

**City of Los Angeles  
Homeless Strategy Committee (HSC) Regular Meeting  
Minutes for the Meeting held on:  
November 13, 2025 at 2:30 p.m.**

In Attendance:

- Matthew W. Szabo, City Administrative Officer, Chair
- Councilmember Nithya Raman, Chair, Housing and Homelessness Committee
- John Wickham, Office of the City Legislative Analyst
- Etsemaye P. Agonafer, MD, MPH, MS, Deputy Mayor of Homelessness & Community Health, Office of the Mayor

The meeting was called to order at approximately 2:36 p.m.

**1. Roll Call**

- Four HSC members or their representatives were present.

**2. Public Comment**

- There was one request for public comment at this meeting.

**3. Review of Minutes**

- The committee approved Minutes for the Regular Meeting, October 9, 2025, without objections.

**4. Seasonal Winter Shelter Program (SWSP) Rate Increase Report**

- Verbal Presentation
- The following joined the discussion:  
Kendra Leal and Michael Zambrano, Office of the City Administrative Officer  
Kelsey Madigan, Los Angeles Homeless Services Authority

**5. Review of performance data related to the City of Los Angeles' investments in homelessness response - (Items 5, 6, & 7 Taken Up Together)**

- Verbal Presentation
- The following joined the discussion:  
Sarah Solon and Hannah Shaw, HR&A Advisors, Inc.  
Regina Alcazar, Los Angeles Housing Department  
Carlos VanNatter and Christina Fausto Lupo, Housing Authority City of Los Angeles  
Kelsey Madigan, Bryan Brown, and Andres Ocon, Los Angeles Homeless Services Authority

**6. Report on interim housing exits within 90 days (discussion item) presented by - HR & A Advisors, LAHD, & LAHSA - (Item taken out of order and heard with Item No. 5)**

**7. Analysis of permanent supportive housing turnover units (discussion item) - presented by - HR & A Advisors, LAHD, HACLA, LAHSA (Item taken out of order and heard with Item No. 5)**

- 8. Continued from October 9, 2025 meeting - Update on review of the City's contracting and payments processes (discussion item) - presented by - HR & A Advisors**
  - Item Continued
  
- 9. Adjournment - Next Regular Meeting - Thursday, December 11, 2025, at 2:30 p.m.**
  - The meeting was adjourned at approximately 4:02 p.m.