Increased Tree Planting	2,160,000	-	-
		Revised Protected Tree Ordinance	162,599	-	2
	<i>Transportation</i>				
		Curb Asset Management System	1,600,000	-	-
		Dockless Mobility Enforcement Expenses	1,447,610	-	-
		LA AI Fresco Program	1,920,000	-	-
	<i>Zoo</i>				
		Cleaning and Sanitation Support	25,000	-	-
		Point of Sale System Expansion	20,000	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Increased Services					
	<i>Library</i>				
		Audio and Visual Production Equipment	15,000	-	-
		Book Cart Replacement	8,300	-	-
		Branch Library Alterations and Improvements	504,232	-	-
		Central Library Alterations and Improvements	175,500	-	-
		Central Library Staff Enhancement	65,688	1	-
		Equipment Repair and Replacement	2,380,000	-	-
		Filter Replacement	76,800	-	-
		Human Resources and Payroll Project	210,000	-	-
		Information Technology Infrastructure Enhancement	3,196,367	-	-
		Library Books and Materials	1,792,755	-	-
		Salaries, As-Needed Account	150,901	-	-
		Self-Serve Scan and Copy System	4,700	-	-
		Subscriptions and Licenses	100,000	-	-
		Vehicle Procurement	434,000	-	-
		Way-Finding Signage	100,000	-	-
	<i>Recreation and Parks</i>				
		Funding for Partially Funded Facilities	110,146	-	-
		Total	\$46,574,265	13	56

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Restoration of Services					
	<i>Building and Safety</i>				
		Restoration of One-Time Salaries and Expense Funding	318,333	-	-
	<i>City Administrative Officer</i>				
		Restoration of One-Time Expense Funding	325,000	-	-
	<i>Finance</i>				
		Restoration of One-Time Expense Funding	41,592	-	-
	<i>General Services</i>				
		Restoration of One-Time Reductions	1,500,000	-	-
	<i>Housing</i>				
		Restoration of One-Time Expense Reduction	57,500	-	-
	<i>Information Technology Agency</i>				
		Restoration of One-Time Expense Funding	768,268	-	-
	<i>Police</i>				
		Restoration of One-Time Expense Reduction	5,000,000	-	-
	<i>Board of Public Works</i>				
		Restoration of One-Time Expense Reduction	276,000	-	-
	<i>Bureau of Engineering</i>				
		Restoration of One-Time Expense Funding	347,893	-	-
	<i>Bureau of Street Services</i>				
		Restoration of One-Time Expense Reduction	24,340,372	-	-
	<i>Transportation</i>				
		Restoration of One-Time Expense Funding	785,650	-	-
		Total	\$33,760,608	-	-
New Services					
	<i>Building and Safety</i>				
		External Communications Support	108,613	-	1
	<i>City Clerk</i>				
		Administrative Support	117,371	-	2
	<i>City Planning</i>				
		HPOZ Technical Assistance and Grant Program Pilot	200,000	-	-
	<i>Civil, Human Rights and Equity</i>				
		Office of Racial Equity	391,734	-	3
	<i>Community Investment for Families</i>				
		Families, Children, and Community Investment Services Support	1,791,220	1	21
	<i>Cultural Affairs</i>				
		Victims of 1871 Anti-Chinese Massacre Memorial	250,000	-	-
		Victims of Gun Violence Memorial	250,000	-	-
		We Create LA	1,000,000	-	-
		Youth and Creative Workers Mural Program	1,000,000	-	-
	<i>El Pueblo de Los Angeles</i>				
		Marketing and Rebrand Strategy	40,000	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
New Services					
	<i>Finance</i>	LATAx Cloud Migration and Technology Enhancements	1,000,000	-	-
	<i>Housing</i>	Policy, Planning, and Performance	130,388	-	1
	<i>Personnel</i>	Equity Review Panel	552,797	-	2
		Human Resources Support	146,248	-	2
	<i>Police</i>	Boot Sanitizers and Disinfection Services	113,154	-	-
		Community Safety Partnership Resources	221,261	5	-
		Diversity Recruitment	300,000	-	-
		Professional Standards Bureau Support	79,678	1	-
	<i>Board of Public Works</i>	Measure W Accounting Support	47,592	-	1
		Workforce Equity Demonstration Project	150,000	-	-
	<i>Bureau of Engineering</i>	Content Knowledge Management System Implementation	700,000	-	-
		State Route 710 Mobility Improvement Projects	-	-	3
	<i>Bureau of Sanitation</i>	Regional Storage Facilities	3,026,896	-	29
	<i>Bureau of Street Lighting</i>	Asset Management System	1,000,000	-	-
	<i>Youth Development</i>	Management and Administration	778,799	1	3
		Program Support	288,332	-	4
	<i>Library</i>	Closed Captioning Services	100,000	-	-
		Digital Signage	50,000	-	-
		Event Notification System	31,000	-	-
		Information Technology Equipment	80,400	-	-
		Laptop Procurement	25,000	-	-
		Library Experience Office Staff Enhancement	522,814	9	-
		Office Supplies and Outreach Materials	100,000	-	-
		Racial Equity Action Plan	30,000	-	-
		Security Cameras and Badge Access	1,000,000	-	-
		Social Service Outreach	860,267	-	-
		Training	200,000	-	-
		Total	\$16,683,564	17	72
Efficiencies to Services					
	<i>Animal Services</i>	Expense Account Reduction	(28,000)	-	-
		One-Time Salary Reduction	(100,000)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>City Administrative Officer</i>				
		One-Time Salary Reduction	(150,084)	-	-
	<i>City Planning</i>				
		Deletion of Vacant Position	(66,144)	(1)	-
	<i>Controller</i>				
		One-Time Salary Reduction	(500,000)	-	-
	<i>Convention and Tourism Development</i>				
		One-Time Salary Reduction	(53,567)	-	-
	<i>Cultural Affairs</i>				
		International Spirit Concert Program Reduction	(150,000)	-	-
		Training, Productivity, and Efficiency Program Reduction	(35,000)	-	-
	<i>Economic and Workforce Development</i>				
		Executive and Administrative Support	(183,322)	(1)	-
		Salary Savings Rate Adjustment	(434,527)	-	-
	<i>Fire</i>				
		One-Time Salary Reduction	(4,618,732)	-	-
		Platoon Duty Vacancies	(5,000,000)	-	-
	<i>General Services</i>				
		Expense Account Reduction	(140,000)	-	-
		One-Time Salary Reduction	(300,000)	-	-
	<i>Information Technology Agency</i>				
		Expense Account Reductions	(1,568,199)	-	-
	<i>Personnel</i>				
		Expense Account Reduction	(1,000,000)	-	-
		One-Time Salary Reduction	(250,000)	-	-
	<i>Police</i>				
		Civilian Hiring Adjustment	(686,949)	-	-
		Deletion of Vacant Positions	(786,859)	(9)	-
		Expense Account Reduction	(5,000,000)	-	-
		Sworn Overtime Reduction	(20,181,531)	-	-
	<i>Board of Public Works</i>				
		One-Time Salary Account Reduction	(100,000)	-	-
	<i>Bureau of Contract Administration</i>				
		One-Time Salary Reduction	(500,000)	-	-
		Street Lighting Construction Inspection Reduction	(119,288)	(1)	-
	<i>Bureau of Engineering</i>				
		One-Time Salary Reductions	(200,000)	-	-
	<i>Bureau of Sanitation</i>				
		Expense Account Reduction	(5,109,112)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Efficiencies to Services					
	<i>Bureau of Street Lighting</i>				
		Expense Account Reductions	(200,000)	-	-
		One-Time Salary Reduction	(400,000)	-	-
	<i>Bureau of Street Services</i>				
		Pavement Preservation Reduction	(7,000,000)	-	-
		Special Fund Reduction	(4,930,971)	-	-
	<i>Zoo</i>				
		Expense Account Reduction	(200,000)	-	-
	<i>Library</i>				
		Expense Account Reduction	(72,368)	-	-
	<i>Recreation and Parks</i>				
		One-Time Salary Reduction	(400,000)	-	-
		Total	(\$60,464,653)	(12)	-
Reduced Services					
	<i>Library</i>				
		Security Services Reduction	(4,566,990)	-	-
		Total	(\$4,566,990)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Transfer of Services					
	<i>Aging</i>				
		Mobile Worker Program	9,310	-	-
	<i>City Administrative Officer</i>				
		Mobile Worker Program	25,603	-	-
	<i>Civil, Human Rights and Equity</i>				
		Commission on the Status of Women	-	-	-
		Human Relations Commission	-	-	-
	<i>Community Investment for Families</i>				
		Commission on Community and Family Services	-	-	-
		Transfer of Community Investment Programs	3,342,876	34	-
		Transfer of Community Investment Staff and Contracts	9,001,212	-	15
	<i>Controller</i>				
		Mobile Worker Program	28,109	-	-
	<i>El Pueblo de Los Angeles</i>				
		Mobile Worker Program	2,865	-	-
	<i>Finance</i>				
		LATAX System Support	453,817	-	-
		Security Services for Cannabis Cash Collections	(451,008)	-	-
	<i>Housing</i>				
		Commission on Community and Family Services	-	-	-
		Commission on the Status of Women	-	-	-
		Executive Management Reduction	(212,663)	(1)	-
		Human Relations Commission	-	-	-
		Transfer of Community Investment Programs	(3,342,877)	(34)	-
	<i>Information Technology Agency</i>				
		LATAX System Support	(453,817)	(4)	-
		Mobile Worker Program Funding Transfer	(65,887)	-	-
		Total	\$8,337,540	(5)	15
Other Changes or Adjustments					
	<i>City Administrative Officer</i>				
		Funding Realignment	-	-	-
	<i>City Attorney</i>				
		Funding Realignment	-	-	-
		Program Realignment	-	-	-
		Telecommunications Funding Realignment	-	-	-
	<i>City Clerk</i>				
		Telecommunications Funding Realignment	-	-	-
	<i>City Planning</i>				
		Position Realignment	-	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Controller</i>				
		Funding Realignment	-	-	-
		Internal Auditor Pay Grade Adjustments	-	-	-
		Position Realignment	-	-	-
	<i>Convention and Tourism Development</i>				
		Funding Realignment	-	-	-
	<i>Council</i>				
		Account Realignment	-	-	-
	<i>Disability</i>				
		Funding Realignment	(80,532)	-	-
	<i>Economic and Workforce Development</i>				
		Funding Realignment	-	-	-
		Position Realignment	-	-	-
	<i>Finance</i>				
		Program Realignment	-	-	-
	<i>Fire</i>				
		As-Needed Fire Cadet Ambulance Apprentice	-	-	-
		Firefighter Position Realignment	-	-	-
		Salary Account Adjustment	-	-	-
		Special Fund Realignment	-	-	-
	<i>General Services</i>				
		Pay Grade Elimination Duplicating Machine Operator	-	-	-
		Position Realignment	-	-	-
		Program Realignment	-	-	-
	<i>Housing</i>				
		Funding Realignment	-	-	-
	<i>Information Technology Agency</i>				
		Project Management Oversight	-	-	-
		Telecommunications Funding Realignment	200,000	-	-
	<i>Neighborhood Empowerment</i>				
		Program Realignment	-	-	-
	<i>Personnel</i>				
		Deferred Compensation Funding Adjustment	-	-	-
		Funding Realignment	-	-	-
	<i>Police</i>				
		Funding Realignment	-	-	-
	<i>Public Accountability</i>				
		Administrative Support	-	-	-
	<i>Board of Public Works</i>				
		Warehouse Support	-	-	-
	<i>Bureau of Street Lighting</i>				
		Deletion of Street Lighting Supplies Funding	(2,604,830)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Changes or Adjustments					
	<i>Bureau of Street Services</i>				
		Funding Source Realignment	-	-	-
		Program Realignment of Pavement Preservation Staff	-	-	-
	<i>Transportation</i>				
		Traffic Safety Fund Realignment	-	-	-
	<i>Library</i>				
		Adjustments to Library Facilities Costs	1,667,198	-	-
		Charter Mandated Appropriation	-	-	-
		Direct Cost Contingency Fund	3,393,600	-	-
		Funding Realignment for New Americans Initiative	-	-	-
		General Administration and Support Staff Reallocations	-	-	-
		General Fund Reimbursement	2,527,228	-	-
		Information Technology Pay Grade Adjustments	-	-	-
		Program Realignment	-	-	-
		Reimbursements for Sidewalk Repairs	3,639,477	-	-
		Technology Support Staff Reallocation	-	-	-
	<i>Recreation and Parks</i>				
		Charter Mandated Appropriation	-	-	-
		General Fund Reimbursement	11,912,441	-	-
		Total	\$20,654,582	-	-
Separation Incentive Program					
	<i>Aging</i>				
		Separation Incentive Program	(399,114)	(4)	-
		Separation Incentive Program - Alternative Reduction	(469,003)	-	-
		Separation Incentive Program Cash Payment	475,691	-	-
	<i>Animal Services</i>				
		Separation Incentive Program	(867,291)	(13)	-
		Separation Incentive Program - Alternative Reduction	(78,124)	-	-
		Separation Incentive Program Cash Payment	1,069,075	-	-
	<i>City Administrative Officer</i>				
		Separation Incentive Program	(360,187)	(4)	-
		Separation Incentive Program Cash Payment	330,803	-	-
	<i>City Attorney</i>				
		Separation Incentive Program	(2,584,186)	(22)	-
		Separation Incentive Program - Alternative Reduction	(2,100,000)	-	-
		Separation Incentive Program Cash Payment	3,183,267	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Separation Incentive Program					
	<i>City Clerk</i>				
		Separation Incentive Program	(655,904)	(8)	-
		Separation Incentive Program - Alternative Reduction	(347,646)	-	-
		Separation Incentive Program Cash Payment	569,553	-	-
	<i>City Planning</i>				
		Separation Incentive Program	(1,209,105)	(15)	-
		Separation Incentive Program Cash Payment	1,350,676	-	-
	<i>Controller</i>				
		Separation Incentive Program	(1,115,067)	(11)	-
		Separation Incentive Program Cash Payment	625,000	-	-
	<i>Convention and Tourism Development</i>				
		Separation Incentive Program	(155,630)	(1)	-
		Separation Incentive Program - Alternative Reduction	(89,620)	-	-
		Separation Incentive Program Cash Payment	100,808	-	-
	<i>Council</i>				
		Separation Incentive Program	(628,057)	-	-
		Separation Incentive Program Cash Payment	247,902	-	-
	<i>Cultural Affairs</i>				
		Separation Incentive Program	(719,156)	(9)	-
		Separation Incentive Program Cash Payment	521,840	-	-
	<i>Disability</i>				
		Separation Incentive Program	(183,878)	(2)	-
		Separation Incentive Program Cash Payment	71,906	-	-
	<i>Economic and Workforce Development</i>				
		Separation Incentive Program	(975,783)	(10)	-
		Separation Incentive Program Cash Payment	773,722	-	-
	<i>El Pueblo de Los Angeles</i>				
		Separation Incentive Program	(110,249)	(1)	-
		Separation Incentive Program - Alternative Reduction	(82,464)	-	-
		Separation Incentive Program Cash Payment	130,321	-	-
	<i>Emergency Management</i>				
		Separation Incentive Program	(487,634)	(4)	-
		Separation Incentive Program - Alternative Reduction	(212,132)	-	-
		Separation Incentive Program Cash Payment	392,710	-	-
	<i>Ethics Commission</i>				
		Separation Incentive Program	(143,868)	(1)	-
		Separation Incentive Program Cash Payment	123,500	-	-
	<i>Finance</i>				
		Separation Incentive Program	(1,178,136)	(17)	-
		Separation Incentive Program - Alternative Reduction	(550,000)	-	-
		Separation Incentive Program Cash Payment	1,459,041	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Separation Incentive Program					
	<i>Fire</i>				
		Separation Incentive Program	(3,148,445)	(37)	-
		Separation Incentive Program Cash Payment	1,855,567	-	-
	<i>General Services</i>				
		Separation Incentive Program	(9,839,636)	(130)	-
		Separation Incentive Program - Alternative Reduction	(311,719)	-	-
		Separation Incentive Program Cash Payment	5,736,308	-	-
	<i>Housing</i>				
		Separation Incentive Program	(3,863,107)	(43)	-
		Separation Incentive Program Cash Payment	2,336,352	-	-
	<i>Information Technology Agency</i>				
		Separation Incentive Program	(5,184,776)	(45)	-
		Separation Incentive Program Cash Payment	2,731,041	-	-
	<i>Mayor</i>				
		Separation Incentive Program	(241,201)	-	-
		Separation Incentive Program Cash Payment	126,891	-	-
	<i>Neighborhood Empowerment</i>				
		Separation Incentive Program	(76,381)	(1)	-
		Separation Incentive Program Cash Payment	38,124	-	-
	<i>Personnel</i>				
		Separation Incentive Program	(5,301,268)	(62)	-
		Separation Incentive Program Cash Payment	2,552,305	-	-
	<i>Police</i>				
		Separation Incentive Program	(22,556,383)	(269)	-
		Separation Incentive Program Cash Payment	12,493,213	-	-
	<i>Public Accountability</i>				
		Separation Incentive Program Cash Payment	60,361	-	-
	<i>Board of Public Works</i>				
		Separation Incentive Program	(953,578)	(11)	-
		Separation Incentive Program Cash Payment	550,227	-	-
	<i>Bureau of Contract Administration</i>				
		Separation Incentive Program	(2,444,582)	(21)	-
		Separation Incentive Program Cash Payment	1,467,617	-	-
	<i>Bureau of Engineering</i>				
		Separation Incentive Program	(5,647,196)	(59)	-
		Separation Incentive Program - Alternative Reduction	(806,767)	-	-
		Separation Incentive Program Cash Payment	5,293,674	-	-
	<i>Bureau of Street Lighting</i>				
		Separation Incentive Program	(336,717)	(5)	-
		Separation Incentive Program Cash Payment	1,284,105	-	-
	<i>Bureau of Street Services</i>				
		Separation Incentive Program	(8,600,227)	(117)	-
		Separation Incentive Program Cash Payment	5,422,585	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Separation Incentive Program					
	<i>Transportation</i>				
		Separation Incentive Program	(5,876,975)	(66)	-
		Separation Incentive Program - Alternative Reduction	(382,745)	-	-
		Separation Incentive Program Cash Payment	6,704,987	-	-
	<i>Zoo</i>				
		Separation Incentive Program	(1,216,537)	(18)	-
		Separation Incentive Program - Alternative Reduction	(542,592)	-	-
		Separation Incentive Program Cash Payment	1,164,272	-	-
	<i>Recreation and Parks</i>				
		Separation Incentive Program	(10,504,897)	(140)	-
		Separation Incentive Program Cash Payment	5,851,716	-	-
		Total	(\$36,442,803)	(1,146)	-
Appropriations to City Employees' Retirement					
	<i>CERS Appropriation - Special Fund</i>				
		Civilian Pensions - Special Fund Appropriation	15,796,574	-	-
		Total	\$15,796,574	-	-
Appropriations to Library Fund					
	<i>Library Appropriation - General Fund</i>				
		Library - General Fund Appropriation	13,055,658	-	-
		Total	\$13,055,658	-	-
Appropriations to Recreation and Parks Fund					
	<i>Recreation and Parks Appropriation - General Fund</i>				
		Recreation and Parks - General Fund Appropriation	24,226,327	-	-
	<i>Recreation and Parks Appropriation - Special Fund</i>				
		Recreation and Parks - Special Fund Appropriation	-	-	-
		Total	\$24,226,327	-	-
Bond Redemption and Interest					
	<i>Bond Redemption and Interest</i>				
		GOB Debt Service - Interest	(4,230,736)	-	-
		GOB Debt Service - Principal	(4,900,000)	-	-
		Total	(\$9,130,736)	-	-
Capital Finance Administration					
	<i>Staples Arena Debt Service</i>				
		Staples Arena Debt Service	(6,141)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
	<i>Fleet Services and Operations</i>				
		Commercial Paper	2,685,568	-	-
		MICLA 2010-A (Capital Equipment)	(844,085)	-	-
		MICLA 2010-B (Capital Equipment)	(3,236,566)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(714,207)	-	-
		MICLA 2014 Equipment (Private Placement)	(3,666,793)	-	-
		MICLA 2016-A (Capital Equipment)	1,850	-	-
		MICLA 2018-A (Capital Equipment)	(1,625)	-	-
		MICLA 2019-A (Capital Equipment)	(11,630,000)	-	-
		MICLA 2020-A (Capital Equipment)	10,763,875	-	-
		MICLA 2021-B (Refunding) (Capital Equipment & Real Property)	1,625,140	-	-
		MICLA 2021-A (Ref-Taxable)(Cap Equip & Real Prop)	2,274,907	-	-
		Police Vehicles Financing	(635)	-	-
		MICLA Refunding of Commercial Paper	2,131,819	-	-
	<i>Crime Control</i>				
		Commercial Paper	508,311	-	-
		MICLA 2010-A (Capital Equipment)	(359,957)	-	-
		MICLA 2010-C (Real Property RZEDB)	(480)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(348,677)	-	-
		MICLA 2012-B (Real Property Refunding)	(100,140)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(1,955,364)	-	-
		MICLA 2014 Equipment (Private Placement)	(664,836)	-	-
		MICLA Refunding of Commercial Paper	1,450,000	-	-
		Pershing Square Refunding 2002	(298,000)	-	-
	<i>Fire Suppression</i>				
		Commercial Paper	2,026,555	-	-
		MICLA 2010-A (Capital Equipment)	(471,560)	-	-
		MICLA 2010-B (Capital Equipment)	(1,783,079)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(2,913,944)	-	-
		MICLA 2012-B (Real Property Refunding)	(39,639)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(132,639)	-	-
		MICLA 2014 Equipment (Private Placement)	(2,130,217)	-	-
		MICLA Refunding of Commercial Paper	936,363	-	-
	<i>Building and Safety Services</i>				
		MICLA 2016-B (Real Property)	(586,604)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
	<i>Public Improvements</i>				
		Commercial Paper	2,948,340	-	-
		MICLA 2012-B (Real Property Refunding)	(223,994)	-	-
		MICLA 2013-A (Street Lighting)	(774,694)	-	-
		MICLA 2017 Street Lighting	(228)	-	-
		MICLA 2016-B (Real Property)	6,052,449	-	-
		MICLA 2018-B (Real Property)	(3,500)	-	-
		MICLA 2018-C (MICLA AK Refunding)	(5,004)	-	-
		MICLA 2019-B (Real Property)	(8,295,000)	-	-
		MICLA 2020-C (Refunding - Taxable) (Real Property)	22,808,009	-	-
		MICLA 2021-B (Refunding) (Capital Equipment & Real Property)	1,877,718	-	-
		MICLA 2021-A (Ref-Taxable)(Cap Equip & Real Prop)	5,650,018	-	-
		MICLA 2020-B (Refunding) (Real Property)	11,292,375	-	-
		MICLA 2020 Street Lighting	988,184	-	-
	<i>Wastewater</i>				
		MICLA 2016-B (Real Property)	(249)	-	-
	<i>Parking Enforcement</i>				
		Commercial Paper	150,048	-	-
		MICLA 2012-B (Real Property Refunding)	(1,553,719)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(2,958,855)	-	-
		MICLA 2016-B (Real Property)	(2,200)	-	-
		MICLA 2020-C (Refunding - Taxable) (Real Property)	1,499,059	-	-
		Refinancing of Parking Revenue Bonds - CP	986	-	-
	<i>Recreation and Parks Projects</i>				
		MICLA 2010-A (Capital Equipment)	(63,993)	-	-
		MICLA 2012-B (Real Property Refunding)	(171,083)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(632,582)	-	-
	<i>Convention Center Debt Service</i>				
		MICLA 2015-A Refunding (Convention Center)	12,135	-	-
	<i>General Administration and Support</i>				
		Debt Service for CDD Projects	(831)	-	-
	<i>Building Services</i>				
		MICLA 2010-C (Real Property RZEDB)	(1,178)	-	-
		MICLA 2011-A (QECB)	3,970,261	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(4,420,726)	-	-
		MICLA 2012-C (Refunding of MICLAs)	(3,815,903)	-	-
		MICLA 2014-A (Real Property)	(3,226,275)	-	-
		MICLA 2014-B Refunding (Real Property)	(1,906,550)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Capital Finance Administration					
	<i>Systems Operations</i>				
		Commercial Paper	927,046	-	-
		MICLA 2010-A (Capital Equipment)	(2,066,680)	-	-
		MICLA 2010-B (Capital Equipment)	(1,294,159)	-	-
		MICLA 2012-A (Capital Eqpt Refunding)	(4,769,403)	-	-
		MICLA 2014 Equipment (Private Placement)	(1,009,166)	-	-
		MICLA Refunding of Commercial Paper	481,818	-	-
		Total	\$13,981,674	-	-
Capital and Technology Improvement Expenditure Program					
	<i>Capital Improvements - Arts and Cultural Opportunities</i>				
		CTIEP - Municipal Facilities	417,139	-	-
	<i>Capital Improvements - Arts and Cultural Opportunities</i>				
		CTIEP - Municipal Facilities	(400,697)	-	-
	<i>Capital Improvements - Recreational Opportunities</i>				
		CTIEP - Municipal Facilities	630,000	-	-
	<i>Capital Improvements - Public Buildings and Facilities</i>				
		CTIEP - Municipal Facilities	19,816,290	-	-
	<i>Capital Improvements - Lighting of Streets</i>				
		CTIEP - Physical Plant	(250,000)	-	-
	<i>Capital Improvements - Lighting of Streets</i>				
		CTIEP - Physical Plant	22,867,414	-	-
	<i>Capital Improvements - Flood Control</i>				
		CTIEP - Physical Plant	(700,897)	-	-
	<i>Capital Improvements - Street and Highway Transportation</i>				
		CTIEP - Physical Plant	(914,000)	-	-
	<i>Capital Improvements - Street and Highway Transportation</i>				
		CTIEP - Physical Plant	(3,033,825)	-	-
	<i>Capital Improvements - Street and Highway Transportation</i>				
		CTIEP - Physical Plant	34,051,922	-	-
	<i>Capital Improvements - Lighting of Streets</i>				
		CTIEP - Physical Plant	(500,000)	-	-
	<i>Capital Improvements - Wastewater</i>				
		CTIEP - Clean Water	(11,504,682)	-	-
		Total	\$60,478,664	-	-
General City Purposes					
	<i>Promotion of the Image of the City</i>				
		Official Visits of Dignitaries	1,800	-	-
	<i>Governmental Services</i>				
		Additional Homeless Services	70,000,000	-	-
		Alternative Dispatch: Suicide Prevention Pilot	460,000	-	-
		Angeleno Connect Program	1,000,000	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General City Purposes					
<i>Governmental Services</i>					
		Angeleno Corps	5,000,000	-	-
		Basic Income Guaranteed: L.A. Economic Assistance Pilot	24,000,000	-	-
		Business Attraction Plan for Olympics	500,000	-	-
		CIRCLE: 24/7 Homelessness Crisis Response Pilot	3,000,000	-	-
		City Plants	22,000	-	-
		City/County Native American Indian Commission	4,700	-	-
		Clean Streets - Related Costs	6,652,330	-	-
		Congregate Meals for Seniors	3,000,000	-	-
		Council Community Projects	1,585,000	-	-
		COVID-19 Emergency Response	75,000,000	-	-
		COVID-19 Memorial	250,000	-	-
		County Service-Massage Parlor Regulation	13,000	-	-
		Digital Inclusion	5,000,000	-	-
		Discovery Cube Los Angeles	1,800,000	-	-
		Domestic Abuse Response Teams	1,000,000	-	-
		Expansion of Local Composting Sites	750,000	-	-
		Food Rescue in Food Insecure Communities	1,000,000	-	-
		Gang Reduction and Youth Development Office	7,045,000	-	-
		Harbor Jail Telehealth Portal	250,000	-	-
		Heritage Month Celebration and Special Events	(440,975)	-	-
		Heritage Month Celebration and Special Events	440,975	-	-
		Homeless Prevention and Eviction Defense	15,000,000	-	-
		Homeless Shelter Program	(6,395,848)	-	-
		International Visitors Council of Los Angeles	4,000	-	-
		LACERS/LAFPP Audit	500,000	-	-
		LA Optimized	2,500,000	-	-
		LA REPAIR Innovation Fund	10,000,000	-	-
		LA REPAIR - Peace and Healing Centers	2,000,000	-	-
		LA's BEST	1,000,000	-	-
		Lifeline Reimbursement Program	(200,000)	-	-
		Los Angeles Accessory Dwelling Unit Accelerator	2,600,000	-	-
		Los Angeles Neighborhood Land Trust	4,050	-	-
		Los Angeles Superior Court Teen Court Program	12,500	-	-
		Marketing for Tourism and Hospitality	5,000,000	-	-
		Medicare Contributions	(4,627,580)	-	-
		Neighborhood Service Enhancements	30,000,000	-	-
		North Hollywood Film Festival	2,500	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
General City Purposes					
<i>Governmental Services</i>					
		Official Notices	125,000	-	-
		Operation Healthy Streets	1,099,516	-	-
		Pensions Savings Plans	(310,837)	-	-
		Racial Equity Baseline Study	350,000	-	-
		Reparations Commission	500,000	-	-
		Restaurant and Small Business Recovery	25,000,000	-	-
		Settlement Adjustment Processing	162	-	-
		Sister Cities of LA	8,000	-	-
		Social Security Contributions	(127,717)	-	-
		Solid Waste Fee Reimbursement	200,000	-	-
		Special Events Fee Subsidy - Citywide	200,000	-	-
		Student to Student Success Pilot	3,500,000	-	-
		Summer Night Lights	4,000,000	-	-
		TransLatina Coalition	50,000	-	-
		World Trade Center	10,000	-	-
		Youth Employment Program	2,800,000	-	-
		Zero Waste Transition Microgrants for Small Restaurants	1,000,000	-	-
<i>Intergovernmental Relations</i>					
		California Contract Cities	1,250	-	-
		Independent Cities Association	1,075	-	-
		League of California Cities	8,600	-	-
		League of California Cities - County Division	200	-	-
		National League of Cities	7,500	-	-
		San Fernando Valley Council of Governments	3,500	-	-
		Sister Cities International	250	-	-
		South Bay Cities Association	15,420	-	-
		Southern California Association of Governments	51,129	-	-
		United States Conference of Mayors	7,200	-	-
		Westside Cities Council of Governments	2,300	-	-
		Total	\$303,236,000	-	-
Human Resources Benefits					
<i>Human Resources Benefits</i>					
		Civilian FLEX Program	(11,984,383)	-	-
		Contractual Services	(332,700)	-	-
		Employee Assistance Program	(19,180)	-	-
		Fire Health and Welfare Program	1,592,861	-	-
		Police Health and Welfare Program	(1,540,619)	-	-
		Supplemental Civilian Union Benefits	762	-	-
		Unemployment Insurance	3,700,000	-	-
		Workers' Compensation/Rehabilitation	(17,633,000)	-	-
		Total	(\$26,216,259)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Liability Claims					
		<i>Liability Claims</i>			
		Miscellaneous Liability Payouts	(552,000)	-	-
		Total	(\$552,000)	-	-
Proposition A Local Transit Assistance Fund					
		<i>Proposition A Local Transit Assistance Fund</i>			
		Bikeshare Operations and Maintenance	5,000,000	-	-
		Cityride Fleet Replacement	(180,000)	-	-
		Reserve for Future Transit Service	43,048,914	-	-
		Transit Hand Sanitizing Stations	(300,000)	-	-
		Transit Operations	7,000,000	-	-
		Transit Operations Consultant	(300,000)	-	-
		Youth Program Bus Services - Recreation and Parks	(300,000)	-	-
		Reimbursement of General Fund Costs	256,963	-	-
		Total	\$54,225,877	-	-
Proposition C Anti-Gridlock Transit Improvement Fund					
		<i>Proposition C Anti-Gridlock Transit Improvement Fund</i>			
		L. A. Neighborhood Initiative	550,000	-	-
		LA Neighborhood Initiative	(550,000)	-	-
		LED Replacement Modules	2,000,000	-	-
		LED Replacement Modules	(2,000,000)	-	-
		Reimbursement of General Fund Costs	(14,407,424)	-	-
		Total	(\$14,407,424)	-	-
Special Parking Revenue Fund					
		<i>Special Parking Revenue Fund</i>			
		Blossom Plaza Easements and Improvements	(146,500)	-	-
		Capital Equipment Purchases	300,000	-	-
		Parking Meter and Off-Street Parking Administration	99,342	-	-
		Travel and Training	(32,000)	-	-
		Reimbursement of General Fund Costs	848,036	-	-
		Total	\$1,068,878	-	-
Tax and Revenue Anticipation Notes					
		<i>Tax and Revenue Anticipation Notes Debt Service Fund</i>			
		Debt Service - Pensions	(39,615,016)	-	-
		Debt Service - Retirement	49,122,215	-	-
		Debt Service - Cash Flow	(5,379,762)	-	-
		Total	\$4,127,437	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Unappropriated Balance					
<i>Unappropriated Balance</i>					
		Animal Sterilization Trust Fund	1,100,000	-	-
		Census 2020/Redistricting Commission	1,500,000	-	-
		Community Initiatives	14,000,000	-	-
		Community Investment and Opportunity Department	(250,000)	-	-
		Comprehensive Cleaning and Rapid Engagement(CARE&CARE+)Teams	8,500,000	-	-
		Discovery Cube Los Angeles (DCLA)	(500,000)	-	-
		Equipment, Expenses, and Alterations & Improvements	(500,000)	-	-
		Fire Department Compensation Adjustments	8,270,000	-	-
		General Municipal Elections 2020	(13,000,000)	-	-
		Homeless Engagement Teams	4,224,465	-	-
		Homeless Engagement Teams (CARE and CARE+)	1,961,359	-	-
		Human Resources and Payroll System Contingency	1,000,000	-	-
		June 2022 County Election Expenses	15,000,000	-	-
		Land Mobile Radio Site Infrastructure Upgrades	(3,022,610)	-	-
		Los Angeles County Metropolitan Transportation Authority	36,489,432	-	-
		Mental Health Services Support	2,200,000	-	-
		Office of Petroleum and Natural Gas	500,000	-	-
		Public Works Trust Fund Loan Repayment	970,000	-	-
		Repayment for Community Development Block Grant Projects	(2,344,546)	-	-
		Repayment to the U.S. Department of Housing	258,563	-	-
		Reserve for Extraordinary Liability	20,000,000	-	-
		Reserve for Mid-Year Adjustments	(17,560,000)	-	-
		Self-Contained Breathing Apparatus	21,000,000	-	-
		Tree Planting	2,000,000	-	-
		Zoo and El Pueblo Revenue Shortfalls	(5,629,070)	-	-
		Zoo Wi-Fi	2,000,000	-	-
Total			\$98,167,593	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Wastewater Special Purpose Fund					
<i>Wastewater Collection, Treatment, and Disposal</i>					
		General Services Expense and Equipment	(9,320,000)	-	-
		Interest Expense	(4,490,241)	-	-
		Operations and Maintenance Reserve	14,357,258	-	-
		Principal	9,120,000	-	-
		Repayment of State Revolving Fund Loan	(500)	-	-
		Sanitation-Project Related	(1,562,000)	-	-
		Sewer Connect Fin Assist Prgm	(5,350,000)	-	-
		WW System Auditors	80,000	-	-
		Reimbursement of General Fund Costs	34,782,553	-	-
		Total	\$37,617,070	-	-
Water and Electricity					
<i>Lighting of Streets</i>					
		General Services Electricity	1,721	-	-
		Street Lighting Assessments	100,000	-	-
		Street Lighting General Benefit	(13,990)	-	-
<i>Aesthetic and Clean Streets and Parkway</i>					
		Street Services Water	23,855	-	-
<i>Street and Highway Transportation</i>					
		Street Services Electricity	26,825	-	-
<i>Educational Opportunities</i>					
		Library Electricity	28,930	-	-
		Library Water	2,675	-	-
<i>Public Buildings, Facilities and Services</i>					
		General Services Electricity	857,528	-	-
		General Services Water	113,380	-	-
		Total	\$1,140,924	-	-
Other Special Purpose Funds					
<i>901 Olympic North Hotel Trust Fund</i>					
		901 Olympic North Hotel Trust Fund	(3,360,000)	-	-
<i>Village at Westfield Topanga</i>					
		Village at Westfield Topanga Trust Fund	(980,000)	-	-
<i>Metropolis Hotel Project Trust Fund</i>					
		Metropolis Hotel Project Trust Fund	(2,360,000)	-	-
<i>Wilshire Grand Hotel Project Trust Fund</i>					
		Wilshire Grand Hotel Project Trust Fund	(8,300,000)	-	-
<i>Arts and Cultural Opportunities</i>					
		Arts and Cultural Fac. and Services Trust Fund	(1,228,470)	-	-
<i>Attorney Conflicts Panel Fund</i>					
		Attorney Conflicts Panel Fund	350,000	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Cannabis Regulation</i>			
		Cannabis Regulation Special Fund	3,000,000	-	-
		<i>Solid Waste Resources Revenue Fund</i>			
		Solid Waste Resources Fund	(3,127,717)	-	-
		<i>Citywide Recycling Trust Fund</i>			
		Citywide Recycling Trust Fund	(667,030)	-	-
		<i>Household Hazardous Waste Fund</i>			
		Household Hazardous Waste Fund	21,491	-	-
		<i>Central Recycling Transfer Station Fund</i>			
		Central Recycling Transfer Fund	(73,463)	-	-
		<i>Accessible Housing Fund</i>			
		Accessible Housing Fund	14,618,073	-	-
		<i>Business Improvement District Trust Fund</i>			
		Business Improvement District Trust Fund	222,777	-	-
		<i>Sewer and Construction and Maintenance Fund</i>			
		Sewer and Construction and Maintenance Fund	26,220,128	-	-
		<i>Measure M Local Return Fund</i>			
		Measure M Local Return Fund	5,000,000	-	-
		<i>City Ethics Commission</i>			
		City Ethics Commission Fund	459,214	-	-
		<i>Emergency Operations Fund</i>			
		Emergency Operations Fund	135,899	-	-
		<i>Insurance and Bonds Premium Fund</i>			
		Insurance and Bonds Premium Fund	1,000,000	-	-
		<i>Matching Campaign Funds Trust Fund</i>			
		Matching Campaign Funds	32,769	-	-
		<i>Multi-Family Bulky Item Revenue Fund</i>			
		Multi-Family Bulky Item Revenue Fund	373,403	-	-
		<i>Neighborhood Empowerment</i>			
		Neighborhood Empowerment Fund	171,770	-	-
		<i>Reserve Fund</i>			
		Reserve Fund	37,656,787	-	-
		<i>Sidewalk Repair Fund</i>			
		Sidewalk Repair Fund	8,362,773	-	-
		<i>Project Restore Trust Fund</i>			
		Project Restore Trust Fund	250,000	-	-
		<i>LA Convention and Visitors Bureau Trust Fund</i>			
		LA Convention and Visitors Bureau	(5,038,265)	-	-
		Unallocated	(263,873)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Solid Waste Resources Revenue Fund</i>					
		Arbitrage	(40,000)	-	-
		Arbitrage	40,000	-	-
		Solid Waste Resources Revenue Bonds 2013-A - Principal	(1,925,000)	-	-
		Solid Waste Resources Revenue Bonds 2013-A - Interest	(300,000)	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Principal	40,000	-	-
		Solid Waste Resources Revenue Bonds 2013-B - Interest	(39,750)	-	-
		Solid Waste Resources Revenue Bonds 2015-A - Principal	(2,090,000)	-	-
		Solid Waste Resources Revenue Bonds 2015-A - Interest	(429,500)	-	-
		Solid Waste Resources Revenue Bonds 2018-A - Principal	290,000	-	-
		Solid Waste Resources Revenue Bonds 2018-A - Interest	(289,000)	-	-
		Reimbursement of General Fund Costs	(65,594,640)	-	-
<i>Forfeited Assets Trust Fund of the Police Department</i>					
		Black and White Vehicles	215,092	-	-
		Training	192,555	-	-
		Community Survey	(250,000)	-	-
		Cybersecurity Services	(500,000)	-	-
		Deployment Planning System	(581,083)	-	-
		Gang Intervention Program - State Set-Aside	123,165	-	-
		Microfilm Digitization	(187,000)	-	-
		Mount Lee Surveillance Equipment	(122,786)	-	-
		Multi-Discipline Collision Investigation Equipment	(121,371)	-	-
		One-Time Expenses to Support Police Operations	(212,923)	-	-
		Tasers	(1,405,974)	-	-
		Technology	(1,567,443)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Special Gas Tax Street Improvements</i>			
		Concrete Streets	(1,158,741)	-	-
		Cool Slurry	(2,000,000)	-	-
		Failed Street Reconstruction	(3,512,623)	-	-
		Pavement Preservation Program	(23,996,188)	-	-
		Sidewalk Repair Contractual Services	(3,800,000)	-	-
		Sidewalk Repair Engineering Consulting Services	(2,300,000)	-	-
		Sidewalk Repair Incentive Program	(1,000,000)	-	-
		Vision Zero Corridor Projects - SB1	(8,701,450)	-	-
		Vision Zero Traffic Signals	(6,771,511)	-	-
		Vision Zero Traffic Signals Support	(332,584)	-	-
		Reimbursement of General Fund Costs	776,078	-	-
		<i>Housing Department Affordable Housing Trust Fund</i>			
		Unallocated	2,984,304	-	-
		Reimbursement of General Fund Costs	(190)	-	-
		<i>Stormwater Pollution Abatement</i>			
		Expense and Equipment	(1,288,625)	-	-
		Feasibility Studies	(1,000,000)	-	-
		Media Tech Center	62,510	-	-
		NPDES Permit Compliance	1,283,000	-	-
		On Call Contractors (Emergency Funds)	(2,011,244)	-	-
		Operation and Maintenance - TMDL Compliance Projects	(4,690,982)	-	-
		Payment for Sewer Construction Maintenance Fund Loan	356,973	-	-
		Regional Project Development and Revolving Funds	(2,776,640)	-	-
		Reimbursement of Prior Year Expenses	(9,927,849)	-	-
		San Fernando Valley Stormwater Capture Projects	4,000,000	-	-
		Sanitation Contracts	(270,000)	-	-
		Reimbursement of General Fund Costs	(6,715,708)	-	-
		<i>Community Development Trust Fund</i>			
		Translation Services	(1,045)	-	-
		Reimbursement of General Fund Costs	(1,053,804)	-	-
		<i>Home Investment Partnerships Program Fund</i>			
		Reimbursement of General Fund Costs	(158,166)	-	-
		<i>Mobile Source Air Pollution Reduction Trust Fund</i>			
		Alternate Fuel Fleet Vehicles, Trucks, and Infrastructure	(145,157)	-	-
		Electric Vehicle Carshare Program	(100,000)	-	-
		Single Audit Contract	10,000	-	-
		Sustainable Transportation Initiatives	(455,584)	-	-
		Reimbursement of General Fund Costs	383,556	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>Community Services Block Grant Trust Fund</i>			
		Reimbursement of General Fund Costs	521,622	-	-
		<i>Convention Center Revenue Fund</i>			
		LACC Private Operator Account	(5,233,550)	-	-
		LACC Private Operator Reserve	(740,009)	-	-
		Reimbursement of General Fund Costs	(469,781)	-	-
		<i>Neighborhood Empowerment</i>			
		Congress/Budget Advocacy Account	(39,000)	-	-
		Empower LA Awards - CD10 Redevelopment Project	(10,000)	-	-
		Neighborhood Council Budget Advocacy	(32,000)	-	-
		Neighborhood Empowerment - Future Year	10,802	-	-
		<i>Street Lighting Maintenance Assessment Fund</i>			
		Assessment District Analysis	(2,053,656)	-	-
		Energy	1,000,000	-	-
		Graffiti Removal	330,000	-	-
		Strategic Plan FUSE Fellow	(75,000)	-	-
		Street Lighting Improvements and Supplies	3,734,349	-	-
		Tree Trimming	(500,000)	-	-
		Reimbursement of General Fund Costs	(548,621)	-	-
		<i>Telecommunications Liquidated Damages - TDA</i>			
		Cable Franchise Oversight	(289,750)	-	-
		L.A. Cityview 35 Operations	(86,365)	-	-
		PEG Access Capital Costs	(1,422,892)	-	-
		Reimbursement of General Fund Costs	(1,337,565)	-	-
		<i>Workforce Investment Act Fund</i>			
		Reimbursement of General Fund Costs	(515,088)	-	-
		<i>Rent Stabilization Trust Fund</i>			
		Relocation Services Provider Fee	500,000	-	-
		Translation Services	3,270	-	-
		Unallocated	6,320,698	-	-
		Reimbursement of General Fund Costs	751,143	-	-
		<i>Arts and Cultural Facilities and Services Trust Fund</i>			
		Landscaping and Miscellaneous Maintenance	(440,001)	-	-
		Solid Waste Resources Revenue Fund	(2,000)	-	-
		Reimbursement of General Fund Costs	(8,272,533)	-	-
		<i>Arts Development Fee Trust Fund</i>			
		Arts and Cultural Facilities and Services Fund (Schedule 24)	141,270	-	-
		Arts Projects	3,000,000	-	-
		Arts Projects	(3,994,108)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>City Employees Ridesharing Fund</i>			
		Reserve	(317,302)	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	1,026,314	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	(281,578)	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	426,099	-	-
		Reimbursement of General Fund Costs	68,109	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	(82,588)	-	-
		Reimbursement of General Fund Costs	(218,360)	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	1,139,836	-	-
		Reimbursement of General Fund Costs	(5,421,498)	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	14,778	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	15,797	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	(2,890,353)	-	-
		<i>Allocations from Other Governmental Agencies and Sources</i>			
		Reimbursement of General Fund Costs	292,932	-	-
		<i>City Ethics Commission Fund</i>			
		Ethics Commission - Future Year	12,561	-	-
		<i>Staples Arena Trust Fund</i>			
		Unallocated	(2,014,841)	-	-
		<i>Citywide Recycling Fund</i>			
		Capital Infrastructure	(5,000,000)	-	-
		Commercial Recycling Development and Capital Costs	(100,000)	-	-
		Private Sector Recycling Programs	(190,000)	-	-
		PW-Sanitation Expense and Equipment	2,587,179	-	-
		Rate Stabilization Reserve	(4,659,945)	-	-
		Recycling Incentives	90,532	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(102,638)	-	-
		Reimbursement of General Fund Costs	(3,165,295)	-	-
		<i>Cannabis Regulation Special Revenue Trust Fund</i>			
		Social Equity Program	6,938,334	-	-
		Reimbursement of General Fund Costs	(4,484,872)	-	-
		Reserve for Future Costs	20,294,023	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Local Transportation Fund</i>					
		ATP Cycle I SRTS Bike/Ped Rehabilitation	2,000,000	-	-
		Bikeshare Capital Expansion	(1,409,668)	-	-
		Bikeways Program	(626,779)	-	-
<i>Planning Case Processing Special Fund</i>					
		Major Projects Review	40,000	-	-
		Reimbursement of General Fund Costs	2,248,234	-	-
<i>Disaster Assistance Trust Fund</i>					
		Reserve for Pending Reimbursements	11,358,123	-	-
		Federal Disaster Assistance	5,561,219	-	-
		State Disaster Assistance	(460,460)	-	-
<i>Accessible Housing Fund</i>					
		Chief Architect	10,218,369	-	-
		City Architectural Plans	48,570	-	-
		Contract Programming - Systems Upgrades	(36,280)	-	-
		Court Monitor	305,000	-	-
		Outside Auditor	960,000	-	-
		Plaintiff Counsel	502,000	-	-
		Retrofit	3,210,560	-	-
		Technical Services	(4,337,179)	-	-
		Translation Services	8,255	-	-
		Reimbursement of General Fund Costs	739,646	-	-
<i>Household Hazardous Waste Special Fund</i>					
		PW-Sanitation Expense and Equipment	802,243	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(59,841)	-	-
		Reimbursement of General Fund Costs	(187,715)	-	-
<i>Building and Safety Building Permit Enterprise Fund</i>					
		Alterations and Improvements	(2,500,000)	-	-
		Building and Safety Contractual Services	(84,000)	-	-
		Building and Safety Expense and Equipment	(1,955,000)	-	-
		Building and Safety Lease Costs	16,000	-	-
		Building and Safety Training	95,000	-	-
		Reserve for Future Costs	(1,607,624)	-	-
		Systems Development Project Costs	(212,000)	-	-
		Reimbursement of General Fund Costs	(9,322,504)	-	-
<i>Housing Opportunities For Persons With AIDS Fund</i>					
		Reimbursement of General Fund Costs	57,075	-	-
<i>Code Enforcement Trust Fund</i>					
		Contract Programming - Systems Upgrades	(420,000)	-	-
		Translation Services	(11,075)	-	-
		Reimbursement of General Fund Costs	(14,977,799)	-	-

2021-22 Proposed Budget Changes by Category

Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
		<i>El Pueblo de Los Angeles Historical Monument Revenue Fund</i>			
		El Pueblo Parking Automation Project	(50,000)	-	-
		Reimbursement of General Fund Costs	(1,423,142)	-	-
		<i>Zoo Enterprise Trust Fund</i>			
		Zoo Wastewater Facility	(115,000)	-	-
		<i>Central Recycling Transfer Station Fund</i>			
		CLARTS Community Amenities	(100,000)	-	-
		Private Haulers Expense	(996,000)	-	-
		Private Landfill Disposal Fees	(3,100,000)	-	-
		PW-Sanitation Expense and Equipment	(2,111,748)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(133,626)	-	-
		Reimbursement of General Fund Costs	(213,180)	-	-
		<i>Street Damage Restoration Fee Special Fund</i>			
		Failed Street Reconstruction	(1,584,304)	-	-
		Reimbursement of General Fund Costs	662,455	-	-
		<i>Municipal Housing Finance Fund</i>			
		Technical Contracts	(50,000)	-	-
		Translation Services	675	-	-
		Unallocated	6,847,731	-	-
		Reimbursement of General Fund Costs	55,932	-	-
		<i>Measure R Traffic Relief and Rail Expansion Fund</i>			
		Bicycle Plan/Program - Other	700,000	-	-
		Pedestrian Plan/Program	700,000	-	-
		Reimbursement of General Fund Costs	5,716,887	-	-
		<i>Multi-Family Bulky Item Special Fund</i>			
		PW-Sanitation Expense and Equipment	500,000	-	-
		Rate Stabilization Reserve	(93,532)	-	-
		Solid Waste Resources Revenue Fund (Schedule 2)	(266,724)	-	-
		Reimbursement of General Fund Costs	(710,662)	-	-
		<i>Sidewalk Repair Fund</i>			
		Sidewalk Repair Contractual Services	4,000,000	-	-
		Sidewalk Repair Engineering Consulting Services	2,400,000	-	-
		Sidewalk Repair Incentive Program	1,000,000	-	-
		Reimbursement of General Fund Costs	(278,029)	-	-

2021-22 Proposed Budget Changes by Category

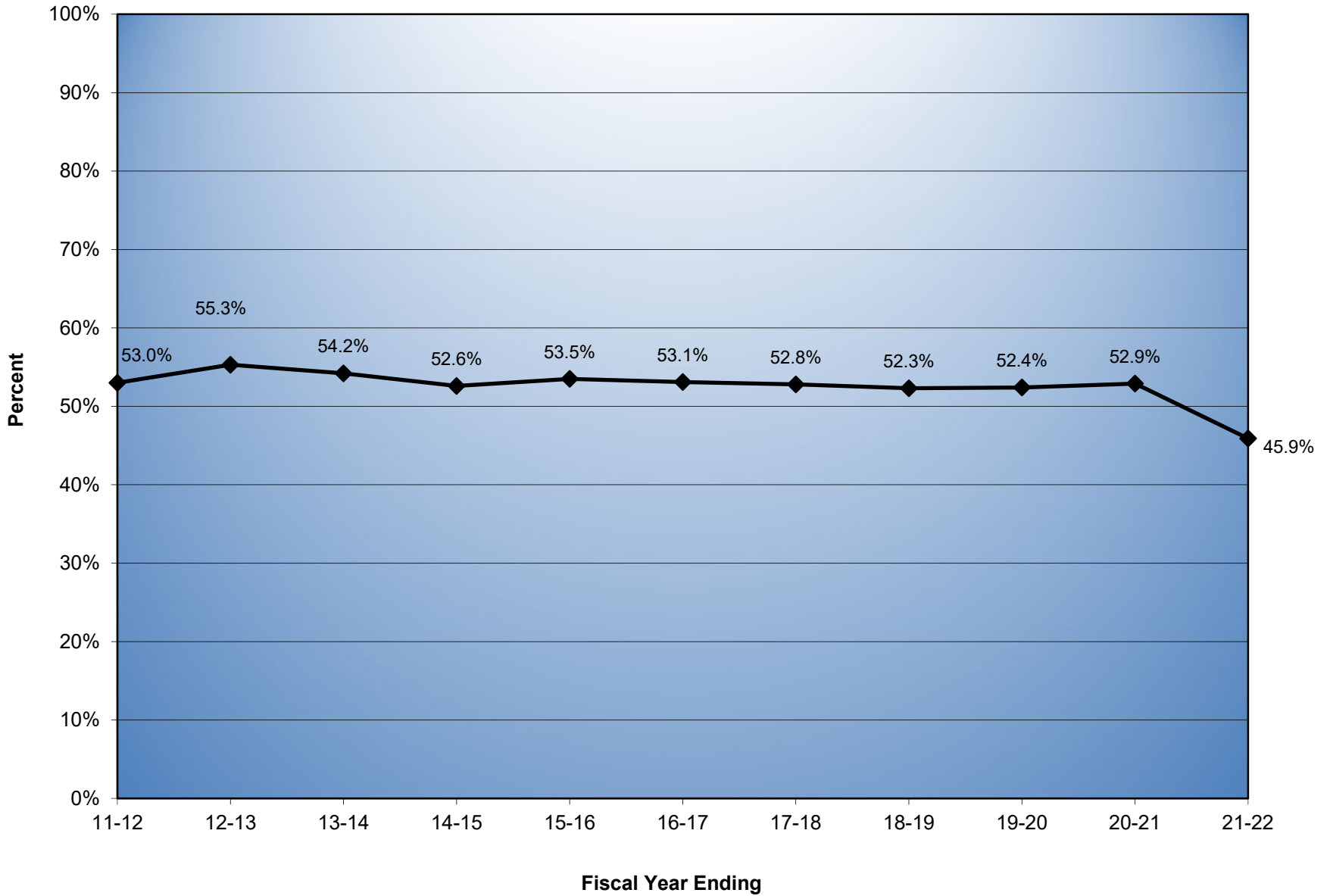
Category	Department	Blue Book Item Title	Dollars	Positions	
				Regular	Reso
Other Special Purpose Funds					
<i>Measure M Local Return Fund</i>					
		Alley Paving	(1,000,000)	-	-
		Paint and Sign Maintenance	400,186	-	-
		People Streets and Play Streets	1,000,000	-	-
		Speed Hump Program	100,000	-	-
		Traffic Signal Supplies	3,000,000	-	-
		Universal Basic Mobility	4,000,000	-	-
		Vision Zero Corridor Projects - M	4,389,188	-	-
		Vision Zero Traffic Signals	(3,241,674)	-	-
		Reimbursement of General Fund Costs	(351,145)	-	-
<i>Code Compliance Fund</i>					
		ACE Contractual Services	(38,337)	-	-
		Reimbursement of General Fund Costs	(103,249)	-	-
		Reserve for Revenue Fluctuations	(850,866)	-	-
<i>Road Maintenance and Rehabilitation Program Special Fund</i>					
		Bicycle Lane Repair and Maintenance	4,149,717	-	-
		Complete Streets	3,820,000	-	-
		Concrete Streets	1,821,582	-	-
		Cool Pavement/Sustainable Pavement Projects	2,000,000	-	-
		Failed Street Reconstruction	7,442,601	-	-
		Sidewalk Repair - Access Request Acceleration	15,000,000	-	-
		Vision Zero Corridor Projects - SB1	10,701,450	-	-
		Vision Zero Traffic Signals	6,771,511	-	-
		Vision Zero Traffic Signals Support	270,829	-	-
<i>Measure W</i>					
		Feasibility Studies	1,000,000	-	-
		Operation and Maintenance - TMDL Compliance Projects	4,279,929	-	-
		PW-Sanitation Expense and Equipment	734,674	-	-
		Regional Project Development and Revolving Funds	3,069,553	-	-
		Reimbursement of General Fund Costs	4,415,349	-	-
Total			\$1,738,798	-	-

2021-22 PROPOSED BUDGET
DEPARTMENTAL SHARE OF UNRESTRICTED REVENUES

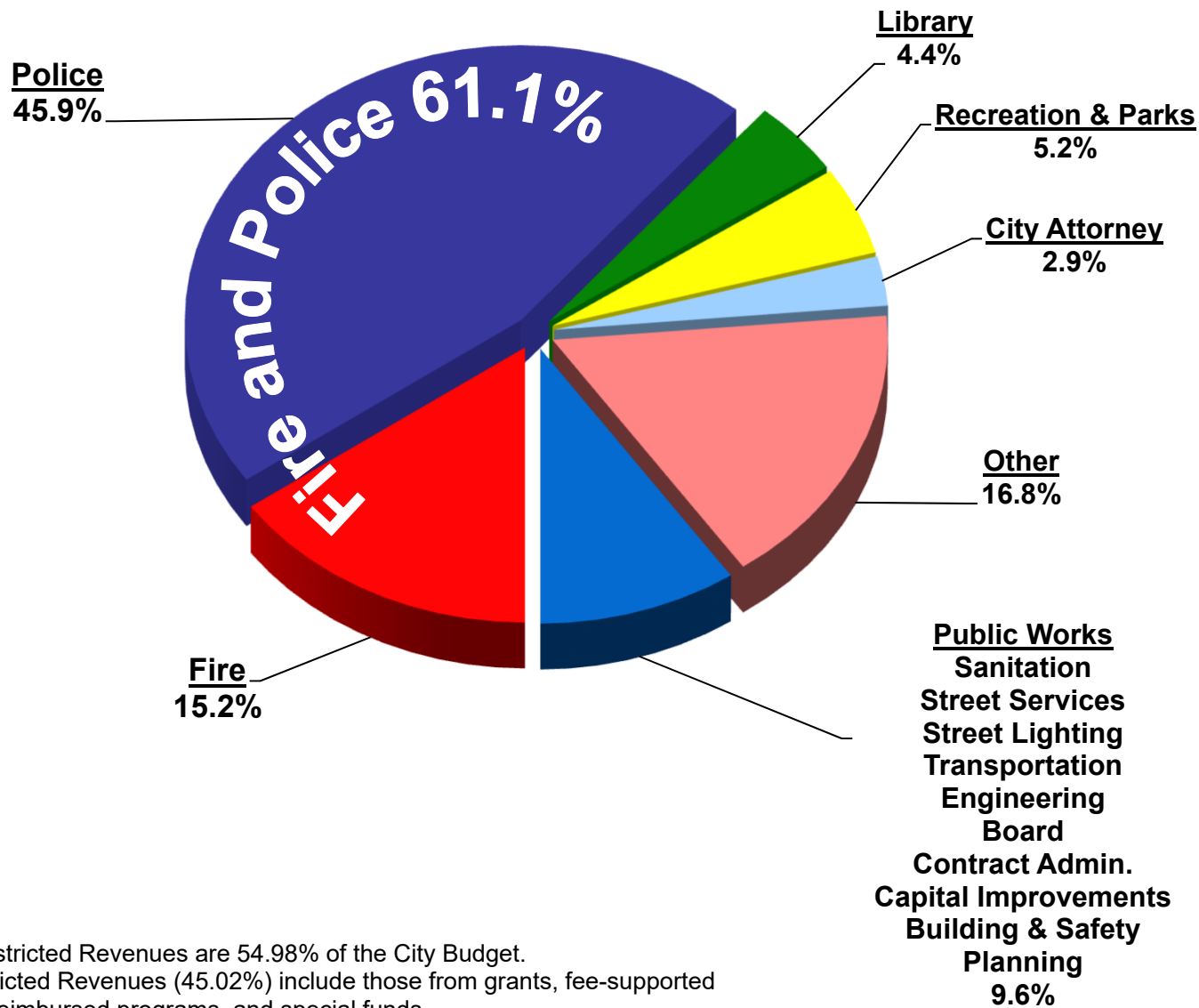
	2020-21			2021-22		
	\$ Millions			\$ Millions		
Police	\$ 2,892.3	52.9%		\$ 2,835.2	45.9%	
Fire	<u>889.1</u>	16.3%	<u>69.2%</u>	<u>936.5</u>	15.2%	<u>61.1%</u>
Public Works Activities:						
Sanitation	\$ 99.7	1.8%		\$ 126.6	2.0%	
Street Services	94.9	1.7%		110.3	1.8%	
Street Lighting	13.4	0.2%		15.5	0.3%	
Transportation	131.0	2.4%		172.7	2.8%	
Engineering	30.7	0.6%		42.4	0.7%	
Capital & Technology Improvements	8.9	0.2%		36.9	0.6%	
Board of Public Works	18.6	0.3%		31.8	0.5%	
Contract Administration	9.1	0.2%		21.8	0.3%	
Building and Safety	5.7	0.1%		18.9	0.3%	
Planning	<u>13.6</u>	0.2%	<u>7.7%</u>	<u>18.0</u>	0.3%	<u>9.6%</u>
Library*	\$ 249.9	4.6%		\$ 276.6	4.4%	
Recreation and Parks*	326.1	6.0%		323.0	5.2%	
Zoo	13.3	0.2%		13.5	0.2%	
Cultural Affairs	<u>--</u>	0.0%	<u>10.8%</u>	<u>11.5</u>	0.2%	<u>10.0%</u>
Animal Services	\$ 37.6	0.7%		\$ 42.5	0.7%	
City Attorney	164.8	3.0%		179.4	2.9%	
Controller	42.0	0.8%		43.6	0.7%	
CAO and Finance	76.6	1.4%		90.0	1.4%	
Mayor	15.0	0.3%		16.6	0.3%	
Council	46.8	0.9%		48.1	0.8%	
City Clerk	17.1	0.3%		23.2	0.4%	
Convention Center	52.9	1.0%		53.2	0.9%	
Emergency Management	6.0	0.1%		5.2	0.1%	
Unappropriated Balance	87.9	1.6%		146.5	2.4%	
General City Purposes	87.9	1.6%		479.5	7.8%	
Others	<u>35.8</u>	0.6%	<u>12.3%</u>	<u>55.9</u>	0.9%	<u>19.3%</u>
	<u>\$ 5,466.7</u>		<u>100.0%</u>	<u>\$ 6,174.9</u>		<u>100.0%</u>

*The Library and Recreation and Parks Departments' share of unrestricted revenue includes the Charter appropriation requirement.

2021-22 PROPOSED BUDGET POLICE SHARE OF UNRESTRICTED REVENUES



2021-22 PROPOSED BUDGET DEPARTMENTAL SHARE OF UNRESTRICTED REVENUES(\$6.2 Billion)



Unrestricted Revenues are 54.98% of the City Budget.
 Restricted Revenues (45.02%) include those from grants, fee-supported and reimbursed programs, and special funds.

**2021-22 PROPOSED BUDGET
SPECIAL FUND SUBSIDY POLICY**

It shall be the goal for all special funds to fully reimburse the General Fund for all direct expenditures and related costs provided to support their programs. Related cost reimbursements shall be calculated using the most current Cost Allocation Plan rate, unless otherwise restricted by an ordinance or policy that has been approved by the Mayor and City Council. In the event that a special fund does not fully reimburse the General Fund, any remaining subsidy shall be reported annually through the budget process (Fiscal Policy No. 28).

Pursuant to this policy, this exhibit presents a listing of all special funds that do not fully reimburse related costs. The General Fund subsidy amount represents the difference between the full cost of all overheads related to work performed and the General Fund reimbursement amount actually included in the Proposed Budget.

Sch #	Fund/Schedule Name	Proposed Budget General Fund Reimbursement Amount	Full Reimbursement Amount	General Fund Subsidy	Explanation
S01	Los Angeles Convention and Visitors Bureau Trust Fund	\$ -	\$ 125,348	\$ 125,348	Fund has historically not reimbursed for related costs.
S02	Solid Waste Resources Revenue Fund	18,621,447	92,655,836	74,034,389	Insufficient funds for full related costs reimbursements.
S04	Traffic Safety Fund	-	686,565	686,565	Insufficient funds for full related costs reimbursements.
S05	Special Gas Tax Improvement Fund	40,468,752	55,737,493	15,268,741	Insufficient funds for full related costs reimbursements.
S07	Stormwater Pollution Abatement Fund	-	17,357,153	17,357,153	Insufficient funds for related costs reimbursements.
S08	Community Development Trust Fund	7,093,296	8,094,270	1,000,974	Administrative cap restricts related costs payment.
S09	Home Investment Partnerships Program Fund	2,210,344	2,236,044	25,700	Administrative cap restricts related costs payment.
S10	Mobile Source Air Pollution Reduction Trust Fund	2,700,837	2,874,419	173,582	Administrative cap restricts related costs payment.
S17	Local Public Safety Fund	-	58,432,728	58,432,728	Fund has historically not reimbursed for related costs.
S19	Street Lighting Maintenance Assessment Fund	17,166,486	26,309,437	9,142,951	Fund only covers Fringe and Central Services. In addition, insufficient revenue to pay related costs.
S20	Telecommunications Liquidated Damages & Lost Franchise Fees	-	3,639,452	3,639,452	Fund does not cover full related costs.
S21	Older Americans Act Fund	-	1,531,267	1,531,267	Fund does not cover full related costs.

**2021-22 PROPOSED BUDGET
SPECIAL FUND SUBSIDY POLICY**

Sch #	Fund/Schedule Name	Proposed Budget General Fund Reimbursement Amount	Full Reimbursement Amount	General Fund Subsidy	Explanation
S24	Arts and Cultural Facilities and Services Trust Fund	\$ -	\$ 10,394,883	\$ 10,394,883	Insufficient funds for full related costs reimbursements. Subsidy includes additional funding from the General Fund to maintain current service levels.
S27	Proposition C Anti-Gridlock Transit Improvement Fund	16,622,586	33,311,687	16,689,101	Insufficient funds for full related costs reimbursements.
S29	Street Banners Revenue Trust Fund	-	113,391	113,391	Fund has historically not reimbursed for related costs.
S29	Traffic Safety Education Program Fund	-	159,512	159,512	Fund only pays fringe benefits.
S29	Ventura/Cahuenga Corridor Plan Fund	72,768	148,758	75,990	Fund only pays fringe benefits.
S29	Long-Range Planning Fund	2,119,164	9,169,877	7,050,713	By policy, certain fees were set below reasonable cost recovery.
S29	Sidewalk and Park Vending Trust Fund	-	1,335,310	1,335,310	Insufficient funds for full related costs reimbursements.
S29	Intergovernmental Transfer Program	-	4,303,420	4,303,420	Fund does not pay related costs.
S29	Business Improvement District Trust Fund	-	620,523	620,523	Fund does not pay related costs.
S35	Planning Case Processing Special Fund	10,845,792	24,967,746	14,121,954	By policy, certain fees were set below reasonable cost recovery.
S37	Disaster Assistance Trust Fund	-	374,024	374,024	Fund does not pay related costs.
S42	Code Enforcement Trust Fund	4,837,119	20,632,010	15,794,891	Insufficient funds for full related costs reimbursements. Fee increase pending.
S43	El Pueblo de Los Angeles Historical Monument Revenue Fund	-	4,260,179	4,260,179	Insufficient funds for full related costs reimbursements.
S44	Zoo Enterprise Revenue Fund	-	18,064,500	18,064,500	Insufficient funds for full related costs reimbursements.
S46	Supplemental Law Enforcement Services Fund	-	2,660,646	2,660,646	Fund does not pay related costs.
S49	Measure R Traffic Relief and Rail Expansion Fund	\$ 18,468,024	\$ 21,847,729	\$ 3,379,705	Insufficient funds for full related costs reimbursements.

**2021-22 PROPOSED BUDGET
SPECIAL FUND SUBSIDY POLICY**

Sch #	Fund/Schedule Name	Proposed Budget General Fund Reimbursement Amount	Full Reimbursement Amount	General Fund Subsidy	Explanation
S51	Sidewalk Repair Fund	4,599,918	11,685,531	7,085,613	Fund only pays fringe benefits.
S52	Measure M Local Return Fund	22,994,034	27,994,034	5,000,000	Funding for programming provided General Fund.
S53	Code Compliance Fund	460,354	673,165	212,811	Insufficient funds for full related costs reimbursements.
S54	Road Maintenance and Rehabilitation Fund	-	96,985	96,985	Fund does not pay related costs.
N/A	Recreation and Parks	64,725,404	100,274,966	35,549,562	Fund only pays fringe benefits.

**2021-22 PROPOSED BUDGET
10 YEAR HISTORY OF BUDGET
(\$Million)**

Fiscal Year	Total Budget			Percent Change	General Fund Budget			Percent Change
	Proposed	Adopted			Proposed	Adopted		
2021-22	\$ 11,230.3	n/a	n/a		\$ 7,336.5	n/a	n/a	
2020-21	10,531.3	10,531.3	0.00%		6,687.3	6,687.3	0.00%	
2019-20	10,648.0	10,710.1	0.58%		6,530.1	6,569.70	0.61%	
2018-19	9,863.1	9,899.8	0.37%		6,166.0	6,190.60	0.40%	
2017-18	9,232.8	9,292.1	0.64%		5,779.3	5,826.50	0.82%	
2016-17	8,757.6	8,777.0	0.22%		5,558.3	5,576.40	0.33%	
2015-16	8,568.3	8,582.6	0.17%		5,392.2	5,410.40	0.34%	
2014-15	8,100.1	8,122.9	0.28%		5,117.5	5,138.30	0.41%	
2013-14	7,688.5	7,685.5	-0.04%		4,872.4	4,866.90	-0.11%	
2012-13	7,223.2	7,246.1	0.32%		4,537.9	4,550.50	0.28%	
2011-12	6,904.5	6,871.6	-0.48%		4,379.0	4,385.70	0.15%	

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2021-22

Miscellaneous

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2021-22 PROPOSED BUDGET PROPOSED NEW INITIATIVES BY DEPARTMENT

Description of Initiatives	Blue Book #	Resources	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Building and Safety						
External Communications Support						
Provide critical and relevant information to residents and business owners regarding department operations, especially during emergency situations.	54	One resolution authority position with nine-months funding from the Building and Safety Building Permit Enterprise Fund.	\$ 14,120	\$ 94,493	1	Pubic Information Director II
City Clerk						
Administrative Support						
Provide administrative, human resources, and budgetary support to the new Community Investment for Families and Youth Development departments.	11	Two resolution authority positions with nine-months funding.	\$ 117,371	-	1 1	Management Analyst Accounting Clerk
City Planning						
HPOZ Technical Assistance and Grant Program Pilot						
Partner with architectural organizations to provide technical assistance to low-income residents in Historical Preservation Overlay Zones (HPOZ) and small grants to support rehabilitation projects.	24	One-time expense funding in the Office and Administrative Account.	\$ 200,000	-	-	
Civil, Human Rights and Equity						
Office of Racial Equity						
Develop and implement equity-related service programs and develop equity policy analysis criteria for the Office of Racial Equity.	10	Three resolution authority positions with nine-months funding and one-time funding in the Contractual Services and Office and Administrative accounts.	\$ 391,734	-	1 1 1	Senior Management Analyst I Human Relations Advocate Administrative Clerk
Community Investment for Families						
Families, Children, and Community Investment Services						
Support the City's poverty reduction goals to enhance economic resilience for low-income households and the most vulnerable residents through various programs and initiatives funded by grants and City funds.	1	One regular authority position with nine-months funding, one resolution authority position with 12-months funding, and 20 resolution authority positions with nine-months funding.	-	\$ 1,791,220	1 2 1 1 1 2 1 3 1 1 1 1 1 1 1 2 1	General Manager Community Investment for Assistant General Manger Community Investment for Families Assistant Chief Grants Administrator Accounting Clerk Administrative Clerk Chief Management Analyst Environmental Specialist I Environmental Supervisor I Management Analyst Payroll Supervisor Systems Analyst Executive Administrative Assistant II Internal Auditor II Principal Accountant I Senior Management Analyst I Senior Systems Analyst I

**2021-22 PROPOSED BUDGET
PROPOSED NEW INITIATIVES BY DEPARTMENT**

Description of Initiatives	Blue Book #	Resources	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Cultural Affairs						
Youth and Creative Workers Mural Program						
Provide funding for youth and other creative workers in the City to create community-led murals commemorating the City's neighborhoods and history.	15	One-time funding in the Special Appropriations III Account.	\$ 1,000,000	\$ -	-	
We Create LA						
Provide funding to build the City's creative workforce.	16	One-time funding in the Special Appropriations III Account.	\$ 1,000,000	\$ -	-	
Victims of the 1871 Anti-Chinese Massacre Memorial						
Construct a memorial dedicated to the victims of the 1871 Anti-Chinese Massacre.	19	One-time funding in the Special Appropriations III Account.	\$ 250,000	\$ -	-	
Victims of Gun Violence Memorial						
Construct a memorial dedicated to the victims of gun violence.	20	One-time funding in the Special Appropriations III Account.	\$ 250,000	\$ -	-	
El Pueblo						
Marketing and Rebrand Strategy						
Develop a marketing and rebrand strategy that focuses on increasing tourism and visitation for the reopening and recovery of the El Pueblo de Los Angeles Historical Monument.	9	A one-time expense in the Contractual Services Account from the El Pueblo de Los Angeles Historical Monument Revenue Fund.	\$ -	\$ 40,000	-	
Housing						
Policy, Planning, and Performance						
Oversee the Policy, Planning, and Performance Division, which consists of the Public Information, Performance Management, and Resiliency Planning Section and Public Policy and Research Unit.	56	One resolution authority with nine-months funding.	\$ 8,006	\$ 122,382	1	Director of Housing
Library						
Racial Equity Action Plan						
Develop and implement racial equity plans that promote diversity and equity.	30	Funding in the Contractual Services Account.	\$ -	\$ 30,000	-	
Library Experience Office Staff Enhancement						
Engage with patrons in need of housing, mental health, primary care, and substance abuse services, while providing a more welcoming and safe Library experience for patrons.	31	Three regular authority positions with nine-	\$ -	\$ 522,814	1 1 1 6	Principal Librarian II Social Worker III Library Assistant II Social Worker II
Social Service Outreach						
Provide outreach to the public and presentations on the availability of various available social programs and community sources.	32	Funding in the Contractual Services Account.	\$ -	\$ 860,267	-	

**2021-22 PROPOSED BUDGET
PROPOSED NEW INITIATIVES BY DEPARTMENT**

Description of Initiatives	Blue Book #	Resources	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Library (cont.)						
Event Notification System						
Provide a notification service on security issues for staff throughout the Library system.	33	Funding in the Contractual Services Account.	\$ -	\$ 31,000	-	
Security Cameras and Badge Access						
Provide security cameras, badge access, and equipment at all Library locations.	34	Funding in the Contractual Services Account.	\$ -	\$ 1,000,000	-	
Training						
Provide training for Library Experience Office staff on a range of services, such as customer service, crisis intervention, peer outreach, mental, behavioral and public health services, and de-escalation techniques.	35	Increased funding in the Office and Administrative Account.	\$ -	\$ 200,000	-	
Personnel						
Equity Review Panel						
Establish the Equity Review Panel Pilot Program.	32	Two resolution authority positions with nine-months funding and expense funding in the Contractual Services and Office and Administrative accounts.	\$ 552,797	\$ -	1 1	Management Analyst Administrative Clerk
Human Resources Support						
Provide human resources support for the Community Investment for Families and Youth Development Departments.	44	Two resolution authority positions with nine-months funding.	\$ 146,248	\$ -	1 1	Senior Personnel Analyst I Personnel Analyst
Police						
Professional Standards Bureau Support						
Provide administrative support to the Bureau's Commanding Officer.	27	One regular authority position with twelve-months funding.	\$ 79,678	\$ -	1	Executive Administrative Assistant II
Diversity Recruitment						
Conduct focused recruitment of African American, Asian/Pacific Islander, and female police candidates.	28	Funding in the Office and Administrative Account.	\$ 300,000	\$ -	-	
Boot Sanitizers and Disinfection Services						
Disinfect leased facilities as required by the Centers for Disease Control and maintain boot sanitizers to prevent the spread of the COVID-19 virus and other pathogens in Police facilities.	30	One-time funding in the Contractual Services and Operation Supplies Account.	\$ 113,154	\$ -	-	

**2021-22 PROPOSED BUDGET
PROPOSED NEW INITIATIVES BY DEPARTMENT**

Description of Initiatives	Blue Book #	Resources	General Fund Costs	Special Fund Costs	No. of Positions	Class Title
Board of Public Works						
Measure W Accounting Support						
Provide accounting and financial support services to the Measure W program.	20	One resolution authority position with nine-months funding.	\$ -	\$ 47,592	1	Accountant
Workforce Equity Demonstration Project						
Provide funding for development of the Workforce Equity Demonstration Project.	27	Funding in the Contractual Services Account.	\$ 150,000	\$ -	-	
Bureau of Engineering						
State Route 710 Mobility Improvements Projects						
Provide project development and design services for the State Route 710 Mobility Improvement Projects.	39	Three resolution authority positions, fully reimbursed by the Los Angeles Metropolitan Transportation Authority.	\$ -	\$ -	1 2	Civil Engineer Civil Engineering Associate II
Sanitation						
Regional Storage Facilities						
Establish regional storage facilities at three hubs (Lopez Canyon, CLARTS, and Jefferson Yard) which will be served by multiple satellite facilities.	31	Twenty-nine resolution authority positions with nine-months funding. One-time funding in the Overtime General, Contractual Services, Field Equipment Expense, Uniforms, Office and Administrative, and Operating Supplies accounts.	\$ 3,026,896		1 3 11 11 3	Chief Environmental Compliance Inspector I Senior Environmental Compliance Inspector Environmental Compliance Inspector Maintenance Laborers Administrative Clerks
Youth Development						
Management and Administration						
Provide funding for the management and administration of the new Youth Development Department to coordinate with City departments, regional agencies, and other providers of youth services. Serves as a one-stop-shop for the public to access youth services in the City of Los Angeles and audits youth programs to ensure efficient use of City resources to ensure the greatest return on investments. The department is responsible for developing a Citywide three-year Youth Development Strategic Plan to ensure a roadmap for long-term youth program planning in the City.	1	One regular authority position with twelve-months funding, one resolution authority position with twelve-months funding, six resolution authority positions with six-months funding, funding in the Printing and Binding, Contractual Services, Office and Administrative, and Operating Supplies accounts, and one-time funding in the Equipment Account.	\$ 778,799	\$ -	1 1 1 1	Executive Director, Youth Development Department Senior Management Analyst Management Analyst Administrative Clerk
Program Support						
Provide program support for the Department.	2	Four resolution authority positions with nine-months funding.	\$ 288,332	\$ -	2 1 1	Management Analyst Community Affairs Advocate Management Assistant

2021-22 PROPOSED BUDGET COMPARISON OF SELECTED SERVICE LEVELS

Department and Category	Unit of Measurement	Full Service Level Standard	Lowest Adopted Service Levels		2017-18 Adopted	2018-19 Adopted	2019-20 Adopted	2020-21 Adopted	2021-22 Proposed	Notes on Adopted / Proposed Service Levels	
			Year	Service Level							
Aging											
Transportation One-Way Trips	Number of Trips		2019-21	139,344	143,339	143,339	139,344	139,344	139,344		
Number of Frail/Disabled People Served	Number of Persons		2019-21	3,143	3,233	3,233	3,143	3,143	3,143		
Congregate Meals Served	Number of Meals		2017-19	675,888	675,888	675,888	679,533	679,533	1,011,983	Service levels for Congregate Meals Served is increased due to a one-time funding increase of \$3.0 million.	
Number of Seniors Served	Number of Persons		2019-21	9,652	9,868	9,868	9,652	9,652	9,652		
Homebound Meals Delivered	Number of Meals		2019-21	697,975	726,666	726,666	662,200	662,200	662,200		
Number of Homebound Seniors Served	Number of Persons		2017-19	4,795	4,795	4,795	4,851	4,851	4,851		
Animal Services											
Animal Control Officers	Full-Time Equivalent (FTEs)	73	2020-21	73	83	83	83	73	68		
Senior Animal Control Officers	FTEs	13	2020-21	12	13	13	13	12	11		
Animal Care	Number of Kennels and Cages		2017-21	2,054	2,054	2,054	2,054	2,054	2,105		
Building and Safety											
Code Enforcement Requests	Number of Requests		2017-18	27,700	27,700	28,200	28,300	28,500	26,000		
Library											
Operating Hours (Weighted Average)	Hours per Week	53	2017-21	53	53	53	53	53	53		
Central Library	Hours per Week	60	2017-21	60	60	60	60	60	60		
8-Regional Branches	Hours per Week	60	2017-21	60	60	60	60	60	60		
64-Community Branches	Hours per Week	52	2017-21	52	52	52	52	52	52		

2021-22 PROPOSED BUDGET COMPARISON OF SELECTED SERVICE LEVELS

Department and Category	Unit of Measurement	Full Service Level Standard	Lowest Adopted Service Levels		2017-18 Adopted	2018-19 Adopted	2019-20 Adopted	2020-21 Adopted	2021-22 Proposed	Notes on Adopted / Proposed Service Levels
			Year	Service Level						
Police										
Total Authorized Positions	FTEs		2017-18	14,010	14,010	14,077	14,174	14,180	13,894	
Sworn Authorized	FTEs		2017-18	10,625	10,625	10,670	10,694	10,703	10,681	
Sworn Funded	FTEs		2017-18	10,033	10,033	10,076	10,101	10,111	9,750	
Civilian Authorized	FTEs		2017-18	3,385	3,385	3,407	3,480	3,477	3,213	
Civilian Funded	FTEs		2018-19	2,908	2,942	2,908	3,063	3,035	2,771	
Police Fleet Vehicle Replacement	Percentage Replaced	32%	2018-19	3.3%	13.3%	3.3%	5.9%	5.8%	5.9%	
	Total Cost in Millions	\$ 66.30			\$ 32.11	\$ 7.57	\$ 13.38	\$ 13.25	\$ 17.25	
	General Fund				\$ 1.78	\$ 5.26	\$ 11.97	\$ 6.08	\$ 9.00	
	MICLA Financed				\$ 2.81	\$ 1.00	\$ 1.41	\$ 1.96	\$ 8.08	
	Supplemental Law Enforcement Services Fund				\$ -	\$ 1.31	\$ -	\$ 5	\$ -	
	Forfeited Assets Trust Fund				\$ -	\$ -	\$ -	\$ 0.21	\$ 0.17	
	Private Lease Financing				\$ 21.03	\$ -	\$ -	\$ -	\$ -	
	Los Angeles County Metropolitan Transportation Authority				\$ 4.52	\$ -	\$ -	\$ -	\$ -	
Out-of-Service Rate	Patrol Vehicles Percentage	9%	2020-21	11.1%	11.7%	11.5%	11.2%	11.1%	15.8%	
	Fleetwide Percentage	7%	2020-21	8.0%	8.3%	8.5%	8.1%	8.0%	10.7%	
Public Works - Street Services										
Tree Trimming	Trees Trimmed per Year	90,000	2017-18	33,000	33,000	35,000	38,400	38,000	25,000	Prior to March 2020 the Bureau was provided with \$1M/year for weekend overtime trimming by City staff. This funding was deleted at the start of the pandemic and is not included in the 2021-22 Proposed Budget. In addition, seven vacant tree trimming positions were deleted in 2020-21, which is essentially one tree trimming crew. These two items together reduce expected annual trimming by approximately 10,000 trees.
	Trim Cycle in Years	7.2	2017-18	19.7	19.7	18.6	18.2	18.4	28	

2021-22 PROPOSED BUDGET COMPARISON OF SELECTED SERVICE LEVELS

Department and Category	Unit of Measurement	Full Service Level Standard	Lowest Adopted Service Levels		2017-18 Adopted	2018-19 Adopted	2019-20 Adopted	2020-21 Adopted	2021-22 Proposed	Notes on Adopted / Proposed Service Levels
			Year	Service Level						
Public Works - Street Services (continued)										
Street Resurfacing / Reconstruction	Lane-Miles Resurfaced per Year	800	2019-21	800	855	855	800	800	660	
	Lane-Miles Slurry Sealed per Year	1,200	2019-21	1,300	1,545	1,545	1,300	1,300	1,075	
Paving or Resurfacing Unimproved Streets (Includes Alleys)	Lane Miles Paved or Resurfaced per Year		2018-19	0	3	0	5	5	3	
Sidewalk Repair	Square Feet Serviced per Year		2018-21	300,000	425,000	300,000	300,000	300,000	233,000	Designs are becoming more complex, expensive, and longer to construct.
Street Sweeping of Posted Streets	Percentage Swept per Week	95%	2017-21	95%	95%	95%	95%	95%	90%	
Street Sweeping of Non-Posted Streets	Service Cycle in Weeks	4	2017-2018	18	18	26	26	26	26	This service is not a funded activity of the Bureau of Street Services and is performed when resources are available, typically twice per year.
Recreation and Parks										
Operating Hours (Average)	Hours per Week	48 to 84	2017-21	53	53	53	53	53	53	The number of hours is for programs funded in RAP's General Fund budget and does not include off-budget programs. Due to the COVID-19 pandemic, all regular recreational operations were suspended in March 2020. The 2021-22 service levels assume a return to normal operations.
New Recreational Facilities	Number of Facilities		2018-19	2	9	2	5	11	0	No new recreational or renovated facilities are anticipated in 2021-22.
Renovated Recreational Facilities	Number of Facilities		2020-21	11	18	17	17	11	0	
Maintenance Staffing	FTEs		2020-21	1,063	1,097	1,131	1,142	1,063	1,053	The number of FTEs is applicable to RAP's General Fund budget and does not include staffing for off-budget programs.
Transportation										
Crossing Guards	Number of Placements	491	2017-19	419	419	419	423	423	403	The 2021-22 proposed amounts are based upon MOU changes; subject to change due to LAUSD schedules.
	Number of Intersections Covered		2017-18	518	518	534	534	534	508	

**2021-22 PROPOSED BUDGET
INTERIM PROGRAMS NOT CONTINUED**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (If Known)
				Vacant	Filled	
City Planning	Wildlife Study	1	City Planning Associate	1	-	These positions were included as interim changes to the 2020-21 Budget. The positions were provided unfunded and included an instruction to not fill the positions until a funding source other than the General Fund could be identified. Since an alternative funding source was unable to be identified and the positions remain vacant, this program was not continued in the 2021-22 Proposed Budget.
		1	Environmental Specialist II	1	-	
TOTALS		2		2	-	

**2021-22 PROPOSED BUDGET
CONTRACTING PROPOSALS AFFECTING CITY EMPLOYEES**

Department	Name of Program	Total No. of Positions Not Continued	Class Title	Positions		Reason Program is Not Continued (if known)
				Vacant	Filled	
			NONE			
TOTALS		-		-	-	

2021-22 PROPOSED BUDGET
2020-21 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1 MILLION OR MORE

Department	Account	Description	2020-21 Adopted Budget	Estimated 2020-21 Expenditures	Amount Exceeding Budget	2021-22 Proposed Budget	Explanation of Proposed Funding
Aging	3040	Contractual Services	\$ 2,240,382	\$ 49,029,000	\$ 46,788,618	\$ 2,690,382	Expenditures reflect funding from various sources (COVID-19 Emergency Response Fund, Coronavirus Relief Fund (CRF), and Reserve Fund) for the Senior Meals Emergency Response Program. This program was an emergency response program related to COVID-19 and is expected to conclude at the end of April 2021.
City Administrative Officer	3040	Contractual Services	\$ 566,849	\$ 1,870,000	\$ 1,303,151	\$ 881,849	Expenditures reflect prior year encumbrances as well as additional transfers and appropriations received during the year for various studies, including for the Justice Fund, economic and revenue analysis, and Census 2020 outreach activities.
City Attorney	1010	Salaries General	\$ 129,107,500	\$ 139,961,000	\$ 10,853,500	\$ 143,020,276	Expenditures reflect additional appropriations transferred during the year, including various grant appropriations and interim funding provided for staffing needs. Expenditures exceed budgeted appropriations due to the elimination of furloughs and from retirement payouts for SIP participants.
	9301	City Attorney Outside Counsel	\$ -	\$ 1,410,000	\$ 1,410,000	\$ -	Expenditures reflect funding that is budgeted annually in the Unappropriated Balance and transferred to the Department during the year as needed.
City Clerk	1010	Salaries General	\$ 9,683,923	\$ 10,699,000	\$ 1,015,077	\$ 10,985,872	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs and from retirement payouts for SIP participants.
	4170	Elections	\$ 163,987	\$ 4,191,000	\$ 4,027,013	\$ 2,495,384	Expenditures reflect the prior year encumbrance of a \$3.9 million payment for the County's March 2020 Election invoice. Funds were transferred from the Unappropriated Balance Consolidated Municipal Elections Account to the Department in the 2019-20 Year End FSR (C.F. 19-0600-S180) to pay for this invoice in October 2020.
Controller	1010	Salaries General	\$ 15,470,622	\$ 16,948,000	\$ 1,477,378	\$ 18,301,405	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs and from retirement payouts for SIP participants.
Council	1070	Salaries, As-Needed	\$ 14,108,847	\$ 23,500,000	\$ 9,391,153	\$ 16,323,793	Expenditures reflect additional appropriations transferred during the year provided for staffing needs.

2021-22 PROPOSED BUDGET
2020-21 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1 MILLION OR MORE

Department	Account	Description	2020-21 Adopted Budget	Estimated 2020-21 Expenditures	Amount Exceeding Budget	2021-22 Proposed Budget	Explanation of Proposed Funding
Disability	3040	Contractual Services	\$ 1,614,211	\$ 2,786,000	\$ 1,171,789	\$ 1,614,211	Expenditures reflect CRF funding (\$780,000) received for the Angelenos with Disabilities Meals Program. This program was an emergency response program related to COVID-19. DOD also receives an off-budget transfer (\$392,000) from Building and Safety for contractual services relating to ADA compliance.
Fire	1092	Overtime Sworn	\$ 6,464,283	\$ 12,740,000	\$ 6,275,717	\$ 6,464,283	Expenditures reflect increased costs associated with mutual aid deployment.
	1098	Overtime Variable Staffing	\$ 16,635,066	\$ 29,860,000	\$ 13,224,934	\$ 16,625,400	Expenditures reflect costs associated with firefighters supporting COVID-19 testing and vaccination sites.
	3040	Contractual Services	\$ 12,502,172	\$ 26,745,000	\$ 14,242,828	\$ 12,002,172	Expenditures reflect \$6.7M for the Ground Emergency Medical Transportation Quality Assurance Fee and \$4.2M for the Intergovernmental Transfer program. In addition, the Department has expenses associated with unbudgeted contractual obligations in support of the Fire Inspection Management System, security and patrol services, photographer services, car rentals, and training.
	3090	Field Equipment Expense	\$ 4,709,604	\$ 7,100,000	\$ 2,390,396	\$ 3,709,604	Expenditures reflect increased costs associated with the repair and maintenance of emergency apparatus vehicles.
	6020	Operating Supplies	\$ 5,352,759	\$ 14,470,000	\$ 9,117,241	\$ 5,852,759	Expenditures reflect costs associated with supplies and rental of equipment associated with COVID-19 operations.
General Services	1010	Salaries General	\$ 101,749,534	\$ 107,191,000	\$ 5,441,466	\$ 113,956,523	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs, deferred bonuses, and from retirement payouts for SIP participants.
	1014	Salaries Construction Projects	\$ 319,984	\$ 3,926,000	\$ 3,606,016	\$ 300,257	Expenditures reflect transfers for capital projects during the fiscal year as each project is approved by Mayor and Council.
	1090	Overtime General	\$ 3,692,553	\$ 4,880,000	\$ 1,187,447	\$ 3,692,553	Expenditures reflect increase in demand for materials testing services and work associated with the maintenance of the City's aging fleet.

2021-22 PROPOSED BUDGET
2020-21 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1 MILLION OR MORE

Department	Account	Description	2020-21 Adopted Budget	Estimated 2020-21 Expenditures	Amount Exceeding Budget	2021-22 Proposed Budget	Explanation of Proposed Funding
General Services (continued)	1101	Hiring Hall Construction	\$ 217,987	\$ 6,542,000	\$ 6,324,013	\$ 77,464	Expenditures reflect transfers for capital projects during the fiscal year as each project is approved by Mayor and Council.
	1121	Benefits Hiring Hall Construction	\$ 79,469	\$ 3,679,000	\$ 3,599,531	\$ -	Expenditures reflect transfers for benefits associated with capital projects performed by the Construction Forces Division during the fiscal year.
	3040	Contractual Services	\$ 27,247,136	\$ 36,334,000	\$ 9,086,864	\$ 29,042,134	Expenditures reflect increased custodial services and purchase of supplies related to COVID-19.
	3090	Field Equipment Expense	\$ 35,531,457	\$ 37,102,000	\$ 1,570,543	\$ 37,011,457	Expenditures reflect increases in work associated with the maintenance of the City's aging fleet.
	3180	Construction Materials	\$ 65,216	\$ 14,998,000	\$ 14,932,784	\$ 20,151	Expenditures reflect exceeded budgeted appropriations due to construction-related materials associated with various capital projects that are approved during the fiscal year.
	6030	Leasing	\$ 19,516,436	\$ 46,335,000	\$ 26,818,564	\$ 19,796,181	Expenditures reflect exceeded budgeted appropriations due to leases related to the Project Roomkey program, which is reimbursed from state and federal grants.
Housing	3040	Contractual Services	\$ 9,532,356	\$ 11,700,000	\$ 2,167,644	\$ 3,195,544	Expenditures reflect transfers for unanticipated expenditures and reappropriations made during the year for contracts with terms that extended into the new fiscal year, including \$1.2 million for the Homeless Prevention Program contracts.
Information Technology Agency	1100	Hiring Hall Salaries	\$ 583,974	\$ 2,200,000	\$ 1,616,026	\$ 583,974	Expenditures reflect reappropriations and interim transfers to perform communication services work for various projects, including the Fire Station Alerting System, Mobile Radio Rebanding Project, the installation of radios in Police and Fire vehicles, and routine installation, repair, upgrades, and maintenance on the City's data network, cable, and alarm systems, and communication networks.
	3040	Contractual Services	\$ 26,479,204	\$ 28,543,000	\$ 2,063,796	\$ 34,437,917	Expenditures reflect a prior year encumbrance for the Human Resources and Payroll project as well as additional transfers and appropriations received during the year for the Citywide Procurement System and remote work software licenses.
Mayor	1010	Salaries General	\$ 6,371,148	\$ 15,322,000	\$ 8,950,852	\$ 6,926,712	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.
	1020	Grant Reimbursed	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.

2021-22 PROPOSED BUDGET
2020-21 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1 MILLION OR MORE

Department	Account	Description	2020-21 Adopted Budget	Estimated 2020-21 Expenditures	Amount Exceeding Budget	2021-22 Proposed Budget	Explanation of Proposed Funding
Mayor (continued)	1070	Salaries, As-Needed	\$ 1,799,210	\$ 4,300,000	\$ 2,500,790	\$ 1,799,210	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.
	3040	Contractual Services	\$ 132,899	\$ 23,025,000	\$ 22,892,101	\$ 132,899	Expenditures reflect additional appropriations transferred to finance Gang Reduction and Youth Development (GRYD) service provider contracts. GRYD funding is budgeted annually in the General City Purposes and transferred to the Department at the beginning of the fiscal year.
Personnel	1010	Salaries General	\$ 47,897,851	\$ 55,900,000	\$ 8,002,149	\$ 53,223,935	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs and from retirement payouts for SIP participants.
Police	1010	Salaries General	\$ 253,990,563	\$ 267,207,000	\$ 13,216,437	\$ 258,993,067	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs, from retirement payouts for SIP participants, and various costs authorized in the civilian Memoranda
	1090	Overtime General	\$ 9,696,825	\$ 11,168,000	\$ 1,471,175	\$ 7,568,958	Expenditures reflect various grant appropriations.
	1095	Accumulated Overtime	\$ 5,199,660	\$ 8,542,000	\$ 3,342,340	\$ 9,968,945	Expenditures reflect payouts due to higher than normal sworn attrition and increased use of overtime banking.
Board of Public Works	1010	Salaries General	\$ 8,936,035	\$ 18,493,000	\$ 9,556,965	\$ 10,128,772	Expenditures reflect transfers and additional appropriations received during the year for staffing needs.
	3040	Contractual Services	\$ 13,166,866	\$ 20,114,000	\$ 6,947,134	\$ 25,137,866	Expenditures reflect transfers and appropriations received for additional graffiti, community clean-up activities, and homeless encampment clean-ups.
Bureau of Engineering	1010	Salaries General	\$ 86,335,571	\$ 96,521,000	\$ 10,185,429	\$ 95,634,179	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs and from retirement payouts for SIP participants.
	3040	Contractual Services	\$ 1,785,990	\$ 3,357,000	\$ 1,571,010	\$ 2,474,527	Expenditures reflect a transfer of \$2 million in funding from the CRF to support the Homeless Roadmap Program.
Bureau of Street Services	1010	Salaries General	\$ 84,865,979	\$ 100,539,000	\$ 15,673,021	\$ 99,498,434	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs, pandemic-related costs including the DSW program and employees having to be placed on administrative leave, and DWP sidewalk repair work that has been front-funded but will be fully reimbursed.

2021-22 PROPOSED BUDGET
2020-21 EXPENDITURES THAT EXCEED ADOPTED BUDGET LEVELS BY \$1 MILLION OR MORE

Department	Account	Description	2020-21 Adopted Budget	Estimated 2020-21 Expenditures	Amount Exceeding Budget	2021-22 Proposed Budget	Explanation of Proposed Funding
Bureau of Street Services (continued)	3030	Construction Expense	\$ 51,237,783	\$ 59,474,000	\$ 8,236,217	\$ 54,001,695	Expenditures reflect additional appropriations and transfers between accounts received during the fiscal year as projects were approved by Council.
	3040	Contractual Services	\$ 11,017,924	\$ 16,099,000	\$ 5,081,076	\$ 24,674,584	Expenditures reflect additional appropriations and transfers between accounts received during the fiscal year as projects were approved by Council.
	6020	Operating Supplies	\$ 7,151,993	\$ 11,250,000	\$ 4,098,007	\$ 10,985,144	Expenditures reflect additional appropriations and transfers between accounts received during the fiscal year as projects were approved by Council.
Recreation and Parks	1010	Salaries General	\$ 96,835,590	\$ 100,619,000	\$ 3,783,410	\$ 103,561,829	Expenditures reflect additional CRF appropriations transferred for Alternative Learning Centers (C.F. 20-0829).
	1070	Salaries, As-Needed	\$ 44,154,842	\$ 51,293,000	\$ 7,138,158	\$ 44,154,842	Expenditures reflect additional CRF appropriations transferred for Alternative Learning Centers (C.F. 20-0829) and reappropriation from Recreation and Park's Unreserved and Undesignated Fund Balance to this account for Saturday Night Light expenditures.
	3040	Contractual Services	\$ 14,139,294	\$ 16,362,000	\$ 2,222,706	\$ 14,153,877	Expenditures reflect additional CRF appropriations transferred for Alternative Learning Centers and Homeless Shelter Program (C.F. 20-0829 and C.F. 20-0147-S46).
	3160	Maintenance Materials, Supplies and Services	\$ 10,556,628	\$ 13,512,000	\$ 2,955,372	\$ 10,641,775	Expenditures reflect additional CRF appropriations transferred for Summer Play LA program and Alternative Learning Centers (C.F. 20-0843 and C.F. 20-0829).
Zoo	1010	Salaries General	\$ 16,207,655	\$ 18,282,000	\$ 2,074,345	\$ 18,029,878	Expenditures reflect exceeded budgeted appropriations due to the elimination of furloughs and from retirement payouts for SIP participants.



2021-22

Positions and Salaries

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**2021-22 PROPOSED BUDGET
POSITION CHANGE SUMMARY**

(Includes all General, Special, and Grant Funded Positions)

Department	2020-21 Adopted Budget Regular	Proposed Changes				2021-22 Proposed Budget Regular	2021-22 Proposed Resolution		
		Deletions	Transfer Between Departments	Regularized Resolution	New to Budget		Continued	New to Budget	Total
Aging	44	(4)	-	-	-	40	6	-	6
Animal Services	345	(13)	-	3	-	335	9	-	9
Building and Safety	911	-	-	-	-	911	173	1	174
Cannabis Regulation	6	-	-	-	-	6	31	-	31
City Administrative Officer	119	(4)	-	1	-	116	2	2	4
City Attorney	911	(22)	-	-	-	889	75	-	75
City Clerk	118	(8)	-	-	-	110	-	2	2
City Planning	414	(16)	-	-	1	399	68	2	70
Civil, Human Rights and Equity	1	-	-	-	-	1	20	3	23
Community Investment for Families	-	-	34	-	1	35	-	36	36
Controller	165	(11)	-	-	-	154	9	1	10
Convention and Tourism Development	13	(1)	-	-	-	12	-	-	-
Council	108	-	-	-	-	108	-	-	-
Cultural Affairs	76	(9)	-	-	-	67	10	-	10
Disability	25	(2)	-	2	-	25	2	-	2
Economic and Workforce Development	99	(11)	-	-	-	88	53	1	54
El Pueblo de Los Angeles	10	(1)	-	-	-	9	-	-	-
Emergency Management	23	(4)	-	-	-	19	7	1	8
Employee Relations Board	3	-	-	-	-	3	-	-	-
Ethics Commission	32	(1)	-	-	-	31	1	-	1
Finance	354	(17)	-	-	-	337	16	-	16
Fire	3,831	(44)	-	9	6	3,802	92	-	92
General Services	1,424	(130)	-	-	-	1,294	26	-	26
Housing	590	(44)	(34)	2	-	514	183	3	186
Information Technology Agency	442	(50)	-	2	1	395	4	-	4
Mayor	94	-	-	-	-	94	-	-	-
Neighborhood Empowerment	31	(1)	-	-	-	30	3	-	3
Personnel	525	(62)	-	3	-	466	66	5	71
Police	14,005	(278)	-	5	12	13,744	149	1	150
Public Accountability	9	(1)	-	-	1	9	-	-	-
Board of Public Works	99	(12)	-	2	-	89	11	6	17
Bureau of Contract Administration	303	(22)	-	-	-	281	88	-	88
Bureau of Engineering	750	(59)	-	18	-	709	124	7	131
Bureau of Sanitation	3,141	-	-	15	-	3,156	251	65	316
Bureau of Street Lighting	210	(5)	-	-	-	205	103	-	103
Bureau of Street Services	1,005	(117)	-	-	-	888	427	2	429
Transportation	1,487	(66)	-	-	-	1,421	281	-	281
Youth Development	-	-	-	-	1	1	-	7	7
Zoo	263	(18)	-	1	-	246	3	-	3
Library	1,107	-	-	-	10	1,117	-	-	-
Recreation and Parks	1,538	(140)	-	-	-	1,398	-	-	-
Totals	34,631	(1,173)	-	63	33	33,554	2,293	145	2,438

2021-22 PROPOSED BUDGET
AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 2001-02

DEPARTMENT	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07*	2007-08	2008-09	2009-10	2010-11	2011-12
Aging	48	48	48	42	43	43	44	44	41	38	38
Animal Services	313	309	304	296	296	321	320	357	357	327	337
Building and Safety	863	859	858	835	837	839	839	810	806	696	725
Cannabis Regulation	-	-	-	-	-	-	-	-	-	-	-
City Administrative Officer	123	122	129	125	126	128	128	130	125	116	110
City Attorney	839	839	820	808	808	852	851	831	835	779	776
City Clerk	133	140	139	137	138	140	145	150	134	105	100
City Planning	320	323	323	304	306	271	271	270	270	257	240
Civil, Human Rights and Equity	-	-	-	-	-	-	-	-	-	-	-
Comm. Child., Youth and Fam.	42	42	37	24	24	8	16	16	-	-	-
Comm. on Status Women	13	15	15	12	12	5	5	3	-	-	-
Community Investment for Families	-	-	-	-	-	-	-	-	-	-	-
Controller	183	183	183	180	186	187	188	189	188	163	152
Convention Center	208	208	197	163	163	165	165	165	165	133	133
Council	108	108	108	108	108	108	108	108	108	108	108
Cultural Affairs	98	97	94	74	74	73	81	76	68	40	40
Department on Disability	28	26	26	23	23	14	14	13	13	10	10
Economic Development	282	281	274	273	273	273	262	210	198	198	197
El Pueblo	59	53	58	25	25	17	21	21	17	14	10
Emergency Management	17	14	14	14	14	16	16	17	19	14	14
Employee Relations Board	8	8	8	8	8	3	3	3	3	3	3
Environmental Affairs	43	43	43	43	43	37	37	31	28	-	-
Ethics Commission	29	29	31	30	30	27	27	23	24	21	19
Finance	361	360	343	350	342	360	361	362	362	337	367
Fire - Sworn	3,244	3,346	3,376	3,382	3,562	3,576	3,594	3,586	3,588	3,588	3,218
Fire - Civilian	333	334	333	333	338	346	346	353	353	303	319
Fire Subtotal	3,577	3,680	3,709	3,715	3,900	3,922	3,940	3,939	3,941	3,891	3,537
General Services**	1,857	1,861	1,871	1,923	2,120	2,197	2,267	2,217	2,042	1,566	1,506
Housing	379	379	408	403	395	503	503	501	535	535	534
Human Relations Comm.	26	26	24	21	21	11	10	6	-	-	-
Department of Human Services	-	-	-	-	-	-	-	-	20	-	-
Information Tech. Agency	774	825	764	748	767	743	730	729	637	476	480
Mayor	74	74	74	66	66	70	70	93	93	94	94
Neighborhood Empowerment	40	52	68	62	62	51	52	49	43	18	17
Personnel	405	405	394	440	440	435	436	464	441	408	388
Police - Sworn	10,203	10,197	10,219	10,213	10,215	10,310	10,466	10,467	10,467	10,467	10,480
Police - Civilian	3,555	3,602	3,588	3,592	3,617	3,633	3,778	3,786	3,545	3,273	3,197
Police Subtotal	13,758	13,799	13,807	13,805	13,832	13,943	14,244	14,253	14,012	13,740	13,677
Public Accountability	-	-	-	-	-	-	-	-	-	-	-
Public Works	-	-	-	-	-	-	-	-	-	-	-
Board of Public Works	59	59	59	153	152	158	158	130	130	102	95
Contract Administration	353	356	347	335	309	309	309	290	281	237	230
Engineering	981	972	969	950	946	973	980	961	894	752	701
Financial Mgmt and Personnel	111	107	109	-	-	-	-	-	-	-	-
Sanitation	2,582	2,652	2,695	2,762	2,821	2,882	2,907	2,945	2,845	2,809	2,739
Street Lighting	214	218	224	231	231	247	246	230	230	214	214
Street Services	1,304	1,318	1,318	1,285	1,285	1,286	1,282	1,282	1,157	806	762
Transportation	1,477	1,527	1,524	1,521	1,521	1,582	1,581	1,584	1,425	1,316	1,341
Treasurer	-	-	39	39	38	38	38	38	39	35	-
Youth Development	-	-	-	-	-	-	-	-	-	-	-
Zoo	236	241	272	256	256	263	268	257	245	229	228
Library	1,154	1,184	1,194	1,138	1,141	1,129	1,133	1,136	1,132	828	828
Recreation and Parks	1,980	2,037	2,053	1,905	1,974	2,034	2,117	2,038	1,961	1,550	1,524
Total	35,459	35,879	35,974	35,632	36,156	36,663	37,173	36,971	35,864	32,965	32,274

* Beginning in 2006-07 all Commission positions are no longer included in department's regular position authority total.

** General Services - does not include Print Shop positions. (38 Print shop positions authorized in 2021-22.)

2021-22 PROPOSED BUDGET
AUTHORIZED REGULAR POSITIONS BY DEPARTMENT SINCE 2001-02

DEPARTMENT	2021-22 PROPOSED BUDGET										Change from 2020-21	
	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	Authorized	Authorized	Percent
Aging	35	35	44	44	44	44	44	44	44	40	(4)	(9.09%)
Animal Services	318	329	332	344	356	357	357	356	345	335	(10)	(2.90%)
Building and Safety	716	-	736	736	885	905	905	911	911	911	-	-
Cannabis Regulation	-	-	-	-	-	5	5	5	6	6	-	-
City Administrative Officer	106	111	114	114	121	116	117	119	119	116	(3)	(2.52%)
City Attorney	759	797	815	850	859	859	878	906	911	889	(22)	(2.41%)
City Clerk	99	87	98	102	110	114	116	118	118	110	(8)	(6.78%)
City Planning	235	994	262	271	316	362	388	389	414	399	(15)	(3.62%)
Civil, Human Rights and Equity	-	-	-	-	-	-	-	-	1	1	-	-
Comm. Child., Youth and Fam.	-	-	-	-	-	-	-	-	-	-	-	-
Comm. on Status Women	-	-	-	-	-	-	-	-	-	-	-	-
Community Investment for Families	-	-	-	-	-	-	-	-	-	35	35	-
Controller	165	165	162	167	167	167	166	165	165	154	(11)	(6.67%)
Convention Center	122	109	13	13	13	13	13	13	13	12	(1)	(7.69%)
Council	108	108	108	108	108	108	108	108	108	108	-	-
Cultural Affairs	41	40	41	49	51	62	65	75	76	67	(9)	(11.84%)
Department on Disability	13	12	11	12	13	18	22	24	25	25	-	-
Economic Development	192	130	120	120	111	106	101	101	99	88	(11)	(11.11%)
El Pueblo	10	10	10	10	10	10	10	10	10	9	(1)	(10.00%)
Emergency Management	15	15	15	17	21	22	23	23	23	19	(4)	(17.39%)
Employee Relations Board	3	3	3	3	3	3	3	3	3	3	-	-
Environmental Affairs	-	-	-	-	-	-	-	-	-	-	-	-
Ethics Commission	19	19	21	23	25	25	27	31	32	31	(1)	(3.13%)
Finance	355	354	347	347	346	344	348	350	354	337	(17)	(4.80%)
Fire - Sworn	3,222	3,234	3,232	3,292	3,350	3,350	3,363	3,382	3,416	3,422	6	0.18%
Fire - Civilian	315	310	342	342	379	383	397	406	415	380	(35)	(8.43%)
Fire Subtotal	3,537	3,544	3,574	3,634	3,729	3,733	3,760	3,788	3,831	3,802	(29)	(0.76%)
General Services**	1,262	1,252	1,244	1,254	1,269	1,299	1,352	1,424	1,424	1,294	(130)	(9.13%)
Housing	528	589	589	589	592	583	581	591	590	514	(76)	(12.88%)
Human Relations Comm.	-	-	-	-	-	-	-	-	-	-	-	-
Department of Human Services	-	-	-	-	-	-	-	-	-	-	-	-
Information Tech. Agency	451	449	430	460	422	421	423	420	442	395	(47)	(10.63%)
Mayor	94	94	94	94	94	94	94	94	94	94	-	-
Neighborhood Empowerment	15	17	23	26	27	27	27	27	31	30	(1)	(3.23%)
Personnel	476	467	468	484	486	487	498	500	525	466	(59)	(11.24%)
Police - Sworn	10,480	10,480	10,480	10,545	10,545	10,547	10,549	10,552	10,554	10,557	3	0.03%
Police - Civilian	3,167	3,226	3,227	3,290	3,330	3,335	3,388	3,454	3,451	3,187	(264)	(7.65%)
Police Subtotal	13,647	13,706	13,707	13,835	13,875	13,882	13,937	14,006	14,005	13,744	(261)	(1.86%)
Public Accountability	-	-	-	-	-	7	7	7	9	9	-	-
Public Works	-	-	-	-	-	-	-	-	-	-	-	-
Board of Public Works	79	79	86	88	90	94	97	99	99	89	(10)	(10.10%)
Contract Administration	228	228	228	249	251	250	250	253	303	281	(22)	(7.26%)
Engineering	686	666	677	677	678	676	680	679	750	709	(41)	(5.47%)
Financial Mgmt and Personnel	-	-	-	-	-	-	-	-	-	-	-	-
Sanitation	2,726	2,727	2,727	2,805	2,890	2,988	3,066	3,086	3,141	3,156	15	0.48%
Street Lighting	210	210	210	209	210	210	210	210	210	205	(5)	(2.38%)
Street Services	736	704	704	899	896	896	905	942	1,005	888	(117)	(11.64%)
Transportation	1,302	1,278	1,302	1,311	1,325	1,325	1,372	1,397	1,487	1,421	(66)	(4.44%)
Treasurer	-	-	-	-	-	-	-	-	-	-	-	-
Youth Development	-	-	-	-	-	-	-	-	-	1	1	-
Zoo	218	221	227	228	229	233	238	260	263	246	(17)	(6.46%)
Library	883	915	966	1,013	1,062	1,093	1,095	1,101	1,107	1,117	10	0.90%
Recreation and Parks	1,428	1,429	1,367	1,391	1,421	1,437	1,472	1,537	1,538	1,398	(140)	(9.10%)
Total	31,817	31,893	31,875	32,576	33,105	33,375	33,760	34,172	34,631	33,554	(1,077)	(3.11%)

** General Services - does not include Print Shop positions. (38 Print shop positions authorized in 2021-22.)

2021-22 PROPOSED BUDGET

ADD/DELETE RATES

SWORN - CURRENT POSITIONS - PREPAY (On July 15)

Pensions		45.89% combined rate
Health and Welfare Program	Police	\$16,701 per position
	Fire	\$18,765 per position

SWORN - NEW POSITIONS - PREPAY (On July 15)

GCP-Pensions Savings Plan (3%) & Medicare (1.5%) ¹		4.5%
Health and Welfare Program	Police	\$16,701 per position
	Fire	\$18,765 per position

CIVILIAN - PREPAY (On July 15)

LACERS (32.25%) ² & GCP - Medicare (1.5%)		33.75% combined rate
Civilian FLEX Program		\$14,073 per position

Example:

One position (Civilian) @ \$60,000 (salary cost) X 33.75% + \$14,073 = \$34,323

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1. Fire and police recruits become members of the Fire and Police Pensions System upon completion of their academy training. During training, they participate in the Pensions Savings Plan (PSP). Funds in the PSP can be transferred to the City's Deferred Compensation Plan upon completion of the academy training. The City contributes 3 percent of payroll to the PSP and the employee contributes 4.5 percent of payroll.
 2. For 2021-22 the Tier 1 rate for LACERS is 32.81 percent. The rate applies to LACERS-eligible City employees hired prior to February 21, 2016. LACERS-eligible City employees hired by the City after February 21, 2016 will be subject to the Tier 3 rate of 30.16 percent. The rate noted above reflects the combined rate for the two tiers and includes the enhanced benefit for Airport Peace Officers effective January 7, 2018.

**2021-22 PROPOSED BUDGET
CHANGE IN REGULAR AND RESOLUTION AUTHORITIES**

	Regular			Resolution		
	Position Authorities			Position Authorities		
	2020-21 Adopted Budget	2021-22 Proposed Budget	Net Change	2020-21 Adopted Budget	2021-22 Proposed Budget	Net Change
Aging	44	40	(4)	6	6	-
Animal Services	345	335	(10)	25	9	(16)
Building and Safety	911	911	-	175	174	(1)
Cannabis Regulation	6	6	-	31	31	-
City Administrative Officer	119	116	(3)	4	4	-
City Attorney	911	889	(22)	81	75	(6)
City Clerk	118	110	(8)	1	2	1
City Planning	414	399	(15)	80	70	(10)
Civil, Human Rights and Equity	1	1	-	6	23	17
Community Investment for Families	-	35	35	-	36	36
Controller	165	154	(11)	9	10	1
Convention and Tourism Development	13	12	(1)	-	-	-
Council	108	108	-	-	-	-
Cultural Affairs	76	67	(9)	11	10	(1)
Disability	25	25	-	4	2	(2)
Economic and Workforce Development	99	88	(11)	61	54	(7)
El Pueblo de Los Angeles	10	9	(1)	-	-	-
Emergency Management	23	19	(4)	8	8	-
Employee Relations Board	3	3	-	-	-	-
Ethics Commission	32	31	(1)	1	1	-
Finance	354	337	(17)	16	16	-
Fire	3,831	3,802	(29)	101	92	(9)
General Services	1,424	1,294	(130)	28	26	(2)
Housing	590	514	(76)	211	186	(25)
Information Technology Agency	442	395	(47)	8	4	(4)
Mayor	94	94	-	-	-	-
Neighborhood Empowerment	31	30	(1)	4	3	(1)
Personnel	525	466	(59)	69	71	2
Police	14,005	13,744	(261)	175	150	(25)
Public Accountability	9	9	-	-	-	-
Board of Public Works	99	89	(10)	13	17	4
Bureau of Contract Administration	303	281	(22)	114	88	(26)
Bureau of Engineering	750	709	(41)	163	131	(32)
Bureau of Sanitation	3,141	3,156	15	281	316	35
Bureau of Street Lighting	210	205	(5)	124	103	(21)
Bureau of Street Services	1,005	888	(117)	434	429	(5)
Transportation	1,487	1,421	(66)	294	281	(13)
Youth Development	-	1	1	-	7	7
Zoo	263	246	(17)	4	3	(1)
Subtotal	31,986	31,039	(947)	2,542	2,438	(104)
Library	1,107	1,117	10	-	-	-
Recreation and Parks	1,538	1,398	(140)	-	-	-
Subtotal	2,645	2,515	(130)	-	-	-
Total	34,631	33,554	(1,077)	2,542	2,438	(104)

**2021-22 PROPOSED BUDGET
FIVE-YEAR PROJECTION OF SWORN AND CIVILIAN SALARIES IN THE POLICE
DEPARTMENT**

	Proposed Budget 2021-22	Estimated 2022-23	Estimated 2023-24	Estimated 2024-25	Estimated 2025-26
Sworn					
No. Authorized Positions	10,681	10,681	10,681	10,681	10,681
Average Filled	9,606	9,750	9,750	9,750	9,750
Net New Hired	249	-	-	-	-
Funding Required (Million)	\$ 1,239.7	\$ 1,267.6	\$ 1,296.1	\$ 1,296.1	\$ 1,296.1
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 12.4	\$ 12.7	\$ 13.0	\$ 13.0	\$ 13.0
Civilian					
No. Authorized Positions	3,213	3,213	3,213	3,213	3,213
Average Filled	2,771	2,771	2,771	2,771	2,771
Funding Required (Million)	\$ 259.0	\$ 266.8	\$ 270.8	\$ 270.8	\$ 270.8
Additional Funding Needed for Every 1% Salary Increase (Million)	\$ 2.6	\$ 2.7	\$ 2.7	\$ 2.7	\$ 2.7

NOTES:

1. For projection purposes, it is assumed that sworn hiring will counteract attrition of 495 and add 249 officers to attain a force of 9,750, including 104 officers funded by the Los Angeles County Metropolitan Transportation Agency (LACMTA). Sworn attrition assumptions factor in the impacts of DROP. For civilian staffing, it is assumed that hiring will counteract 288 out of 288 anticipated separations.
2. Salary adjustment for civilians and sworn employees are based on adopted Memorandum of Understanding (MOU) or MOUs pending adoption. For these purposes, no salary adjustments beyond those negotiated to date are included in the annual cost. If salary adjustments are made, the increase in cost is compounded in future years.
3. Projecting the source of funds for on-going years is not possible as State and Federal grants fluctuate significantly over time. It is assumed, however, that the majority of these costs will be a General Fund expense except those reimbursed by the LACMTA for 104 sworn officers (\$6.7 million) and 26 civilians (\$1.14 million) and the Local Public Safety Fund (\$45.12 million) for 372 sworn officers.
4. Funding required is for direct costs only and does not include increased funding levels that would be required for benefits.

**2021-22 PROPOSED BUDGET
POLICE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION**

Assumptions for 2021-22:

1. On July 1, 2021, 9,501 sworn personnel will be on the payroll, including 104 assigned to the Transit Services Bureau (TSB) established in 2016-17 to oversee the delivery of contractual law enforcement services to the Los Angeles County Metropolitan Transportation Authority.
2. 495 Officers will leave over the course of the year, including Academy attrition.
3. 744 Academy graduates will offset attrition and attain a force of 9,750, including 104 assigned to the TSB.
4. Average Salary is \$4,441 per pay period, or \$121,130 per year, including bonuses.
5. Sick and vacation time paid out at separation will total approximately \$17.21 million.
6. Excess sick time paid out will total approximately \$11.23 million.
7. No cost of living increases will occur.

2020-21 Adopted Budget	1,276,385,612
2021-22 Proposed Budget	1,239,747,056
Change	<u>\$ (36,638,556)</u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 20,504,661	2020-21 Employee Compensation Adjustment
2	\$ 1,166,400	2021-22 Employee Compensation Adjustment
3	\$ 8,861,128	Full Funding for Partially Financed Positions
4	\$ 2,636,571	Salary Step and Turnover Effect
5	\$ (72,799,190)	Reduced Sworn Hiring
Total Non-Discretionary Changes		<u>\$ (39,630,430)</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
6	\$ (13,750,034)	Deletion of Funding for Resolution Authorities
9	\$ 25,914,281	Sworn Hiring Plan
10	(15,877,976)	Sworn Attrition
25	6,705,603	Los Angeles County Metropolitan Transportation Authority
Total Discretionary Changes		<u>\$ 2,991,874</u>

TOTAL CHANGES FROM 2020-21 \$ (36,638,556)

TOTAL SWORN SALARY \$ 1,239,747,056

**2021-22 PROPOSED BUDGET
POLICE DEPARTMENT CIVILIAN SALARY ACCOUNT CALCULATION**

Assumptions for 2021-22:

1. An average of 2,771 civilian positions will be filled throughout the year, including 26 assigned to the Transit Services Bureau established in 2016-17 to oversee the delivery of contractual law enforcement services to the Los Angeles Metropolitan Transit Authority.
2. Average Salary is \$3,342 per pay period, or \$87,226 per year.

2020-21 Adopted Budget	\$ 253,990,563
2021-22 Proposed Budget	258,993,067
Change	<u>\$ 5,002,504</u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ (2,151,165)	2020-21 Employee Compensation Adjustment
2	338,385	2021-22 Employee Compensation Adjustment
3	17,931,034	Full Funding for Partially Financed Positions
4	694,825	Salary Step and Turnover Effect
Total Non-Discretionary Changes		<u>\$ 16,813,079</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
6	\$ (2,202,065)	Deletion of Funding for Resolution Authorities
13	(686,949)	Civilian Hiring Adjustment
15	(786,859)	Deletion of Vacant Positions
18	12,493,213	Separation Incentive Program Cash Payment
19	(22,556,383)	Separation Incentive Program
22	114,401	Technical Investigation Division Resource
23	592,780	Latent Print Unit Resources
25	1,141,609	Los Angeles Metropolitan Transportation Authority
27	79,678	Professional Standards Bureau Support
Total Discretionary Changes		<u>\$ (11,810,575)</u>

TOTAL CHANGES FROM 2020-21 \$ 5,002,504

TOTAL CIVILIAN SALARY \$ 258,993,067

**2021-22 PROPOSED BUDGET
FIRE DEPARTMENT SWORN SALARY ACCOUNT CALCULATION**

Assumptions for 2021-22:

1. On July 1, 2021, 3,309 Firefighters are estimated to be on the payroll.
2. Approximately 74 Firefighters (Sworn members) will leave over the course of the year, not including Academy attrition.
3. Funding for 22-weeks is provided for a total of 120 recruits: 60 recruits entering an Academy class in July 2021 (Class 21-1) and 60 recruits entering in January 2022 (Class 21-2). Funding for 12-weeks is also included for an additional class of 60 recruits scheduled to begin in April 2022 (Class 21-3).
4. The Academy graduation rate is an estimated 80 percent. It is anticipated that Classes 21-1 and 21-2 will graduate a total of 96 recruits in 2021-22 to offset sworn attrition.
5. Average salary is \$4,966 per pay period, or \$129,623 per year.
6. Vacation paid out at separation is an estimated \$4.2 million.

2020-21 Adopted Budget	\$ 429,087,197
2021-22 Proposed Budget	<u>431,774,584</u>
Change	<u>\$ 2,687,387</u>

Non-Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ 225,896	2020-21 Employee Compensation Adjustment
2	238	2021-22 Employee Compensation Adjustment
3	34,583,054	Full Funding for Partially Financed Positions
4	2,143,976	Salary Step and Turnover Effect
5	(8,129,203)	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes		<u>\$ 28,823,961</u>

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
8	\$ (4,618,732)	One-Time Salary Reduction
12	(36,762,247)	Salary Account Adjustment
16	5,813,616	2016 SAFER Grant
17	2,268,982	2017 SAFER Grant
21	32,521	Wildland Fuel Management
23	868,125	Cannabis Enforcement
27	726,702	Advanced Provider Response Units
29	274,755	Youth Development Programs
30	121,117	Youth Development Recruitment
32	4,939,079	Firefighter Recruit Training
34	199,508	Capital and Facilities Planning
Total Discretionary Changes		<u>\$ (26,136,574)</u>

TOTAL CHANGES FROM 2020-21 \$ 2,687,387

TOTAL SWORN SALARY \$ 431,774,584

**2021-22 PROPOSED BUDGET
FIRE DEPARTMENT CIVILIAN SALARY ACCOUNT CALCULATION**

Assumptions for 2021-22:

1. An average of 371 civilian positions will be filled throughout the year (6-percent vacancy rate).
2. Average salary is \$3,886 per pay period, or \$101,036 per year.

2020-21 Adopted Budget	\$	34,597,104
2021-22 Proposed Budget		<u>37,484,201</u>
Change	\$	<u>2,887,097</u>

Obligatory Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
1	\$ (350,659)	2020-21 Employee Compensation Adjustment
2	44,789	2021-22 Employee Compensation Adjustment
3	4,661,345	Full Funding for Partially Financed Positions
4	(156,351)	Salary Step and Turnover Effect
5	(1,620,924)	Deletion of Funding for Resolution Authorities
Total Non-Discretionary Changes	\$ <u>2,578,200</u>	

Discretionary Changes

<u>BB No.</u>	<u>Amount</u>	<u>Description</u>
14	\$ 1,855,567	Separation Incentive Program Cash Payment
15	(3,148,445)	Separation Incentive Program
22	128,793	LAWA Landside Access Modernization Program
23	138,208	Cannabis Enforcement
24	132,424	Administration of Controlled Medication
27	825,487	Advanced Provider Response Units
28	100,875	Youth Programs Coordinator
36	100,875	Community Liaison Office
37	175,113	Administrative Services Bureau
Total Discretionary Changes	\$ <u>308,897</u>	

TOTAL CHANGES FROM 2020-21 \$ 2,887,097

TOTAL CIVILIAN SALARY \$ 37,484,201

**2021-22 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Building and Safety				
	1	Public Information Director II (reso)	9-months	54
City Administrative Officer				
	1	Administrative Analyst (reso)	9-months	12
	1	Senior Administrative Analyst II (reso)	9-months	12
City Attorney				
	1	Deputy City Attorney II (reso)	78-percent	21
City Clerk				
	1	Accounting Clerk (reso)	9-months	11
	1	Management Analyst (reso)	9-months	11
City Planning				
	1	Senior Administrative Clerk (reso)	9-months	28
	1	Senior City Planner (reso)	9-months	28
Civil, Human Rights and Equity				
	1	Senior Management Analyst I (reso)	9-months	10
	1	Human Relations Advocate (reso)	9-months	10
	1	Administrative Clerk (reso)	9-months	10
Community Investment for Families				
	1	Assistant General Manger Community Investment for Families (reso)	9-months	1
	1	Assistant Chief Grants Administrator (reso)	9-months	1
	1	Accounting Clerk (reso)	9-months	1
	2	Administrative Clerk (reso)	9-months	1
	1	Chief Management Analyst (reso)	9-months	1
	2	Environmental Specialist I (reso)	9-months	1
	1	Environmental Supervisor I (reso)	9-months	1
	3	Management Analyst (reso)	9-months	1
	1	Payroll Supervisor (reso)	9-months	1
	1	Systems Analyst (reso)	9-months	1
	1	Executive Administrative Assistant II (reso)	9-months	1
	1	Internal Auditor II (reso)	9-months	1
	1	Principal Accountant I (reso)	9-months	1
	2	Senior Management Analyst I (reso)	9-months	1
	1	Senior Systems Analyst I (reso)	9-months	1
Controller				
	1	Internal Auditor III (reso)	9-months	14
Economic and Workforce Development				
	1	Management Analyst (reso)	9-months	17

**2021-22 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Fire	21	Firefighter III (reso)	83-percent	17
	1	Storekeeper II (reso)	0-months	18
Housing	1	Management Assistant (reso)	9-months	36
	1	Director of Housing (reso)	9-months	56
Library	1	Librarian II	9-months	24
	1	Principal Librarian II	9-months	31
	1	Social Worker III	9-months	31
	1	Library Assistant II	9-months	31
	6	Social Worker II	6-months	31
Personnel	1	Defined Contribution Plan Manager (reso)	9-months	24
	1	Senior Personnel Analyst I (reso)	9-months	31
	1	Management Analyst (reso)	9-months	32
	1	Administrative Clerk (reso)	9-months	32
	1	Senior Personnel Analyst I (reso)	9-months	44
	1	Personnel Analyst (reso)	9-months	44
Police	6	Administrative Clerk (reso)	6-months	25
	1	Crime and Intelligence Analyst I (reso)	6-months	25
	1	Crime and Intelligence Analyst II (reso)	6-months	25
	3	Equipment Mechanic (reso)	6-months	25
	1	Executive Administrative Assistant II (reso)	6-months	25
	1	Garage Attendant (reso)	6-months	25
	4	Management Analyst (reso)	6-months	25
	1	Police Captain III (reso)	6-months	25
	1	Police Commander (reso)	6-months	25
	1	Police Deputy Chief I (reso)	6-months	25
	2	Police Detective I (reso)	6-months	25
	1	Police Detective II (reso)	6-months	25
	1	Police Detective III (reso)	6-months	25
	3	Police Lieutenant I (reso)	6-months	25
	2	Police Lieutenant II (reso)	6-months	25
	30	Police Officer II (reso)	6-months	25
	22	Police Officer III (reso)	6-months	25
	31	Police Sergeant I (reso)	6-months	25
	9	Police Sergeant II (reso)	6-months	25
	2	Secretary (reso)	6-months	25
	5	Senior Administrative Clerk (reso)	6-months	25
	1	Senior Equipment Mechanic (reso)	6-months	25
	1	Senior Management Analyst I (reso)	6-months	25

**2021-22 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Board of Public Works				
	1	Senior Management Analyst I (reso)	9-months	13
	1	Senior Accountant I (reso)	9-months	19
	1	Accounting Clerk (reso)	9-months	19
	1	Accountant (reso)	9-months	20
	1	Senior Management Analyst I (reso)	0-months	23
	1	Management Analyst I (reso)	0-months	24
	1	Management Analyst (reso)	9-months	26
	1	Administrative Clerk (reso)	9-months	26
Bureau of Engineering				
	1	Civil Engineer (reso)	0-months	24
	1	Civil Engineering Associate III (reso)	0-months	24
	1	Civil Engineer (reso)	9-months	26
	1	Control Systems Engineer I (reso)	9-months	26
	1	Civil Engineering Associate II (reso)	9-months	26
	1	Control Systems Engineering Associate II (reso)	9-months	26
	1	Civil Engineering Associate III (reso)	0-months	35
	1	Civil Engineer (reso)	0-months	36
	1	Senior Civil Engineer (reso)	0-months	37
	2	Civil Engineer (reso)	0-months	37
	3	Civil Engineering Associate III (reso)	0-months	37
	4	Civil Engineering Associate II (reso)	0-months	37
	1	Civil Engineer (reso)	0-months	39
	2	Civil Engineering Associate II (reso)	0-months	39
	1	Senior Civil Engineer (reso)	0-months	45
	1	Civil Engineer (reso)	0-months	45
	1	Senior Civil Engineer (reso)	0-months	46
	1	Civil Engineer (reso)	0-months	48
	1	Civil Engineering Associate II (reso)	0-months	48
	1	Civil Engineer (reso)	0-months	49
	1	Architect (reso)	0-months	50
	1	Architectural Associate I (reso)	0-months	50
Sanitation				
	1	Senior Environmental Compliance Inspector (reso)	9-months	29
	4	Environmental Compliance Inspector (reso)	9-months	29
	1	Refuse Collection Supervisor (reso)	9-months	29
	6	Refuse Collections Truck Officer II (reso)	9-months	29
	8	Maintenance Laborer (reso)	9-months	29
	1	Senior Management Analyst I (reso)	9-months	30
	1	Management Analyst (reso)	9-months	30
	1	Chief Environmental Compliance Inspector I (reso)	9-months	31
	3	Senior Environmental Compliance Inspector (reso)	9-months	31
	11	Environmental Compliance Inspector (reso)	9-months	31
	11	Maintenance Laborer (reso)	9-months	31
	3	Administrative Clerk (reso)	9-months	31
Bureau of Street Lighting				
	2	Street Lighting Electrician (reso)	0-months	17
	1	Electrical Craft Helper (reso)	0-months	17

**2021-22 PROPOSED BUDGET
UNFUNDED OR PARTIALLY-FUNDED POSITIONS**

Department	No. of Pos.	Classification	Funding	Blue Book No.
Bureau of Street Services				
	1	Street Tree Superintendent I (reso)	9-months	27
	1	Tree Surgeon Supervisor I (reso)	9-months	27
	1	Street Services General Superintendent I (reso)	0-months	34
	2	Street Services Superintendent I (reso)	0-months	34
	4	Street Services Supervisor II (reso)	0-months	34
	4	Carpenter (reso)	0-months	34
	2	Senior Carpenter (reso)	0-months	34
	4	Equipment Operator (reso)	0-months	34
	16	Cement Finisher (reso)	0-months	34
	4	Heavy Duty Truck Operator (reso)	0-months	34
	8	Maintenance and Construction Helpers (reso)	0-months	34
	4	Plumbers (reso)	0-months	34
	2	Management Analyst (reso)	0-months	34
	1	Senior Management Analyst I (reso)	0-months	34
	2	Senior Administrative Clerk (reso)	0-months	34
	2	Civil Engineer (reso)	0-months	38
Transportation				
	4	Transportation Engineering Associate II (reso)	0-months	38
	1	Signal Systems Electrician (reso)	0-months	38
Youth Development				
	1	Management Analyst (reso)	9-months	1
	1	Administrative Clerk (reso)	9-months	1
	1	Community Affairs Advocate (reso)	9-months	2
	2	Management Analyst (reso)	9-months	2
	1	Management Assistant (reso)	9-months	2

**2021-22 PROPOSED BUDGET
PROJECTED VACANCIES AND POSITION AUTHORITY IN 2020-21**

Department	Projected Vacancies on June 30, 2021*			Projected Position Authorities on June 30, 2021*		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
Aging	4	14	18	6	45	51
Animal Services	62	4	66	369	4	373
Building and Safety	49	144	193	145	959	1,104
Cannabis Regulations	-	15	15	-	43	43
City Administrative Officer	13	1	14	116	12	128
City Attorney	134	14	148	938	133	1,071
City Clerk	17	4	21	104	15	119
City Planning	19	96	115	103	395	498
Civil, Human Rights and Equity	16	-	16	21	-	21
Controller	45	1	46	160	20	180
Convention Center	-	6	6	-	13	13
Council	-	-	-	108	-	108
Cultural Affairs	-	33	33	-	87	87
Disability	5	-	5	29	-	29
Economic and Workforce Development	4	56	60	19	145	164
El Pueblo	-	4	4	-	10	10
Emergency Management	11	-	11	31	-	31
Employee Relations Board	-	-	-	3	-	3
Ethics Commission	3	-	3	33	-	33
Finance	109	2	111	366	7	373
Fire						
Civilian	87	1	88	437	2	439
Sworn	187	1	188	3,511	7	3,518
General Services	231	99	330	1,032	422	1,454
Housing	18	152	170	57	752	809
Information Technology Agency	101	7	108	362	91	453
Mayor	-	-	-	94	-	94
Neighborhood Empowerment	10	-	10	35	-	35
Personnel	95	17	112	510	92	602
Police						
Civilian	738	-	738	3,479	-	3,479
Sworn	1,064	-	1,064	10,706	-	10,706
Public Accountability	6	-	6	10	-	10
Public Works						
Board Office	9	10	19	72	48	120
Contract Administration	11	99	110	256	161	417
Engineering	102	113	215	350	596	946
Sanitation	40	486	526	275	3,149	3,424
Street Lighting	-	66	66	-	341	341
Street Services	184	259	443	502	1,016	1,518
Transportation	191	230	421	1,079	707	1,786
Zoo	-	47	47	-	269	269
Subtotal	3,565	1,981	5,546	25,318	9,541	34,859
Library	-	126	126	-	1,107	1,107
Recreation and Parks	-	512	512	-	1,808	1,808
Subtotal	-	638	638	-	2,915	2,915
TOTAL	3,565	2,619	6,184	25,318	12,456	37,774

* Projected vacancies and projected position authorities include resolution authority and substitute positions.

**2021-22 PROPOSED BUDGET
FILLED POSITIONS ELIMINATED**

Department	Blue Book Title	Class Code	Class Title	Regular Authority	Resolution Authority
Building and Safety					
	Monitoring, Verification, and Inspection Program				
		4253	Senior Building Mechanical Inspector		(1)
		4251	Building Mechanical Inspector		(1)
Economic and Workforce Development					
	Adult Workforce Development				
		1538	Senior Project Coordinator		(1)
Emergency Management					
	Community Emergency Management				
		1702-1	Emergency Management Coordinator I		(1)
Housing					
	Affordable Housing Bond Program				
		1368	Senior Administrative Clerk		(1)
	Executive Management Reduction				
		9271	Assistant General Manager Los Angeles Housing Department	(1)	
Board of Public Works					
	Sidewalk Repair Program				
		9184	Management Analyst		(1)
Bureau of Sanitation					
	Deletion of Funding for Resolution Authorities				
		7871-2	Environmental Engineering Associate II		(6)
		7871-3	Environmental Engineering Associate III		(2)
		7874	Senior Environmental Engineer		(2)
Bureau of Street Services					
	Asset Management and Advanced Planning				
		9489	Principal Civil Engineer		(1)

NOTE: All employees currently in these eliminated positions will be absorbed within existing vacant positions or proposed new positions or through administrative actions taken in 2021-22. No layoffs will occur due to the elimination of these positions.

**2021-22 PROPOSED BUDGET
TARGETED LOCAL HIRE PROGRAM**

Total Employees Hired through the Targeted Local Hire Program, by Department and Classification*
Includes all employees hired, including those who subsequently resigned, promoted, or were terminated.

Department	2016-17**	2017-18	2018-19	2019-20	2020-21***
Aging	-	-	-	3	1
Airports	33	46	17	53	-
Animal Services	-	4	13	16	-
Building and Safety	-	19	10	12	6
Cannabis Regulation	-	2	2	2	-
Chief Legislative Analyst	2	1	-	-	-
City Administrative Officer	-	2	1	-	-
City Clerk	-	-	1	3	-
City Employees' Retirement System	4	3	2	5	2
Controller	-	3	1	1	-
Cultural Affairs	-	-	-	3	1
Disability	-	-	-	1	-
Economic and Workforce Development	-	3	1	-	-
Finance	3	2	1	5	-
Fire	-	4	7	5	8
Fire and Police Pensions	1	6	-	1	-
General Services	-	4	14	38	-
Harbor	-	6	6	4	-
Housing and Community Investment	2	19	4	14	1
Library	-	32	7	2	1
Neighborhood Empowerment	-	-	-	1	-
Personnel	3	21	5	12	15
Planning	1	5	6	9	-
Police	-	32	26	28	-
Public Works - Contract Administration	-	3	1	-	-
Public Works - Engineering	-	1	-	1	-
Public Works - Sanitation	-	9	28	52	10
Public Works - Street Lighting	-	3	2	1	-
Public Works - Street Services	-	13	41	25	-
Recreation and Parks	1	28	35	36	22
Transportation	-	21	1	17	20
Zoo	-	3	7	-	1
Grand Total	50	295	239	350	88

* Departments not listed did not hire any employees through the Targeted Local Hire Program.

** Includes hires from the Program's inception (February 2017) through June 30, 2017.

*** Includes hires from July 1, 2020 through March 31, 2021.

**2021-22 PROPOSED BUDGET
SALARY SAVINGS RATES BY DEPARTMENT**

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	Proposed 2021-22
Aging	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Animal Services	2.0%	3.0%	4.0%	4.0%	4.0%	5.0%	5.0%
Building and Safety							
Building Permit Enterprise Fund	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
All Other Funds	5.0%	6.0%	7.0%	7.0%	7.0%	7.0%	7.0%
Cannabis Regulation	n/a	n/a	1.0%	1.0%	1.0%	1.0%	1.0%
City Administrative Officer	4.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
City Attorney	2.0%	2.0%	2.0%	2.0%	2.0%	3.0%	3.0%
City Clerk	2.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
City Planning and Development							
General Fund	5.0%	5.0%	6.0%	7.0%	7.0%	8.0%	8.0%
All Other Funds	1.0%	1.0%	1.0%	7.0%	7.0%	8.0%	8.0%
Civil, Human Rights and Equity	n/a	n/a	n/a	n/a	n/a	0.0%	0.0%
Community Investment for Families	n/a	n/a	n/a	n/a	n/a	n/a	3.0%
Controller	3.0%	4.0%	3.6%	3.6%	3.6%	4.6%	4.6%
Convention Center	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Council	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Cultural Affairs	0.0%	0.0%	0.0%	0.0%	0.0%	5.0%	5.0%
Department on Disability	0.0%	0.0%	1.0%	1.0%	1.0%	1.0%	1.0%
El Pueblo de Los Angeles	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Economic Workforce and Development	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.0%
Emergency Management	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Employee Relations Board	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Ethics Commission	3.0%	3.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Finance	5.0%	5.0%	7.0%	6.0%	6.0%	8.0%	8.0%
Fire							
General Salaries	5.0%	5.0%	6.0%	6.0%	6.0%	6.0%	6.0%
Sworn Salaries	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
General Services	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Housing	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Information Technology Agency Mayor	2.0%	1.5%	2.5%	2.5%	2.5%	3.5%	3.5%
Neighborhood Empowerment Personnel	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Police	4.0%	5.0%	5.0%	5.0%	5.0%	9.0%	9.0%
	4.0%	5.0%	5.0%	5.0%	5.0%	6.0%	6.0%
General Salaries	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sworn Salaries	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Public Accountability	n/a	n/a	5.0%	0.0%	0.0%	0.0%	0.0%
Board of Public Works	1.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Bureau of Contract Administration	2.6%	4.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Bureau of Engineering							
General Fund	3.0%	4.0%	5.0%	5.0%	5.0%	6.0%	6.0%
Sewer Construction and Maintenance Fund	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
All Other Funds	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Bureau of Sanitation							
General Fund	3.0%	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Stormwater Pollution Abatement Fund	12.9%	12.9%	12.9%	12.9%	12.9%	12.9%	12.9%
Sewer Construction and Maintenance Fund	7.5%	7.5%	7.5%	7.5%	7.5%	7.5%	7.5%
All Other Funds	5.6%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Bureau of Street Lighting	5.6%	5.6%	5.6%	5.6%	5.6%	5.6%	5.6%
Bureau of Street Services							
General Fund	7.9%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
All Other Funds	4.3%	4.3%	4.3%	4.3%	4.3%	4.3%	4.3%
Transportation							
Parking Enforcement Services	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
All Other Programs	4.5%	5.0%	5.0%	5.0%	5.0%	6.0%	6.0%
Youth Development	n/a	n/a	n/a	n/a	n/a	n/a	0.0%
Zoo	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Library	4.0%	4.0%	4.0%	4.0%	5.0%	5.0%	5.0%
Recreation and Parks	4.5%	5.0%	6.5%	6.5%	6.5%	5.5%	5.5%

2021-22 PROPOSED BUDGET
MEMORANDUM OF UNDERSTANDING IMPACT ON 10 DEPARTMENTS

Department	Blue Book No.	Description	Amount	Department Total
Police				<u>\$ 29,627,566</u>
	1	2020-21 Employee Compensation Adjustment	\$ 18,353,496	
	2	2021-22 Employee Compensation Adjustment	1,504,785	
	11	Accumulated Overtime	4,769,285	
	Unappropriated Balance	Police Department Sworn Overtime - Cash Payout	5,000,000	
Fire				<u>\$ 8,190,264</u>
	1	2020-21 Employee Compensation Adjustment	\$ (124,763)	
	2	2021-22 Employee Compensation Adjustment	45,027	
	Unappropriated Balance	Fire Department Compensation Adjustments	8,270,000	
Personnel				<u>\$ (215,871)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (463,936)	
	2	2021-22 Employee Compensation Adjustment	50,065	
	33	Employee Training	198,000	
City Attorney				<u>\$ (554,451)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (1,203,781)	
	2	2021-22 Employee Compensation Adjustment	108,242	
	8	Continuing Education Stipend	516,750	
	9	Bar Dues	24,338	
Bureau of Street Services				<u>\$ (591,179)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (693,990)	
	2	2021-22 Employee Compensation Adjustment	102,811	
Bureau of Engineering				<u>\$ (660,491)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (763,021)	
	2	2021-22 Employee Compensation Adjustment	102,530	
Recreation and Parks				<u>\$ (830,489)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (1,006,055)	
	2	2021-22 Employee Compensation Adjustment	175,566	
General Services				<u>\$ (915,039)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (1,068,454)	
	2	2021-22 Employee Compensation Adjustment	153,415	
Transportation				<u>\$ (953,686)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (1,109,699)	
	2	2021-22 Employee Compensation Adjustment	156,013	
Bureau of Sanitation				<u>\$ (2,189,871)</u>
	1	2020-21 Employee Compensation Adjustment	\$ (2,553,869)	
	2	2021-22 Employee Compensation Adjustment	363,998	

2021-22 PROPOSED BUDGET
SEPARATION INCENTIVE PROGRAM (SIP) POSITIONS SUMMARY
(Includes all General, Special, and Grant Funded Positions)

Department	Participants			Positions Eliminated in Proposed Budget		
	Total SIP Participants	Off-Budget or As-Needed	On-Budget Positions	SIP Positions Eliminated	Alternative Positions Eliminated	Total Positions Eliminated
Aging	8	-	8	(4)	-	(4)
Animal Services	22	-	22	(11)	(15)	(26)
City Administrative Officer	5	-	5	(1)	(4)	(5)
City Attorney	58	1	57	(6)	(23)	(29)
City Clerk	14	-	14	(9)	-	(9)
City Planning	23	-	23	(13)	(14)	(27)
Controller	11	-	11	(8)	(3)	(11)
Convention and Tourism Development	2	-	2	(1)	-	(1)
Council	5	5	-	-	-	-
Cultural Affairs	9	-	9	(3)	(7)	(10)
Department on Disability	2	-	2	(1)	(1)	(2)
Economic and Workforce Development	15	-	15	(6)	(10)	(16)
El Pueblo de Los Angeles	3	-	3	(1)	-	(1)
Emergency Management	6	-	6	(3)	(1)	(4)
Ethics Commission	2	-	2	(1)	-	(1)
Finance	30	-	30	(12)	(5)	(17)
Fire-Civilian	34	-	34	(24)	(13)	(37)
General Services	132	10	122	(100)	(32)	(132)
Housing	44	-	44	(31)	(23)	(54)
Information Technology Agency	46	-	46	(25)	(22)	(47)
Mayor	3	3	-	-	-	-
Neighborhood Empowerment	1	-	1	(1)	-	(1)
Personnel	52	-	52	(41)	(22)	(63)
Police-Civilian	241	-	241	(187)	(82)	(269)
Public Accountability	1	-	1	-	-	-
Public Works:						
Board of Public Works	13	-	13	(9)	(5)	(14)
Contract Administration	26	-	26	(17)	(11)	(28)
Engineering	99	10	89	(67)	(13)	(80)
Street Lighting	26	1	25	(14)	(12)	(26)
Street Services	130	24	106	(77)	(50)	(127)
Recreation and Parks	160	20	140	(140)	-	(140)
Transportation	130	-	130	(55)	(24)	(79)
Zoo	24	-	24	(18)	-	(18)
Totals	1,377	74	1,303	(886)	(392)	(1,278)



2021-22

Debt Management

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**2021-22 PROPOSED BUDGET
BUDGET RESERVES AS A RATING FACTOR**

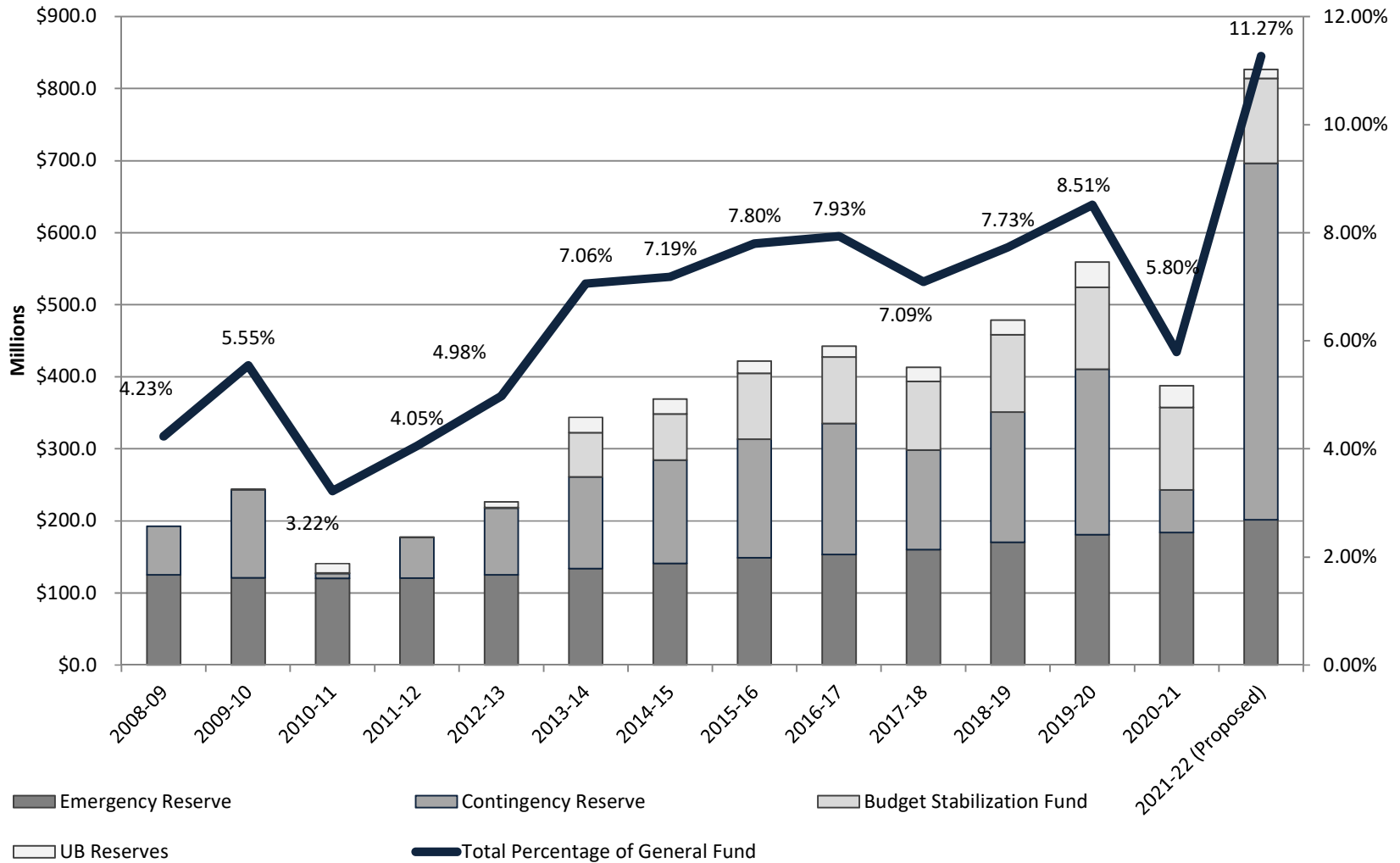
The City of Los Angeles maintains strong credit ratings from each rating agency. These credit ratings reflect a variety of factors, including the strength and diversity of the City’s tax base, moderate City debt levels, historically strong fiscal management, and, in particular, the provision of adequate reserves.

The credit rating agencies that evaluate the City’s capacity to repay its debt have consistently stated that establishing and meeting minimum reserve levels is an important component of their review of the City’s fiscal health. Thus, in addition to serving as a contingency for unforeseen challenges that arise during the fiscal year, the level of the City’s reserves is reviewed by investors who purchase municipal bonds.

Rating Agency	Rating Action	Date of Action	Statements
Fitch Ratings	AA affirmed; Outlook Stable to Negative	December 2020	The City demonstrates superior gap-closing capacity relative to expected revenue volatility. Reserves in combination with the City’s midrange inherent budget flexibility have provided the City with useful resources and budget management options to address the current significant economic downturn.
Kroll Bond Rating Agency	AA+ affirmed; Outlook Stable to Negative	February 2021	KBRA believes that the City’s ability to control operating expenditures and rebuild reserves, which from FY2012 through FY2019, had been maintained at or above the City’s Reserve Fund Policy of 5% of General Fund revenues, will be vital to its continued fiscal stability.
Moody’s Investors Services	Aa2 affirmed; Outlook Stable	August 2020	[One of several factors] that could lead to an upgrade [is] continued strong financial position, including maintaining or building available reserves.
S&P Global Ratings	AA affirmed; Outlook Stable	February 2021	We could take a negative rating action if local economic activity remains muted for a prolonged period—with persistent high unemployment rates continuing well after the effects of COVID-19 have moderated in most of the rest of the country—and this leads to continued underperformance of economically sensitive revenues. Under this scenario, if the City is unable to maintain budgetary balance and reserves are further drawn down, then we could lower the ratings.

ADOPTED BUDGET RESERVES

(Reserve Fund, Budget Stabilization Fund, and UB Reserves)



2021-22 PROPOSED BUDGET COMPARISON OF MICLA FUNDING

	ADOPTED BUDGET 2017-18	ADOPTED BUDGET 2018-19	ADOPTED BUDGET 2019-20	ADOPTED BUDGET 2020-21	PROPOSED BUDGET 2021-22
Equipment and Vehicles:					
Animal Services Control Vehicles	-	-	-	\$ 190,000	-
Animal Services License Canvassing Program	-	-	-	153,600	-
Bureau of Sanitation Clean Streets Vehicles	16,657,000	9,623,200	6,549,000	1,410,000	147,000
Bureau of Street Lighting Electric Vehicle Charging Stations	-	-	1,200,000	1,200,000	1,200,000
Bureau of Street Lighting Fleet Replacement	-	3,113,000	1,610,000	-	4,102,582
Bureau of Street Lighting High Voltage Conversion Program	-	-	17,750,000	8,900,000	-
Bureau of Street Lighting Panel Upgrade and Generator	-	-	-	510,000	-
Bureau of Street Lighting Vehicles	-	1,985,000	-	-	-
Bureau of Street Services Powerscreen Unit for Asphalt Plant	-	-	-	-	850,000
Bureau of Street Services Sidewalk Vending Program Vehicles	-	-	450,000	-	-
Bureau of Street Services Tree Watering Program Vehicles	-	-	385,000	-	-
Department of Transportation Mobile Command Vehicle	-	-	-	600,000	600,000
Fire Capital Equipment and Vehicle Replacement	20,000,000	23,925,597	20,000,000	15,000,000	20,000,000
Fire Helicopter Replacement	-	18,300,000	-	-	-
Fire Voice Radio System Upgrade	-	-	3,300,000	-	3,100,000
GSD Fleet Replacement	37,000,000	37,000,000	10,000,000	15,000,000	42,023,539
GSD Fleet Shop Equipment	-	-	519,286	-	61,041
GSD Materials Testing Equipment	-	-	367,500	-	-
GSD Yard and Shops Equipment	-	-	320,000	-	-
ITA Service Vehicle	-	-	-	55,000	-
Police and Fire Radio Infrastructure	-	-	-	-	534,158
Police Non-Black & White Vehicles	2,805,653	1,000,000	1,415,000	1,964,479	10,244,712
Police Helicopter Replacement	4,000,000	11,189,359	6,380,323	-	7,472,289
Recreation and Parks Homeless Encampment Cleanup	-	-	390,000	-	390,000
Recreation and Parks HVAC Assessment Vehicles	-	-	360,000	-	360,000
Recreation and Parks Tree Maintenance Vehicles	-	-	504,000	-	315,597
Traffic Signal Safety Project	6,750,000	-	15,000,000	15,000,000	30,000,000
Zoo Equipment	-	-	85,000	-	-
Subtotal	\$ 87,212,653	\$ 106,136,156	\$ 86,585,109	\$ 59,983,079	\$ 121,400,918
Real Property:					
AHSC Transportation Projects Front Funding	-	-	-	-	2,000,000
Alpine Recreation Center Expansion	-	-	-	686,034	-
Asphalt Plant Acquisition	-	6,000,000	-	-	-
Asphalt Plant I (Phase II) 25th and Harriet Site Improvements	-	-	-	1,000,000	1,200,000
Asphalt Plant II Facility Safety Improvements	-	-	487,298	-	-
Asphalt Plant II Operational Equipment Improvements	-	-	670,000	-	-
Asphalt Plant II Storage Silo Safety Improvements	-	-	806,272	-	-
Barnsdall Art Park	-	-	1,900,000	500,000	-
Bridge Improvement Program - Program Contingency	-	-	-	-	400,000
Building Equipment Lifecycle Replacement	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Capital Program - Bureau of Street Services	-	-	-	500,000	750,000
Capital Program - El Pueblo (formerly Pico House)	-	-	2,000,000	200,000	-
Capital Program - Figueroa Plaza Buildings	500,000	500,000	800,000	-	500,000
Capital Program - Public Works Building	500,000	375,000	-	-	1,100,000
Capital Program - Van Nuys Civic Center	500,000	450,000	200,000	225,000	225,000
Capital Program - Zoo	-	-	-	250,000	-
Citywide Electric Vehicle Charger Infrastructure	4,860,000	3,500,000	-	-	3,000,000
Citywide HVAC Improvements	-	-	-	-	1,772,000
Citywide Infrastructure Improvements	-	-	1,360,000	1,000,000	1,000,000
Citywide Roof Capital Repairs	-	-	-	-	760,000
City Hall East Electrical System Upgrades and P4 Improvement ²	-	-	-	-	1,250,000
Civic Center Master Development Program	-	10,000,000	11,300,000	-	-
Civic Center Parking Structure Repairs	-	-	-	440,000	-
Clean Streets Facilities	2,500,000	-	-	-	-
Convention Center Capital Improvements	1,600,000	9,389,000	4,366,000	3,802,000	6,415,000
Council District 8 Constituent Service Center	4,000,000	2,000,000	-	-	-
Electric Vehicle Chargers - Fire Department	-	-	2,200,000	-	-
Electric Vehicle Charger Installation and Power Upgrades – Police	2,652,000	2,000,000	2,000,000	-	1,000,000
EMD/Police Ahmanson Recruitment Center Electrical Panel Upgrades	-	-	396,437	-	-
Fire Station 31 Design	-	-	-	-	1,818,750
Fire Station 4 Façade Improvements	-	-	-	785,000	-
Fire Station Alerting System	-	4,000,000	-	-	-
Fire Station Diesel Exhaust Capturing System	2,390,000	-	-	-	-
Fire Station Extractor Installations	-	-	-	250,000	-
Highland Park Building Constituent Service Center	-	-	2,975,000	-	-
Hollywood Recreation Center Phase II - Modern Gymnasium	-	-	-	-	2,000,000
Lincoln Heights DOT Replacement Yard	-	10,000,000	-	-	-
Madrid Theatre	-	-	5,500,000	-	-
Municipal Buildings Energy and Water Management And Conservation	3,517,710	3,517,710	3,517,710	-	1,517,710

1. Proposed 2021-22 funding includes the restoration of deferred projects that were previously authorized by the Mayor and Council for MICLA financing. As part of the 2020-21 Second Financial Status Report, the Mayor and Council approved the deferral of these projects in order to create capacity for deficit borrowing as a debt option to close the budget gaps created by the COVID-19 pandemic (C.F. 20-0600-S84). In the 2020-21 Third FSR (C.F. 20-0600-S90), however, the Mayor and Council approved a plan that did not require deficit borrowing to balance the budget. Thus, the 2021-22 Proposed Budget restores several of the deferred projects.

2. Funding was repurposed for City Hall HVAC system improvements (C.F. 20-1021-S2).

2021-22 PROPOSED BUDGET COMPARISON OF MICLA FUNDING

	ADOPTED BUDGET 2017-18	ADOPTED BUDGET 2018-19	ADOPTED BUDGET 2019-20	ADOPTED BUDGET 2020-21	PROPOSED BUDGET 2021-22
Real Property (cont.):					
Nate Holden Performing Arts Center	-	-	413,375	-	-
New 7th Street Body Shop (Phase II) ¹	-	-	-	2,800,000	2,400,000
North Hollywood Park	-	-	1,000,000	-	-
North Marianna Design	-	-	-	-	3,000,000
North Valley (Sunland Tujunga) City Hall Renovations	-	2,500,000	2,350,000	-	-
Old Arlington (Washington Irving) Library	-	-	-	-	940,000
Operations Valley Bureau Facility Package	-	-	-	2,250,000	1,179,000
Pio Pico Library Pocket Park	-	-	2,000,000	-	-
Public Safety Facilities & Police Administration Building	-	2,000,000	-	-	-
Public Safety Facilities - Animal Services Department	-	-	400,000	400,000	250,000
Public Safety Facilities - Capital Improvements	2,000,000	-	-	-	-
Public Safety Facilities - Fire Department	-	-	480,000	480,000	480,000
Public Safety Facilities - Police Department	-	-	760,000	655,000	655,000
Public Safety Facilities - Police Administration Building	400,000	-	280,000	280,000	280,000
Rancho Cienega Sports Complex	-	-	3,250,000	9,250,000	-
Reseda Roller Skating Rink & Ice Skating Facility	-	-	-	-	1,000,000
Sepulveda Recreation Center Improvements	-	-	-	-	4,000,000
Sixth Street Viaduct Replacement Project	-	10,000,000	11,000,000	55,800,000	36,700,000
Sixth Street Viaduct – Park, Arts, River, and Connectivity Improvements	-	-	-	-	1,000,000
Slauson Connect Incubator and Cultural Center	-	-	-	-	800,000
Solar Energy Installation Municipal Facilities	-	10,000,000	-	-	3,000,000
Southeast (Main Street) Yard Fire Damaged Buildings Demolition and Reconstruction	-	-	-	-	300,000
Space Optimization Tenant Work	2,000,000	2,000,000	2,250,000	750,000	2,000,000
Studio City Recreation Center - New Gymnasium	-	-	-	-	7,000,000
Sylmar Senior Center	-	-	-	-	1,500,000
Venice Pier Improvements	-	5,000,000	-	-	-
Verdugo Hills Pool and Bathhouse	-	-	-	-	518,000
Vision Theater Phase II, III and IV (Manchester Jr. Arts)	-	6,000,000	1,140,684	-	-
Warner Grand Theater	1,500,000	5,000,000	-	-	10,000,000
West Valley Municipal Facility Project	-	-	427,500	-	-
Zoo Vision Plan (Phase I)	-	-	-	3,500,000	-
77th Street Regional Jail Section Sprinkler Replacement	-	-	-	-	545,622
Subtotal	\$ 31,419,710	\$ 96,731,710	\$ 68,730,276	\$ 88,303,034	\$ 106,756,082
TOTAL	\$ 118,632,363	\$ 202,867,866	\$ 155,315,385	\$ 148,286,113	\$ 228,157,000

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