

# CITY OF LOS ANGELES

CALIFORNIA

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CITY ADMINISTRATIVE OFFICER



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**Please Note That This Agenda Includes a Call-in Option for Public Comment. Public Comment Will Thus Be Taken Both In-Person in Room 1500, City Hall East, and Also via Teleconference. Instructions for the Public to Listen to and Offer Remote Public Comment at the Meeting Appear on Page 2 of this Agenda.**

## **REGULAR AGENDA**

### **Homeless Strategy Committee (HSC)**

**Thursday, December 11, 2025, at 2:30 p.m.**  
**200 N. Main Street, Los Angeles**  
**City Hall East, Room 1500**

#### **MEMBERS**

Matthew W. Szabo, City Administrative Officer, Chair  
Sharon M. Tso, Chief Legislative Analyst  
Councilmember Nithya Raman, Chair, Housing and Homelessness Committee  
Etsemaye P. Agonafer, MD, MPH, MS, Deputy Mayor of Homelessness & Community Health, Office of the Mayor

1. Roll Call
2. Multiple Agenda Item Comment
3. Approval of Minutes for the November 13, 2025, Regular HSC Meeting
4. Continued from November 13, 2025 meeting - Exits from City-funded Interim Housing within the first 90 Days (discussion item) presented by - HR & A Advisors, LAHD, & LAHSA
5. Continued from November 13, 2025 meeting - Strengthening the City's approach to contracting and invoicing related to the City's investments in homelessness response (discussion item) presented by - HR & A Advisors

6. Review of data on City performance indicators, performance oversight progress in 2025, and proposed performance oversight priorities for 2026 (discussion item) - presented by - HR & A Advisors
7. Adjournment - Next Regular Meeting - Thursday, January 8, 2025, at 2:30 p.m.

## **GENERAL INFORMATION**

For information regarding the HSC and its operations, please contact Erica Cardenas at (213) 676-0714. This contact may answer questions and provide materials and notice of matters scheduled before the HSC.

## **NOTIFICATIONS & MATERIALS**

To receive meeting notices for the HSC, subscribe through the Early Notification System at [www.lacity.org](http://www.lacity.org). Materials related to items on this Agenda will be posted to the City Administrative Officer's website at <http://cao.lacity.org/Homeless/index.htm>.

## **PUBLIC COMMENT**

An opportunity for the public to address the Committee on agenda items for which public hearings have not been held will be provided at the time the item is considered or during the Multiple Agenda Item Comment period. Members of the public who wish to speak on items shall be allowed to speak for up to one minute per item up to a total of three minutes per meeting.

The Committee will also provide an opportunity for the public to speak on public interest items at regular meetings. Each speaker shall be limited to one minute of general public comment at each regular meeting. The Committee shall not discuss or take action relative to any general public comment.

Testimony shall be limited in content to matters which are within the subject matter jurisdiction of the Committee. The Committee may not take any action nor engage in any discussion on matters presented during this general public comment period. The purpose of public comment is to allow the public to address the Committee and the Committee is interested in hearing from members of the public, stakeholders and interested parties. However, speakers are asked to exercise courtesy and consider the rights of other speakers by adhering to the time limits set forth and if possible refrain from unnecessary repetition in their comments. This Committee will take public comment from members of the public in Room 1500 and also by teleconference. Members of the public who wish to offer public comment to this Committee via teleconference should call (1-669-900-6833) and use Meeting ID No. 848 0231 2824 and then press #. Press # again when prompted for Participant ID. Once admitted into the meeting, press \*9 to request to speak.

## **NOTICE TO PAID REPRESENTATIVES**

If you are compensated to monitor, attend, or speak at this meeting, City law may require you to register as a lobbyist and report your activity. See Los Angeles Municipal Code 48.01 et seq. More information is available at [ethics.lacity.org/lobbying](http://ethics.lacity.org/lobbying). For assistance, please contact the Ethics Commission at (213) 978-1960 or [ethics.commission@lacity.org](mailto:ethics.commission@lacity.org).

## **SERVICES/REASONABLE ACCOMMODATIONS**

Upon request, HSC staff will provide reasonable accommodations to enable individuals with disabilities to participate in its meetings, including access to Agenda materials in alternate formats, sign language interpreters, assistive listening devices or other auxiliary aids, or other services. If you have such a

request, please contact Erica Cardenas at (213) 676-0714 at least 72 hours prior to the HSC meeting to ensure availability. Due to difficulties in securing sign language interpreters, five or more business days' notice is strongly recommended.

**CLOSED SESSION** The HSC may meet in Closed Session on any subject permitted by law for Closed Session purposes.